## GOTTSCHALKS INC

Form 10-Q
December 09, 2005

## FORM 10-Q

## (Mark One)

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 29, 2005
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 1-09100

Gottschalks Inc.<br>(Exact name of Registrant as specified in its Charter)

## Delaware

(State or Other Jurisdiction of Incorporation or Organization)

77-0159791
(I.R.S. Employer Identification Number)

7 River Park Place East
Fresno, California 93720
(Address of Principal Executive Offices including Zip Code)
(559) 434-4800
(Registrant's Telephone Number, Including Area Code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file reports), and (2) has been subject to such filing requirements for the past 90 days. YES
$x$ NO o
Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). YES
o NO x

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES o NO x

The number of shares of the Registrant's common stock outstanding as of October 29, 2005 was 13,320,013.

## PART I. FINANCIAL INFORMATION

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No.

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PART I -- FINANCIAL INFORMATION

Item 1. Financial Statements

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GOTTSCHALKS INC.<br>CONDENSED BALANCE SHEETS (UNAUDITED - Note 1)<br>(In thousands of dollars)

|  |  | $\begin{gathered} \text { tober } 29, \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { nuary } 29, \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { Etober } 30 \text {, } \\ 2004 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Restated) ee Note 8) |
| ASSETS |  |  |  |  |  |  |
| CURRENT ASSETS: |  |  |  |  |  |  |
| Cash | \$ | 5,444 | \$ | 5,470 | \$ | 6,270 |
| Receivables, net |  | 2,120 |  | 6,920 |  | 1,948 |
| Merchandise inventories. |  | 217,952 |  | 152,753 |  | 218,265 |
| Other |  | 11,912 |  | 9,669 |  | 11,436 |
| Total current assets. |  | 237,428 |  | 174,812 |  | 237,919 |
| PROPERTY AND EQUIPMENT - NET. |  | 133,005 |  | 126,509 |  | 125,481 |
| OTHER LONG-TERM ASSETS. |  | 13,213 |  | 14,254 |  | 14,297 |
|  | \$ | 383,646 | \$ | 315,575 | \$ | 377,697 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| CURRENT LIABILITIES: |  |  |  |  |  |  |
| Trade accounts payable and other | \$ | 102,019 | \$ | 77,131 | \$ | 105,382 |
| Revolving line of credit |  | --- |  | -- |  | 89,049 |
| Current portion of long-term obligations |  | 2,985 |  | 3,242 |  | 6,304 |
| Total current liabilities. |  | 105,004 |  | 80,373 |  | 200,735 |
| REVOLVING LINE OF CREDIT. |  | 92,077 |  | 45,753 |  | -- |
| LONG-TERM OBLIGATIONS (less current portion) |  | 29,563 |  | 25,650 |  | 23,235 |
|  |  | 121,640 |  | 71,403 |  | 23,235 |
| DEFERRED INCOME TAXES AND OTHER LIABILITIES. |  | 26,366 |  | 30,263 |  | 28,550 |
| SUBORDINATED NOTE PAYABLE TO AFFILIATE. |  | 20,180 |  | 21,180 |  | 22,180 |
| COMMITMENTS AND CONTINGENCIES |  |  |  |  |  |  |
| STOCKHOLDERS' EQUITY. |  | 110,456 |  | 112,356 |  | 102,997 |
|  | \$ | 383,646 | \$ | 315,575 | \$ | 377,697 |

See notes to condensed financial statements.

GOTTSCHALKS INC.<br>CONDENSED STATEMENTS OF OPERATIONS (UNAUDITED - Note 1)<br>(In thousands of dollars, except per share data)

|  |  | Thirteen |  | Ended |  | irty-Nine |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { October } 29, \\ 2005 \end{gathered}$ |  | $\begin{aligned} & \text { tober } 30, \\ & 2004 \end{aligned}$ |  | $\begin{aligned} & \text { tober } 29, \\ & 2005 \end{aligned}$ |  |
|  |  |  |  | Restated ee Note 8) |  |  | $(A$ |
| Net sales. | \$ | 150,468 | \$ | 147,049 | \$ | 444,570 | \$ |
| Net credit revenues. |  | 735 |  | 731 |  | 2,184 |  |
| Net leased department revenues. |  | 623 |  | 631 |  | 2,034 |  |
| Total revenues.. |  | 151,826 |  | 148,411 |  | 448,788 |  |
| Costs and expenses: |  |  |  |  |  |  |  |
| Cost of sales. |  | 96,332 |  | 94,924 |  | 288,149 |  |
| Selling, general and administrative expenses. |  | 51,962 |  | 50,639 |  | 149,677 |  |
| Depreciation and amortization |  | 3,517 |  | 3,237 |  | 9,955 |  |
| New store opening costs. |  | 400 |  |  |  | 688 |  |
| Total costs and expenses. |  | 152,211 |  | 148,800 |  | 448,469 |  |
| Operating income (loss). |  | (385) |  | (389) |  | 319 |  |
| Other (income) expense: |  |  |  |  |  |  |  |
| Interest expense |  | 2,491 |  | 2,265 |  | 6,504 |  |
| Miscellaneous income. |  | (473) |  | (379) |  | $(1,262)$ |  |
|  |  | 2,018 |  | 1,886 |  | 5,242 |  |
| Loss before income taxes. |  | $(2,403)$ |  | $(2,275)$ |  | $(4,923)$ |  |
| Income tax benefit. |  | (895) |  | (836) |  | $(1,830)$ |  |
| Loss from continuing operations. |  | $(1,508)$ |  | $(1,439)$ |  | $(3,093)$ |  |
| Discontinued operations: |  |  |  |  |  |  |  |
| Loss from operation of closed stores. |  | (162) |  | (137) |  | (382) |  |
| Loss on store closures. |  | (23) |  | -- |  | (23) |  |
| Income tax benefit. |  | (67) |  | (49) |  | (146) |  |
| Loss on discontinued operations. |  | (118) |  | (88) |  | (259) |  |
| Net loss. | \$ | $(1,626)$ | \$ | $(1,527)$ | \$ | $(3,352)$ | \$ |
| Net loss per common share - |  |  |  |  |  |  |  |
| Basic \& diluted |  |  |  |  |  |  |  |
| Loss from continuing operations. | \$ | (0.11) | \$ | (0.11) | \$ | (0.23) | \$ |
| Loss from discontinued operations. | \$ | (0.01) | \$ | (0.01) | \$ | (0.02) | \$ |
| Net loss per common share.. | \$ | (0.12) | \$ | (0.12) | \$ | (0.25) | \$ |

```
Weighted average number of common
    shares outstanding -
    Basic & diluted.................................... 13,314 12,927 13,215
```

See notes to condensed financial statements.

