CIGNA CORP Form 10-K/A February 24, 2005

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-K/A (Amendment No. 1)

(Mark One)

[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2003 OR

[ ]TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

## Commission file number 1-8323

## **CIGNA Corporation**

(Exact name of registrant as specified in its charter)

·

**Delaware** (State or other jurisdiction of

06-1059331

(I.R.S. Employer Identification No.)

One Liberty Place, Philadelphia, Pennsylvania

incorporation or organization)

19192

(Address of principal executive offices)

(Zip code)

Registrant's telephone number, including area code (215) 761-1000

\_\_\_\_\_

Securities registered pursuant to section 12(b) of the Act:

Name of each exchange on which registered

<u>Title of each class</u> Common Stock, Par Value \$0.25;

Preferred Stock Purchase Rights New York Stock Exchange, Inc. Pacific Exchange, Inc. Philadelphia Stock Exchange, Inc.

Securities registered pursuant to section 12(g) of the Act:

None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was

required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_\_\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [X]

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act). Yes X No

The aggregate market value of the voting stock held by non-affiliates of the registrant as of June 30, 2003, was approximately \$6.4 billion.

As of January 31, 2004, 140,973,691 shares of the registrant's Common Stock were outstanding.

Parts I and II of this Form 10-K incorporate by reference information from the registrant's annual report to shareholders for the year ended December 31, 2003. Part III of this Form 10-K incorporates by reference information from the registrant's proxy statement to be dated on or about March 26, 2004.

## **Explanatory Note**

CIGNA is filing this Form 10-K/A to reflect the restatement of its financial statements for the years ended December 31, 2003, 2002 and 2001. Please see Note 16 to the Consolidated Financial Statements for specific information related to the restatement.

CIGNA historically accounted for stock option grants as fixed awards under Accounting Principles Board (APB) No. 25 and disclosed in the footnotes to the financial statements the expense based on the fair value of stock options pursuant to Statement of Financial Accounting Standards (SFAS) No. 123. While reviewing changes to its equity compensation plans and during the normal 2004 year-end closing process, CIGNA determined that certain stock option grants under these plans required variable rather than fixed accounting treatment under APB No. 25. Variable accounting should have been used because participants were permitted to elect to pay the option exercise price using restricted stock. As a result, CIGNA determined on February 7, 2005 the need to restate its financial statements included in the Form 10-K for the year ended December 31, 2003 and in each of the Form 10-Q filings for the three quarters ended September 30, 2004. CIGNA's management and the Audit Committee of CIGNA's Board of Directors discussed the restatement with CIGNA's independent registered public accounting firm.

This Amended Form 10-K/A does not attempt to modify or update any other disclosures set forth in the Original Form 10-K, except as required to reflect the effects of the restatement as described in Note 16 to the financial statements included in the Amended Form 10-K/A. Additionally, this Amended Form 10-K/A does not purport to provide a general update or discussion of any other developments at the Company after the date of the original filing. All information contained in this Amended Form 10-K/A and the Original Form 10-K is subject to updating and supplementing as provided in the periodic reports that the Company has filed and will file after the original filing date with the Securities and Exchange Commission. In addition, the filing of this Amended Form 10-K/A shall not be deemed an admission that the original filing, when made, included any untrue statement of material fact or omitted to state a material fact necessary to make a statement made therein not misleading. This Amended Form 10-K/A does not include the items from the Original Form 10-K that are not being amended.

Financial information included in reports on Form 10-K, Form 10-Q and Form 8-K (except the Form 8-K with the date of earliest event reported February 7, 2005) previously filed by CIGNA should not be relied upon and are superseded by the information in this Annual Report on Form 10-K/A. CIGNA will also file amended quarterly reports on Form 10-Q/A for each of the first three quarters of 2004.

## TABLE OF CONTENTS

The following Items of the Original Filing on Form 10-K are amended as indicated by this Amendment on Form 10-K/A:

	Page
PART II	
Item 5. Market for Registrant's Common Equity and Related	4
Stockholder Matters	
Item 6. Selected Financial Data	6
Item 7. Management's Discussion and Analysis of Financial Condition	
and Results of	
Operations	7
Item 8. Financial Statements and Supplementary Data	46
Item 9A. Controls and Procedures	101
PART IV	
Item 15. Exhibits, Financial Statement Schedules, and Reports on Form	101
8-K	
Signatures	102
Financial Statement Schedules	FS-1
Index to Exhibits	E-1
3	

## **PART II**

Please note that the information contained in this Amendment, including the Consolidated Financial Statements and the Notes to the Consolidated Financial Statements, does not reflect events occurring after the date of the original filing. Such events include, among others, the events described in our quarterly reports on Form 10-Q for the periods ended March 31, 2004, June 30, 2004 and September 30, 2004 and the events subsequently described in our current reports on Form 8-K. For a description of these events, please read our Exchange Act reports filed since the filing of the Original Form 10-K.

## Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

The following unaudited consolidated quarterly financial data for the years ended December 31, 2003 and 2002 have been restated.

## **Quarterly Financial Data** (unaudited)

The following unaudited quarterly financial data are presented on a consolidated basis for each of the years ended December 31, 2003 and 2002.

Quarterly financial results necessarily rely heavily on estimates. This and certain other factors, such as the seasonal nature of portions of the insurance business, suggest the need to exercise caution in drawing specific conclusions from quarterly consolidated results.

(In millions, except per share amounts)	Three Months Ended			
	March	June	Sept.	Dec.
	31	30	30	31
	(.	As Restated,	See Note 16)	
<b>Consolidated Results</b>				
2003				
Total revenues	\$ 4,900	\$ 4,634	\$ 4,773	\$4,501
Income (loss) from continuing operations before				
income taxes (benefits)	281	(80)	281	394
Net income (loss)	235(1)	(55)(2)	195(3)	275(4)
Net income (loss) per share:				
Basic	1.68	(.39)	1.40	1.97
Diluted	1.68	(.39)	1.39	1.95
2002				
Total revenues	\$ 4,780	\$ 4,737	\$ 5,083	\$4,748
Income (loss) from continuing operations before				
income taxes (benefits)	280	340	(1,189)	66
Net income (loss)	185	223(5)	(818)(6)	55(7)
Net income (loss) per share:				
Basic	1.31	1.58	(5.85)	.39
Diluted	1.29	1.56	(5.85)	.39
Stock and Dividend Data				
2003				
Price range of common stock — high	\$ 46.69	\$ 57.41	\$ 50.00	\$58.58
— low	\$ 39.10	\$ 45.51	\$ 40.00	\$44.10
Dividends declared per common share <b>2002</b>	\$ .33	\$ .33	\$ .33	\$ .33
Price range of common stock — high	\$101.52	\$111.00	\$ 98.40	\$74.19
— low	\$ 87.76	\$ 94.85	\$ 69.20	\$34.15
Dividends declared per common share	\$ .33	\$ .33	\$ .33	\$ .33

- (1) The first quarter of 2003 includes a \$4 million after-tax gain for other postretirement benefits for employees terminated in the first quarter of 2003 under the 2002 restructuring program.
- (2) The second quarter of 2003 includes a \$286 million after-tax charge related to a review of assumptions underlying guaranteed minimum death benefit contracts, a \$9 million after-tax charge related to restructuring certain corporate staff functions, a \$10 million after-tax benefit reflecting a reduction in costs associated with the 2002 restructuring program and a \$2 million after-tax gain for other postretirement benefits for employees terminated in the second quarter of 2003 under the 2002 restructuring program.
- (3) The third quarter of 2003 includes a \$37 million after-tax charge to increase the reserve for health care provider class action litigation, a \$10 million after-tax charge to write off intangible assets related to certain provider contracts, a \$5 million after-tax gain on the sale of CIGNA's interest in a Japanese pension operation and a \$1 million after-tax gain for other postretirement benefits for employees terminated in the third quarter of 2003 under the 2002 restructuring program.
- (4) The fourth quarter of 2003 includes a \$33 million after-tax benefit related to a reduction in the allowance against amounts recoverable from experience-rated pension policyholders and a \$9 million after-tax benefit reflecting a

- reduction in costs associated with the 2002 and 2001 health care costs reduction programs (including gains on other postretirement benefits).
- (5) The second quarter of 2002 includes a \$2 million after-tax accelerated gain recognized on the sale of CIGNA's life reinsurance business.
- (6) The third quarter of 2002 includes a \$720 million after-tax charge to strengthen reserves for guaranteed minimum death benefit contracts as well as the impact of a program adopted by CIGNA to reduce equity market risks related to these contracts, a \$317 million after-tax charge for Unicover and London reinsurance matters and a \$9 million after-tax charge for a Medicare cost reporting matter associated with Lovelace Health Systems Inc., partially offset by a \$1 million after-tax accelerated gain recognized on the sale of CIGNA's life reinsurance business.
- (7) The fourth quarter of 2002 includes a net \$95 million after-tax restructuring charge, a \$50 million after-tax charge related to health care provider litigation and an after-tax credit of \$2 million reflecting the adjustment of liabilities associated with events of September 11, 2001.

**Item 6.** SELECTED FINANCIAL DATA

The following Selected Financial Data has been restated.

## Highlights

(Dollars in millions, except per share										
amounts)		2003		2002		2001		2000		1999
	(As Restated, See Note 16)									
Revenues										
Premiums and fees and other revenues	\$	16,063	\$	16,870	\$	15,940	\$	16,579	\$	15,304
Net investment income		2,594		2,716		2,842		2,940		2,958
Realized investment gains (losses)		151		(238)		(175)		7		8
Total revenues	\$	18,808	\$	19,348	\$	18,607	\$	19,526	\$	18,270
Results of Operations										
Segment earnings (loss):										
Health Care	\$	447	\$	455	\$	671	\$	706	\$	582
Disability and Life		137		124		59		50		132
Retirement		260		231		221		257		265
International		55		31		95		48		(342)
Run-off Reinsurance		(359)		(1,070)		57		(119)		35
Other Operations		73		74		76		93		104
Corporate		(109)		(44)		30		(345)		(119)
Total segment earnings (loss)		504		(199)		1,209		690		657
Realized investment gains (losses), net of										
taxes		98		(155)		(112)		4		4
Income (loss) from continuing operations		602		(354)		1,097		694		661
Income (loss) from discontinued										
operations		48		(1)		18		6		1,163
Cumulative effect of accounting change,										
net of taxes		_	-	_	-	_	_	_	-	(91)
Net income (loss)	\$	650	\$	(355)	\$	1,115	\$	700	\$	1,733
Net income (loss) excluding goodwill										
amortization	\$	650	\$	(355)	\$	1,163	\$	748	\$	1,781
Income (loss) per share from continuing										
operations:										
Basic	\$	4.31	\$	(2.52)	\$	7.42	\$	4.34	\$	3.40
Diluted	\$	4.28	\$	(2.52)	\$	7.31	\$	4.27	\$	3.35
Net income (loss) per share:										
Basic	\$	4.65	\$	(2.53)	\$	7.54	\$	4.38	\$	8.91
Diluted	\$	4.62	\$	(2.53)	\$	7.43	\$	4.31	\$	8.78
Common dividends declared per share	\$	1.32	\$	1.32	\$	1.28	\$	1.24	\$	1.20
Total assets	\$	90,992	\$	88,980	\$	91,653	\$	95,238	\$	95,371
Long-term debt	\$	1,500	\$	1,500	\$	1,626	\$	1,162	\$	1,357
Shareholders' equity	\$	4,558	\$	3,897	\$	5,119	\$	5,563	\$	6,187
Per share	\$	32.42	\$	27.96	\$	36.17	\$	36.60	\$	36.46
Common shares outstanding										
(in thousands)		140,591		139,370		141,553		152,005		169,697

Shareholders of record	9,608	9,945	10,437	10,947	11,716
Employees	32,700	41,200	44,600	43,200	41,900

See Note 16 to the Financial Statements for specific information related to the restatement of results for stock option accounting under Accounting Principles Board (APB) No. 25.

Segment earnings (loss) is defined as net income (loss) excluding: 1) after-tax realized investment results, 2) results of discontinued operations, and 3) in 1999, the cumulative effect of adopting Statement of Position 97-3, "Accounting by Insurance and Other Enterprises for Insurance-Related Assessments."

In January 2003, CIGNA sold the operations of Lovelace Health Systems, Inc., an integrated health care system and subsidiary of CIGNA. This business has been reported as discontinued operations. Prior period financial information has been reclassified.

In 1999, CIGNA sold its domestic and international property and casualty business and reported this business as discontinued operations.

# Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

As discussed in Note 16 to the Consolidated Financial Statements, CIGNA's Consolidated Financial Statements for the years ended December 31, 2003, 2002 and 2001 have been restated. The accompanying Management's Discussion and Analysis of Financial Condition and Results of Operations gives effect to this restatement. For additional information regarding the restatement, please refer to Note 16 to the Consolidated Financial Statements.

## **INDEX**

Overview	7
Consolidated Results of	
Operations (As Restated,	9
See Note 16)	
Sale of Retirement	16
Business	
Other Matters	16
Health Care	21
Disability and Life	25
Retirement	26
International	28
Run-off Reinsurance	29
Other Operations	31
Corporate (As Restated,	32
See Note 16)	
Discontinued Operations	33
Liquidity and Capital	33
Resources	
Investment Assets	40
Market Risk	42
Cautionary Statement	45

## **OVERVIEW**

CIGNA Corporation's subsidiaries provide employee benefits offered through the workplace. Key product lines include health care products and services (medical, pharmacy, behavioral health, clinical information management, dental and vision benefits, and case and disease management); group disability, life and accident insurance; retirement products and services; and investment management. In addition, CIGNA has an international operation that offers similar products to businesses and individuals in selected markets, and has certain inactive businesses including a run-off reinsurance operation.

CIGNA's results are influenced by a range of economic and other factors, including:

- · cost trends and inflation levels for medical and related services;
  - · patterns of utilization of medical and other services;
    - · employment levels;
    - · the tort liability system;

- · interest rates and equity market returns;
- · regulations and tax rules related to the provision and administration of employee benefit plans; and · initiatives to increase health care regulation.

CIGNA generates revenues, income and cash flows by maintaining and growing its relationships with employers and consumers, charging prices that reflect emerging experience and investing available cash at attractive rates of return for appropriate durations. CIGNA's ability to increase operating results in terms of growth in revenue, net income and operating cash flow is directly related to its ability to execute plans that address broad economic factors as well as company-specific drivers.

