COMMERCE BANCORP INC /NJ/
Form 10-Q
November 09, 2006

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## Form 10-Q

## (X) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2006
OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$

## Commission File \#1-12069

(Exact name of registrant as specified in its charter)

| New Jersey | 22-2433468 |
| :---: | :---: |
| (State or other jurisdiction of | (IRS Employer Identification |
| incorporation or organization) | Number) |

Commerce Atrium, 1701 Route 70 East, Cherry Hill, New Jersey 08034-5400
(Address of Principal Executive Offices) (Zip Code)
(856) 751-9000
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such report(s)), and (2) has been subject to such filing requirements for the past 90 days.

Yes $\underline{X}$
No _
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer (as defined in Rule 12b-2 of the Exchange Act).
Large accelerated filer $\underline{X} \quad$ Accelerated filer __ Non-accelerated filer _

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

$$
\text { Yes__ } \quad \text { No } \underline{X}
$$

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock
(Title of Class)

187,536,830
(No. of Shares Outstanding as of October 30, 2006)

## COMMERCE BANCORP, INC. AND SUBSIDIARIES INDEX

PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
Consolidated Balance Sheets (unaudited)
September 30, 2006 and December 31, 2005 ..... 1
Consolidated Statements of Income (unaudited)
Three months ended September 30, 2006 and September 30, 2005 and nine months ended September 30, 2006 and September 30, 2005 ..... $\underline{2}$
Consolidated Statements of Cash Flows (unaudited)Nine months ended September 30, 2006 and September 30, 20053
Consolidated Statement of Changes in Stockholders' Equity (unaudited)
Nine months ended September 30, 2006 ..... 4
Notes to Consolidated Financial Statements (unaudited) ..... 5
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operation ..... 10
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... $\underline{24}$
Item 4. Controls and Procedures ..... $\underline{24}$
PART II. OTHER INFORMATION
Item 6. Exhibits ..... $\underline{24}$
Page

## PART 1. FINANCIAL INFORMATION

## Item 1. Financial Statements

## COMMERCE BANCORP, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(unaudited)


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Total liabilities and stockholders' equity
\$ 43,303,510
\$38,466,037

See accompanying notes.

## COMMERCE BANCORP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME <br> (unaudited)

|  |  |
| :--- | :--- |
|  | (dollars in thousands, except per <br> share amounts) |
| Interest | Interest and fees on loans |
| income | Interest on investments |
|  | Other interest |
| Total interest income |  |


| Interest | Interest on deposits: |
| :--- | :--- |
| expense | Demand |
|  | Savings |
|  | Time |
|  | Total interest on deposits |
|  | Interest on other borrowed money |
|  | Interest on long-term debt |
|  | Total interest expense |

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## COMMERCE BANCORP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)


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| Income taxes | $\mathbf{1 1 2 , 4 5 2}$ | 116,767 |
| :--- | ---: | ---: |
| Other noncash activities: | $\mathbf{7 , 3 5 0}$ | 249,500 |

See accompanying notes.

## COMMERCE BANCORP, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY <br> (unaudited)

Nine months ended September 30, 2006
(in thousands)

|  | Capital in <br> Excess of |  | Accumulated <br> Other |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Common | Par | Retained | Treasury | Comprehensive |  |
| Stock | Value | Earnings | Stock | Loss | Total |

Balances at December

Net income 236,486 236,486
Other comprehensive
loss, net of tax
Unrealized loss on
securities (pre-tax
$\$ 7,690$ )
$(4,660)$
$(4,660)$
Total comprehensive
income
231,826
Cash dividends (66,746) (66,746)
Shares issued under dividend reinvestment and other stock plans (7,776 shares) 204,654 212,430
Acquisition of eMoney
Advisor, Inc. (860
shares) $860 \quad 28,140 \quad 29,000$

Other
5,625
$(5,947)$
Balances at

See accompanying notes.

4

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# COMMERCE BANCORP, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS 

(unaudited)

## A. Consolidated Financial Statements

The consolidated financial statements included herein have been prepared without audit pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations. These consolidated financial statements were compiled in accordance with the accounting policies set forth in Note 1 - Significant Accounting Policies of the Notes to Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2005. The accompanying consolidated financial statements reflect all adjustments that are, in the opinion of management, necessary to reflect a fair statement of the results for the interim periods presented. Such adjustments are of a normal recurring nature.

These consolidated financial statements should be read in conjunction with the audited financial statements and the notes thereto included in the registrant's Annual Report on Form 10-K for the year ended December 31, 2005. The results for the three months and nine months ended September 30, 2006 are not necessarily indicative of the results that may be expected for the year ended December 31, 2006.

The consolidated financial statements include the accounts of Commerce Bancorp, Inc. and its consolidated subsidiaries. All material intercompany transactions have been eliminated. Certain amounts from prior periods have been reclassified to conform with 2006 presentation.

## B. Stock-Based Compensation

The Company has one stock-based employee compensation plan, the 2004 Employee Stock Option Plan, which is described more fully in Note 15 - Benefit Plans of the Notes to Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2005. Prior to January 1, 2006, the Company accounted for this plan in accordance with APB Opinion No. 25, "Accounting for Stock Issued to Employees" (APB 25) and related Interpretations. The Company also has a plan for its non-employee directors, which was also accounted for under APB 25. No stock-based compensation was recognized in the Consolidated Statements of Income for the three and nine month periods ended September 30, 2005, as all options granted under the Company's option plans had an exercise price equal to the market value on the date of grant. Effective January 1, 2006, the Company adopted FASB Statement No. 123 (revised 2004), "Share-Based Payment" (FAS 123R), which is a revision of FASB Statement No. 123, "Accounting for Stock-Based Compensation" (FAS 123). FAS 123R was adopted using the modified prospective method. Under the modified prospective method, compensation cost for the three and nine months ended September 30, 2006 included (a) compensation cost for all share-based awards granted prior to, but not yet vested as of January 1, 2006, based on the grant date fair value net of estimated forfeitures, and (b) compensation cost for all share-based payments granted subsequent to January 1, 2006, based on the grant date fair value net of estimated forfeitures. Results for prior periods have not been restated.

The Company uses the Black-Scholes option pricing model to estimate an option's fair value. The fair value of options included in the compensation charge recorded in the first nine months of 2006 were estimated using the following assumption ranges: risk-free interest rates of $3.00 \%$ to $4.68 \%$, dividend yields of $1.32 \%$ to $2.50 \%$, expected volatility of $25.4 \%$ to $30.4 \%$, and weighted average expected lives of 4.63 to 5.27 years. The risk-free interest rate is based on the 5 -year U.S. Treasury yield in effect at the time of grant. The dividend yields reflect the Company's actual dividend yield at the date of grant. Expected volatility is based on the historical volatility of the Company's stock over the 5 -year period prior to the grant date. The weighted average expected lives represents the weighted average period of
time that options granted are expected to be outstanding giving consideration to vesting schedules and the Company's historical exercise patterns. All options vest evenly over four years from the date of grant and expire 10 years from the date of grant. Compensation cost is recognized, net of estimated forfeitures, over the vesting period of the options on a straight-line basis.

5

On December 8, 2005, the Company's board of directors approved the acceleration of vesting of all outstanding unvested stock options awarded prior to July 1, 2005 to employees and directors. This acceleration was effective as of December 16, 2005. As a result of the acceleration, options to purchase approximately 10.6 million shares of common stock became immediately exercisable. The purpose of the acceleration was to eliminate future compensation expense that otherwise would have been recognized under FAS 123R.