GOTTSCHALKS INC.
CONDENSED STATEMENTS OF CASH FLOWS (UNAUDITED - Note 1)
(In thousands of dollars)


See notes to condensed financial statements.

GOTTSCHALKS INC.
NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED)
Thirteen Weeks and Thirty-Nine Weeks Ended October 29, 2005 and October 30, 2004

## 1. NATURE OF OPERATIONS AND BASIS OF PRESENTATION

Gottschalks Inc. (the "Company") is a regional department store chain based in Fresno, California. As of the end of the third quarter of the fiscal year ending January 28, 2006 ("fiscal 2005"), the Company operated 64 Gottschalks department stores located in 6 Western states, with 39 stores in California, 11 in Washington, 6 in Alaska, 3 in each of Oregon and Idaho, and 2 in Nevada. The Company also operates 6 specialty apparel stores, which carry a limited selection of merchandise. The Company's department stores typically offer a wide range of better to moderate brand-name and private-label merchandise for the entire family, including men's, women's, junior's and children's apparel; cosmetics, shoes, fine jewelry and accessories; and home furnishings, including china, housewares, domestics, small electric appliances and furniture (in selected locations). The majority of the Company's department stores range from 40,000 to 150,000 in gross square feet, and are generally anchor tenants of regional shopping malls or strategically located strip centers. The Company operates in one reportable operating segment.

The accompanying unaudited condensed financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and disclosures required by generally accepted accounting principles for annual financial statements. In the opinion of management, all adjustments (consisting primarily of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the thirteen-week and thirty-nine week periods ended October 29, 2005 are not necessarily indicative of the results that may be expected for fiscal 2005 due to the seasonal nature of the Company's business. These financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended January 29, 2005 (the "2004 Annual Report on Form 10-K"). The condensed balance sheet at January 29, 2005 has been derived from the audited financial statements as of that date.

## 2. STOCK-BASED COMPENSATION

At October 29, 2005, the Company had two stock-based employee compensation plans. The Company accounts for those plans under the recognition and measurement principles of Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations. No stock-based employee compensation cost is reflected in net loss as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of the grant.

The following table illustrates the effect on net loss and loss per share if the Company had applied the fair value recognition provisions of Statement of Financial Accounting Standards ("SFAS") No. 123, "Accounting for Stock-Based Compensation," to stock-based employee compensation. The Company's calculations were made using the Black-Scholes option pricing model.

|  | Thirteen Weeks Ended | Thirty-Nine Weeks E |  |  |
| :--- | :---: | :---: | :---: | :---: |
| (In thousands of dollars, except per share data) | October 29, | October 30, | October 29, Octobe |  |
|  | 2005 | 2004 | 2005 | 200 |


| Net loss as reported. | \$ | $(1,626)$ | \$ | $(1,527)$ | \$ | $(3,352)$ | \$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deduct: Total stock-based compensation expense determined under fair value based method for all awards, net of related tax effects...... |  | (159) |  | (85) |  | (366) |  |
| Pro forma net loss | \$ | $(1,785)$ | \$ | $(1,612)$ | \$ | $(3,718)$ | \$ |
| Net loss per share (basic and diluted): |  |  |  |  |  |  |  |
| As reported | \$ | (0.12) | \$ | (0.12) | \$ | (0.25) | \$ |
| Pro-forma | \$ | (0.13) | \$ | (0.13) | \$ | (0.28) | \$ |

## 3. MERCHANDISE INVENTORIES

Inventories, which consist of merchandise held for resale, are valued by the retail method and are stated at last-in, first-out (LIFO) cost, which is not in excess of market value. The Company includes in inventory the capitalization of certain indirect costs related to the purchasing, handling and storage of merchandise. Current cost, which approximates replacement cost, under the first-in, first-out (FIFO) method was equal to the LIFO value of inventories at January 29, 2005. A valuation of inventory under the LIFO method is presently made only at the end of each year based on actual inventory levels and costs at that time. Since these factors are subject to variability beyond the control of management, interim results of operations are subject to the final year-end LIFO inventory valuation adjustment. Management does not currently anticipate that its year-end LIFO adjustment will materially affect the Company's fiscal 2005 operating results.

## 4. TRADE ACCOUNTS PAYABLE AND OTHER CURRENT LIABILITIES

Trade accounts payable and other current liabilities consist of the following:


## 5. DEBT

## Senior Revolving Credit Facility

The Company has a senior revolving credit facility with General Electric Capital Corporation ("GE Capital") as agent and lender, along with three other lenders (the "GE facility"). The GE facility provides up to $\$ 165.0$ million of working capital financing through February 28, 2009. The GE facility consists of a revolving credit facility of up to $\$ 156.0$ million (including a $\$ 20.0$ million letter of credit sub-facility) and a fully funded fixed term loan of $\$ 9.0$ million. Borrowings under the revolving credit facility are limited to the sum of (a) a specified percentage of eligible
credit card receivables, and (b) the lesser of specified percentages of (i) the cost of eligible inventory and (ii) the net recovery value of the inventory, as determined by periodic valuation performed by an independent appraiser. Such borrowings are further limited by a requirement to maintain a minimum of $\$ 5.0$ million of excess availability at all times, and other reserves that are in effect.

As of October 29, 2005, outstanding borrowings under the GE facility totaled $\$ 92.1$ million, and excess borrowing availability under the GE facility, after the deduction of the minimum availability requirement and other reserves, totaled $\$ 56.6$ million. Substantially all of the Company's assets, including its merchandise inventories, are pledged to GE Capital under the GE facility.

In January 2005, the Company amended the GE facility to provide for a springing lock-box arrangement. Pursuant to guidance in the Financial Accounting Standards Board's Emerging Issues Task Force Issue No. 95-22, "Balance Sheet Classification of Borrowings Outstanding Under Revolving Credit Agreements that include both a Subjective Acceleration Clause and a Lock-Box Arrangement," the Company has classified all of its revolving credit facility as long-term as of October 29, 2005 and January 29, 2005. Although the Company has held the intent and ability to maintain this debt outstanding for more than one year, prior to such amendment the Company classified its borrowings under the facility as a current liability pursuant to such guidance. Accordingly, borrowings under the revolving credit facility as of October 30, 2004 are classified as current liabilities.