Key company-specific drivers affecting CIGNA's results include:

- · the absolute level of and trends in benefit costs;
- · the volume of customers served and the mix of products and services purchased by those customers;
- · competitiveness of CIGNA's product design and service quality relative to those of other employee benefit providers;
- the ability to price products and services competitively at levels that appropriately account for underlying cost inflation and utilization patterns; and
  - the relationship between administrative costs and revenue.

Management regularly monitors trends in the economic factors listed above and the company-specific drivers of operating results. CIGNA develops strategic and tactical plans designed to improve performance and maximize its competitive position in the markets served. CIGNA's ability to achieve its financial objectives is dependent upon its ability to effectively execute these plans and to appropriately respond to emerging economic and company-specific trends.

CIGNA's results, excluding realized investment gains and losses and special items (described on page 11), declined in 2003 and 2002 and were below competitive benchmarks due to lower results in the health care operations and losses in the run-off reinsurance operations. CIGNA is focused on improving performance in its health care operations by (1) lowering medical cost trends; (2) continuing to deliver quality service; (3) lowering administrative expenses; and (4) stabilizing and growing membership. CIGNA has also strengthened reserves and reduced certain equity market exposures in its run-off reinsurance operations by selling futures and forward contracts.

CIGNA expects to complete a sale of its retirement business around the end of the first quarter of 2004, subject to regulatory approval. The sale of this business will allow CIGNA to focus on its health care and related operations. The effect of the sale would also improve parent company liquidity and enhance CIGNA's financial flexibility while reducing revenue, net income, cash flows and invested assets.

## CONSOLIDATED RESULTS OF OPERATIONS

(In millions) Financial						
Summary	2003	2002	2001			
,	(As Restated, See Note					
		16)				
Premiums and						
fees	\$15,441	\$15,737	\$14,860			
Net investment						
income	2,594	2,716	2,842			
Other revenues	622	1,133	1,080			
Realized						
investment						
gains (losses)	151	(238)				
Total revenues	18,808	19,348	18,607			
Benefits and						
expenses	17,932	19,851	16,944			
Income (loss)						
from						
continuing						
operations						
before taxes	976	(503)	1 662			
(benefits) Income taxes	876	(303)	1,663			
(benefits)	274	(149)	566			
Income (loss)	214	(149)	300			
from						
continuing						
operations	602	(354)	1,097			
Income (loss)	002	(351)	1,007			
from						
discontinued						
operations	48	(1)	18			
Net income		,				
(loss)	650	(355)	1,115			
Adjustment to						
exclude						
goodwill						
amortization						
in 2001	-		<b>—</b> 48			
Net income						
(loss)						
excluding						
goodwill						
amortization		\$ (355)				
Realized	\$ 98	\$ (155)	\$ (112)			
investment						
gains (losses),						

## net of taxes

As discussed in Note 16 to the Financial Statements, CIGNA's consolidated financial statements for all periods presented have been restated to reflect variable accounting for stock compensation expense in accordance with Accounting Principles Board (APB) No. 25. Management's Discussion and Analysis of Financial Condition and Results of Operations gives effect to these restatements in the Corporate segment. For additional information, refer to Note 16 to the Financial Statements.

The significant improvement in income (loss) from continuing operations in 2003 was primarily due to reduced losses in the Run-off Reinsurance segment reflecting lower charges related to specialty life reinsurance contracts that guarantee minimum death benefits. Absent these charges and other special items discussed further below, CIGNA's underlying results declined primarily due to operational difficulties in the health care operations. See page 23 for further discussion on the drivers of these results. Partially offsetting these results were strong realized investment gains from the sale of securities (see page 11 for further discussion).

The loss from continuing operations in 2002, compared with income in 2001, was primarily due to the effects of special items and higher realized investment losses.

In order to facilitate an understanding and comparison of results of operations and permit analysis of trends in underlying revenue, expenses and net income, the following table presents special items, which management believes are not representative of the underlying results of continuing operations. See "Quarterly Financial Data" in CIGNA's 2003 Annual Report to Shareholders for special items reported quarterly in 2003 and 2002.

## SPECIAL ITEMS

SI ECIAL ITEMS		Pre-Tax Benefit		After-Tax Benefit
(In millions)		(Charge)		(Charge)
2003				
Reserve charge on guaranteed				
minimum				
death benefit contracts (see page				
29)	\$	(441)	\$	(286)
Health care provider litigation				
(see page 19)		(57)		(37)
Reduction in allowance against				
amounts				
recoverable from pension				
policyholders				
(see page 26)		51		33
Restructuring items, net <sup>1</sup> (see page				
16)		26		17
Intangible asset write-off for				
provider				
contracts (see Note 2(J) to the				
Financial				
Statements)		(16)		(10)
Gain on sale of Japan pension		( - /		( - /
operations (see page 18)		8		5
Total	\$	(429)	\$	(278)
2002	·		•	( - /
Reserve charge on guaranteed				
minimum				
death benefit contracts	\$	(1,108)	\$	(720)
Charge for Unicover and London	·	( ) /		()
reinsurance matters		(408)		(317)
Restructuring costs, net <sup>2</sup>		(147)		(95)
Health care provider litigation		(77)		(50)
Accelerated recognition of deferred	ł	(,,,		(00)
gain	•			
on sale of life reinsurance				
business		4		3
Reduction in charges for the events	<u>.</u>			3
of				
September 11, 2001		3		2.
Total	\$	_	\$	(1,177)
2001	Ψ	(1,755)	Ψ	(1,1/1)
Restructuring costs	\$	(96)	\$	(62)
Accelerated recognition of portion	*	107	+	69
of		107		0)
V-				

deferred gain on sale of life
reinsurance
business
Gain on sale of interest in Japanese
life
insurance operation 54 35
Charges for the events of
September 11, 2001 (38) (25)
Total \$ 27 \$ 17

<sup>&</sup>lt;sup>1</sup> Restructuring items in 2003 include a pre-tax benefit of \$39 million (\$26 million after-tax) reflecting a reduction in costs associated with the 2002 and 2001 health care restructuring programs (including gains on other postretirement benefits, see Note 15 to the Financial Statements), and a pre-tax charge of \$13 million (\$9 million after-tax) related to restructuring certain corporate staff functions.

<sup>&</sup>lt;sup>2</sup> Restructuring costs in 2002 reflect pre-tax charges of \$151 million (\$97 million after-tax) associated with the health care restructuring program adopted in the fourth quarter of 2002 (including gains on other postretirement benefits), and a pre-tax reduction of \$4 million (\$2 million after-tax) in the costs associated with the fourth quarter 2001 restructuring program.

## **Revenues**

Revenues decreased in 2003 primarily because of:

losses recognized from futures and forward contracts, compared to gains in the prior year, in connection with the program to reduce equity market risks (see Run-off Reinsurance segment on page 29 for further discussion); and
 lower premiums and fees in the Health Care segment primarily due to lower membership.

These factors were partially offset by improved realized investment results (see below).

Revenues increased in 2002 primarily because of higher Health Maintenance Organization (HMO) and medical indemnity premiums and fees due to rate increases.

#### **Realized Investment Results**

Realized investment results for 2003 increased primarily because of:

- · gains on sales of fixed maturities and equity securities compared with losses in the prior year;
  - · lower impairments on equities, fixed maturities and real estate investments; and
    - · higher gains on sales of real estate investments.

These increases were partially offset by impairment losses associated with the settlement annuity business in the Other Operations segment.

Realized investment losses increased in 2002 primarily because of:

- · higher losses on sales of fixed maturities;
- · losses on sales of equity securities compared to gains in 2001; and
- · higher impairments on equity securities and real estate investments.

These losses were partially offset by gains on sales of real estate investments and lower impairments on investments in collateralized debt obligations, which are secured by pools of corporate debt obligations.

For additional information on realized investment results, see Note 10(B) to the Financial Statements. The weakness in certain sectors of the economy may cause additional investment losses. Refer to "Investment Assets" beginning on page 40 for further information.

## Outlook for 2004

Subject to the factors noted in the Cautionary Statement on page 45, management expects full year 2004 income from continuing operations excluding realized investment gains (losses) and special items to be lower than the comparable 2003 amount. This outlook for 2004 primarily reflects reduced earnings from the retirement business, which CIGNA expects to sell around the end of the first quarter of 2004.

Information is not available for management to reasonably estimate realized investment gains (losses) or special items for 2004. Special items for 2004 may include:

- the effect of adopting a new accounting standard (see Note 2 to the Financial Statements);
  - · charges related to expense reduction initiatives (see page 16); and
  - · effects of the accounting for the sale of the retirement business.

## **Critical Accounting Estimates**

The preparation of financial statements in accordance with generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect reported amounts and related disclosures. Management considers an accounting estimate to be critical if:

it requires assumptions to be made that were uncertain at the time the estimate was made; and
 changes in the estimate or different estimates that could have been selected could have a material effect on CIGNA's consolidated results of operations or financial condition.

Management has discussed the development and selection of its critical accounting estimates with the Audit Committee of CIGNA's Board of Directors and the Audit Committee has reviewed the disclosure presented below relating to them.

In addition to the estimates presented in the following table, there are other accounting estimates used in the preparation of CIGNA's consolidated financial statements, including estimates of liabilities for unpaid claims and claim expenses and future policy benefits other than those identified in the following table, as well as estimates with respect to contracts that guarantee a minimum level of income benefits, post-employment and postretirement benefits, certain compensation accruals, and income taxes.

Management believes the current assumptions and other considerations used to estimate amounts reflected in CIGNA's consolidated financial statements are appropriate. However, if actual experience differs from the assumptions and other considerations used in estimating amounts reflected in CIGNA's consolidated financial statements, the resulting changes could have a material adverse effect on CIGNA's consolidated results of operations, and in certain situations, could have a material adverse effect on liquidity and CIGNA's financial condition.

See Note 2 to the Financial Statements for further information on key accounting policies that impact CIGNA.

The table that follows presents information about CIGNA's most critical accounting estimates, as well as the effects of hypothetical changes in the material assumptions used to develop each estimate.

## Balance Sheet Caption / Nature of Critical Estimate Item

## Future policy benefits -Guaranteed minimum death benefits

Reserves for these liabilities are estimates of the present value of net amounts expected to be paid, less the present value of net future premiums expected to be received. The amounts to be paid represent the excess of the guaranteed death benefit over the values of annuitants' accounts. The death benefits coverage in force at December 31, 2003 (representing the amount payable if all annuitants had died as of that date) was approximately \$12.9 billion.

## **Assumptions / Approach Used**

Management estimates these reserves based on assumptions and other considerations, including lapse, partial surrender, mortality, interest rates and volatility. These are based on CIGNA's experience and future expectations. CIGNA monitors actual experience to update these reserve estimates as necessary.

Lapse refers to the full surrender of an annuity prior to an annuitant's death.

Partial surrender refers to the fact that most annuitants have the ability to withdraw substantially all of their mutual fund investments while retaining any available death benefit coverage in effect at the time of the withdrawal.

Volatility refers to market volatility that affects the costs of the program adopted by CIGNA to reduce equity market risks associated with these liabilities.

CIGNA completed a review of reserves in 2003 and recognized an after-tax charge of \$286 million (\$441 million pre-tax) relating to both actual and projected future partial surrenders, as well as updates to other assumptions such as mortality.

# Effect if Different Assumptions Used

If a 10% unfavorable change were to occur for the following assumptions, the approximate after-tax decrease in net income would be as follows:

- · Mortality \$75 million
- · Volatility \$55 million
- · Lapse \$40 million
- · Interest rates \$30 million
- · Future partial surrenders \$10 million

Management believes the current assumptions and other considerations used to estimate reserves for these liabilities are appropriate. However, if actual experience differs from the assumptions and other considerations (including lapse, partial surrender, mortality, interest rates and volatility) used in estimating reserves, the resulting changes could have a material adverse effect on CIGNA's consolidated results of operations, and in certain situations, could have a material adverse effect on CIGNA's financial condition.

The amounts would be reflected in the Run-off Reinsurance segment.

In addition, CIGNA recorded a \$720 million after-tax charge (\$1.1 billion pre-tax) in 2002 in connection with stock market declines and implementation of a risk reduction program for these liabilities.

See page 30 for further discussion of these charges.

## Balance Sheet Caption / Nature of Critical Estimate Item

# Unpaid claims and claim expenses - Unpaid claims for guaranteed cost and minimum premium programs and retrospectively experience-rated health care products

Unpaid claims and related liabilities for these health care products include both reported claims and estimates for losses incurred but not yet reported.

## **Assumptions / Approach Used**

Unpaid claims and related liabilities for these health care products are estimated using actuarial models based on historical data for payment patterns, cost trends, product mix, seasonality, utilization of health care services and other relevant factors.

Reserves for these liabilities for the year ended December 31 were as follows:

- · 2003 \$1.9 billion
- · 2002 \$1.8 billion
- · 2001 \$1.5 billion

The above amounts reflect that portion of unpaid claims and claim expenses included in CIGNA's consolidated balance sheets, which are attributable to these health care operations. It excludes amounts for administrative services only business.

The estimation process for determining liabilities for unpaid claims for health care products inherently results in adjustments each year for claims incurred (but not paid) in preceding years. During the year ended December 31, CIGNA's net income was increased for such adjustments for prior year claims, as follows (amounts after-tax):

- · 2003 \$48 million
- · 2002 \$44 million
- · 2001 \$36 million

## Effect if Different Assumptions Used

A 1% increase in the assumed medical cost trend would reduce net income by approximately \$45 million after-tax annually.

This charge would impact the Health Care segment.

## Reinsurance recoverables -Reinsurance recoverables in Run-off Reinsurance

Collectibility of reinsurance recoverables requires an assessment of risks that such amounts will not be collected, including risks associated with reinsurer default and disputes with reinsurers regarding applicable coverage.

The amount of reinsurance recoverables in the Run-off Reinsurance segment, net of reserves, represents management's best estimate of recoverability, including an assessment of the financial strength of reinsurers. The ultimate amounts received are dependent, in certain cases, on the resolution of disputes with reinsurers, including the outcome of arbitration and litigation proceedings.

Net reinsurance recoverables in the Run-off Reinsurance segment for the year ended December 31, were as follows:

- · 2003 \$621 million
- · 2002 \$765 million
- · 2001 \$938 million

A 10% reduction of net reinsurance recoverables at December 31, 2003, would reduce net income by approximately \$50 million after-tax.

This charge would impact the Run-off Reinsurance segment.

## Balance Sheet Caption / Nature of Critical Estimate Item

## **Assumptions / Approach Used**

# Effect if Different Assumptions Used

## Investments - Fixed maturities

Recognition of losses from "other than temporary" impairments of public and private placement fixed maturities

Losses for "other than temporary" impairments of fixed maturities must be recognized in net income based on an estimate of fair value by management.