As a result of adopting FAS 123 R on January 1, 2006, the Company recorded compensation expense of approximately $\$ 2.4$ million and $\$ 5.1$ million during the three months and nine months ended September 30, 2006, respectively. Adopting FAS 123R decreased net income per share by $\$ .01$ and $\$ .02$ for the three and nine months ended September 30, 2006, respectively. There was no material impact to cash flows resulting from the adoption of FAS 123R as compared to what would have been recorded under APB 25. As of September 30, 2006, the total remaining unrecognized compensation cost related to stock options granted under the Company's plans was $\$ 32.4$ million, which is expected to be recognized over a weighted-average vesting period of 3.5 years.

The following table summarizes stock option activity for the nine months ended September 30, 2006:

Outstanding at January 1, 2006
Options granted
Options exercised
Options canceled
Outstanding at September 30, 2006
Exercisable at September 30, 2006
Shares Under
Option

26,894,076 \$
Weighted Average Exercise Price

$$
4,249,462
$$

3,377,904

$$
150,881
$$

$$
27,614,753 \quad \$
$$

$$
23,534,091 \quad \$
$$

Weighted Average
Remaining Contractual Life
19.88
36.49
18.96
34.12
$22.41 \quad 5.9$
19.995.9

The weighted-average fair value of options granted during the nine months ended September 30, 2006 was $\$ 9.61$.
Cash received from option exercises for the nine months ended September 30, 2006 was approximately $\$ 61.6$ million. The intrinsic value of stock options exercised during the nine months ended September 30, 2006 was approximately $\$ 55.7$ million. The aggregate intrinsic value for stock options outstanding and exercisable at September 30, 2006 was $\$ 394.8$ million and $\$ 393.5$ million, respectively.

For the three and nine months ended September 30, 2005, the Company accounted for stock-based compensation in accordance with APB 25. The following table provides the pro forma effect on net income and net income per share as if the Company had recorded stock-based compensation expense for share based awards in accordance with FAS 123 (in thousands, except per share amounts):

|  | Three Months <br> Ended <br> September 30, 2005 |  | Nine Months Ended September 30, 2005 |  |
| :---: | :---: | :---: | :---: | :---: |
| Reported net income | \$ | 79,455 | \$ | 236,001 |
| Less: Stock option compensation expense determined under fair value method, net of tax |  | $(4,031)$ |  | $(12,092)$ |
| Pro forma net income, basic | \$ | 75,424 | \$ | 223,909 |
| Add: Interest expense on Convertible Trust |  |  |  |  |
| Capital Securities, net of tax |  | 1,520 |  | 5,446 |
| Pro forma net income, diluted | \$ | 76,944 | \$ | 229,355 |
| Reported net income per share: |  |  |  |  |
| Basic | \$ | 0.48 | \$ | 1.45 |
| Diluted | \$ | 0.45 | \$ | 1.36 |
| Pro forma net income per share: |  |  |  |  |
| Basic | \$ | 0.46 | \$ | 1.37 |
| Diluted | \$ | 0.43 | \$ | 1.29 |

## C. Commitments

In the normal course of business, there are various outstanding commitments to extend credit, such as letters of credit and unadvanced loan commitments. Management does not anticipate any material losses as a result of these transactions. Fees associated with standby letters of credit have been deferred and recorded in "Other liabilities" on the Consolidated Balance Sheets. These fees are immaterial to the Company's consolidated financial statements at September 30, 2006.

## D. Comprehensive Income

Total comprehensive income, which for the Company included net income and changes in unrealized gains and losses on the Company's available for sale securities, amounted to $\$ 169.9$ million and $\$ 36.0$ million, respectively, for the three months ended September 30, 2006 and 2005. For the nine months ended September 30, 2006 and 2005, total comprehensive income was $\$ 231.8$ million and $\$ 179.9$ million, respectively.

## E. Segment Information

The Company operates one reportable segment of business, Community Banks, which includes both of the Company's banking subsidiaries. Through its Community Banks, the Company provides a broad range of retail and commercial banking services. Parent/Other includes the holding company, Commerce Banc Insurance Services, Inc. and Commerce Capital Markets, Inc.

Selected segment information is as follows (in thousands):


|  | Nine Months Ended September 30, 2006 |  |  |  | Nine Months Ended September 30, 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Community <br> Banks |  | arent/ <br> Other | Total | Community <br> Banks |  | Parent/ <br> Other | Total |
| Net interest income | \$ 946,184 | \$ | 2,653 | \$ 948,837 | \$ 859,613 | \$ | $(4,871)$ | \$ 854,742 |
| Provision for credit | 23,500 |  |  | 23,500 | 13,750 |  |  | 13,750 |
| losses |  |  |  |  |  |  |  |  |
| Net interest income after provision | 922,684 |  | 2,653 | 925,337 | 845,863 |  | $(4,871)$ | 840,992 |
| Noninterest income | 332,657 |  | 91,858 | 424,515 | 265,052 |  | 79,059 | 344,111 |
| Noninterest expense | 908,139 |  | 84,448 | 992,587 | 769,320 |  | 56,167 | 825,487 |
| Income before income taxes | 347,202 |  | 10,063 | 357,265 | 341,595 |  | 18,021 | 359,616 |
| Income tax expense | 116,859 |  | 3,920 | 120,779 | 117,630 |  | 5,985 | 123,615 |
| Net income | \$ 230,343 | \$ | 6,143 | \$ 236,486 | \$ 223,965 | \$ | 12,036 | \$ 236,001 |
| Average assets (in millions) | \$ 38,673 | \$ | 2,827 | \$ 41,500 | \$ 30,370 | \$ | 2,478 | \$ 32,848 |

F. Net Income Per Share

The calculation of net income per share follows (in thousands, except for per share amounts):

## Basic:

Net income available to common shareholders - \$ 79,669 \$ 79,455 \$236,486 \$236,001 basic
Average common shares outstanding - basic
Net income per common share - basic

| Three Months Ended |  |
| :---: | :---: |
| September 30, |  |
| 2006 | 2005 |

Nine Months Ended
September 30,
$2006 \quad 2005$

## Diluted:

Net income
\$ 79,669
\$ 79,455 \$236,486
\$236,001
Add interest expense on Convertible Trust
Capital Securities,
net of tax
1,520
5,446
Net income available to common shareholders -
\$ 79,669 \$ 80,975
\$236,486
\$241,447
diluted

Average common shares outstanding
186,527 165,701 183,981 162,947

Additional shares considered in diluted computation assuming:
Exercise of stock options
Conversion of Convertible Trust Capital Securities
Average common shares outstanding - diluted
194,754
$180,360 \quad 192,872$
7,894

Net income per common share - diluted

| $\$$ | 0.41 | $\$$ | 0.45 | $\$$ | 1.23 | $\$$ | 1.36 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## G. New Accounting Pronouncements

In July 2006, the Financial Accounting Standards Board (FASB) issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" (FIN 48). FIN 48 is an interpretation of FASB Statement No. 109, "Accounting for Income Taxes", and seeks to reduce the diversity in practice associated with certain aspects of measurement and recognition in accounting for income taxes. In addition, FIN 48 requires expanded disclosure with respect to the uncertainty in income taxes and is effective as of January 1, 2007. The Company is currently evaluating the impact, if any, that FIN 48 will have on its results of operations.