As of October 29, 2005, interest charged on amounts borrowed under the revolving portion of the GE facility are at the prime rate, or at the Company's option, at the applicable LIBOR rate plus $1.5 \%$ per annum ( $6.0 \%$ at October 29, 2005), and interest charged on the term loan is a fixed rate of $6.6 \%$ per annum. In addition, the Company pays an unused commitment fee equal to $0.375 \%$ per annum on the average unused daily balance of the revolving portion of the GE facility. The interest rate applicable to the revolving portion of the GE facility is adjusted upwards or downwards on a quarterly basis based on a pricing matrix which is tied to the Company's daily average excess availability for the preceding fiscal quarter (as defined in the agreement). Under the pricing matrix, the applicable interest rate could range from a rate as low as prime plus $0.00 \%$ or LIBOR plus $1.50 \%$, to as high as prime plus $0.75 \%$, or LIBOR plus $2.75 \%$.

The GE facility contains restrictive financial and operating covenants, including the requirement to maintain a fixed charge coverage ratio of $1: 1$ (as defined in the agreement) if the Company's excess borrowing availability is below $\$ 20.0$ million. As of October 29, 2005, the Company was in compliance with all restrictive financial covenants applicable to the GE facility.

Other Long-Term Financings
The Company's long-term debt and capital lease obligations consist of the following:

| (In thousands) |  | $\begin{aligned} & \text { sber 29, } \\ & 2005 \end{aligned}$ |  | $\begin{gathered} \text { January } 29, \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { October } 30, \\ 2004 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 9.39\% mortgage loans payable, due 2010. |  | 16,690 |  | 17,059 |  | 17,176 |
| Capital lease obligations. |  | 4,429 |  | 5,707 |  | 6,124 |
| Variable rate note payable, due 2005. |  |  |  | 3,700 |  | 3,700 |
| 7.5\% note payable, due 2010. |  | 3,287 |  | -- |  | -- |
| Other mortgage loans and notes payable. |  | 8,142 |  | 2,426 |  | 2,539 |
|  |  | 32,548 |  | 28,892 |  | 29,539 |
| Less current portion. |  | 2,985 |  | 3,242 |  | 6,304 |
|  | \$ | 29,563 | \$ | 25,650 | \$ | 23,235 |

During the third quarter of fiscal 2005 the Company recorded $\$ 6.0$ million associated with landlord reimbursements in other long-term debt related to the River Park store due to its involvement in the construction of the building.

On February 14, 2005, the Company amended and extended the financing of its ownership interest in the partnership that owns the Company's corporate headquarters building. The related note payable of $\$ 3.7$ million, which originally provided for interest only payments at a variable rate of interest of prime plus $1.5 \%$ per annum, and was due in full upon maturity on May 24, 2005, has been modified to a fully amortizing note bearing interest at a fixed rate of $7.50 \%$ per annum and maturing on February 24, 2010. There is no prepayment penalty associated with the note.

Substantially all of the Company's assets, including its merchandise inventories, are pledged as collateral under the Company's various debt agreements. Certain of the Company's long-term debt agreements contain financial and other restrictive covenants. The Company was in compliance with all such covenants as of October 29, 2005.

## Subordinated Note

On December 7, 2004, the Company issued a new Subordinated Note to The Harris Company, a wholly owned subsidiary of El Corte Ingles ("ECI") of Spain, which superseded the original note. The new Subordinated Note, due May 30, 2009, bears interest at a fixed rate of $8 \%$ payable semi-annually and provides for principal payments of up to $\$ 8.0$ million prior to its maturity. Such payments are subject to certain liquidity restrictions under the GE facility. The Company made principal payments of $\$ 1.0$ million each upon execution of the new note and on February 20, 2005 as scheduled. Additional principal payments of $\$ 1.0$ million are scheduled for each of February 2006 and 2007 and principal payments of $\$ 2.0$ million are scheduled for each of February 2008 and 2009, with the balance due at maturity subject to the payment in full of the GE facility. The Subordinated Note is unsecured, contains no restrictive financial covenants and is subordinate to the payment of all debt, including trade credit, of the Company.

## 6. WEIGHTED AVERAGE NUMBER OF SHARES

Options with an exercise price greater than the average market price of the Company's common stock during the period, or outstanding in a period in which the Company reports a net loss, are excluded from the computation of the weighted average number of shares on a diluted basis, as such options are anti-dilutive. Weighted average options outstanding of approximately $1,183,899$ and 910,389 were excluded from the computation of dilutive shares due to the Company's net loss position in the thirteen weeks ended October 29, 2005 and October 30, 2004, respectively. Had the Company reported profit for these periods, approximately 276,736 and 665,588 options with an exercise price greater than the average market price of the Company's common stock would have been excluded from the computation of the weighted average number of shares, and the approximate effect of dilutive options would have been 514,830 shares and 348,724 shares for the thirteen weeks ended October 29, 2005 and October 30, 2004 respectively. Weighted average options outstanding of approximately $1,282,325$ and 942,144 were excluded from the computation of dilutive shares due to the Company's net loss position in the thirty-nine weeks ended October 29, 2005 and October 30, 2004, respectively. Had the Company reported profit for these periods, approximately 156,128 and 731,654 options with an exercise price greater than the average market price of the Company's common stock would have been excluded from the computation of the weighted average number of shares, and the approximate effect of dilutive options would have been 587,020 shares and 358,318 shares for the thirty-nine weeks ended October 29, 2005 and October 30, 2004 respectively.

## 7. COMMITMENTS AND CONTINGENCIES

On September 19, 2005, the Company became subject to a complaint filed in the Superior Court of California for the County of Santa Cruz alleging violation of California law regarding payment of accrued vacation upon termination of employment. The complaint seeks wage payments for employees who allegedly forfeited accrued vacation, waiting time penalties, interest, injunctive relief and costs. The Company intends to vigorously defend such complaint. Given the early nature of the proceedings, the Company cannot estimate an amount or range of potential loss, if any, as a
result of this complaint.

The Company is party to other legal proceedings and claims which arise during the ordinary course of business. In the opinion of management, the ultimate outcome of such litigation and claims are not expected to have a material adverse effect on the Company's financial position or results of its operations.

As of October 29, 2005, the Company had issued a total of $\$ 2.3$ million of standby letters of credit and documentary letters of credit totaling $\$ 0.5$ million. Management believes that the likelihood of any draws under the standby letters of credit is remote. Documentary letters of credit are issued in the ordinary course of business to facilitate the purchase of merchandise from overseas suppliers. The suppliers draw against the documentary letters of credit upon delivery of the merchandise to the Company's customs broker at a United States port.