Changes in fair value are reflected as an increase or decrease in shareholders' equity. A decrease in fair value is recognized in net income when the decrease is determined to be "other than temporary."

Determining whether a decline in value is "other than temporary" includes an evaluation of the reasons for and the significance of the decrease in value of the security as well as the duration of the decrease.

Management estimates the amount of "other than temporary" impairment when a decline in value is expected to persist, using quoted market prices for public securities with active markets and the present value of future cash flows for private placement bonds. Expected future cash flows are based on historical experience of the issuer and management's expectation of future performance.

CIGNA recognized "other than temporary" impairments of investments in fixed maturities as follows (after-tax, excluding policyholder share\*):

- · 2003 \$ 73 million
- · 2002 \$ 84 million
- · 2001 \$120 million

See Note 8(A) to the Financial Statements for a discussion of review of declines in fair value.

For all fixed maturities with cost in excess of their fair value, the excess of cost which has not been recognized in net income as of December 31, 2003, was approximately \$37 million, after-tax.

For private placement bonds considered impaired, a decrease of 10% of all expected future cash flows for the impaired bonds would reduce net income by approximately \$7 million after-tax.

<sup>•</sup> Investment securities are attributable to CIGNA's various business segments; amounts noted are presented from a consolidated perspective and are net of experience-rated pension policyholder share (i.e., these amounts exclude the impact of losses in 2003, 2002 and 2001 on investment assets related to experience-rated pension policyholder contracts because these amounts generally accrue to the policyholders). As of October 1, 2003, investment assets related to experience-rated pension policyholder contracts were reclassified from fixed maturities to "Securities supporting experience-rated pension policyholder contracts" on CIGNA's balance sheet and CIGNA no longer recognizes other than temporary impairments because changes in the fair values of these securities are reported in net income in each period. See Note 8(B) to the Financial Statements for additional discussion

## SALE OF RETIREMENT BUSINESS

In November 2003, CIGNA entered into an agreement to sell its retirement business, excluding the corporate life insurance business, for cash proceeds of \$2.1 billion. The sale, which is subject to regulatory approvals and other conditions prior to closing, is expected to be completed around the end of the first quarter of 2004. The agreement provides that the sale price will be reduced by \$250 million if the financial strength rating of Connecticut General Life Insurance Company, a CIGNA subsidiary that underwrites much of the business sold by CIGNA's retirement benefits business, is downgraded to certain levels by S&P and Moody's before the sale closes. CIGNA considers downgrades to those levels to be unlikely.

The determination of the gain on sale will be affected by transaction costs, changes in net assets through the closing date from the results of operations, and other adjustments. The transaction will be primarily in the form of a reinsurance arrangement, therefore a significant portion of the gain will be deferred and amortized over future periods and reported in results of continuing operations.

Segment earnings for the business to be sold, which includes the special items noted on page 26, were approximately \$225 million in 2003, \$200 million in 2002, and \$195 million in 2001.

#### **OTHER MATTERS**

## **Restructuring Programs**

In order to drive productivity improvement, CIGNA is implementing a restructuring program and expects to record a charge in the first quarter of 2004. This charge is associated with planned organizational changes to streamline functional support resources and to adjust its operations to reflect a new operating strategy and current business volumes. Management does not expect the charge to exceed \$75 million, after-tax. In addition, CIGNA expects to record additional charges later in 2004 related to this restructuring. The total of all charges is not expected to exceed \$100 million after-tax for 2004.

Corporate effectiveness initiative. In 2003, CIGNA adopted a restructuring program to attain certain operational efficiencies in its corporate staff functions and to achieve additional cost savings. As a result, CIGNA recognized in other operating expenses an after-tax charge in Corporate of \$9 million (\$13 million pre-tax) for severance costs for the expected reduction of approximately 280 employees. As of December 31, 2003, \$6 million (\$9 million pre-tax) of the severance cost has been paid. Annualized after-tax savings are estimated to be \$15 million reflecting the elimination of salary and benefits costs for terminated employees.

Fourth quarter 2002 program. In 2002, CIGNA adopted a restructuring program primarily to realign the organizational structure and operations of its health care business. As a result, CIGNA recognized during 2002 in other operating expenses, a net after-tax charge of \$97 million (\$151 million pre-tax) in the Health Care segment. These amounts reflect a reduction in costs of \$2 million after-tax (\$3 million pre-tax) for other postretirement benefits for employees terminated in 2002. The benefit cost reduction continued in 2003 as employees were terminated.

During 2003, CIGNA reduced the remaining liability for this program by \$15 million after-tax (\$23 million pre-tax) of which \$5 million after-tax (\$8 million pre-tax) occurred during the fourth quarter of 2003. These reductions were primarily due to higher than expected attrition (which did not result in severance benefits or costs) and lower costs relating to outplacement and other services.

This restructuring program was substantially completed in the fourth quarter of 2003. Cash outlays under this program did not result in, nor are the remaining cash outlays expected to have, a significant effect on liquidity. Net annual after-tax savings from this program were approximately \$100 million in 2003 and are expected to be approximately \$150 million in 2004, reflecting the elimination of salary and benefit costs for terminated employees and lower facility costs.

The table below shows CIGNA's restructuring activity (pre-tax) related to severance and real estate for this program:

<u>Severance</u>							
(Dollars in	No. of		Real	Remaining			
millions)	Employees	Cost	Estate	Liability			
Fourth							
quarter 2002							
charge	3,890	\$ 116\$	38\$	154			
Fourth							
quarter 2002							
activity:							
Employees	(713)	(4)		(4)			
Lease costs	3		_				
Asset							
write-downs			(4)	(4)			
Balance as of							
December							
31, 2002	3,177	112	34	146			
2003							
activity:							
Employees	(2,414)	<b>(75)</b>		(75)			
Lease costs	3		<b>(9</b> )	(9)			
Reduction							
of							
remaining	,						
balance	(708)*	(22)	(1)	(23)			
Balance as of							
December							
31, 2003	55	\$ 15\$	24\$	39			

<sup>\*</sup>Due to higher than expected attrition.

Fourth quarter 2001 program. In 2001, CIGNA adopted a restructuring program primarily to consolidate existing health service centers into regional service centers. As a result, CIGNA recognized in other operating expenses an after-tax charge of \$59 million (\$91 million pre-tax) in the Health Care segment and \$3 million (\$5 million pre-tax) in the Disability and Life segment.

This restructuring program was substantially completed in the fourth quarter of 2002. Cash outlays under this program did not result in, nor are the remaining cash outlays expected to have, a significant effect on CIGNA's liquidity. Beginning in 2003, the program resulted in net annual after-tax savings of approximately \$50 million.

The table below shows CIGNA's restructuring activity (pre-tax) for this program:

(Dollars in	Severar No. of	<u>nce</u>	Real	Remaining
millions)	Employees	Cost	Estate	Liability
Fourth				
quarter 2001				
charge	3,100	\$ 485	485	96
Fourth				
quarter 2001				
activity:				
Employees	(436)	(5)		(5)
Lease costs	3		(1)	(1)
Asset				
write-downs			(11)	(11)
Balance as of				
December				
31, 2001	2,664	43	36	79
2002 activity:				
Employees	(2,366)	(36)		(36)
Lease costs			(2)	(2)
Adjustmen	t			
of				
remaining	(1.42)	7	(11)	(4)
balance	(143)	7	(11)	(4)
Balance as of				
December	155	1.4	22	27
31, 2002	155	14	23	37
2003 activity:		(1.1)		(1.4)
Employees		(14)	<b>(7</b> )	(14)
Lease costs	\$		<b>(7</b> )	(7)
Reduction				
of				
remaining				
balance	_		<b>–</b> (5)	(5)
Balance as of			(-)	(-)
December				
31, 2003	_	_\$ \$	<b>11</b> 9	<b>3</b> 11

In the fourth quarter of 2003, CIGNA reduced its remaining liability for this program resulting from favorable sublet activity.

## **Minimum Pension Liability**

During 2003, CIGNA's minimum pension liabilities declined resulting in a net after-tax increase to equity of \$47 million (of which \$60 million after-tax occurred during the fourth quarter of 2003). This decline was primarily due to

the effect on plan assets of stock market appreciation, partially offset by a decrease in long-term interest rates used to determine the accumulated benefit obligation. During 2002, CIGNA's minimum pension liabilities increased due to the effect of equity market declines on the value of pension plan assets and reduced long-term interest rates resulting in an after-tax charge to equity of \$638 million.

## **Charges in Run-off Reinsurance**

In 2003 and 2002, CIGNA recognized charges to strengthen reserves for guaranteed minimum death benefit contracts and, in 2002, to adopt a program to substantially reduce equity market risks related to these contracts. In 2002, CIGNA also recognized a charge to strengthen reserves for other run-off reinsurance exposures. See the Run-off Reinsurance segment beginning on page 29 for further information on these charges.

## Other Acquisitions and Dispositions

CIGNA may from time to time acquire or dispose of assets, subsidiaries or lines of business. Significant transactions are described below.

*Sale of Japanese pension operations.* In September 2003, CIGNA sold its interest in a Japanese pension operation for cash proceeds of \$18 million and recognized an after-tax gain of \$5 million in the International segment. The gain is reported in continuing operations since this operation was accounted for under the equity method of accounting.

*Sale of Lovelace Health Systems Inc.* In January 2003, CIGNA sold the operations of Lovelace, an integrated health care system, for cash proceeds of \$209 million and recognized an after-tax gain of \$32 million, which was reported in discontinued operations. In 2002, CIGNA began reporting this business as discontinued operations and prior period financial information was reclassified.

*Sale of Brazilian health care operations.* In January 2003, CIGNA sold its Brazilian health care operations. The sale generated an after-tax gain of \$18 million, primarily as a result of the disposition of the net liabilities associated with these operations. The gain is reported in discontinued operations. Prior period financial information has not been reclassified due to immateriality.

*Sale of interest in Japanese life insurance operation.* In 2001, CIGNA sold its remaining interest in its Japanese life insurance operation for an after-tax gain of \$35 million. The gain was reported in the International segment.

## Events of September 11, 2001

As a result of claims arising from the events of September 11, 2001, CIGNA recorded after-tax charges of \$25 million in 2001. CIGNA reported these charges in certain segments in the following amounts: Health Care, \$5 million; Disability and Life, \$15 million; Retirement, \$3 million; and Run-off Reinsurance, \$2 million. During the fourth quarter of 2002, CIGNA reduced its estimate of these liabilities, and recognized an after-tax gain of \$2 million in the Run-off Reinsurance segment.

## **Regulatory and Industry Developments**

Health care regulation. The business of administering and insuring employee benefit programs, particularly health care programs, is heavily regulated by federal and state laws and administrative agencies, such as state departments of insurance and the federal Departments of Labor and Justice, as well as the courts. Regulation and judicial decisions have resulted in changes to industry and CIGNA's business practices and will continue to do so in the future. In addition, CIGNA's subsidiaries are routinely involved with various claims, lawsuits and regulatory audits and investigations that could result in financial liability, changes in business practices, or both. Health care regulation in its various forms could have an adverse effect on CIGNA's health care operations if it inhibits CIGNA's ability to respond to market demands or results in increased medical or administrative costs without improving the quality of care or services.

The United States Supreme Court has agreed to review a case involving a CIGNA subsidiary in which the issue is preemption by the Employee Retirement Income Security Act (ERISA) of a state law tort claim in circumstances involving a determination, based on medical judgment, that benefits were not covered. A determination that ERISA does not preempt state law would have an adverse effect on the health care industry and on CIGNA.

The Health Insurance Portability and Accountability Act of 1996 (HIPAA) and related regulations have created significant regulatory requirements related to, among other things, the privacy of individually identifiable health care information, electronic data interchange and the security of electronic health information. CIGNA has instituted systems enhancements and training, and has undertaken other administrative efforts to satisfy these requirements. CIGNA's incremental technology and business-related after-tax expenses associated with HIPAA compliance efforts were approximately \$55 million in 2003 and \$20 million in 2002.

Other possible regulatory changes that could have an adverse effect on CIGNA's health care operations include:

additional mandated benefits or services that increase costs without improving the quality of care;
 narrowing of ERISA preemption of state laws;

- · changes in ERISA regulations resulting in increased administrative burdens and costs;
  - · additional restrictions on the use of prescription drug formularies;
- · additional privacy legislation and regulations that interfere with the proper use of medical information for research, coordination of medical care and disease management;
- · additional rules establishing the time periods for payment of health care provider claims that vary from state to state; and
  - · legislation that would exempt independent physicians from antitrust laws.

The health care industry remains under scrutiny by various state and federal government agencies and could be subject to government efforts to bring criminal actions in circumstances that could previously have given rise only to civil or administrative proceedings.

Litigation and other legal matters. In January 2004, a Florida federal court handling multi-district health care litigation against CIGNA and several health care industry competitors approved a settlement agreement between the physician class and CIGNA, and dismissed all claims by class members against CIGNA. In February 2004, some class members filed a notice of appeal of the court's approval of the settlement. If affirmed on appeal, the settlement would resolve for CIGNA and the plaintiffs all physician claims reflected in the litigation.

CIGNA recorded an after-tax charge of \$37 million (\$57 million pre-tax) in 2003 to increase the reserve for this settlement and other non-physician provider health care litigation. CIGNA had previously recognized an after-tax charge of \$50 million (\$77 million pre-tax) in 2002 for expected costs associated with the multi-district litigation. The reserve reflects expected insurance recoveries.

The U. S. Attorney's Office for the Eastern District of Pennsylvania is investigating compliance with federal laws in connection with pharmaceutical companies' marketing practices and their impact on prices paid by the government to pharmaceutical companies for products under federal health programs. As part of this investigation, CIGNA is responding to subpoenas concerning contractual relationships between pharmaceutical companies and CIGNA's health care operations.

In 2002, several purported class action lawsuits, as well as two shareholder derivative complaints nominally brought on behalf of CIGNA, were filed in federal court in the Eastern District of Pennsylvania against CIGNA and certain of its senior officers and directors. These suits allege securities law violations and breaches of fiduciary duty. Two other purported class action lawsuits asserting violations of ERISA were filed against CIGNA and certain officers in the Eastern District of Pennsylvania by individuals who seek to represent a class of participants in the CIGNA 401(k) Plan who allegedly suffered losses on investments in CIGNA stock.