In February 2006, the FASB issued Statement No. 155, "Accounting for Certain Hybrid Financial Instruments - an amendment to FASB Statements No. 133 and 140 " (FAS 155). FAS 155 requires entities to evaluate and identify whether interests in securitized financial assets are freestanding derivatives, hybrid financial instruments that contain an embedded derivative requiring bifurcation, or hybrid financial instruments that contain embedded derivatives that do not require bifurcation. FAS 155 also permits fair value measurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation. This statement will be effective for all financial instruments acquired or issued by the Company on or after January 1, 2007. The Company is currently

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evaluating the impact, if any, that FAS 155 will have on its results of operations.
9

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operation

## Executive Summary

During the first nine months of 2006, the Company continued its core deposit growth, which is the primary driver of the Company's success. Core deposits grew to $\$ 38.5$ billion, an increase of $19 \%$ over September 30, 2005. Comparable store core deposit growth per store was $13 \%$ for stores open two years or more and $16 \%$ for stores open one year or more. Total assets increased to $\$ 43.3$ billion, an increase of $19 \%$ over September 30, 2005, while total loans increased $\$ 3.4$ billion, or $30 \%$, from $\$ 11.3$ billion to $\$ 14.7$ billion. Net income was $\$ 79.7$ million and $\$ 236.5$ million and net income per share was $\$ .41$ and $\$ 1.23$, respectively, for the three and nine months ended September 30, 2006. These results were impacted by the shape of the yield curve in the existing interest rate environment, which has impeded the Company's historical net interest income growth.

## Critical Accounting Policy

The Company has identified the policy related to the allowance for credit losses as being critical. The foregoing critical accounting policy is more fully described in the Company's annual report on Form 10-K for the year ended December 31, 2005. During the first nine months of 2006, there were no material changes to the estimates or methods by which estimates are derived with regard to the policy related to the allowance for credit losses.

## Capital Resources

At September 30, 2006, stockholders' equity totaled $\$ 2.7$ billion or $6.27 \%$ of total assets, compared to $\$ 2.3$ billion or $6.00 \%$ of total assets at December 31, 2005.

The Company and its subsidiaries are subject to risk-based capital standards issued by bank regulatory authorities. Under these standards, the Company is required to have Tier 1 capital (as defined in the regulations) of at least $4 \%$ and total capital (as defined in the regulations) of at least $8 \%$ of risk-adjusted assets (as defined in the regulations). Bank regulatory authorities have also issued leverage ratio requirements. The leverage ratio requirement is measured as the ratio of Tier 1 capital to adjusted average assets (as defined in the regulations).

The table below presents the Company's and Commerce N.A.'s risk-based and leverage ratios at September 30, 2006 and 2005 (amounts in thousands):

|  | Per Regulatory Guidelines |  |
| :---: | :---: | :---: |
| Actual | Minimum | Well Capitalized" |
| Amount Ratio Amount Ratio | Amount Ratio |  |

## September 30, 2006:

Company
Risk based capital ratios:

Tier 1
Total capital
Leverage ratio
Commerce N.A.
Risk based capital ratios:
Tier 1
Total capital
Leverage ratio

| $\$ 2,631,537$ | $11.99 \%$ | $\$ 877,946$ | $4.00 \%$ | $\$ 1,316,918$ | $6.00 \%$ |
| ---: | :---: | ---: | :--- | ---: | :---: |
| $2,790,320$ | 12.71 | $1,755,891$ | 8.00 | $2,194,864$ | 10.00 |
| $2,631,537$ | 6.08 | $1,731,655$ | 4.00 | $2,164,569$ | 5.00 |


| $\$ 2,354,190$ | $11.72 \%$ | $\$ 803,646$ | $4.00 \%$ | $\$ 1,205,469$ | $6.00 \%$ |
| ---: | :---: | ---: | :--- | ---: | :---: |
| $2,491,308$ | 12.40 | $1,607,293$ | 8.00 | $2,009,116$ | 10.00 |
| $2,354,190$ | 5.97 | $1,576,715$ | 4.00 | $1,970,893$ | 5.00 |

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|  | Per Regulatory Guidelines |  |
| :---: | :---: | :---: | :---: |
| Actual | Minimum | Well Capitalized" |
| Amount Ratio Amount Ratio | Amount Ratio |  |

## September 30, 2005:

Company
Risk based capital ratios:
Tier 1
Total capital

| $\$ 2,140,645$ | $12.18 \%$ | $\$ 703,048$ | $4.00 \%$ | $\$ 1,054,572$ | $6.00 \%$ |
| ---: | ---: | ---: | :--- | ---: | :---: |
| $2,286,589$ | 13.01 | $1,406,096$ | 8.00 | $1,757,620$ | 10.00 |
| $2,140,645$ | 6.17 | $1,386,656$ | 4.00 | $1,733,320$ | 5.00 |

Commerce N.A.
Risk based capital ratios:

| Tier 1 | $\$ 1,879,731$ | $11.73 \%$ | $\$ 640,958$ | $4.00 \%$ | $\$ 961,438$ | $6.00 \%$ |
| :--- | ---: | ---: | ---: | :--- | ---: | :---: |
| Total capital | $2,004,466$ | 12.51 | $1,281,917$ | 8.00 | $1,602,396$ | 10.00 |
| Leverage ratio | $1,879,731$ | 6.01 | $1,250,242$ | 4.00 | $1,562,802$ | 5.00 |

At September 30, 2006, the Company's consolidated capital levels and each of the Company's bank subsidiaries met the regulatory definition of a "well capitalized" financial institution, i.e., a leverage capital ratio exceeding 5\%, a Tier 1 risk-based capital ratio exceeding $6 \%$, and a total risk-based capital ratio exceeding $10 \%$. Management believes that as of September 30, 2006, the Company and its subsidiaries meet all capital adequacy requirements to which they are subject.

## Deposits

Total deposits at September 30, 2006 were $\$ 40.1$ billion, up $\$ 6.9$ billion, or $21 \%$ over total deposits of $\$ 33.2$ billion at September 30, 2005, and up by $\$ 5.4$ billion, or $16 \%$ from year-end 2005. Year over year deposit growth included core deposit growth in all product and customer categories. The Company regards core deposits as all deposits other than public certificates of deposit. Core deposit growth by type of customer is as follows (in thousands):

|  | September <br> 30, <br> $\mathbf{2 0 0 6}$ | \% of <br> Total | September <br> $\mathbf{3 0 ,}$ <br> $\mathbf{2 0 0 5}$ | \% of <br> Total | Annual <br> Growth \% |
| :--- | ---: | ---: | :---: | ---: | ---: |
|  |  |  |  |  |  |
| Consumer | $\$ 15,702,022$ | $41 \%$ | $\$ 13,946,811$ | $43 \%$ | $13 \%$ |
| Commercial | $15,213,935$ | 39 | $12,049,687$ | 37 | 26 |
| Government | $7,622,610$ | 20 | $6,374,496$ | 20 | 20 |
| Total | $\$ 38,538,567$ | $100 \%$ | $\$ 32,370,994$ | $100 \%$ | $19 \%$ |

Comparable store core deposit growth is measured as the year over year percentage increase in core deposits at the balance sheet date. At September 30, 2006, the comparable store core deposit growth for stores open two years or more was $13 \%$ and for stores open one year or more was $16 \%$.

## Interest Rate Sensitivity and Liquidity

The Company's risk of loss arising from adverse changes in the fair value of financial instruments, or market risk, is composed primarily of interest rate risk. The primary objective of the Company's asset/liability management activities is to maximize net interest income, while maintaining acceptable levels of interest rate risk. The Company's Asset/Liability Committee (ALCO) is responsible for establishing policies to limit exposure to interest rate risk, and to ensure procedures are established to monitor compliance with these policies. The guidelines established by ALCO are reviewed and approved by the Company's Board of Directors.