## 8. DISCONTINUED OPERATIONS

During the first three quarters of fiscal 2005 the Company closed two stores. The closure of the Company's Fig Garden store during the first quarter of fiscal 2005 is not considered a discontinued operation due to the shift in revenues to other stores in the Fresno market, including the Fresno River Park store, which opened during the third quarter of fiscal 2005. The closure of an underperforming store in Bellview, Washington during the third quarter of fiscal 2005 is considered a discontinued operation due to the exit of that market. Net costs associated with the closure of stores were minor. The loss from operation of stores reported in discontinued operations consists of the following:


## 9. RESTATEMENT OF FINANCIAL STATEMENTS

In connection with the restatement of certain financial information presented in the Company's 2004 Annual Report on Form 10-K the Company has restated the accompanying quarterly financial information as of and for the period ended October 30, 2004 related to corrections to the Company's lease accounting policies. These corrections include an adjustment to depreciation expense to correct the depreciable lives being used for certain leasehold costs and improvements, and the recording of certain tenant allowances and construction reimbursements as reductions in rent expense, which are included in selling general and administration expenses, that had previously been recorded as reductions in the cost of the underlying constructed assets. In addition, the restatement includes adjusting lease terms of certain leases to include bargain renewal option periods where exercise of the options would be reasonably assured, and recognizing the straight-line effect over the lease term of such changes in rents during the option periods. Accordingly, the accompanying condensed financial statements as of and for the thirteen weeks and thirty-nine weeks ended October 30, 2004 have been restated from amounts previously reported. Such restated amounts and amounts previously reported for the period ended October 30, 2004 also reflect the effects of reporting a third quarter fiscal 2005 store closure in discontinued operations (see Note 8).

A summary of the significant effects of the restatement is as follows:

| Statement of Operations <br> For the thirteen-weeks and thirty-nine weeks ended: |  | ```Thirteen October 30, 2004``` | e | ks Ended October 30, 2004 | Thirty October 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (As previously reported) |  | (As restated) |  | As previ reporte |
| Selling, general and administrative expenses. |  | 50,771 | \$ | 50,639 | \$ | 147, |
| Depreciation and amortization |  | 2,893 |  | 3,237 |  | 8, |
| Operating income (loss) |  | (177) |  | (389) |  | 1, |
| Loss from continuing operations before income tax benefit.................... |  | (2,062) |  | $(2,275)$ |  | ( 4 , |
| Income tax benefit |  | (759) |  | (836) |  | (1) |
| Loss from continuing operations |  | $(1,303)$ |  | $(1,439)$ |  | (2, |
| Net loss. | \$ | $(1,391)$ | \$ | $(1,527)$ | \$ | (3, |
| Net loss per common share: |  |  |  |  |  |  |
| Basic and diluted |  |  |  |  |  |  |
| Loss from continuing operations. | \$ | (0.10) | \$ | (0.11) | \$ | (0 |
| Loss from discontinued operations | \$ | (0.01) | \$ | (0.01) | \$ | 0 |
| Net loss per common share. | \$ | (0.11) | \$ | (0.12) | \$ | (0) |




## 10. RECENT ACCOUNTING PRONOUNCEMENTS

In December 2004, the Financial Accounting Standards Board ("FASB") issued SFAS No. 123R (revised 2004), "Share-Based Payment" ("SFAS No. 123R") which revised SFAS No. 123, "Accounting for Stock-Based Compensation". This statement supercedes APB Opinion No. 25, "Accounting for Stock Issued to Employees". SFAS No. 123R addresses the accounting for share-based payment transactions with employees and other third parties, eliminates the ability to account for share-based compensation transactions using APB No. 25 and requires that the
compensation costs relating to such transactions be recognized in the consolidated statement of operations. In April 2005, the SEC amended the compliance dates for SFAS No. 123R from fiscal periods beginning after June 15, 2005 to fiscal years beginning after June 15, 2005. The Company will continue to account for share-based compensation using the intrinsic value method set forth in APB No. 25 until adoption of SFAS No. 123R on January 29, 2006. The Company is currently evaluating the impact of adopting SFAS No. 123R and does not expect the impact to be materially different from the pro-forma information presented in Note 2.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Following is management's discussion and analysis of significant factors which have affected the Company's financial position and its results of operations for the periods presented in the accompanying condensed financial statements. The Company's operating results, like those of most retailers, are subject to seasonal influences, with the major portion of sales, gross margin and operating results realized during the fourth quarter of each fiscal year. Accordingly, performance for the thirteen and thirty-nine week periods ended October 29, 2005 (hereinafter referred to as the "third quarter" and "first three quarters" of fiscal 2005), is not necessarily indicative of performance for the remainder of the year.

The accompanying management's discussion and analysis of financial condition and results of operations gives effect to the restatement discussed in Note 9 of the accompanying condensed financial statements.

## Critical Accounting Policies

The Company's financial statements are based on the application of significant accounting policies, many of which require management to make significant estimates and assumptions. Some of these significant accounting policies involve a higher degree of judgment or complexity than its other accounting policies. The Company evaluates its estimates on an ongoing basis, including those related to its revenue recognition policy, the carrying value of its merchandise inventories, and the valuation of its long-lived assets, including goodwill, and its deferred tax assets. The impact and associated risks related to these policies on the Company's business operations are described more fully in the Company's 2004 Annual Report on Form 10-K.

## Results of Operations

The following table sets forth the Company's Statements of Operations as a percent of net sales:

Costs and expenses:


Selling, general and administrative expenses.........
Depreciation and amortization.

Total costs and expenses. $\qquad$


| 64.0 | 64.6 |
| ---: | ---: |
| 34.5 | 34.4 |
| 2.3 | 2.2 |
| 0.3 | 0.0 |
| -----------------101.2 |  |


| Operating income (loss)............................ | (0.3) | (0.3) | 0.1 |
| :---: | :---: | :---: | :---: |
| Other (income) expense: |  |  |  |
| Interest expense. | 1.7 | 1.5 | 1.5 |
| Miscellaneous income. | (0.3) | (0.3) | (0.3) |
|  | 1.4 | 1.2 | 1.2 |
| Loss before income taxes. | (1.6) | (1.5) | (1.1) |
| Income tax benefit.. | (0.6) | (0.6) | (0.4) |
| Loss from continuing operations...................... | (1.0) | (0.9) | (0.7) |
| Discontinued operations: |  |  |  |
| Loss from operation of closed stores. | (0.1) | (0.1) | (0.1) |
| Loss on store closures... | 0.00 | 0.00 | 0.00 |
| Income tax benefit. | 0.00 | 0.00 | 0.00 |
| Loss on discontinued operations................... | (0.1) | (0.1) | (0.1) |
| Net loss.. | (1.1) \% | (1.0) \% | (0.8) \% |

## Third Quarter of Fiscal 2005 Compared to Third Quarter of Fiscal 2004

## Net Sales

Net sales from continuing operations increased by approximately $\$ 3.5$ million to $\$ 150.5$ million in the third quarter of fiscal 2005 as compared to $\$ 147.0$ million in the third quarter of fiscal 2004, an increase of $2.3 \%$. This increase was the result of the opening of a new concept store in the River Park area of Fresno, California. However, comparable store sales for the third quarter of fiscal 2005 decreased by $0.5 \%$ as compared to the third quarter of fiscal 2004, reflecting consumer uncertainty resulting from significant increases in fuel prices and other economic concerns. Comparable store sales include sales for stores open for the full period in both years, except reflecting the effects of the River Park store on the other Fresno area stores, the Company's comparable store base excludes sales from these locations until the River Park store has been open for the full period in both years.