During 2002, a Connecticut federal court certified a class action lawsuit against CIGNA and the CIGNA Pension Plan. The plaintiffs are participants in the Plan who earned certain Plan benefits prior to 1998. The plaintiffs allege, among other things, that the Plan violated ERISA by impermissibly conditioning certain post-1997 benefit accruals on the amount of pre-1998 benefit accruals, that these conditions are not adequately disclosed to Plan participants, and that the Plan's cash balance formula discriminates against older employees.

See "Unicover and other run-off reinsurance" on page 31 for a description of legal matters arising out of the run-off reinsurance operations.

CIGNA is routinely involved in numerous claims, lawsuits, regulatory audits, investigations and other legal matters arising, for the most part, in the ordinary course of the business of administering and insuring employee benefit programs. An increasing number of claims are being made for substantial non-economic, extra-contractual or punitive damages. The outcome of litigation and other legal matters is always uncertain, and outcomes that are not justified by the evidence can occur. CIGNA believes that it has valid defenses to the legal matters pending against it and is defending itself vigorously. Nevertheless, it is possible that resolution of one or more of the legal matters currently pending or threatened could result in losses material to CIGNA's consolidated results of operations, liquidity or financial condition.

*Summary.* The eventual effect on CIGNA of the changing environment in which it operates remains uncertain. For additional information on contingencies that could affect CIGNA's results, see Note 22 to the Financial Statements.

## **Accounting Pronouncements**

For information on recent accounting pronouncements, see Note 2(B) to the Financial Statements.

## **Segment Reporting**

The impact of the restatement as discussed in Note 16 to the Financial Statements is included in Corporate and is not allocated to the operating segments.

In 2003, CIGNA changed its segment presentation to report its health care operations and its separately managed group disability and life insurance operations as two discrete segments. Previously, results from these operations were combined as a single segment. In addition, CIGNA has renamed its segments as Health Care, Disability and Life, Retirement, International, Run-off Reinsurance and Other Operations.

Disability and life insurance products that were historically sold in connection with certain experience-rated medical accounts and continue to be managed by CIGNA's health care business are reported in the Health Care segment.

Operating segments generally reflect groups of related products, but the International segment is based on geography. CIGNA measures the financial results of its segments using "segment earnings," which is defined as income (loss) from continuing operations excluding realized investment gains (losses). See Note 20 to the Financial Statements for additional segment information and a reconciliation of segment earnings to CIGNA's consolidated income (loss) from continuing operations.

## **HEALTH CARE**

(In millions)			
Financial	]		
Summary	2003	2002	2001
Premiums and	1		
fees	\$12,265	12,6245	511,578
Net			
investment			
income	283	298	335
Other			
revenues	1,145	924	685
Segment			
revenues	13,693	13,846	12,598
Benefits and			
expenses	13,012	13,146	11,546
Income before			
taxes	681	700	1,052
Income taxes	234	245	381
Segment			
earnings	447	455	671
Adjustment to			
exclude			
goodwill			
amortization			
in 2001	-		<b>–</b> 48

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Segment			
earnings,			
excluding			
goodwill			
amortization	\$ <b>447</b> \$	455\$	719
Realized			
investment			
gains			
(losses), net			
of taxes	\$ 44\$	(34)\$	(54)
Special items			
(after-tax)			
included			
in segment			
earnings:			
Restructuring,			
net	\$ <b>26</b> \$	(95)\$	(59)
Health care			
provider			
litigation	\$ (37)\$	(50)\$	
Intangible			
asset write-off			
for			
provider			
contracts	\$ <b>(10)</b> \$	\$_	
Charges for			
the events of			
September			
11, 2001	\$ \$_	\$-	(5)

## Results

Segment earnings decreased slightly for 2003 reflecting a deterioration in underlying operations in 2003 somewhat mitigated by lower amounts from special items in 2003. Excluding special items, segment earnings declined 22% due to higher medical costs relative to premiums, lower membership and higher administrative expenses. The declines in these areas were partially offset by improved results in the specialty health care operations, due to significant growth in the pharmacy business.

CIGNA experienced higher medical costs per member in 2003 primarily due to three factors: higher utilization, unit cost increases and costs related to reprocessing certain 2002 claims. Increased utilization largely resulted from certain operational challenges associated with the transition to a new centralized medical management system in the early part of 2003. The increases in unit costs primarily related to certain facility contracts with unfavorable medical reimbursement arrangements. Lastly, as a result of migrating to new systems platforms in 2002, there was a significant increase in the volume of claims submitted for reprocessing in 2003, which resulted in a greater proportion of additional payments than had been experienced historically.

The migration to the new systems platform also created service disruptions in 2002, which caused a decline in membership in 2003. CIGNA is taking steps to address each of these issues and improve performance. See the Operational Improvement discussion below for further discussion of the key areas of focus.

Overall, medical membership, excluding the Medicaid business which CIGNA exited in 2003, declined 11% in 2003 largely resulting from the service disruptions and operational difficulties discussed above. The level of cancellations increased significantly in 2003, and new sales declined. Additional drivers impacting the results of the HMO and Indemnity operations are discussed more fully below.

CIGNA reports the results of this segment in two parts, HMO and Indemnity operations. HMO includes medical managed care and specialty health care operations such as managed behavioral health, medical cost and utilization management, managed dental, managed pharmacy programs and pharmaceutical fulfillment services. Indemnity includes medical and dental indemnity, and that portion of CIGNA's group disability and life insurance business that continues to be managed by the health care business.

Segment earnings, excluding goodwill amortization in 2001, for the HMO and Indemnity operations were as follows:

(In millions)	2	2003	2002	2001
HMO				
operations	\$	422\$	365\$	428
Indemnity				
operations		25	90	291
Total	\$	<b>447</b> \$	455\$	719
Total special				
items				
(after-tax)				
for HMO				
and Indemnity				
operations:				
HMO				
operations	\$	(14)\$	(90)\$	(39)
Indemnity				
operations	\$	<b>(7)</b> \$	(55)\$	(25)

*HMO* results, excluding the special items noted above, decreased in 2003 primarily due to lower Commercial HMO (guaranteed cost HMO excluding Medicare and Medicaid) results reflecting reduced membership and increased medical costs per member, partially offset by higher earnings in the specialty health care operations due to significant business growth in pharmacy fulfillment services, resulting from higher prescription volumes in 2003, and effective cost management.

Membership declined 24% in the Commercial HMO business in 2003, primarily due to higher cancellations attributable, in part, to the service disruptions discussed above, as well as lower new sales. The decline in Commercial HMO results also reflects an increase in the commercial medical cost ratio for this product (86.9% for 2003 compared with 84.9% for 2002) due to the medical cost drivers discussed above. These declines were partially offset by an improvement in the administrative expense ratio (12.7% for 2003 compared with 12.9% for 2002) resulting from restructuring actions and rate increases.

HMO results, excluding goodwill amortization in 2001 and special items noted above, decreased 3% in 2002 primarily due to:

- · significantly lower earnings in HMO Administrative Services Only (ASO) programs, primarily resulting from higher operating expenses for customer service initiatives; and
  - · to a lesser extent, lower Medicare earnings.

These declines were partially offset by:

• significantly improved results in the specialty health care operations primarily due to business growth; and • increased earnings in the guaranteed cost HMO business reflecting rate increases.

*Indemnity* results, excluding the special items noted above, decreased 78% in 2003 primarily due to:

- · lower membership and higher operating expenses per member in indemnity ASO programs;
- · higher payments under performance guarantees resulting from the service disruptions discussed above; and
  - · lower results in the guaranteed cost business primarily reflecting higher unit medical costs.

Membership in Indemnity ASO programs declined 12% in 2003 due to increased cancellations and lower new sales, primarily as a result of the service disruptions and operational challenges. The level of expenses, however, did not decline proportionately with membership, thus contributing to higher losses in ASO programs in 2003.

Indemnity results, excluding goodwill amortization in 2001 and the special items above, decreased 54% in 2002 due to the following factors:

- · significantly lower earnings in the experience-rated and guaranteed cost health care businesses primarily due to lower margins on new business, poor performance of certain large new accounts and margin deterioration on renewal business; and
- · higher expenses for the indemnity health care business primarily due to technology and customer service initiatives.

### **Premiums and Fees**

Premiums and fees decreased in 2003 primarily reflecting lower revenue due to declining membership, partially offset by rate increases.

Premiums and fees increased in 2002 primarily due to HMO and medical indemnity rate increases.

### **Medical Membership**

As of December 31, medical membership from continuing operations (excluding Medicare members) was as follows for the HMO and Indemnity operations:

(In millions)	2003	2002	2001
HMO	6.0	6.7	6.8
Indemnity			
(estimated)	5.5	6.3	6.4

See "HMO" and "Indemnity" results beginning on page 23 for further discussion of declines in medical membership in 2003.

The decline in HMO medical membership in 2002 reflects lower Commercial HMO program membership, partially offset by growth in HMO ASO programs. The decline in Indemnity medical membership in 2002 primarily reflects cancellations in traditional indemnity programs.

#### **Business Mix**

Business mix, as measured by premiums and fees, was as follows for the year ended December 31:

	2003	2002	2001
HMO medical			
and dental	54%	55%	54%
Medical			
indemnity and			
PPO	37%	36%	34%
Life and other			
insurance			
coverages	5%	5%	7%
Dental			
indemnity and			
PPO	4%	4%	5%

#### **Operational Improvement**

CIGNA continues to focus on improving operational effectiveness and the financial results of its health care operations. Key areas of focus are:

- · lowering medical cost trends;
- · continuing to deliver quality service;
- · lowering administrative expenses; and
- · stabilizing and growing membership.

*Lowering medical cost trend.* In early 2003, CIGNA implemented a new centralized medical management model to help facilitate consistent levels of care to its members and to reduce infrastructure expenses. As a result, inpatient utilization rates, particularly in the Commercial HMO line of business, had declined during 2003.

CIGNA also expects to reduce its medical cost trend by managing unit medical costs more effectively. In 2003, CIGNA focused on contract renegotiations with certain facilities to reduce medical reimbursement costs. Contract renegotiations are expected to continue in 2004 and 2005.

Continuing to deliver quality service. During 2002, CIGNA began transitioning to a new service and systems platform to improve the level and quality of service to its customers. Approximately 65% of health care members were serviced on this new platform by January 1, 2004. While service disruptions occurred in early 2002 as a result of initial migration difficulties with the platform, customer satisfaction levels improved during 2003 and into 2004. Migration to this new platform will continue into 2005.

Lowering administrative expenses. Early in 2004, CIGNA took steps to realign its organization and consolidate support functions in an effort to increase efficiency and responsiveness to customers. Reducing costs and operating more efficiently is a component of CIGNA's plan to improve profitability. See page 16 for further discussion of a charge in first quarter 2004 related to this matter.

Stabilizing and growing membership. CIGNA is working to stabilize and grow membership by:

- · sustaining service and medical cost management improvements;
- $\cdot$  communicating those improvements to customers, key producers and benefit consultants;
  - · enhancing product offerings;
- demonstrating the value of CIGNA's medical management and specialty health care capabilities; and improving the capabilities of the health care sales force.

CIGNA believes that effective execution in these key areas will accelerate earnings growth and improve profitability.

#### **DISABILITY AND LIFE**

(In millions)

(In millions)				
Financial				
Summary	2	2003	2002	2001
Premiums and				
fees	\$1	<b>,807</b> S	\$1,712	2\$1,881
Net investment				
income		250	260	264
Other revenues		_	<b>—</b> 1	1 1
Segment				
revenues	2	2,057	1,973	3 2,146
Benefits and				
expenses	1	,876	1,808	3 2,078
Income before				
taxes		181	165	5 68
Income taxes		44	41	1 9
Segment				
earnings	\$	1375	124	<b>1</b> \$ 59
Realized				
investment				
gains				
(losses), net				
of taxes	\$	395	(50)	)\$ 5
Special items				
(after-tax)				
included				
in segment				
earnings:				
Charges for the				
events of				
September				
11, 2001	\$	5	<del>-</del>	<del>\$-</del> (15)
	\$	5	<del>-</del>	<b>\$</b> - (3)

Restructuring charge

The Disability and Life segment includes group accident and specialty association business in addition to its disability and life products.

### Results

Disability and Life segment earnings in 2003 reflect improvements in the life insurance business due largely to higher margins from rate actions taken in the year as well as lower expense ratios. Disability earnings were slightly higher in 2003 due to continued strong disability management execution.

Excluding special items, segment earnings also increased in 2002 due to increased earnings in both the disability and life insurance businesses. Disability results were higher due to rate actions taken in 2002 as well as improvements in disability management execution. Increased earnings in life insurance were primarily due to a focused effort on lowering operating expenses related to the product.

#### **Premiums and Fees**

Premiums and fees increased in 2003 reflecting rate actions in the life insurance business and higher persistency and new sales in both the disability and life insurance businesses.

Premiums and fees decreased in 2002 due to persistency losses, largely resulting from rate actions taken in the year and lower sales.

## RETIREMENT

(In millions) Financial		2002	2002	2001
Summary		2003	2002	2001
Premiums and		240 ¢	2260	t 222
fees	\$	3405	3369	522
Net				
investment		1 574	1 640	1 660
income Other	-	1,5/4	1,649	1,008
revenues		(126)		
Segment		(120)		
revenues		1 788	1,985	1 000
Benefits and	-	1,700	1,903	1,990
expenses		1 411	1,658	1 681
Income before		1,711	1,050	1,001
taxes		377	327	309
Income taxes		117	96	
Segment		11,	70	00
earnings	\$	260\$	2315	\$ 221
Realized	Т.			
investment				
gains				
(losses), net				
of taxes	\$	29\$	(68)	\$ (61)
Special items			. ,	
(after-tax)				
included in				
segment				
earnings:				
Reduction in				
allowance				
against				
amounts				
recoverable				
from				
pension				
1 ,	\$	33\$	-	<b>→</b> —
Charges for				
the events of				
September	,			
11, 2001	\$	\$		(3)

## Results

Retirement segment earnings increased in 2003 primarily due to a reduction in the allowance against amounts recoverable from experience-rated pension policyholders.

Excluding the impact of this special item, results decreased 2% in 2003 reflecting a decline in pension earnings, partially offset by increased results in the corporate life insurance business resulting from favorable mortality. The decline in pension results was primarily due to lower margins in the pension business, partially offset by growth in ending assets under management.

Segment earnings increased in 2002 primarily due to a favorable shift to higher margin products, business growth and effective expense management, partially offset by the negative effect of stock market declines.