Management believes that the simulation of net interest income in different interest rate environments provides the most meaningful measure of the Company's interest rate risk. Income simulation captures not only the potential of all assets and liabilities to mature or reprice, but also the probability that they will do so. Income simulation also attends to the relative interest rate sensitivities of these items, and projects their behavior over an extended period of time. Finally, income simulation permits management to assess the probable effects on the balance sheet not only of changes in interest rates, but also of proposed strategies for responding to them.

The Company's income simulation model analyzes interest rate sensitivity by projecting net income over the next 24 months in a flat rate scenario versus net income in alternative interest rate scenarios. Management continually reviews and refines its interest rate risk management process in response to the changing economic climate. Currently, the Company's model projects a proportionate plus 200 and minus 100 basis point change during the next year, with rates remaining constant in the second year. The Company's ALCO policy has established that interest income sensitivity will be considered acceptable if net income in the above interest rate scenario is within $10 \%$ of forecasted net income in the flat rate scenario in the first year and within $15 \%$ over the two year time frame. The following table illustrates the impact on projected net income at September 30, 2006 and 2005 of a plus 200 and minus 100 basis point change in interest rates.

## Basis Point Change <br> Plus $200 \quad$ Minus 100

September 30, 2006:

Twelve Months
(9.3)\%
(3.9) \%
1.9\%

Twenty Four Months
September 30, 2005:
Twelve Months
(4.5)\%
(5.1)\%

Twenty Four Months
(7.7)\%

All of these forecasts are within an acceptable level of interest rate risk per the policies established by ALCO. In the event the model indicates an unacceptable level of risk, the Company could undertake a number of actions that would reduce this risk, including the sale of a portion of its available for sale investment portfolio, the use of risk management strategies such as interest rate swaps and caps, or fixing the cost of its short-term borrowings.

Many assumptions were used by the Company to calculate the impact of changes in interest rates, including the proportionate shift in rates. Actual results may not be similar to the Company's projections due to several factors including the timing and frequency of rate changes, market conditions and the shape of the yield curve. Actual results may also differ due to the Company's actions, if any, in response to the changing rates.

Management also monitors interest rate risk by utilizing a market value of equity model. The model assesses the impact of a change in interest rates on the market value of all the Company's assets and liabilities, as well as any off balance sheet items. The model calculates the market value of the Company's assets and liabilities in excess of book value in the current rate scenario, and then compares the excess of market value over book value given an immediate plus 200 and minus 100 basis point change in rates. The Company's ALCO policy indicates that the level of interest rate risk is unacceptable if the immediate plus 200 and minus 100 basis point change would result in the loss of $45 \%$ or more of the excess of market value over book value in the current rate scenario. At September 30, 2006, the market value of equity model indicates an acceptable level of interest rate risk.

The market value of equity model reflects certain estimates and assumptions regarding the impact on the market value of the Company's assets and liabilities given an immediate plus 200 or minus 100 basis point change in interest rates. One of the key assumptions is the market value assigned to the Company's core deposits, or the core deposit premium. Utilizing an independent consultant, the Company has completed and updated comprehensive core deposit studies in order to assign its own core deposit premiums. The studies have consistently confirmed management's assertion that the Company's core deposits have stable balances over long periods of time, are generally insensitive to changes in interest rates and have significantly longer average lives and durations than the Company's loans and investment securities. Thus, these core deposit balances provide a natural hedge to market value fluctuations in the Company's fixed rate assets. At September 30, 2006, the average life of the Company's core deposit transaction accounts was 17.6 years.

The market value of equity model analyzes both sides of the balance sheet and, as indicated below, demonstrates the inherent value of the Company's core deposits in a rising rate environment. As rates rise, the value of the Company's core deposits increases which helps offset the decrease in value of the Company's fixed rate assets. The following table summarizes the market value of equity at September 30, 2006 (in millions, except for per share amounts):

## Market Value of Equity Per Share

| Plus 200 basis points | $\$ 9,092$ | $\$ 48.33$ |
| :--- | :--- | :--- |
| Current Rate | $\$ 9,380$ | $\$ 49.86$ |
| Minus 100 basis points | $\$ 8,470$ | $\$ 45.02$ |

Liquidity involves the Company's ability to raise funds to support asset growth or reduce assets to meet deposit withdrawals and other borrowing needs, to maintain reserve requirements and to otherwise operate the Company on an ongoing basis. The Company's liquidity needs are primarily met by growth in core deposits, its cash position and cash flow from its amortizing investment and loan portfolios. If necessary, the Company has the ability to raise liquidity through collateralized borrowings, FHLB advances or other means. As of September 30, 2006 the Company had in excess of $\$ 16.0$ billion in available liquidity which includes securities that could be sold or used for collateralized borrowings, cash on hand, and borrowing capacities under existing lines of credit. During the first nine months of 2006, deposit growth, plus maturities in the investment and loan portfolios, were used to fund overall growth in the loan portfolio and purchase additional investment securities.

## Short-Term Borrowings

Short-term borrowings, or other borrowed money, consist primarily of securities sold under agreements to repurchase and overnight lines of credit, and are used to meet short-term funding needs. During the first nine months of 2006, the Company's short-term borrowings decreased and at September 30, 2006 aggregated $\$ 118.4$ million at an average rate of $4.88 \%$, as compared to $\$ 1.1$ billion at an average rate of $4.32 \%$ at December 31, 2005.

## Interest Earning Assets

The Company's cash flow from deposit growth and repayments from its investment portfolio totaled approximately $\$ 9.0$ billion for the first nine months of 2006. This significant cash flow provides the Company with ongoing reinvestment opportunities as interest rates change. For the nine month period ended September 30, 2006, interest earning assets increased $\$ 4.5$ billion from $\$ 35.4$ billion to $\$ 39.9$ billion. This increase was primarily in investment securities and the loan portfolio as described below.

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## Loans

During the first nine months of 2006, loans increased $\$ 2.0$ billion from $\$ 12.7$ billion to $\$ 14.7$ billion. All segments of the loan portfolio experienced growth in the first nine months of 2006.

The following table summarizes the loan portfolio of the Company by type of loan as of the dates shown.

| September | December |
| :---: | :---: |
| 30, | 31, |
| 2006 |  |
|  | (in thousands) |
|  |  |

Commercial:
Term
Line of credit
Owner-occupied

Consumer:
Mortgages (1-4 family residential)
Installment
Home equity
Credit lines

| $\$ 2,120,086$ | $\$ 1,781,148$ |
| ---: | ---: | ---: |
| $1,752,938$ | $1,517,347$ |
| $3,873,024$ | $3,298,495$ |
|  |  |
| $2,729,172$ | $2,402,300$ |
| $6,602,196$ | $5,700,795$ |
|  |  |
|  |  |
| $2,208,454$ | $2,000,309$ |
| 267,158 | 211,332 |
| $2,834,562$ | $2,353,581$ |
| 113,939 | 100,431 |
| $5,424,113$ | $4,665,653$ |
|  |  |
| $2,356,162$ | $2,001,674$ |
| 315,024 | 290,530 |
| $2,671,186$ | $2,292,204$ |
| $\$ 14,697,495$ | $\$ 12,658,652$ |

## Investments

In total, for the first nine months of 2006, securities increased $\$ 2.5$ billion from $\$ 22.5$ billion to $\$ 25.0$ billion. The available for sale portfolio increased $\$ 1.3$ billion to $\$ 10.8$ billion at September 30, 2006 from $\$ 9.5$ billion at December 31,2005 , and the held to maturity portfolio increased $\$ 1.2$ billion to $\$ 14.2$ billion at September 30, 2006 from $\$ 13.0$ billion at year-end 2005 .