The Company operated 64 department stores and 6 specialty stores as of the end of the third quarter of fiscal 2005, as compared to 63 department stores and 10 specialty stores as of the end of the third quarter of fiscal 2004.

## Net Credit Revenues

In the third quarter of fiscal 2005 net credit revenues related to the Company's proprietary credit cards were approximately equal to the third quarter of fiscal 2004 at $\$ 0.7$ million. As a percent of net sales, net credit revenues also remained flat at $0.5 \%$ of net sales in the third quarter of fiscal 2005 as compared to the third quarter of fiscal 2004. Service charge volume remained flat while declining recoveries on accounts charged off prior to the sale of the portfolio to Household Bank SB (N.A.) ("HSBC") were offset by revenues generated from the re-introduction of billing statement insert programs.

## Net Leased Department Revenues

Net revenues generated by the Company's various leased departments in the third quarter of fiscal 2005 was virtually equal to the third quarter of fiscal 2004.

Leased department sales are presented net of the related costs for financial reporting purposes. Sales generated in the Company's leased departments in the third quarter of fiscal 2005 consisted primarily of sales in the fine jewelry departments and the beauty salons. These leased department sales were $\$ 4.4$ million in both the third quarter of fiscal 2005 and the third quarter of fiscal 2004.

## Cost of Sales

Cost of sales from continuing operations, which includes costs associated with the buying, handling and distribution of merchandise, increased by approximately $\$ 1.4$ million to $\$ 96.3$ million in the third quarter of fiscal 2005 as compared to $\$ 94.9$ million in the third quarter of fiscal 2004, an increase of $1.5 \%$. The Company's gross margin percentage increased to $36.0 \%$ in the third quarter of fiscal 2005 as compared to $35.4 \%$ in the third quarter of fiscal 2004. The third quarter of fiscal 2004 included incremental promotional activity related to the Company's $100^{\text {th }}$ Anniversary celebrations.

## Selling. General and Administrative Expenses

Selling, general and administrative expenses from continuing operations increased by approximately $\$ 1.4$ million to $\$ 52.0$ million in the third quarter of fiscal 2005 as compared to $\$ 50.6$ million in the third quarter of fiscal 2004, an increase of $2.6 \%$. The increase is primarily attributable to new store operating costs, increases in accounting and consulting fees associated with Sarbanes-Oxley Section 404 compliance, timing of certain building maintenance costs, and increased fuel costs. As a percent of net sales associated with Sarbanes-Oxley Section 404 compliance, selling, general and administrative expenses increased slightly to $34.5 \%$ in the third quarter of fiscal 2005 as compared to $34.4 \%$ in the third quarter of fiscal 2004.

## Depreciation and Amortization

Depreciation and amortization expense, which includes the amortization (accretion) of intangible assets other than goodwill, was $\$ 3.5$ million in the third quarter of fiscal 2005 as compared to $\$ 3.2$ million in the third quarter of fiscal 2004. As a percent of net sales, depreciation and amortization expense increased to $2.3 \%$ in the third quarter of fiscal 2005 as compared to $2.2 \%$ in the third quarter of fiscal 2004. These increases are primarily due to the addition of assets related to new stores and major remodel projects.

## New Store Opening Costs

New store pre-opening costs, which are expensed as incurred, typically include costs such as payroll and fringe benefits for store associates, temporary storage, utilities, travel, grand opening advertising, and other costs incurred prior to the opening of a store. The Company recognized a total of $\$ 0.4$ million of new store pre-opening costs in the third quarter of fiscal 2005. No new store opening costs were incurred in the third quarter of fiscal 2004.

## Interest Expense

Interest expense, which includes the amortization of deferred financing costs, increased by approximately $\$ 0.2$ million to $\$ 2.5$ million in the third quarter of fiscal 2005 as compared to $\$ 2.3$ million in the third quarter of fiscal 2004, an increase of $10.0 \%$. As a percent of net sales, interest expense increased to $1.7 \%$ in the third quarter of fiscal 2005 as compared to $1.5 \%$ in the third quarter of fiscal 2004. Increases in interest rates on the Company's variable rate debt are partially offset by lower average outstanding balances on the Company's revolving credit facility. The weighted average interest rate applicable to the revolving credit facility was $6.0 \%$ in the third quarter of fiscal $2005(6.0 \%$ at October 29,2005 ) as compared to $4.2 \%$ in the third quarter of fiscal 2004. The Company recorded $\$ 10.2$ million in buildings and $\$ 6.0$ million associated with landlord reimbursements in other long-term debt related to the River Park store due to its involvement in the construction of the building. Accordingly, the third quarter of fiscal 2005 also includes interest charges of $\$ 0.2$ million related to the accounting for rental payments as repayment of the related
construction reimbursement utilizing the effective interest method.

Miscellaneous Income - Net
Miscellaneous income, which includes the amortization of deferred income and other non-operating income and expense amounts, was $\$ 0.5$ million in the third quarter of fiscal 2005 and $\$ 0.4$ million in the third quarter of fiscal 2004.

## Income Taxes

The Company's interim effective tax benefit rates from continuing operations are $37.2 \%$ in the third quarter of fiscal 2005 and $36.7 \%$ in the third quarter of fiscal 2004. The effective tax benefit rate for the third quarter of fiscal 2004 includes the year-to-date impact of an adjustment to the projected effective annual rate of $39.0 \%$ from the originally projected rate of $38 \%$ used for the first half of fiscal 2004 . This adjustment was primarily attributable to the retroactive renewal in the third quarter of certain federal credits which had expired as of December 31, 2003. The final effective tax rate from continuing operations for fiscal 2004 was $36.3 \%$ and the increase in the interim effective tax benefit rate compared to the prior year final rate is primarily attributable to improved earnings performance year to date and near-term earnings outlook for the remainder of fiscal 2005.