#### **Other Revenues**

Beginning October 1, 2003, other revenues include changes in fair value for fixed maturities and equity securities supporting experience-rated pension policyholder contracts. Under the experience-rating process, gains and losses on assets related to these contracts generally accrue to policyholders and are offset by amounts included in benefits, losses and settlement expenses. See Note 2(D) to the Financial Statements for further discussion.

### **Assets Under Management**

Assets under management consist of invested and separate account assets, as well as third-party investment advisory account assets of the Retirement segment. Assets under management are a key driver of earnings for this segment because a significant portion of this segment's revenues is based on asset values.

The following table shows assets under management and related activity, including amounts attributable to separate accounts for the year ended December 31.

(In millions)	2003	2002
Balance—January 1	\$ 53,757	\$ 55,306
Premiums and		
deposits	7,342	8,797
Investment income	2,433	2,519
Increase (decrease)		
in fair value		
of assets	4,922	(4,207)
Customer		
withdrawals	<b>(4,007)</b>	(3,595)
Other, including		
participant		
withdrawals and		
benefit		
payments	(6,900)	(5,063)
Balance—December 3	3 <b>\$</b> 57,547	\$ 53,757

Changes in assets under management are discussed below.

**Premiums and deposits**. The decline in deposits in 2003 reflects both lower sales and lower required contributions to certain separate accounts supporting retiree benefit obligations. In 2003, approximately 71% of premiums and deposits were from existing customers, and 29% were from sales to new customers and new plan sales to existing customers. In 2002, approximately 67% of premiums and deposits were from existing customers, and 33% were from sales to new customers and new plan sales to existing customers.

*Fair value of assets.* The fair value of assets under management fluctuates because of changes in the market value of fixed maturities, securities supporting experience-rated pension policyholder contracts, related derivatives and equity securities. The increase in fair value of assets in 2003 was primarily attributable to market value appreciation of equity securities in separate accounts, compared with depreciation of these securities in 2002.

*Customer withdrawals.* Withdrawals were higher in 2003 primarily due to persistency losses, which CIGNA believes resulted from the uncertainty of an impending sale and ratings downgrades, as well as higher business failures among customers.

*Other.* The increase includes lower required assets in certain separate accounts supporting retiree benefit obligations, and lower required surplus assets supporting certain statutory liabilities.

### **INTERNATIONAL**

(In millions)				
Financial				
Summary	2	2003	2002	2001
<b>.</b>				
Premiums and	Φ.	0==+	044	
fees	\$	855\$	811\$	788
Net				
investment		40		
income		49	51	49
Other			_	
revenues		11	3	148
Segment				
revenues		915	865	985
Benefits and				
expenses		830	816	838
Income before				
taxes		85	49	147
Income taxes		<b>30</b>	18	52
Segment				
earnings	\$	<b>55</b> \$	31\$	95
Realized				
investment				
gains				
(losses), net				
of taxes	\$	<b>5</b> \$	4\$	S (3)
Special items				
(after-tax)				
included in				
segment				
earnings:				
Gain on sale				
of Japanese				
pension				
operations	\$	<b>5</b> \$	\$	<del>-</del> -
Gain on sale				
of interest in				
Japanese				
life insurance				
operation	\$	\$	- \$	→ 35

### **Results**

International segment earnings increased in 2003 partially due to the gain on sale of the Japanese pension operations. Excluding the gain on sale, segment earnings increased 61% in 2003, primarily due to:

- · premium and fee growth in the expatriate employee benefit business; and
  - the positive impact of the divestiture of under-performing businesses.

International segment earnings declined in 2002 because the 2001 results include \$52 million in other revenue from CIGNA's share in the earnings of the Japanese life insurance operation, which was fully divested in the fourth quarter of 2001. Excluding the results of the Japanese life insurance operation and the special item noted above, segment earnings increased significantly primarily due to:

- improved results for the expatriate employee benefit business;
- improved results in the life, accident and health operations (primarily in Asia); and
  - · lower health care losses in 2002.

### **Premiums and Fees**

Premiums and fees increased in 2003 reflecting:

- · higher premiums and fees for the expatriate employee benefit business due to rate increases and membership growth; and
  - · sales growth primarily in the life, accident and health operations in Asia.

These increases were partially offset by the absence of premiums and fees from the Brazilian health care and pension operations, which CIGNA sold in 2003.

Premiums and fees increased in 2002 reflecting:

higher premiums and fees for health care and other expatriate benefit products; and
 growth in the life, accident and health operations in Asia.

## **RUN-OFF REINSURANCE**

(In millions) Financial Summary Premiums and	20	003		2002	4	2001
fees	\$	84	\$	138	\$	148
Net						
investment						
income		<b>82</b>		44		52
Other						
revenues	(5	551)		91		120
Segment						
revenues	(3	<b>885</b> )		273		320
Benefits and		1		1 021		222
expenses		155		1,831		232
Income (loss)						
before taxes (benefits)	(5	<b>:</b> ///	,	(1,558)		88
Income taxes	(-	) <b>4</b> U)	(	(1,336)		00
(benefits)	(1	81)		(488)		31
Segment	\$	( <b>01</b> )	\$	(100)	\$	51
earnings (loss)	•	<b>359</b> )		(1,070)	_	57
Realized			`	, ,		
investment						
gains						
(losses), net						
of taxes	\$	13	\$	(6)	\$	(9)
Special items						
(after-tax)						
included						
in segment						
earnings:						
Reserve						
charge on						
guaranteed						
minimum						
death benefit	\$ (2	96)	Φ	(720)	Φ	
contracts Charge for	<b>D</b> (2	20U)	Ф	(720)	Ф	
Unicover and						
London						
reinsurance						
matters	\$		\$	(317)	\$	
Accelerated	\$		\$		\$	69
recognition of	Ψ		4	3	4	

```
deferred
gain on sale of
life
reinsurance
business
(Charges)
reduction for
the
events of
September 11,
2001 $ -$ 2 $ (2)
```

CIGNA's reinsurance businesses are in run-off. No new reinsurance business has been underwritten since the sale of the U.S. individual life, group life and accidental death reinsurance business in 2000.

#### Results

The segment loss for Run-off Reinsurance was lower in 2003 than in 2002 due to higher reserve charges in 2002 related to guaranteed minimum death benefit contracts and to Unicover and London reinsurance matters. See further discussion under Other Matters below.

Excluding these special items, results were lower in 2003 primarily due to:

- · increases in reserves for disputed contracts;
- · higher losses in the personal accident business; and
- · higher losses in the workers' compensation business.

Excluding the special items noted above, the segment loss was higher in 2002 primarily due to:

- · lower amortization of the deferred gain on the sale of the life reinsurance business;
- · reserve strengthening associated with the workers' compensation reinsurance business; and
  - · a decline in premiums and net investment income.

#### **Other Revenues**

As discussed further below, CIGNA maintains a program to substantially reduce the equity market exposures for guaranteed minimum death benefit contracts by selling exchange-traded futures and, beginning in 2003, foreign currency forward contracts. Other revenues include losses of \$550 million in 2003 and gains of \$87 million in 2002 from these contracts. Expense offsets reflecting corresponding changes in liabilities for these guaranteed minimum death benefit contracts are included in benefits, losses and settlement expenses. Other revenues in 2001 include \$107 million in accelerated gain recognition from the 2000 sale.

#### **Other Matters**

Guaranteed minimum death benefit contracts. CIGNA's reinsurance operations, which were discontinued in 2000 and are now an inactive business in run-off mode, reinsured a guaranteed minimum death benefit under certain variable annuities issued by other insurance companies. These variable annuities are essentially investments in mutual funds combined with a death benefit. Death benefits under the annuity contracts reinsured by CIGNA are determined using various methods.

The majority of CIGNA's exposure arises under annuities that guarantee that the benefit received at death will be no less than the highest historical account value of the related mutual fund investments on an annuitant's contract anniversary date. Under this type of death benefit, CIGNA is liable to the extent the highest historical anniversary account value exceeds the fair value of the related mutual fund investments at the time of an annuitant's death. Other annuity designs that CIGNA reinsured guarantee that the benefit received at death will be no less than net deposits paid into the contract accumulated at a specified rate or net deposits paid into the contract. In periods of declining equity markets and in periods of flat equity markets following a decline, CIGNA's liabilities for these guaranteed minimum death benefits increase.

CIGNA had future policy benefit reserves for these guaranteed minimum death benefit contracts of approximately \$1.2 billion as of December 31, 2003, and approximately \$1.4 billion as of December 31, 2002. The determination of the reserves for these contracts requires CIGNA to make critical accounting estimates, as discussed in the table on page 13.

In 2003, following an analysis of experience and reserve assumptions for the guaranteed minimum death benefit product, CIGNA recognized an after-tax charge to increase reserves of \$286 million (\$441 million pre-tax). The reserve increase included a charge relating to both actual and projected future partial surrenders, as well as updates to other assumptions such as mortality.

In 2002, CIGNA recognized an after-tax charge of \$720 million (\$1.1 billion pre-tax) to strengthen reserves related to these guaranteed minimum death benefit contracts and to adopt a program to substantially reduce equity market risks related to these contracts.

The \$720 million after-tax charge consisted of:

- \$620 million after-tax, principally reflecting the reduction in assumed future equity market returns as a result of implementing the program and, to a lesser extent, changes to the policy lapse, mortality, market volatility and interest rate assumptions used in estimating the liabilities for these contracts; and
- \$100 million after-tax reflecting deterioration in equity markets that occurred in the third quarter of 2002 (prior to implementation of the program).

See Note 5 to the Financial Statements for further discussion on the program to reduce equity market risks on these contracts.

CIGNA has also written reinsurance contracts with issuers of variable annuity contracts that provide annuitants with certain guarantees related to minimum income benefits. See page 38 for further information about these contracts.

*Unicover and other run-off reinsurance*. The Run-off Reinsurance operations participate in a workers' compensation reinsurance pool, which ceased accepting new risks in early 1999. This pool was formerly managed by Unicover Managers, Inc. Although an arbitration over the most significant reinsurance (retrocessional) contracts for the pool was completed in 2002, some disputes over collection of amounts due CIGNA from the retrocessionaires continue and may require further arbitration actions to resolve. Also, disputes and arbitration regarding other reinsurance (retrocessional) contracts for the pool remain and may not be resolved for some time.

Run-off Reinsurance also includes other workers' compensation reinsurance contracts, as well as personal accident reinsurance contracts, including contracts assumed in the London market. CIGNA obtained retrocessional reinsurance coverage for a significant portion of its liabilities under these contracts. Some of these retrocessionaires have disputed the validity of their contracts with CIGNA and arbitration over some of these disputes has commenced. CIGNA also bears the risk of loss if the retrocessionaires are unable to meet their reinsurance obligations to CIGNA.

In 2002, CIGNA recorded an after-tax charge of \$317 million (\$408 million pre-tax) based on the outcome of the Unicover arbitration in 2002, as well as a review of other exposures for the run-off reinsurance operations, including an assessment of retrocessional disputes and workers' compensation and personal accident reinsurance exposures. This charge was net of ceded premiums returned to CIGNA of \$31 million after-tax (\$47 million pre-tax).

The retrocessional disputes are not expected to be resolved for some time. In addition, unfavorable claims experience related to workers' compensation and personal accident exposures is possible and could result in future losses, including losses attributable to the inability to recover amounts from retrocessionaires (either due to disputes with the retrocessionaires or their financial condition).

**Summary.** CIGNA's reserves for amounts recoverable from retrocessionaires, as well as for liabilities associated with underlying reinsurance exposures assumed by CIGNA, are considered appropriate as of December 31, 2003, based on current information. However, it is possible that future developments regarding these matters could result in a material adverse effect on CIGNA's consolidated results of operations, and, in certain situations, could have a material adverse effect on CIGNA's financial condition.

### **OTHER OPERATIONS**

(In millions)					
Financial					
Summary	2	2003	2002	2	2001
Premiums and					
fees	\$	90	\$ 110	5	143
Net					
investment					
income		356	409	9	450
Other					
revenues		216	17'	7	190
Segment					
revenues		662	702	2	783
Benefits and					
expenses		547	59	1	674
Income before					
taxes		115	11	1	109
Income taxes		42	3'	7	33
	\$	73	\$ 7	4 \$	76

```
Segment
earnings
Realized
investment
gains
(losses), net
of taxes $ (32) $ (1) $ 10
```

## Other Operations consist of:

- · deferred gains recognized from the 1998 sale of the individual life insurance and annuity business;
- · corporate life insurance on which policy loans are outstanding (leveraged corporate life insurance);
  - · settlement annuity business; and
  - · certain investment management services.

#### Results

Segment earnings for Other Operations in 2003 reflect:

- · a favorable adjustment to the gain recognized from the sale of the individual life insurance and annuity business as a result of an account review; and
  - · improved results from investment management services.

These increases were offset by a decline in earnings in the leveraged corporate life insurance business due to an increase in the dividend liability for participating policies.

Segment earnings for Other Operations decreased in 2002 primarily due to the continued runoff of the leveraged corporate life insurance business and lower amortized gains on the sale of the individual life insurance business, partially offset by lower losses in investment management services.

#### **Other Matters**

Tax benefits for corporate life insurance. Federal legislation in 1996 eliminated on a prospective basis the tax deductibility of policy loan interest for most leveraged corporate life insurance products, and an Internal Revenue Service (IRS) initiative in 2001 encouraged policyholders to settle tax disputes regarding these products. As a result, some customers have surrendered their policies and management expects earnings associated with these products to continue to decline.

#### **CORPORATE**

```
(In millions)
Financial
Summary
                       2002
               2003
                                2001
                 (As Restated, See
                     Note 16)
             $(109) $ (44) $ 30
Segment loss
Special items
(after-tax)
  included in
segment loss:
Restructuring
                (9) $
                            —$
charge
```

Corporate reflects amounts not allocated to segments, such as stock option expense, interest expense on corporate debt, net investment income on unallocated investments, intersegment eliminations and certain corporate overhead expenses.

The loss increased in 2003 primarily due to stock expense and higher expenses due to the charge related to CIGNA's corporate effectiveness initiative (see page 16), partially offset by favorable tax adjustments.

The loss in 2002 primarily reflecting a decline in unallocated corporate overhead expenses and a decline in stock option benefit.

### **DISCONTINUED OPERATIONS**

2	<b>003</b> 2	002 20	001
\$	\$_	567\$ 5	508
\$	<b>(3)</b> \$	1\$	28
	<b>(1)</b>	2	10
	<b>(2)</b>	(1)	18
	<b>50</b>		
\$	<b>48</b> \$	(1)\$	18
	<b>\$</b>	\$ \$- \$ (3)\$ (1) (2)	\$ (3)\$ 1\$ (1) 2 (2) (1) 50 —

Results from discontinued operations in 2003 were primarily driven by after-tax gains on sales of businesses, including:

\$32 million related to Lovelace (see page 19); and
\$18 million related to the Brazilian health care operations (see page 19).