Detailed below is information regarding the composition and characteristics of the Company's investment portfolio as of September 30, 2006.
Product Description

Mortgage-backed Securities:
Federal Agencies Pass Through
Certificates (AAA Rated)
Collateralized Mortgage
Obligations (AAA Rated)
U.S. Government agencies/Other

Total

## Available <br> For Sale

\$ 1,406,729

8,624,235
769,208
\$ 10,800,173

Held to
Maturity
Total
(in thousands)
\$
2,093,276
\$
3,500,005

Duration (in years)
Average Life (in years)
Quarterly Average Yield
3.03
5.61
5.59\%
3.53
3.31
5.77
5.70
5.27\%

At September 30, 2006, the after tax depreciation of the Company's available for sale portfolio was $\$ 63.8$ million.
The Company's mortgage-backed securities (MBS) portfolio comprises $89 \%$ of the total investment portfolio. The MBS portfolio consists of Federal Agencies Pass-Through Certificates and Collateralized Mortgage Obligations (CMO's) which are issued by federal agencies and other private sponsors. The Company's investment policy does not permit investments in inverse floaters, IO's, PO's and other similar issues.

A summary of the amortized cost and market value of securities available for sale and securities held to maturity (in thousands) at September 30, 2006 and December 31, 2005 follows:

|  | At September 30, 2006 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cost |  | Gross Unrealized Gains |  | Unrealized Losses |  | Market Value |  |
| U.S. Government agency and mortgage-backed obligations | \$ | 10,806,488 | \$ | 14,225 | \$ | $(125,813)$ | \$ | 10,694,900 |
| Obligations of state and political subdivisions |  | 55,437 |  | 247 |  | (2) |  | 55,682 |
| Equity securities |  | 9,679 |  | 9,359 |  |  |  | 19,038 |
| Other |  | 30,609 |  |  |  | (56) |  | 30,553 |
| Securities available for sale | \$ | 10,902,213 | \$ | 23,831 | \$ | $(125,871)$ | \$ | 10,800,173 |
| U.S. Government agency and mortgage-backed |  |  |  |  |  |  |  |  |
| obligations | \$ | 13,583,964 | \$ | 9,478 | \$ | $(281,738)$ | \$ | 13,311,704 |
|  |  | 522,817 |  | 1,830 |  | (404) |  | 524,243 |

Obligations of state and political subdivisions

| Other |  | 138,857 |  |  |  |  |  | 138,857 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Securities held to maturity | \$ | 14,245,638 | \$ | 11,308 | \$ | $(282,142)$ | \$ | 13,974,804 |

15

|  | At December 31, 2005 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | AmortizedCost |  | Gross <br> Unrealized Gains |  | Gross <br> Unrealized <br> Losses |  | Market <br> Value |  |
| U.S. Government agency and mortgage-backed obligations | \$ | 9,529,645 | \$ | 5,779 | \$ | $(112,946)$ | \$ | 9,422,478 |
| Obligations of state and political subdivisions |  | 59,517 |  | 41 |  | (431) |  | 59,127 |
| Equity securities |  | 9,679 |  | 13,093 |  |  |  | 22,772 |
| Other |  | 14,330 |  | 116 |  | (2) |  | 14,444 |
| Securities available for sale | \$ | 9,613,171 | \$ | 19,029 | \$ | $(113,379)$ | \$ | 9,518,821 |
| U.S. Government agency and mortgage-backed obligations | \$ | 12,415,587 | \$ | 5,191 | \$ | $(252,231)$ | \$ | 12,168,547 |
| Obligations of state and political subdivisions |  | 490,257 |  | 1,216 |  | (988) |  | 490,485 |
| Other |  | 99,520 |  |  |  |  |  | 99,520 |
| Securities held to maturity | \$ | 13,005,364 | \$ | 6,407 | \$ | $(253,219)$ | \$ | 12,758,552 |

There were no securities sold during the three months and nine months ended September 30, 2006.
As described in Note 1 - Significant Accounting Policies of the Notes to Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2005, the Company reviews the investment portfolio to determine if other-than-temporary impairment has occurred. Management does not believe any individual unrealized loss as of September 30, 2006 represents an other-than-temporary impairment.

## Net Income

Net income for the third quarter of 2006 was $\$ 79.7$ million, a slight increase over the $\$ 79.5$ million recorded for the third quarter of 2005 . Net income for the first nine months of 2006 totaled $\$ 236.5$ million, also a slight increase over the $\$ 236.0$ million recorded for the first nine months of 2005 . On a per share basis, diluted net income for the third quarter and first nine months of 2006 was $\$ 0.41$ and $\$ 1.23$ per common share compared to $\$ 0.45$ and $\$ 1.36$ per common share for the same periods in 2005, respectively. The decrease in net income per share was primarily due to the increase in average common shares outstanding as well as the impact of the shape of the yield curve in the existing interest rate environment, which impeded the Company's historical net interest income growth.

Return on average assets (ROA) and return on average equity (ROE) for the third quarter of 2006 were $0.74 \%$ and $12.06 \%$, respectively, compared to $0.92 \%$ and $16.62 \%$, respectively, for the same 2005 period. ROA and ROE for the first nine months of 2006 were $0.76 \%$ and $12.61 \%$, respectively, compared to $0.96 \%$ and $17.40 \%$, respectively, for the same 2005 period. Both ROA and ROE for the third quarter and first nine months of 2006 continue to be impacted by the shape of the yield curve in the existing interest rate environment and the resulting impact on the Company's net income.

## Net Interest Income

Net interest income totaled $\$ 322.0$ million for the third quarter of 2006, an increase of $\$ 34.6$ million or $12 \%$ from $\$ 287.4$ million in the third quarter of 2005. Net interest income for the first nine months of 2006 was $\$ 948.8$ million, up $\$ 94.1$ million or $11 \%$ from $\$ 854.7$ million for the first nine months of 2005 . The increase in net interest income for the third quarter and first nine months of 2006 was due to the Company's continued ability to grow deposits, which fund its loan and investment portfolios, offset by rate changes due to the shape of the yield curve in the existing interest rate environment.

On a tax equivalent basis, the Company recorded $\$ 328.2$ million in net interest income in the third quarter of 2006, an increase of $\$ 35.7$ million or $12 \%$ over the third quarter of 2005 . For the first nine months of 2006, net interest income on a tax equivalent basis was $\$ 967.0$ million, an increase of $\$ 98.4$ million or $11 \%$ over the first nine months of 2005. As shown below, the increase in net interest income on a tax equivalent basis was due to volume increases in the Company's earning assets, which were fueled by the Company's continued growth of core deposits (in thousands).

| September <br> 2006 vs. 2005 | Volume <br> Increase | Net Interest Income <br> Rate <br> Change | Total <br> Increase |
| :---: | :---: | :---: | :---: |
| Quarter | $\$ 61,079$ | $\$(25,375)$ | $\$ 35,704$ | | \% |
| :---: |
| Increase |

The net interest margin for the third quarter of 2006 decreased 12 basis points to $3.27 \%$, compared to $3.39 \%$ for the second quarter of 2006, and down 40 basis points from the $3.67 \%$ margin for the third quarter of 2005 . The year over year compression in net interest margin was caused by the shape of the yield curve.