## Loss From Continuing Operations

The Company reported a loss from continuing operations of $\$ 1.5$ million, or $\$ 0.11$ per share (basic and diluted), and $\$ 1.4$ million, or $\$ 0.11$ per share (basic and diluted), in the third quarters of fiscal 2005 and fiscal 2004, respectively.

## Discontinued Operations

Net costs associated with store closures were minor during the third quarter of fiscal 2005, primarily consisting of incremental costs associated with the closure of one underperforming store. The Company incurred no costs related to the closure of stores in the third quarter of fiscal 2004. Results of operations of the discontinued store consist of the following:

|  | Third Quarter |  |  |
| :---: | :---: | :---: | :---: |
| (In thousands of dollars) | 2005 |  | 2004 |
| Net sales from closed stores..................... \$ | 844 | \$ | 844 |
| Cost of sales | 660 |  | 497 |
| Selling, general and administrative expenses | 331 |  | 438 |
| Depreciation and amortization | 15 |  | 46 |
| Total costs and expenses. | 1,006 |  | 981 |
| Loss from operations of closed stores............. \$ | (162) | \$ | (137) |

## Net Loss

As a result of the foregoing, the Company reported a net loss of approximately $\$ 1.6$ million in the third quarter of fiscal 2005 as compared to a net loss of $\$ 1.5$ million in the third quarter of 2004 . On a per share basis (basic and diluted), the net loss was $\$ 0.12$ per share in the third quarter of fiscal 2005 and the third quarter of fiscal 2004.

## $\underline{\text { Net Sales }}$

Net sales from continuing operations increased by approximately $\$ 7.0$ million to $\$ 444.6$ million in the first three quarters of fiscal 2005 as compared to $\$ 437.6$ million in the first three quarters of fiscal 2004, an increase of $1.6 \%$. Sales during the first quarter of fiscal 2005 were sluggish, impacted in part by severe west coast weather. During the second quarter of fiscal 2005 the Company more than recaptured sales that were negatively affected in fiscal 2004 by the entrance of a major new competitor in many of the Company's California markets early that year. The third quarter of fiscal 2005 benefited from the opening of a new concept store in the River Park area of Fresno, California, but overall sales were tempered by consumer uncertainty resulting from significant increases in fuel prices and other economic concerns. Comparable store sales for the first three quarters of fiscal 2005 increased by $0.6 \%$ as compared to the first three quarters of fiscal 2004. Comparable store sales include sales for stores open for the full period in both years, except reflecting the effects of the River Park store on the other Fresno area stores, the Company's comparable store base excludes sales from these locations until the River Park store has been open for the full period in both years.

The Company operated 64 department stores and 6 specialty stores as of the end of the third quarter of fiscal 2005, as compared to 63 department stores and 10 specialty stores as of the end of the third quarter of fiscal 2004.

## Net Credit Revenues

Net revenues related to the Company's proprietary credit cards decreased approximately $\$ 0.1$ million, or $6.0 \%$, in the first three quarters of fiscal 2005 as compared to the first three quarters of fiscal 2004. The decrease in net credit revenues is predominantly due to lower recoveries on accounts charged off prior to the sale of the portfolio to HSBC as those accounts age or are collected.

## Net Leased Department Revenues

Net revenues generated by the Company's various leased departments in the first three quarters of fiscal 2005 declined approximately $\$ 0.1$ million, or $3.6 \%$, to $\$ 2.0$ million as compared to the first three quarters of fiscal 2004, primarily as a result of a decline in sales of fine jewelry during the first half of the year.

Leased department sales are presented net of the related costs for financial reporting purposes. Sales generated in the Company's leased departments in the first three quarters of fiscal 2005 consisted primarily of sales in the fine jewelry departments and beauty salons. These leased department sales were $\$ 14.5$ million in the first three quarters of fiscal 2005 and $\$ 14.8$ million in the first three quarters of fiscal 2004.

## Cost of Sales

Cost of sales from continuing operations, which includes costs associated with the buying, handling and distribution of merchandise, increased by approximately $\$ 3.9$ million to $\$ 288.1$ million in the first three quarters of fiscal 2005 as compared to $\$ 284.2$ million in the first three quarters of fiscal 2004, an increase of $1.4 \%$. The resulting increase in gross margin dollars of $\$ 3.0$ million is mainly due to the increase in net sales. The Company's gross margin percentage increased to $35.2 \%$ in the first three quarters of fiscal 2005 as compared to $35.1 \%$ in the first three quarters of fiscal 2004.

## Selling, General and Administrative Expenses

Selling, general and administrative expenses from continuing operations increased by approximately $\$ 2.4$ million to $\$ 149.7$ million in the first three quarters of fiscal 2005 as compared to $\$ 147.3$ million in the first three quarters of fiscal 2004, an increase of $1.6 \%$. The increase is primarily attributable to new store operating costs, increases in
accounting and consulting fees associated with Sarbanes-Oxley Section 404 compliance, timing of certain building maintenance costs, and increases in fuel costs. As a percent of net sales, selling, general and administrative expenses in the first three quarters of fiscal 2005 were essentially equal to the first three quarters of fiscal 2004.

## Depreciation and Amortization

Depreciation and amortization expense, which includes the amortization (accretion) of intangible assets other than goodwill, was $\$ 10.0$ million in the first three quarters of fiscal 2005 as compared to $\$ 9.9$ million in the first three quarters of fiscal 2004. As a percent of net sales, depreciation and amortization expense decreased to $2.2 \%$ in the first three quarters of fiscal 2005 as compared to $2.3 \%$ in the first three quarters of fiscal 2004.

## New Store Opening Costs

New store pre-opening costs, which are expensed as incurred, typically include costs such as payroll and fringe benefits for store associates, temporary storage, utilities, travel, grand opening advertising, and other costs incurred prior to the opening of a store. The Company recognized a total of $\$ 0.7$ million of new store pre-opening costs in the first three quarters of fiscal 2005. No new store opening costs were incurred in the first three quarters of fiscal 2004.