Results from discontinued operations in 2002 and 2001 represent the results of operations from Lovelace.

## LIQUIDITY AND CAPITAL RESOURCES

2	2003	2	2002	2	2001
	(As	Re	stated	l, S	ee
		No	te 16	)	
\$	147	\$	86	\$	137
\$1	,392	\$1	,575	\$1	,918
\$	-	\$	130	\$	49
\$1	,500	\$1	,500	\$1	,626
<b>\$</b> 4	,558	\$3	,897	\$5	,119
	\$ \$1 \$	\$ 147 \$1,392 \$ - \$1,500	(As Res No   \$ 147 \$ \$ \$1,392 \$1 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(As Restated Note 16) \$ 147 \$ 86 \$1,392 \$1,575 \$ -\$ 130 \$1,500 \$1,500	(As Restated, S. Note 16) \$ 147 \$ 86 \$ \$1,392 \$1,575 \$1

## Liquidity

CIGNA normally meets its operating requirements by:

- · maintaining appropriate levels of liquidity in its investment portfolio;
  - · using cash flows from operating activities; and
- · matching investment maturities to the estimated duration of the related insurance and contractholder liabilities.

CIGNA's operations have liquidity requirements that vary among the principal product lines.

*Life insurance and pension plan reserves* are primarily longer-term liabilities. Liquidity requirements are usually stable and predictable, and are supported primarily by medium-term, fixed-income investments.

Accident and health reserves, including reserves for long-term disability insurance, consist of both short-term and long-term liabilities. The settlement of reported claims is generally stable and predictable, but usually shorter-term, requiring greater liquidity.

CIGNA's insurance and HMO subsidiaries are subject to regulatory restrictions that limit the amount of dividends or other distributions (such as loans or cash advances) these subsidiaries may provide to their shareholders without prior approval of regulatory authorities. These restrictions may limit the use of operating cash flows of the insurance and HMO subsidiaries for CIGNA's general corporate purposes.

See Note 13 for additional information.

Cash flows from continuing operations for the year ended December 31 were as follows:

(In millions)	2003		2002	2001
Operating				
activities	\$	2,308\$	1,378\$	1,063
Investing				
activities	\$	<b>(796)</b> \$	(1,486)\$	(2,011)
Financing				
activities	\$(	(1,695)\$	(235)\$	671

Cash and cash equivalents decreased \$183 million in 2003 and \$343 million in 2002.

Cash flows from operating activities consist of cash receipts and disbursements for premiums and fees, gains (losses) recognized in connection with CIGNA's program to manage equity market risk related to guaranteed minimum death benefit contracts, investment income, taxes, and benefits, losses and expenses.

#### 2003:

The increase in cash flows from operating activities primarily reflects the following factors:

- · Net proceeds from sales and maturities of securities supporting experience-rated pension policyholder contracts of \$867 million. Such proceeds were used to fund most of the withdrawals from contractholder deposit funds discussed below under financing;
- Tax refunds of \$245 million in 2003, compared with tax and related payments of approximately \$275 million in 2002. The tax refunds in 2003 related to loss carrybacks. Current tax liability increased in 2003 for which cash has not been disbursed; and
- · Lower claim payments and amounts credited to policyholders of approximately \$200 million, primarily in the reinsurance, retirement, and leveraged corporate life insurance businesses.

These factors were partially offset by the following:

- · Lower cash revenues of approximately \$600 million, resulting primarily from losses of \$550 million associated with futures and forward contracts entered into as part of CIGNA's program to manage equity risks in the Run-off Reinsurance segment compared with gains of \$87 million in 2002; and
- · Higher paid expenses of approximately \$40 million reflecting higher payments in 2003 for expenses associated with restructuring charges.

Cash used in investing activities primarily consists of:

· Net purchases of investments of \$920 million, reflecting the investment of cash flows from operating activities;

•

Net purchases of property and equipment of \$107 million, which are significantly lower than prior year due to less spending on technology and customer service initiatives in the health care business; and

· Proceeds on the sale of businesses of \$231 million, which primarily consists of Lovelace and the Japanese pension operations.

## Cash used in financing activities consists of:

- · Net withdrawals from contractholder deposit funds of \$1.4 billion, reflecting persistency losses in the retirement business resulting from ratings downgrades, the uncertainty of an impending sale and higher business failures among customers;
  - · Dividends on common stock of \$185 million, reflecting dividends per share of \$1.32; and
- · Repayment of debt of \$130 million, reflecting scheduled maturities of debt. CIGNA does not have any scheduled debt maturities until 2006.

#### 2002:

- The increase in cash flows from operating activities in 2002 primarily reflects higher cash revenues of approximately \$1 billion (due to price increases and growth in the Health Care segment). This increase was partially offset by:
- Higher cash expenses of approximately \$470 million (primarily in the Health Care segment) reflecting customer service and technology initiatives, growth in the specialty lines of business as well as 2002 cash spending of approximately \$40 million for the 2001 restructuring charge;
- Higher tax payments of approximately \$100 million, primarily due to taxes paid in 2002 for the 2001 gain on sale of interest in the Japanese life insurance operation;
- Higher paid claims of approximately \$90 million due to medical cost inflation, partially offset by membership declines, the absence of Medicare claim payments that had been made in 2001 due to the exit of certain Medicare markets and the timing of payment of claims; and
- Lower collections of net investment income of approximately \$30 million due to declining yields and the continued run-off of the leveraged corporate life insurance business.
- · Cash used in investing activities consisted of net purchases of investments of approximately \$1.1 billion and net purchases of property and equipment of \$303 million.
- · Cash used in financing activities consisted primarily of payments of dividends on and repurchases of common stock (\$540 million), partially offset by net deposits to contractholder deposit funds (\$282 million).

#### **Capital Resources**

CIGNA's capital resources (primarily retained earnings and the proceeds from the issuance of long-term debt and equity securities) provide protection for policyholders, furnish the financial strength to underwrite insurance risks and facilitate continued business growth.

CIGNA has suspended share repurchase and retained capital since July 2002 in order to strengthen CIGNA's principal subsidiary (Connecticut General Life Insurance Company or "CG Life") and rebuild parent company financial flexibility as a result of the charges in the Run-off Reinsurance segment and reduced earnings in the Health Care segment.

CIGNA expects the net proceeds from the sale of the Retirement business, which should be completed around the end of the first quarter of 2004 subject to regulatory approvals and other conditions to closing, to be approximately \$1.7 billion. CIGNA also expects its operating subsidiaries to provide approximately \$500 million of dividends to the parent company during 2004. CIGNA expects to provide capital necessary to support growth and maintain or improve the financial strength ratings of its subsidiaries and, upon completion of the sale of the retirement business, to maintain at least \$500 million of uncommitted cash at the parent company level through 2004. Following the retirement transaction, CIGNA expects to return capital to investors through share repurchase and will implement a new dividend policy. This policy, which reduces CIGNA's quarterly dividend to shareholders to \$.025 per share, is more consistent with the dividend policies of other managed care companies. In addition, CIGNA also expects to retire some outstanding debt.

Senior management, guided by regulatory requirements and rating agency capital guidelines, determine the amount of capital resources that CIGNA maintains. Management allocates resources to new long-term business commitments when returns, considering the risks, look promising and when the resources available to support existing business are

adequate.

CIGNA has \$500 million remaining under an effective shelf registration statement filed with the Securities and Exchange Commission, which may be issued as debt securities, equity securities or both. Management and the Board of Directors will consider market conditions and internal capital requirements when deciding whether CIGNA should issue new securities.

In May 2003, CIGNA entered into a syndicated bank letter of credit agreement for \$433 million in support of a potential internal reinsurance arrangement. A letter of credit in a nominal amount is currently issued under this new agreement.

As of December 31, 2003, CIGNA had available \$260 million in committed lines of credit. These lines are provided by U.S. banks and typically have terms ranging from one to three years. Approximately \$160 million of CIGNA's available lines of credit will expire within the next twelve months.

### **Liquidity and Capital Resources Outlook**

The availability of resources at the parent/holding company level is partially dependent on dividends from CIGNA's subsidiaries, most of which are subject to regulatory restrictions and rating agency capital guidelines. CIGNA expects, based on current projections for cash activity (including projections for dividends from subsidiaries), to have sufficient resources to:

- · provide any funding to subsidiaries needed to support growth and maintain or improve their financial strength ratings;
  - · provide for the capital requirements of its subsidiaries;
  - · meet debt service requirements and pay dividends to CIGNA shareholders;
    - · satisfy pension plan funding requirements; and
- · fund CIGNA's program to reduce the equity market risks associated with guaranteed minimum death benefit contracts.

However, if CIGNA's projections are not realized, the demand for funds could exceed available cash if:

- · management uses cash for investment opportunities;
- a substantial insurance or contractholder liability becomes due before related investment assets mature; or regulatory restrictions prevent the insurance and HMO subsidiaries from distributing cash.

In those cases, CIGNA has the flexibility to satisfy liquidity needs through short-term borrowings, such as lines of credit.

### Ratings

CIGNA and certain of its insurance subsidiaries are rated by nationally recognized rating agencies. Ratings are always subject to change and there can be no assurance that CIGNA's current ratings will continue for any given period of time. As of February 26, 2004, the current ratings of CIGNA and CG Life were as follows:

CG Life CIGNA
Insurance Corporation
Ratings Debt Ratings
Senior Commercial
Debt Paper

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A.M.				
Best	A-	_	_	
Moody's	A3	Baa3	P3	
S&P	A	BBB	A2	
Fitch	A+	BBB+	F2	

Following the announcement in November 2003 that CIGNA has agreed to sell its retirement business, Moody's and A.M. Best downgraded by one notch the financial strength rating of CG Life. Also, Moody's downgraded by one notch the senior debt and commercial paper ratings of CIGNA. CIGNA anticipates one notch downgrades in CG Life's rating from Standard and Poor's and Fitch, and in CIGNA's senior debt rating from Fitch, when the sale of the Retirement business is final. These downgrades reflect the reduced earnings available to the parent company following the sale. CIGNA is committed to maintaining appropriate levels of capital in its subsidiaries to support ratings that meet customers' expectations, and to improving the earnings of the health care business. Lower ratings of CG Life could adversely affect new sales and retention of current business. Lower ratings at the parent company level increase the cost to borrow funds.

For additional information, refer to the Ratings section in CIGNA's 2003 Form 10-K.

### **Guarantees and Contractual Obligations**

CIGNA, through its subsidiaries, is contingently liable for various financial guarantees provided and contractual obligations entered into in the ordinary course of business.

Separate account assets are contractholder funds maintained in accounts with specific investment objectives. CIGNA records separate account liabilities equal to separate account assets. In certain cases, CIGNA guarantees a minimum level of benefits for retirement and insurance contracts written in separate accounts. CIGNA establishes an additional liability if management believes that CIGNA will be required to make a payment under these guarantees, which include the following:

- CIGNA guarantees that separate account assets will be sufficient to pay certain retiree or life benefits. The sponsoring employers are primarily responsible for ensuring that assets are sufficient to pay these benefits and are required to maintain assets that exceed a certain percentage of benefit obligations. This percentage varies depending on the asset class within a sponsoring employer's portfolio (for example, a bond fund would require a lower percentage than a riskier equity fund) and thus will vary as the composition of the portfolio changes. If employers do not maintain the required levels of separate account assets, CIGNA has the right to redirect the management of the related assets to provide for benefit payments. As of December 31, 2003, employers maintained assets that exceeded 102% to 132% of benefit obligations. Benefit obligations under these arrangements were \$3.5 billion as of December 31, 2003, and \$3.3 billion as of December 31, 2002. There were no additional liabilities required for these guarantees as of December 31, 2003 or 2002.
- · For certain employer-sponsored savings and retirement plans, CIGNA guarantees that participants will receive the value of their accounts at the time of withdrawal. These guarantees could require payment by CIGNA in the event that a significant number of plan participants withdraw their accounts when the market value of the related separate account assets is less than the plan participant account values at the time of withdrawal. Participant account values under these arrangements are invested primarily in fixed income investments and were \$2.0 billion as of December 31, 2003, and \$1.7 billion as of December 31, 2002. There were no additional liabilities required for these guarantees as of December 31, 2003 or 2002.
- · CIGNA guarantees a minimum level of earnings (based on investment, mortality and retirement experience) for a certain group annuity contract. If the actual investment return is less than the minimum guaranteed level, CIGNA is required to fund the difference. The guaranteed benefit obligation was \$304 million as of December 31, 2003, and \$313 million as of December 31, 2002. CIGNA had additional liabilities for this guarantee of \$15 million as of December 31, 2003 and 2002.

CIGNA guaranteed a construction loan of \$26 million as of December 31, 2003 (\$106 million of construction loans as of December 31, 2002) related to a real estate joint venture investment. The loan is secured by joint venture real estate property with a fair value in excess of the loan amount and matures in 2008, including extension options. CIGNA would be required to repay the construction loan if permanent financing could not be obtained. CIGNA also guaranteed \$14 million of interest and principal for industrial revenue bonds as of December 31, 2003 (\$50 million as of December 31, 2002). The bonds, payable in 2007, are secured by property and other assets held by a real estate partnership and CIGNA has recourse to its partner for 50% of any amounts paid under the guarantee. There were no liabilities required for these guarantees as of December 31, 2003 or 2002.

CIGNA had indemnification obligations to lenders of up to \$329 million as of December 31, 2003, and \$280 million as of December 31, 2002, related to borrowings by certain real estate joint ventures in which CIGNA holds investments. These borrowings, which are nonrecourse to CIGNA, are secured by the joint ventures' real estate properties, which have fair values in excess of the loan amounts, and mature at various dates from 2004 to 2015. CIGNA's indemnification obligations would require payment to lenders for any actual damages resulting from certain acts such as unauthorized ownership transfers, misappropriation of rental payments by others or environmental damages. Based on initial and ongoing reviews of property management and operations, CIGNA does not expect that payments will be required under these indemnification obligations. Any payments that might be required could be recovered through a refinancing or sale of the assets. In some cases, CIGNA also has recourse to partners for their proportionate share of amounts paid. There were no liabilities required for these indemnification obligations as of December 31, 2003 or 2002.