The following table sets forth balance sheet items on a daily average basis for the three months ended September 30, 2006, June 30, 2006 and September 30, 2005 and presents the daily average interest earned on assets and paid on liabilities for such periods.

## Average Balances and Net Interest Income

| (dollars in | September 2006 |  |  | June 2006 |  |  | September 2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average |  | Average | Average |  | Average | Average |  | Average |
|  | Balance | Interest | Rate | Balance | Interest | Rate | Balance | Interest | Rate |
| Earning Assets <br> Investment securities |  |  |  |  |  |  |  |  |  |
| Taxable | \$ 24,566,553 | \$ 334,250 | 5.40\%\$ | 23,851,645 | \$ 319,271 | 5.37\% \$ | 19,732,946 | \$ 239,481 | 4.81\% |
| Tax-exempt | 530,542 | 7,641 | 5.71 | 559,733 | 7,322 | 5.25 | 397,351 | 4,366 | 4.36 |
| Trading | 78,103 | 934 | 4.74 | 113,049 | 1,525 | 5.41 | 96,344 | 1,335 | 5.50 |
| Total investment securities | 25,175,198 | 342,825 | 5.40 | 24,524,427 | 328,118 | 5.37 | 20,226,641 | 245,182 | 4.81 |
| Federal funds sold | 145,897 | 1,918 | 5.22 | 19,898 | 250 | 5.04 | 198,260 | 1,774 | 3.55 |
| Loans |  |  |  |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |  |  |  |
| mortgages | 5,001,608 | 90,050 | 7.14 | 4,784,584 | 83,903 | 7.03 | 3,865,284 | 63,300 | 6.50 |
| Commercial | 3,603,790 | 72,606 | 7.99 | 3,492,946 | 66,879 | 7.68 | 2,760,625 | 47,117 | 6.77 |
| Consumer | 5,407,721 | 87,077 | 6.39 | 5,115,609 | 80,560 | 6.32 | 4,087,665 | 62,720 | 6.09 |
| Tax-exempt | 510,950 | 9,123 | 7.08 | 498,492 | 8,535 | 6.87 | 498,211 | 8,831 | 7.03 |
| Total loans | 14,524,069 | 258,856 | 7.07 | 13,891,631 | 239,877 | 6.93 | 11,211,785 | 181,968 | 6.44 |
| Total earning assets | \$ 39,845,164 | \$ 603,599 | 6.01\% \$ | 38,435,956 | \$ 568,245 | 5.93\% \$ | 31,636,686 | \$ 428,924 | 5.38\% |

## Sources of Funds

Interest-bearing liabilities

Savings
Interest bearing demand

Time deposits
Public funds
Total deposits
$\begin{array}{lllllllll}\$ 10,592,676 \$ 70,320 & 2.63 \% & \$ 10,344,463 & \$ & 64,157 & 2.49 \% & 8,127,451 & \$ 35,215 & 1.72 \%\end{array}$

| $14,975,663$ | 132,349 | 3.51 | $14,597,277$ | 118,085 | 3.24 | $12,638,411$ | 68,100 | 2.14 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $3,344,257$ | 32,667 | 3.88 | $3,088,653$ | 25,949 | 3.37 | $2,734,408$ | 18,760 | 2.72 |
| $1,470,116$ | 19,708 | 5.32 | $1,224,298$ | 15,225 | 4.99 | 842,894 | 7,354 | 3.46 |
| $30,382,712$ | 255,044 | 3.33 | $29,254,691$ | 223,416 | 3.06 | $24,343,164$ | 129,429 | 2.11 |

Other borrowed $\begin{array}{llllllllll}\text { money } & 1,543,210 & 20,392 & 5.24 & 1,624,229 & 19,809 & 4.89 & 541,119 & 4,697 & 3.44\end{array}$
Long-term debt Total deposits and interest-bearing liabilities
Noninterest-bearing funds (net)
Total sources to
fund earning assets $\$ 39,845,164 \quad 275,436 \quad 2.74 \quad \$ 38,435,956 \quad 243,225 \quad 2.54 \quad \$ 31,636,686 \quad 136,465 \quad 1.71$

Net interest income
and
margin
tax-equivalent basis
$\$ 328,163 \quad 3.27 \% \quad \$ 325,020 \quad 3.39 \% \quad \$ 292,459 \quad 3.67 \%$
Other Balances

Cash and due from banks

| Other assets | $2,359,885$ | $2,314,307$ | $1,845,602$ |
| :--- | ---: | ---: | ---: |
| Total assets | $43,279,878$ | $41,888,789$ | $34,644,396$ |
| Total deposits | $38,772,316$ | $37,486,585$ | $31,788,250$ |
| Demand deposits  <br> (noninterest-  <br> bearing) $8,389,604$ <br> Other liabilities 321,225 | $8,231,894$ | $7,445,086$ |  |
| Stockholders' equity | $2,643,127$ | 299,622 | 240,177 |
|  |  | $2,478,353$ | $1,911,807$ |

Notes - Weighted average yields on tax-exempt obligations have been computed on a tax-equivalent basis assuming a federal tax rate of $35 \%$.

- Non-accrual loans have been included in the average loan balance.

18

## Noninterest Income

Excluding net investment securities gains, noninterest income totaled $\$ 150.6$ million for the third quarter of 2006, an increase of $\$ 31.5$ million or $26 \%$ from $\$ 119.1$ million in the third quarter of 2005 . On the same basis, noninterest income for the first nine months of 2006 increased to $\$ 424.5$ million from $\$ 332.6$ million in the first nine months of 2005 , a $28 \%$ increase. Deposit charges and service fees increased $\$ 25.1$ million, or $35 \%$, and $\$ 70.3$ million, or $35 \%$, during the third quarter and first nine months of 2006, respectively, as compared to the same periods in 2005, primarily due to growth in customer accounts and transaction volumes. Other operating income, which includes the Company's insurance and capital markets divisions, increased $\$ 6.4$ million, or $14 \%$, and $\$ 21.6$ million, or $16 \%$, during the third quarter and first nine months of 2006, respectively, as compared to the same periods in 2005. The increase in other operating income is more fully depicted in the following chart (in thousands):
Three Months Ended
September 30,
$2006 \quad 2005$

Other operating income:

| Insurance | $\$$ | 21,189 | $\$$ | 19,539 | $\$$ | 63,706 | $\$$ | 58,079 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Capital Markets | 6,851 |  | 5,268 |  | 20,348 |  | 18,956 |  |
| Loan Brokerage Fees |  | 2,386 |  | 7,378 |  | 6,505 |  | 13,086 |
| Other |  | 22,695 |  | 14,578 |  | 62,586 |  | 41,411 |
| Total other | $\$$ | 53,121 | $\$$ | 46,763 | $\$$ | 153,145 | $\$$ | 131,532 |

All other operating income increased $\$ 8.1$ million, or $56 \%$, and $\$ 21.2$ million, or $51 \%$, during the third quarter and first nine months of 2006, respectively, primarily due to increased revenues generated by the Company's leasing division, income from other investments and revenues from eMoney Advisor, all of which were partially offset by a decrease in gains on SBA loans sales. The Company completed its acquisition of eMoney Advisor on February 1, 2006.

## Noninterest Expense

For the third quarter of 2006 , noninterest expense totaled $\$ 343.5$ million, an increase of $\$ 54.9$ million, or $19 \%$, over the same period in 2005. For the first nine months of 2006, noninterest expense totaled $\$ 992.6$ million, an increase of $\$ 167.1$ million or $20 \%$ over $\$ 825.5$ million for the first nine months of 2005 . Contributing to this increase was new store activity over the past twelve months, with the number of stores increasing from 342 at September 30, 2005 to 402 at September 30, 2006. With the addition of these new stores, staff, facilities, and related expenses rose accordingly.