## Interest Expense

Interest expense, which includes the amortization of deferred financing costs, decreased by approximately $\$ 0.8$ million to $\$ 6.5$ million in the first three quarters of fiscal 2005 as compared to $\$ 7.3$ million in the first three quarters of fiscal 2004, a decrease of $11.0 \%$. As a percent of net sales, interest expense decreased to $1.5 \%$ in the first three quarters of fiscal 2005 as compared to $1.7 \%$ in the first three quarters of fiscal 2004. These decreases are primarily due to lower average outstanding borrowing on the Company's revolving line of credit during the first three quarters of fiscal 2005 as compared to the first three quarters of fiscal 2004 and the elimination of certain higher interest debt facilities, resulting from the amendment and extension of the Company's revolving credit facility, partially offset by increasing interest rates on the Company's variable rate debt. The weighted average interest rate applicable to the revolving credit facility was $5.8 \%$ in the first three quarters of fiscal $2005(6.0 \%$ at October 29,2005$)$ as compared to $4.2 \%$ in the first three quarters of fiscal 2004. The Company recorded $\$ 10.2$ million in buildings and $\$ 6.0$ million associated with landlord reimbursements in other long-term debt related to the River Park store due to its involvement in the construction of the building. Accordingly, the first three quarters of fiscal 2005 also include interest charges of $\$ 0.2$ million related to the accounting for rental payments as repayment of the related construction reimbursement utilizing the effective interest method. The first three quarters of fiscal 2004 included one-time charges of $\$ 0.4$ million for the early termination of certain debt in connection with the amendment and extension of the Company's revolving credit facility.

## Miscellaneous Income - Net

Miscellaneous income, which includes the amortization of deferred income and other non-operating income and expense amounts, was $\$ 1.3$ million in the first three quarters of fiscal 2005 and $\$ 1.3$ million in the first three quarters of fiscal 2004.

## Income Taxes

The Company's interim effective tax benefit rates from continuing operations of $37.2 \%$ in the first three quarters of fiscal 2005 and $38.2 \%$ in the first three quarters of fiscal 2004 relate to the net losses incurred in those periods and represent the Company's best estimates of the annual effective tax rates for those fiscal periods. Excluding the effects of tax allocations to discontinued operations the interim effective tax benefit rates are $37.0 \%$ and $38.0 \%$ for fiscal 2005 and fiscal 2004, respectively. The final effective tax rate from continuing operations for fiscal 2004 was $36.3 \%$ and the increase in the interim effective tax benefit rate compared to the prior year final rate is primarily attributable to
improved earnings performance year to date and near-term earnings outlook for the remainder of fiscal 2005.

## Loss From Continuing Operations

The Company reported a loss from continuing operations of $\$ 3.1$ million, or $\$ 0.23$ per share (basic and diluted), and $\$ 3.3$ million, or $\$ 0.25$ per share (basic and diluted), in the first three quarters of fiscal 2005 and fiscal 2004, respectively.

## Discontinued Operations

Net costs associated with store closures were minor during the first three quarters of fiscal 2005 and the first three quarters of fiscal 2004, primarily consisting of incremental costs associated with the closure of one underperforming store in each of those periods. Results of operations of the discontinued store consist of the following:

|  | First Three Quarters |  |  |
| :---: | :---: | :---: | :---: |
| (In thousands of dollars) | 2005 |  | 2004 |
| Net sales from closed stores. | \$ 2,485 | \$ | 2,562 |
| Cost of sales | 1,617 |  | 1,525 |
| Selling, general and administrative expenses | 1,143 |  | 1,264 |
| Depreciation and amortization. | 107 |  | 137 |
| Total costs and expenses........................ | 2,867 |  | 2,926 |
| Loss from operations of closed stores. | \$ (382) | \$ | (364) |

## Net Loss

As a result of the foregoing, the Company reported a net loss of $\$ 3.4$ million in the first three quarters of fiscal 2005 as compared to net loss of $\$ 3.5$ million in the first three quarters of 2004. On a per share basis (basic and diluted), the net loss was $\$ 0.25$ per share in the first three quarters of 2005 as compared to $\$ 0.27$ per share in the first three quarters of 2004.

## Liquidity and Capital Resources

As described more fully in the Company's 2004 Annual Report on Form 10-K, the Company's working capital requirements are currently met through a combination of cash provided by operations, borrowings under its senior revolving credit facility, and by short-term trade and factor credit. The Company's liquidity position, like that of most retailers, is affected by seasonal influences, with the greatest portion of cash from operations generated in the fourth quarter of each fiscal year.

The Company's use of cash in operations during the first three quarters is primarily the result of the build-up of inventory for the winter holiday selling season. The increase in net cash used in operations for the first three quarters of fiscal 2005 as compared to the first three quarters of fiscal 2004 is primarily due to increases in inventory requirements for the opening of the River Park store. During the third quarter of fiscal 2005 the Company reclassified $\$ 6.0$ million associated with landlord reimbursements related to the River Park store from other long-term liabilities to other long-term debt due to its involvement in the construction of the building.

Increases in net cash used in investing activities are the result of additional capital spending related to the opening of
the Company's Albany, Oregon store and construction of the Fresno, California, River Park store.
Net cash provided by financing activities during the first three quarters primarily relates to increased borrowing on the Company's revolving line of credit to fund the acquisition of inventory and capital expenditures, partially offset by ongoing payment of principal on long-term obligations. During the third quarter of 2005 the Company recorded $\$ 6.0$ million associated with landlord reimbursements in other long-term debt related to the River Park store due to its involvement in the construction of the building. The first three quarters of fiscal 2004 included the early termination of certain high interest debt, which was partially funded through a lower fixed interest term note that is part of the amended GE facility described below.

## Sources of Liquidity

## Senior Secured Credit Facility

On February 1, 2002, the Company entered into a three-year senior revolving credit facility with General Electric Capital Corporation ("GE Capital") as agent and lender, along with three other lenders (the "Original GE facility"). On March 1, 2004, the Company finalized an amendment and restatement of the Original GE facility (the "GE facility"). The GE facility provides up to $\$ 165.0$ million of working capital financing through February 28, 2009. The GE facility consists of a revolving credit facility of up to $\$ 156.0$ million (including a $\$ 20.0$ million letter of credit sub-facility) and a fully funded fixed term loan of $\$ 9.0$ million. Borrowings under the revolving credit facility are limited to the sum of (a) a specified percentage of eligible credit card receivables, and (b) the lesser of specified percentages of (i) the cost of eligible inventory and (ii) the net recovery value of the inventory, as determined by periodic valuation performed by an independent appraiser. Such borrowings are further limited by a requirement to maintain a minimum of $\$ 5.0$ million of excess availability at all times, and other reserves that are in effect.

As of October 29, 2005, outstanding borrowings under the GE facility totaled $\$ 92.1$ million, and excess borrowing availability under the GE facility, after the deduction of the minimum availability requirement and other reserves, totaled $\$ 56.6$ million. Substantially all of the Company's assets, including its merchandise inventories, are pledged to GE Capital under the GE facility.