As of December 31, 2003 and 2002, CIGNA guaranteed that it would compensate the lessor for a shortfall of up to \$49 million in the market value of leased equipment at the end of the lease. Guarantees of \$21 million expire in 2006 and \$28 million expire in 2012.

CIGNA had indemnification obligations as of December 31, 2003, and 2002, in connection with acquisition and disposition transactions. These indemnification obligations would be triggered by the breach of representations or covenants provided by CIGNA, such as representations for the presentation of financial statements, the filing of tax returns or the identification of outstanding litigation. These obligations are typically subject to various time limitations, defined by the contract or by operation of law, such as statutes of limitation. In some cases, the maximum potential amount due is subject to contractual limitations based on a percentage of the transaction purchase price, while in other cases limitations are not specified or applicable. CIGNA does not believe that it is possible to determine the maximum potential amount due under these obligations, since not all amounts due under these indemnification obligations are subject to limitation. There were no liabilities required for these indemnification obligations as of December 31, 2003, or 2002.

CIGNA does not expect that these guarantees will have a material adverse effect on CIGNA's consolidated results of operations, liquidity or financial condition.

Guaranteed minimum income benefit contracts. CIGNA has written reinsurance contracts with issuers of variable annuity contracts that provide annuitants with certain guarantees related to minimum income benefits. When annuitants elect to receive these minimum income benefits, CIGNA may be required to make payments based on changes in underlying mutual fund values and interest rates.

CIGNA has purchased reinsurance from third parties, which covers 80% of the exposures of these contracts. CIGNA estimates the fair value of the assets and liabilities associated with these contracts using assumptions as to equity market returns, volatility of the underlying equity and bond mutual fund investments, interest rates, mortality, annuity election rates, policy surrenders and credit risk.

CIGNA is required to disclose the maximum potential undiscounted future payments for guarantees related to minimum income benefits using hypothetical worse-case assumptions defined as follows:

- · No annuitants surrendered their accounts: and
- · All annuitants lived to elect their benefit; and
- · All annuitants elected to receive their benefit on the first available date (beginning in 2004 through 2014); and
- · All underlying mutual fund investment values remained at the December 31, 2003, value of \$3.3 billion, with no future returns.

The maximum potential undiscounted payment that CIGNA would make under those assumptions would aggregate \$1.8 billion before reinsurance recoveries. CIGNA believes the likelihood of such payment is remote. CIGNA has purchased reinsurance from third parties which covers 80% of the exposures on these contracts. CIGNA has revised credit risk assumptions for about 25% of the exposures on these contracts. CIGNA expects the amount of actual payments to be significantly less than this hypothetical undiscounted aggregate amount.

As of December 31, 2003, CIGNA had liabilities of \$74 million related to these contracts and net amounts recoverable from reinsurers of \$51 million. In 2003, CIGNA reduced its amount recoverable from reinsurers by \$9 million pre-tax related to revised credit risk assumptions. CIGNA had an additional liability of \$40 million associated with the cost of reinsurance as of December 31, 2003.

As of December 31, 2002, CIGNA had liabilities of \$95 million related to these contracts and amounts recoverable from reinsurers of \$76 million. CIGNA also had an additional liability of \$44 million associated with the cost of reinsurance as of December 31, 2002.

Management believes the current assumptions used to estimate reserves for these liabilities are appropriate. See Note 8(H) to the Financial Statements for further information.

*Contractual obligations.* The maturities of CIGNA's principal contractual cash obligations, excluding insurance liabilities, as of December 31, 2003, are as follows:

(T. 111)	m . 1	Less than 1	1-3	4-5	After 5
(In millions)		year	years	years	years
On-Balance Sheet:					
Long-term					
debt	\$1,500\$	\$	<b>- 100</b> \$	400\$	51,000
Other					
long-term					
liabilities	881	653	166	41	21
Off-Balance	<u> </u>				
<b>Sheet:</b>					
Purchase					
obligations	613	516	96	1	
Operating					
leases	559	134	211	106	108
Total	\$3,553\$	1,303\$	573\$	548\$	31,129

- Other long-term liabilities. These items are presented in accounts payable, accrued expenses and other liabilities in CIGNA's consolidated balance sheet. This table includes approximately \$325 million of nondiscretionary pension contributions and \$98 million of estimated benefit payments expected in 2004 for pension and other postretirement benefit plans. This amount of nondiscretionary pension contributions assumes that current minimum funding requirements continue unchanged. If Congressional discussions currently underway are finalized and provide rate relief similar to minimum funding requirements used in 2003, nondiscretionary pension contributions expected to be made in 2004 would approximate \$175 million. CIGNA expects to make additional benefit plan payments subsequent to 2004, however these amounts have been excluded from the table as the timing of such payments is based on plan assumptions which may materially differ from actual plan activities (see Note 15 to the Financial Statements for further information on pension and other postretirement benefit obligations). This table also includes estimated payments for deferred and supplemental compensation plans, interest rate, foreign currency and forward swap contracts and certain reinsurance liabilities.
- *Purchase obligations*. These items include estimated payments required under contractual arrangements for future services and investment commitments. As of December 31, 2003, CIGNA had commitments to purchase the following investments:

	20
Fixed maturities	\$ million
Securities	
supporting	
experience-rated	
pension	
policyholder	35
contracts	\$ million
	324
Mortgage loans	\$ million
Real estate joint	
ventures and	
security	
partnerships	
(other long-term	135
investments)	\$ million

CIGNA expects to disburse most of these committed amounts in 2004.

<sup>·</sup> *Operating leases.* For additional information, see Note 19 to the Financial Statements.

#### **Share Repurchase**

CIGNA has a stock repurchase plan, which was authorized by its Board of Directors. Decisions to repurchase shares depend on market conditions and alternative uses of capital.

The total remaining share repurchase authorization as of February 26, 2004, was \$572 million. CIGNA repurchased 3.5 million shares in 2002 for \$343 million, and 12.0 million shares in 2001 for \$1.1 billion. CIGNA did not repurchase shares in 2003.

### **INVESTMENT ASSETS**

CIGNA's investment assets do not include separate account assets. Additional information regarding CIGNA's investment assets and related accounting policies is included in Notes 2, 8, 9 and 10 to the Financial Statements and in CIGNA's Form 10-K.

A significant portion of CIGNA's investment assets is attributable to experience-rated pension policyholder contracts, associated with the retirement business.

The following table shows, as of December 31, the percentage of certain categories of investment assets that are held under these policyholder contracts:

	2003	2002
Fixed		
maturities	_	48%
Securities		
supporting		
experience-		
rated		
pension		
policyholder		
contracts	100%	
Mortgage		
loans	54%	56%
Real estate	46%	54%
Other		
long-term		
investments	24%	46%

Under the experience-rating process, net investment income and gains and losses on assets related to policyholder contracts generally accrue to these policyholders. Consequently, changes in fair value, write-downs, changes in valuation reserves and non-accruals on investments attributable to these policyholder contracts do not affect CIGNA's net income except under unusual circumstances.

## Fixed Maturities and Securities Supporting Experience-rated Pension Policyholder Contracts

Investments in fixed maturities (bonds) include publicly traded and privately placed debt securities, mortgage and other asset-backed securities and redeemable preferred stocks. Securities supporting experience-rated pension policyholder contracts predominantly consist of fixed maturities.

The fair value of investments in fixed maturities and securities supporting experience-rated pension policyholder contracts as of December 31 were as follows:

(In millions)	2003	2002
Federal		
government and		
agency	\$ 990	\$ 1,197
State and local		
government	2,390	1,761
Foreign		
government	884	825
Corporate	19,297	17,796
Federal agency		
mortgage-backed	847	1,669
Other		
mortgage-backed	2,000	2,265
Other		
asset-backed	1,935	
Total	\$28,343	\$27,803

Quality ratings. As of December 31, 2003, \$27.1 billion, or 96%, of the fixed maturities and securities supporting experience-rated pension policyholder contracts in CIGNA's investment portfolio were investment grade (Baa and above, or equivalent), and the remaining \$1.2 billion were below investment grade. Most of the bonds that are below investment grade are rated at the higher end of the non-investment grade spectrum. Approximately 32% of CIGNA's below investment grade portfolio is attributable to experience-rated pension policyholder contracts.

Private placement investments are generally less marketable than public bonds, but yields on these investments tend to be higher than yields on publicly offered debt with comparable credit risk. The fair value of private placement investments was \$11.5 billion as of December 31, 2003, and \$11.0 billion as of December 31, 2002. CIGNA maintains controls on its participation in private placement investments. In particular, CIGNA performs a credit analysis of each issuer, diversifies investments by industry and issuer and requires financial and other covenants that allow CIGNA to monitor issuers for deteriorating financial strength so CIGNA can take remedial actions, if warranted.

Because of the higher yields and the inherent risk associated with privately placed investments and below investment grade securities, gains or losses from such investments could significantly affect future results of operations. However, management does not expect such gains or losses to be material to CIGNA's liquidity or financial condition.

#### **Mortgage Loans**

CIGNA's mortgage loans are diversified by property type, location and borrower to reduce exposure to potential losses. CIGNA routinely monitors and evaluates the status of its mortgage loans by reviewing loan and property-related information, including cash flows, expiring leases, financial health of the borrower and major tenants, loan payment history, occupancy and room rates for hotels and, for commercial properties, significant new competition. CIGNA evaluates this information in light of current economic conditions as well as geographic and property type considerations.

#### **Problem and Potential Problem Bonds and Mortgage Loans**

"Problem" bonds and mortgage loans are either delinquent or have been restructured as to terms (interest rate or maturity date). "Potential problem" bonds and mortgage loans are fully current, but management believes they have certain characteristics that increase the likelihood that they will become "problems." For example, CIGNA considers mortgage loans to be potential problems if the borrower has requested restructuring, or principal or interest payments are past due by more than 30 but fewer than 60 days.

CIGNA recognizes interest income on "problem" bonds and mortgage loans only when payment is actually received because of the risk profile of the underlying investment. The amount that would have been reflected in net income if interest on non-accrual investments had been recognized in accordance with the original terms was \$8 million in 2003, \$14 million in 2002 and \$12 million in 2001.

The following table shows problem and potential problem bonds and mortgage loans, net of valuation reserves and write-downs, as of December 31, including amounts attributable to policyholder contracts:

(In millions)	2	2003	2	2002
Problem bonds	\$	132	\$	182
Potential				
problem bonds	\$	161	\$	243
	\$	24	\$	48

Problem
mortgage loans
Potential
problem
mortgage loans \$ 335 \$ 191

The increase in potential problem mortgage loans reflects an increase in loans that CIGNA is closely monitoring. The loans do not require an increase in reserves at this time.

#### **Real Estate**

Investment real estate includes both real estate held and used and real estate held for sale. Most of the real estate held for sale was office buildings and retail facilities that were acquired as a result of foreclosure of mortgage loans. As of December 31, investment real estate (including amounts attributable to policyholder contracts) and related cumulative write-downs and valuation reserves were as follows:

(In millions)	2	2003	2	2002
Real estate				
held for sale	\$	_	\$	47
Less				
cumulative				
write-downs		_	_	8
Less valuation				
reserves		_	-	21
		_	_	18
Real estate				
held and used		248		303
Less				
cumulative				
write-downs		102		68
		146		235
Investment				
real estate	\$	146	\$	253

At December 31, 2003, 48% of the carrying value of the properties acquired through foreclosure was attributable to policyholder contracts, compared with 45% at December 31, 2002.

#### **Summary**

The effect of investment asset write-downs and changes in valuation reserves on CIGNA's net income and on amounts attributable to policyholder contracts was as follows:

(In millions)	2003		2	2002	2	2001
CIGNA	\$	103	\$	150	\$	139
Policyholder						
contracts	\$	61	\$	199	\$	78

CIGNA's portion of these losses is a component of realized investment results, which are discussed on page 11.

The weakness in certain sectors of the economy may cause additional investment losses. These investment losses could materially affect future results of operations, although CIGNA does not currently expect them to have a material effect on its liquidity or financial condition, or to result in a significant decline in the aggregate carrying value of its assets.

## MARKET RISK

#### **Financial Instruments**

CIGNA's assets and liabilities include financial instruments subject to the risk of potential losses from adverse changes in market rates and prices. CIGNA's primary market risk exposures are:

- · *Interest-rate risk* on fixed-rate, domestic, medium-term instruments. Changes in market interest rates affect the value of instruments that promise a fixed return.
- Foreign currency exchange rate risk of the U.S. dollar to the British pound, South Korean won, Hong Kong dollar, Taiwan dollar, Chilean peso, Canadian dollar and New Zealand dollar. An unfavorable change in exchange rates reduces the carrying value of net assets denominated in foreign currencies.
- Equity price risk for stocks and for specialty life reinsurance contracts that guarantee minimum death or income benefits resulting from unfavorable changes in variable annuity account values based on underlying mutual fund investments. At December 31, 2003, CIGNA's investment in domestic equity securities (which primarily consists of various mutual fund investments including large cap global and balanced funds) was \$68 million. At December 31, 2002 CIGNA's investment in domestic equity securities (which were primarily managed to mirror the S&P 500) was \$261 million. CIGNA held \$10 million in international equities at December 31, 2003, and \$34 million at December 31, 2002. Substantially all of CIGNA's international equities were issued by entities based in developed countries.

#### **CIGNA's Management of Market Risks**

CIGNA predominantly relies on three techniques to manage its exposure to market risk:

- Investment/liability matching. CIGNA generally selects investment assets with characteristics (such as duration, yield, currency and liquidity) that correspond to the underlying characteristics of its related insurance and contractholder liabilities so that CIGNA can match the investments to its obligations. Shorter-term investments support generally shorter-term life and health liabilities. Medium-term, fixed-rate investments support interest-sensitive, experience-rated and health liabilities. Longer-term investments generally support longer-term, fully guaranteed products like annuities and longer-term life and health (principally long-term disability) liabilities.
- · *Use of local currencies for foreign operations*. CIGNA generally conducts its international business through foreign operating entities that maintain assets and liabilities in local currencies. This substantially limits exchange rate risk to net assets denominated in foreign currencies.
  - · Use of derivatives. CIGNA generally uses derivative financial instruments to minimize certain market risks.

See Notes 2(C) and 8(H) to the Financial Statements for additional information about financial instruments, including derivative financial instruments.