Other noninterest expense increased $\$ 17.5$ million, or $33 \%$, and $\$ 38.8$ million, or $23 \%$, over the third quarter and first nine months of 2005, respectively. The increase in other noninterest expense is more fully depicted in the following chart (in thousands):

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  | 2006 |  | 2005 |  |
| Other noninterest expense: |  |  |  |  |  |  |  |  |
| Business development costs | \$ | 8,716 | \$ | 8,589 | \$ | 30,985 | \$ | 29,359 |
| Bank-card related service charges |  | 14,715 |  | 11,601 |  | 41,248 |  | 34,825 |
| Professional services/Insurance |  | 14,047 |  | 5,805 |  | 35,450 |  | 24,663 |
| Provision for non-credit-related losses |  | 6,858 |  | 6,378 |  | 21,566 |  | 20,693 |

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| Other |  | 26,026 |  | 20,485 |  | 78,052 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total other | $\$$ | 70,362 | $\$$ | 52,858 | $\$$ | 207,301 | $\$$ |

The growth in bank-card related service charges and other expenses was due to the Company's growth in new stores and customer accounts. Business development costs and provision for non-credit-related losses were relatively flat during the three months and nine months ended September 30, 2006 as compared to the same prior year periods. The increase in professional services/insurance expense is primarily due to increased legal and consulting fees during the three months and nine months ended September 30, 2006.

The Company's operating efficiency ratio (noninterest expenses, less other real estate expense, divided by net interest income plus noninterest income excluding non-recurring gains) was $72.2 \%$ for the first nine months of 2006 as compared to $69.5 \%$ for the same 2005 period. The increase in operating efficiency ratio is primarily due to the impact of the shape of the yield curve in the existing interest rate environment on the Company's net interest income. The Company's efficiency ratio remains above its peer group primarily due to its aggressive growth expansion activities.

## Loan and Asset Quality

Total non-performing assets (non-performing loans and other real estate, excluding loans past due 90 days or more and still accruing interest) at September 30, 2006 were $\$ 47.3$ million, or $0.11 \%$ of total assets compared to $\$ 52.4$ million or $0.12 \%$ of total assets at June 30, 2006 and $\$ 34.3$ million or $0.09 \%$ of total assets at September 30, 2005.

Total non-performing loans (non-accrual loans and restructured loans, excluding loans past due 90 days or more and still accruing interest) at September 30, 2006 were $\$ 45.3$ million or $0.31 \%$ of total loans compared to $\$ 51.0$ million or $0.36 \%$ of total loans at June 30, 2006 and $\$ 34.0$ million or $0.30 \%$ of total loans at September 30, 2005. At September 30,2006 , loans past due 90 days or more and still accruing interest amounted to $\$ 441$ thousand compared to $\$ 583$ thousand at June 30, 2006 and $\$ 177$ thousand at September 30, 2005. Additional loans considered as potential problem loans by the Company's credit review process ( $\$ 86.1$ million at September 30, 2006, compared to $\$ 80.6$ million at June 30, 2006 and $\$ 55.7$ million at September 30, 2005) have been evaluated as to risk exposure in determining the adequacy of the allowance for loan losses.

Total non-performing loans increased by $\$ 10.5$ million during the first nine months of 2006. The increase is primarily due to the second quarter addition of one not-for-profit healthcare credit, which has been determined to be adequately secured. The overall asset quality of the Company, as measured in terms of non-performing assets to total assets, coverage ratios and non-performing assets to stockholders' equity, remained strong.

The following summary presents information regarding non-performing loans and assets as of September 30, 2006 and the preceding four quarters (dollar amounts in thousands).

|  | $\begin{gathered} \text { September } \\ 30, \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { December } \\ 31, \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { September } \\ 30, \\ 2005 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-accrual loans: |  |  |  |  |  |  |  |  |  |  |
| Commercial | \$ | 33,658 | \$ | 34,904 | \$ | 16,975 | \$ | 16,712 | \$ | 16,926 |
| Consumer |  | 9,325 |  | 8,927 |  | 9,285 |  | 8,834 |  | 8,559 |
| Real estate: |  |  |  |  |  |  |  |  |  |  |
| Construction |  | 496 |  | 1,708 |  | 1,726 |  | 1,763 |  | 1,882 |
| Mortgage |  | 1,828 |  | 2,523 |  | 2,096 |  | 4,329 |  | 3,353 |
| Total non-accrual loans |  | 45,307 |  | 48,062 |  | 30,082 |  | 31,638 |  | 30,720 |
| Restructured loans: |  |  |  |  |  |  |  |  |  |  |
| Commercial |  | - |  | 2,941 |  | 3,037 |  | 3,133 |  | 3,230 |
| Total restructured loans |  | - |  | 2,941 |  | 3,037 |  | 3,133 |  | 3,230 |
| Total non-performing loans |  | 45,307 |  | 51,003 |  | 33,119 |  | 34,771 |  | 33,950 |
| Other real estate/foreclosed assets |  | 2,022 |  | 1,369 |  | 435 |  | 279 |  | 310 |
| Total non-performing assets |  | 47,329 |  | 52,372 |  | 33,554 |  | 35,050 |  | 34,260 |
| Loans past due 90 days or more and still accruing |  | 441 |  | 583 |  | 332 |  | 248 |  | 177 |
| Total non-performing assets and loans past due 90 days or more | \$ | 47,770 | \$ | 52,955 | \$ | 33,886 | \$ | 35,298 | \$ | 34,437 |
| Total non-performing loans as a percentage of total period-end loans |  | 0.31\% |  | 0.36\% |  | 0.25\% |  | 0.27\% |  | 0.30\% |
| Total non-performing assets as a percentage of total period-end assets |  | 0.11\% |  | 0.12\% |  | 0.08\% |  | 0.09\% |  | 0.09\% |
| Total non-performing assets and |  |  |  |  |  |  |  |  |  |  |
| loans past due 90 days or more as a percentage of total period-end assets |  | 0.11\% |  | 0.12\% |  | 0.08\% |  | 0.09\% |  | 0.09\% |
| Allowance for credit losses as a percentage |  |  |  |  |  |  |  |  |  |  |
| of total non-performing loans |  | 341\% |  | 291\% |  | 432\% |  | 407\% |  | 409\% |
| Allowance for credit losses as a percentage |  |  |  |  |  |  |  |  |  |  |
| of total period-end loans |  | 1.05\% |  | 1.04\% |  | 1.06\% |  | 1.12\% |  | 1.23\% |

Total non-performing assets and loans
past due 90 days or more as a percentage of stockholders' equity and allowance for credit losses $2 \%$ $2 \%$
$1 \%$
$1 \%$
$2 \%$

21

The Company maintains an allowance for losses inherent in the loan and lease portfolio and an allowance for losses on unfunded credit commitments. During the fourth quarter of 2005, the Company reclassified the allowance related to losses on unfunded credit commitments out of the allowance for loan and lease losses to other liabilities. Prior to the fourth quarter of 2005 , the Company included the portion of the allowance related to unfunded credit commitments in its allowance for loan and lease losses. The following table presents, for the periods indicated, an analysis of the allowance for credit losses and other related data (dollar amounts in thousands).

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  | Year Ended December |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, |  |  |  | September 30, |  |  |  |  | 31, |
|  |  | 2006 |  | 2005 |  | 2006 |  | 2005 |  | 2005 |
| Balance at beginning of period | \$ | 148,383 | \$ | 141,325 | \$ | 141,464 | \$ | 135,620 | \$ | 135,620 |
| Provisions charged to operating expenses |  | 9,499 |  | 3,000 |  | 23,500 |  | 13,750 |  | 19,150 |
|  |  | 157,882 |  | 144,325 |  | 164,964 |  | 149,370 |  | 154,770 |

Recoveries on loans previously charged-off:
Commercial
Consumer
Commercial real estate
Total recoveries

| 1,707 | 930 | 4,335 | 1,920 | 2,546 |
| ---: | ---: | ---: | ---: | ---: |
| 237 | 245 | 1,372 | 1,332 | 2,566 |
| 57 | 30 | 375 | 80 | 80 |
| 2,001 | 1,205 | 6,082 | 3,332 | 5,192 |

Loans charged-off:

| Commercial | $(2,968)$ | $(5,287)$ | $(10,182)$ | $(9,102)$ | $(13,944)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Consumer | $(2,119)$ | $(1,318)$ | $(5,803)$ | $(3,720)$ | $(5,912)$ |
| Commercial real estate | $(224)$ | $(22)$ | $(489)$ | $(977)$ | $(1,136)$ |
| Total charge-offs | $(5,311)$ | $(6,627)$ | $(16,474)$ | $(13,799)$ | $(20,992)$ |
| Net charge-offs | $(3,310)$ | $(5,422)$ | $(10,392)$ | $(10,467)$ | $(15,800)$ |

Allowance for credit loss acquired bank
$\begin{array}{lllllllllll}\text { Balance at end of period } & \$ & 154,572 & \$ & 138,903 & \$ & 154,572 & \$ & 138,903 & \$ & 141,464\end{array}$

| Net charge-offs as a percentage of <br> average loans outstanding |  | $0.09 \%$ | $0.20 \%$ | $0.10 \%$ | $0.13 \%$ | $0.15 \%$ |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Reserve Additions | $\$$ | 6,189 | $\$$ | 2,422 | $\$$ | 13,108 | $\$$ | 3,283 |

Components:
Allowance for loan and lease $\begin{array}{lllllllllll}\text { losses } & \$ & 146,791 & \$ & 138,903 & \$ & 146,791 & \$ & 138,903 & \$ & 133,664\end{array}$ Allowance for unfunded credit commitments ${ }^{(1)}$
$\begin{array}{lllllllllll}\text { Total allowance for credit losses } & \$ & 154,572 & \$ & 138,903 & \$ & 154,572 & \$ & 138,903 & \$ & 141,464\end{array}$
${ }^{(1)}$ During the fourth quarter of 2005, the allowance for unfunded credit commitments was reclassified from the allowance for loan and lease losses to other liabilities.

During the first nine months of 2006, net charge-offs as a percentage of average loans outstanding were $0.10 \%$, as compared to $0.13 \%$ for the same period in 2005.

The Company considers the allowance for credit losses of $\$ 154.6$ million adequate to cover inherent credit losses in the loan and lease portfolio and on unfunded credit commitments. The allowance for credit losses is increased by provisions charged to expense and reduced by charge-offs net of recoveries. The level of the allowance for loan and lease losses is based on an evaluation of individual large classified loans and nonaccrual loans, estimated losses based on risk characteristics of loans in the portfolio and other qualitative factors. The level of the allowance for losses on unfunded credit commitments is based on a risk characteristic methodology similar to that used in determining the allowance for loan and lease losses, taking into consideration the probability of funding these commitments. While the allowance for credit losses is maintained at a level considered to be adequate by management for estimated credit losses, determination of the allowance is inherently subjective, as it requires estimates that may be susceptible to significant change.

## Forward-Looking Statements

The Company may from time to time make written or oral "forward-looking statements", including statements contained in the Company's filings with the Securities and Exchange Commission (including this Form 10-Q), in its reports to stockholders and in other communications by the Company, which are made in good faith by the Company pursuant to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995.

These forward-looking statements include statements with respect to the Company's beliefs, plans, objectives, goals, expectations, anticipations, estimates and intentions, that are subject to significant risks and uncertainties and are subject to change based on various factors (some of which are beyond the Company's control). The words "may", "could", "should", "would", believe", "anticipate", "estimate", "expect", "intend", "plan" and similar expressions are intended to forward-looking statements. The following factors, among others, could cause the Company's financial performance to differ materially from that expressed in such forward-looking statements: the strength of the United States economy in general and the strength of the local economies in which the Company conducts operations; the effects of, and changes in, trade, monetary and fiscal policies, including interest rate policies of the Board of Governors of the Federal Reserve System (the "FRB"); inflation; interest rates, market and monetary fluctuations; the timely development of competitive new products and services by the Company and the acceptance of such products and services by customers; the willingness of customers to substitute competitors' products and services for the Company's products and services and vice versa; the impact of changes in financial services' laws and regulations (including laws concerning taxes, banking, securities and insurance); technological changes; future acquisitions; the expense savings and revenue enhancements from acquisitions being less than expected; the growth and profitability of the Company's noninterest or fee income being less than expected; the ability to maintain the growth and further development of the Company's community-based retail branching network; unanticipated regulatory or judicial proceedings; changes in consumer spending and saving habits; and the success of the Company at managing the risks involved in the foregoing.

The Company cautions that the foregoing list of important factors is not exclusive. The Company cautions that any such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors which may cause the Company's actual results, performance or achievements to differ materially from the future results, performance or achievements the Company has anticipated in such forward-looking statements. You should note that many factors, some of which are discussed in this Form 10-Q could affect the Company's future financial results and could cause those results to differ materially from those expressed or implied in the Company's forward-looking statements contained in this document. The Company does not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by or on behalf of the Company.

## Item 3. Ouantitative and Qualitative Disclosures About Market Risk

See Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operation, Interest Rate Sensitivity and Liquidity.

## Item 4. Controls and Procedures

The Company's management, with the participation of its principal executive officer and principal financial officer, evaluated the effectiveness of the Company's disclosure controls and procedures, as defined in Exchange Act Rule 13a-15(e), as of September 30, 2006. Based on this evaluation, the principal executive officer and principal financial officer concluded that, as of September 30, 2006, the Company's disclosure controls and procedures, as defined in Exchange Act Rule 13a-15(e), were effective, at the reasonable assurance level, to ensure that (i) information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and (ii) information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

The Company's management, with the participation of its principal executive officer and principal financial officer, also conducted an evaluation of changes in the Company's internal control over financial reporting, as defined in Exchange Act Rule 13a-15(f). Based on this evaluation, the Company's management determined that no changes were made to the Company's internal control over financial reporting, as defined in Exchange Act Rule 13a-15(f), during the third quarter of 2006 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected. The Company conducts periodic evaluations to enhance, where necessary its procedures and controls.

## PART II. OTHER INFORMATION

## Item 6. Exhibits

Exhibits
Exhibit 31.1 Certification of the Company's Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 31.2 Certification of the Company's Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 32 Certification of the Company's Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

COMMERCE BANCORP, INC.
(Registrant)

NOVEMBER 9, 2006
(Date)
/s/ DOUGLAS J. PAULS
DOUGLAS J. PAULS
EXECUTIVE VICE PRESIDENT AND
CHIEF FINANCIAL OFFICER
(PRINCIPAL FINANCIAL AND ACCOUNTING
OFFICER)