#### **Effect of Market Fluctuations on CIGNA**

The examples shown in the table that follows illustrate the effect of hypothetical changes in market rates or prices on the fair value of certain financial instruments. Actual results could differ materially because the examples were developed using estimates and assumptions. Certain financial instruments, such as separate account assets and liabilities, are excluded from these hypothetical calculations because gains and losses in separate accounts generally accrue to policyholders. Insurance contract liabilities (48% of CIGNA's non-separate account liabilities at December 31, 2003 and 2002) and reinsurance recoverables on unpaid losses (11% of CIGNA's non-separate account assets at December 31, 2003 and 2002) are also excluded. In addition, the effect of a hypothetical change in equity indices and foreign exchange rates on fair values of futures and forward contracts used in a program for guaranteed minimum death benefit contracts is excluded from this table and discussed separately below.

Subject to these exclusions, the effects of hypothetical changes in market rates or prices on the fair values of certain of CIGNA's financial instruments would have been as follows as of December 31:

Market scenario						
for certain						
noninsurance						
financial		Loss	in f	air		
instruments	value					
(In millions)		2003	2	2002		
100 basis point						
increase in interest						
rates	<b>\$</b> 1	1,280	\$1	,110		
10% strengthening						
in U.S. dollar to						
foreign						
currencies	\$	100	\$	90		
10% decrease in	\$	30	\$	50		
market prices for						

equity exposures

The effect of a hypothetical increase in interest rates on the fair values of certain of CIGNA's financial instruments increased in 2003 due to increased fixed maturities supporting non-experienced-rated pension policyholder contracts. See Note 2(D) to the Financial Statements for further discussion. The effect of a hypothetical increase in interest rates was determined by estimating the present value of future cash flows using various models, primarily duration modeling. The effect of a hypothetical strengthening of the U.S. dollar relative to the foreign currencies held by CIGNA was estimated to be 10% of the U.S. dollar equivalent fair value. The effect of a hypothetical decrease in the market prices of equity securities was estimated to be 10% of their fair value.

CIGNA began using futures contracts in 2002 as part of a program to substantially reduce the effect of equity market changes on certain specialty life reinsurance contracts that guarantee minimum death benefits based on unfavorable changes in variable annuity account values. During 2003, CIGNA began using foreign-denominated, exchange-traded futures contracts and foreign currency forward contracts to reduce international equity market risks associated with these guaranteed minimum death benefit contracts. The hypothetical effect of a 10% increase in the S&P 500, Russell 2000, NASDAQ, TOPIX (Japanese) and PAN-EURO equity indices and a 10% weakening in the U.S. dollar to the Japanese yen and EURO would have been a decrease of approximately \$160 million in the fair value of the futures and forward contracts outstanding under this program as of December 31, 2003. A corresponding decrease in liabilities for guaranteed minimum death benefit contracts would result from the hypothetical 10% increase in these equity indices and 10% weakening in the U.S. dollar. See Note 5 to the Financial Statements for further discussion of this program and related guaranteed minimum death benefit contracts.

#### **Stock Market Performance**

The performance of equity markets can have a significant effect on CIGNA's businesses, including on:

- · risks and exposures associated with guaranteed minimum death benefit or income benefit contracts (see page 30);
- earnings for the retirement business because changes in assets under management affect asset-based fees (see page 26); and
- · minimum pension liabilities since equity securities comprise a significant portion of the assets of CIGNA's employee pension plans.

# CAUTIONARY STATEMENT FOR PURPOSES OF THE "SAFE HARBOR" PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

CIGNA and its representatives may from time to time make written and oral forward-looking statements, including statements contained in press releases, in CIGNA's filings with the Securities and Exchange Commission, in its reports to shareholders and in meetings with analysts and investors. Forward-looking statements may contain information about financial prospects, economic conditions, trends and other uncertainties. For example, this Management's Discussion and Analysis includes forward-looking information regarding, among other things, the completion of CIGNA's sale of its retirement business, CIGNA's restructuring programs and activities, litigation and other legal matters, operational improvement in the health care operations, and the outlook for CIGNA's full year 2004 results. You should not place undue reliance on these forward-looking statements. CIGNA cautions that actual results could differ materially from those that management expects, depending on the outcome of certain factors. Some factors that could cause actual results to differ materially from the forward-looking statements include:

- 1. increases in medical costs that are higher than anticipated in establishing premium rates in CIGNA's health care operations, including increased use and costs of medical services;
- 2. increased medical, administrative, technology or other costs resulting from legislative and regulatory challenges to, and new regulatory requirements imposed on, CIGNA's health care business (see Health care regulation on page 19 for more information);
- 3. challenges and risks associated with implementing the planned improvement initiatives in the health care operations, the organizational realignment and the reduction of overall CIGNA and health care cost structure, including that operational efficiencies and medical cost benefits do not emerge as expected;
- 4. risks associated with completing the sale of CIGNA's retirement benefits business, final terms and timing of the sale and the amount of the gain;
- 5. risks associated with pending and potential state and federal health care class action lawsuits, purported securities class action lawsuits, disputes regarding reinsurance arrangements, other litigation challenging CIGNA's businesses and the outcome of pending government proceedings;
- 6. heightened competition, particularly price competition, which could reduce product margins and constrain growth in CIGNA's businesses;
  - 7. significantly greater than expected reductions in medical membership;
    - 8. significant changes in interest rates;
- 9. downgrades in the financial strength ratings of CIGNA's insurance subsidiaries, which could, among other things, adversely affect new sales and retention of current business and the sale price of the retirement business;
- 10. limitations on the ability of CIGNA's insurance subsidiaries to dividend capital to the parent company as a result of downgrades in the subsidiaries' financial strength ratings, changes in statutory reserve or capital requirements or other financial constraints;
  - 11. inability of the program adopted by CIGNA to substantially reduce equity market risks for reinsurance contracts that guarantee minimum death benefits under certain variable annuities (including possible market difficulties in entering into appropriate futures and forwards contracts and in matching such contracts to the underlying equity risk);
- 12. adjustments to the reserve assumptions and other considerations (including lapse, partial surrender, mortality, interest rates and volatility) used in estimating CIGNA's liabilities for reinsurance contracts that guarantee minimum death benefits under certain variable annuities;
- 13. adjustments to the assumptions used in estimating CIGNA's assets and liabilities for reinsurance contracts that guarantee minimum income benefits under certain variable annuities;
- 14. significant stock market declines, which could, among other things, reduce results in CIGNA's retirement business and result in increased pension expenses in CIGNA's pension plan in future periods and the recognition of additional pension obligations;
- 15. unfavorable claims experience related to workers' compensation and personal accident exposures of the run-off reinsurance business, including losses attributable to the inability to recover claims from retrocessionaires;

16. significant deterioration in economic conditions, which could have an adverse effect on CIGNA's operations and investments; and

17. changes in federal income tax laws.

This list of important factors is not intended to be exhaustive. There may be other risk factors that would preclude CIGNA from realizing the forward-looking statements. While CIGNA may periodically update this discussion of risk factors, CIGNA does not undertake to update any forward-looking statement that may be made by or on behalf of CIGNA prior to its next required filing with the Securities and Exchange Commission.

Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

## **Consolidated Statements of Income**

(In millions, except per share amounts)						
For the years ended December 31,		2003		2002		2001
•	(As Restated, See Note 16)					
Revenues						
Premiums and fees	\$	15,441	\$	15,737	\$	14,860
Net investment income		2,594		2,716		2,842
Other revenues		622		1,133		1,080
Realized investment gains (losses)		151		(238)		(175)
Total revenues		18,808		19,348		18,607
Benefits, Losses and Expenses						
Benefits, losses and settlement expenses		12,220		14,314		11,976
Policy acquisition expenses		241		246		237
Other operating expenses		5,471		5,291		4,731
Total benefits, losses and expenses		17,932		19,851		16,944
<b>Income (Loss) from Continuing Operations</b>						
before Income Taxes (Benefits)		876		(503)		1,663
Income taxes (benefits):						
Current		96		(142)		275
Deferred		178		(7)		291
Total taxes (benefits)		274		(149)		566
<b>Income (Loss) from Continuing Operations</b>		602		(354)		1,097
<b>Income (Loss) from Discontinued Operations</b>		48		(1)		18
Net Income (Loss)	\$	650	\$	(355)	\$	1,115
Net Income (Loss) Excluding Goodwill						
Amortization						
in 2001 (Note 2)	\$	650	\$	(355)	\$	1,163
Basic Earnings (Loss) Per Share:						
Income (loss) from continuing operations	\$	4.31	\$	(2.52)	\$	7.42
Income from discontinued operations		0.34		0.01		0.12
Net income (loss)	\$	4.65	\$	(2.53)	\$	7.54
Net income (loss) excluding goodwill amortization in						
2001 (Note 2)	\$	4.65	\$	(2.53)	\$	7.86
Diluted Earnings (Loss) Per Share:						
Income (loss) from continuing operations	\$	4.28	\$	(2.52)	\$	7.31
Income from discontinued operations		0.34		0.01		0.12
Net income (loss)	\$	4.62	\$	(2.53)	\$	7.43
Net income (loss) excluding goodwill amortization in						
2001 (Note 2)	\$	4.62	\$	(2.53)	\$	7.75

The accompanying Notes to the Financial Statements are an integral part of these statements.

## **Consolidated Balance Sheets**

(In millions, except per share amounts) As of December 31,		2003		2002
,		(As Restated	, See Note 16)	
Assets				
Investments:				
Fixed maturities, at fair value				
(amortized cost, \$15,772; \$25,948)	\$	17,121	\$	27,803
Securities supporting				
experience-rated pension				
policyholder contracts, at fair value				
(amortized cost, \$10,558 for 2003)		11,222		_
Equity securities, at fair value (cost,				
\$47; \$239)		78		295
Mortgage loans		8,655		8,729
Policy loans		1,572		2,405
Real estate		146		253
Other long-term investments		717		791
Short-term investments		147		86
Total investments		39,658		40,362
Cash and cash equivalents		1,392		1,575
Accrued investment income		468		504
Premiums, accounts and notes		2.026		2.206
receivable		3,026		3,206
Reinsurance recoverables		6,395		6,775
Deferred policy acquisition costs		580		494
Property and equipment		973		1,078
Deferred income taxes		1,040		1,287
Goodwill		1,620		1,620
Other assets, including other intangibles		447		624
Separate account assets		35,393		31,255
Assets of discontinued operations	ф		Φ.	200
Total assets	\$	90,992	\$	88,980
Liabilities	Φ.	26.070	Φ.	20.274
Contractholder deposit funds	\$	26,979	\$	29,374
Unpaid claims and claim expenses		4,708		4,535
Future policy benefits		11,545		11,848
Unearned premiums		326		243
Total insurance and contractholder		42 550		46,000
liabilities		43,558		46,000
Accounts payable, accrued expenses		5 002		( 100
and other liabilities		5,983		6,123
Short-term debt		1 500		130
Long-term debt		1,500		1,500
Separate account liabilities		35,393		31,255
Liabilities of discontinued operations		96 121		75 95 092
Total liabilities  Contingencies Note 22		86,434		85,083
Contingencies — Note 22 Shareholders' Equity				
Shareholders' Equity				

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Common stock (shares issued, 275;				
273)		69		68
Additional paid-in capital		3,597		3,503
Net unrealized appreciation, fixed				
maturities	\$ 610		\$ 512	
Net unrealized appreciation, equity				
securities	29		26	
Net unrealized appreciation				
(depreciation), derivatives	(12)		6	
Net translation of foreign currencies	(14)		(32)	
Minimum pension liability adjustment	(667)		(714)	
Accumulated other comprehensive loss		(54)		(202)
Retained earnings		9,503		9,038
Less treasury stock, at cost		(8,557)		(8,510)
Total shareholders' equity		4,558		3,897
Total liabilities and shareholders' equity	\$	90,992		\$ 88,980
Shareholders' Equity Per Share	\$	32.42		\$ 27.96

The accompanying Notes to the Financial Statements are an integral part of these statements.

#### Consolidated Statements of Comprehensive Income and Changes in Shareholders' Equity

# (In millions, except per share amounts)

\$1.28)

For the years ended 2003 December 31, 2002 2001 (As Restated, See Note 16) Compre-Compre-Share-Share-Compre-Sharehensive holders' hensive hensive holders' holders' Income **Equity Equity** Equity Income Income Common Stock, beginning of \$ \$ \$ year 68 67 68 Issuance of common stock for employee benefit plans 1 1 Common Stock, end of year 69 68 68 Additional Paid-In Capital, beginning of year 3,503 3,546 3,461 Issuance of common stock for employee benefit plans 94 42 (85)Additional Paid-In Capital, end of year 3,597 3,503 3,461 **Accumulated Other** Comprehensive Income (Loss), beginning of 147 221 (202)Net unrealized appreciation, \$ 98 \$ fixed maturities 98 323 323 \$ 26 26 Net unrealized appreciation (depreciation), equity securities 3 3 (24)(24)(80)(80)Net unrealized appreciation (depreciation) on securities 101 299 (54)Net unrealized appreciation (depreciation), derivatives 10 10 (18)(18)(4)(4) Net translation of foreign currencies 18 18 (30)(30)(6)(6)Minimum pension liability 47 adjustment 47 (638)(638)Other comprehensive income (loss) 148 (349)(74)**Accumulated Other** Comprehensive Income (Loss), end of year (54)(202)147 Retained Earnings, beginning of year 9,038 9,578 8,651 650 650 1,115 1,115 Net income (loss) (355)(355)Common dividends declared (per share: \$1.32; \$1.32;

(185)

9,503

(185)

9,038

(188)

9,578

Retained Earnings, end of							
year							
Treasury Stock, beginning of							
year		(8,510)			(8,135)		(6,922)
Repurchase of common stock		_	-		(343)		(1,139)
Other treasury stock							
transactions, net		<b>(47)</b>			(32)		(74)
Treasury Stock, end of year		(8,557)			(8,510)		(8,135)
<b>Total Comprehensive Income</b>							
(Loss) and Shareholders'							
Equity	\$ <b>798</b>	\$ 4,558	\$	(704)	\$ 3,897	\$ 1,041	\$ 5,119

## **Consolidated Statements of Cash Flows**

(In millions)					
For the years ended December 31,	2003		2002		2001
		(As Restat	ed, See Note	16)	
Cash Flows from Operating Activities					
Income (loss) from continuing operations	602	\$	(354)	\$	1,097
Adjustments to reconcile income (loss) from					
continuing operations to net					
cash provided by operating activities:					
Insurance liabilities	(71	.)	1,797		(264)
Reinsurance recoverables	186	)	161		(33)
Deferred policy acquisition costs	(80	)	(39)		(51)
Premiums, accounts and notes receivable	62		(261)		(22)
Accounts payable, accrued expenses and other					
liabilities	33	}	288		93
Current income taxes	341		(428		