In January 2005, the Company amended the GE facility to provide for a springing lock-box arrangement. Pursuant to guidance in the Financial Accounting Standards Board's Emerging Issues Task Force Issue No. 95-22, "Balance Sheet Classification of Borrowings Outstanding Under Revolving Credit Agreements that include both a Subjective Acceleration Clause and a Lock-Box Arrangement," the Company has classified all of its revolving credit facility as long-term as of October 29, 2005 and January 29, 2005. Although the Company has held the intent and ability to maintain this debt outstanding for more than one year, prior to such amendment the Company classified its borrowings under the facility as a current liability pursuant to such guidance. Accordingly, borrowings under the revolving credit facility as of October 30, 2004 are classified as current liabilities.

As of October 29, 2005, interest charged on amounts borrowed under the revolving portion of the GE facility are at the prime rate, or at the Company's option, at the applicable LIBOR rate plus $1.5 \%$ per annum ( $6.0 \%$ at October 29, 2005), and interest charged on the term loan is a fixed rate of $6.6 \%$ per annum. In addition, the Company pays an unused commitment fee equal to $0.375 \%$ per annum on the average unused daily balance of the revolving portion of the GE facility. The interest rate applicable to the revolving portion of the GE facility is adjusted upwards or downwards on a quarterly basis based on a pricing matrix which is tied to the Company's daily average excess availability for the preceding fiscal quarter (as defined in the agreement). Under the pricing matrix, the applicable interest rate could range from a rate as low as prime plus $0.00 \%$ or LIBOR plus $1.50 \%$, to as high as prime plus $0.75 \%$, or LIBOR plus $2.75 \%$.

The GE facility contains restrictive financial and operating covenants, including the requirement to maintain a fixed charge coverage ratio of $1: 1$ (as defined in the agreement) if the company's excess borrowing availability is below
$\$ 20.0$ million. As of October 29, 2005, the Company was in compliance with all restrictive financial covenants applicable to the GE facility.

## Trade Credit

The success of the Company's business is partially dependent upon the adequacy of trade credit offered by key factors and vendors, the vendors' ability and willingness to sell its products at favorable prices and terms, and the willingness of vendors to ship merchandise on a timely basis. The Company has been able to purchase adequate levels of merchandise to support its operations and expects the level of trade credit to be sufficient to support its operations in the foreseeable future. Restrictions to the amount of trade credit granted by key factors and vendors can adversely impact the volume of merchandise the Company is able to purchase. Any significant reduction in the volume of merchandise the Company is able to purchase, or a prolonged disruption in the timing of when merchandise is received, could have a material adverse affect on the Company's business, liquidity position, and results of operations.

## Other Financings

On February 14, 2005, the Company amended and extended the financing of its ownership interest in the partnership that owns the Company's corporate headquarters building. The related note payable of $\$ 3.7$ million, which originally provided for interest only payments at a variable rate of interest of prime plus $1.5 \%$ per annum, and was due in full upon maturity on May 24, 2005, has been modified to a fully amortizing note bearing interest at a fixed rate of $7.50 \%$ per annum and maturing on February 24, 2010. There is no prepayment penalty associated with the note.

The Company may consider various other sources of liquidity in the future, including but not limited to the issuance of additional securities that might have a dilutive effect on existing shareholders or incurring additional indebtedness which would increase the Company's leverage.

## Uses of Liquidity

The Company's primary uses of liquidity are for working capital, debt service requirements and capital expenditures. Capital expenditures in the first three quarters of fiscal 2005 , totaling $\$ 17.6$ million, were primarily related to the construction of the River Park Store, renovation, refixturing, and expansion of certain existing locations, and certain information system enhancements.

As of October 29, 2005, the Company had issued a total of $\$ 2.3$ million of standby letters of credit and documentary letters of credit totaling $\$ 0.5$ million. The standby letters of credit were issued to provide collateral for workers compensation insurance policies. Management believes that the likelihood of any draws under the standby letters of credit is remote. Documentary letters of credit are issued in the ordinary course of business to facilitate the purchase of merchandise from overseas suppliers. The supplier draws against the documentary letter of credit upon delivery of the merchandise.

Subject to the previously described risks and uncertainties relative to the Company's sources of liquidity, management currently believes that the described sources of liquidity, including cash generated by operations, liquidity provided by the GE facility and other financial resources, will be adequate to meet the Company's planned cash requirements for at least the next 12 months. However, the Company's actual results may differ from the expectations set forth in the preceding sentence. The Company's liquidity and capital resources may be affected by a number of factors and risks (many of which are beyond the control of the Company), including but not limited to the availability of adequate borrowing capacity, adequate cash flows generated by operations and the adequacy of factor and trade credit. If the estimates or assumptions relative to any one of these sources of liquidity are not realized, or if these sources of liquidity are significantly reduced or eliminated, the Company's liquidity position, financial condition and results of operations will be materially adversely affected.

## Safe Harbor Statement.

Certain statements contained in this Quarterly Report on Form 10-Q are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 and the Company intends that such forward-looking statements be subject to the safe harbors created thereby. These forward-looking statements include the plans and objectives of management for future operations and the future economic performance of the Company that involve risks and uncertainties. In some instances, such statements may be identified by the use of forward-looking terminology such as "may," "will," "expects," "believes," "intends," "projects," "forecasts," "plans," "estimates," "anticipates," "continues," "targets," or similar terms, variations of such terms or the negative of such terms. Such statements are based on management's current expectations and are subject to a number of factors and uncertainties which could cause actual results to differ materially from those described in the forward-looking statements, including, without limitation, the Company's ability to meet debt obligations and adhere to the restrictions and covenants imposed under its various debt agreements; the timely receipt of merchandise and the Company's ability to obtain adequate trade credit from its key factors and vendors; risks arising from general economic and market conditions (including uncertainties arising from future acts of terrorism or war); the ability to modify operations in order to minimize the adverse impact of rising costs, including but not limited to health care, workers' compensation, property and casualty insurance, unemployment insurance, and utilities costs; the effects of seasonality and weather conditions, changing consumer trends and preferences, competition, consumer credit; the Company's dependence on its key personnel; and general labor conditions, all of which are described in more detail under the caption "Risk Factors" in Item I. "Business" in the Company's 2004 Annual Report on Form 10-K and other reports filed by the Company with the Securities and Exchange Commission. THE COMPANY DOES NOT PRESENTLY INTEND TO UPDATE THESE STATEMENTS AND UNDERTAKES NO DUTY TO ANY PERSON TO EFFECT ANY SUCH UPDATE UNDER ANY CIRCUMSTANCES.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

As described more fully in Part II, Item 7A of the Company's 2004 Annual Report on Form 10-K, the Company is exposed to market risks in the normal course of business due to changes in interest rates on short-term borrowings under its revolving line of credit and on certain of its long-term borrowing arrangements. Based on current market conditions, management does not believe there has been a material change in the Company's exposure to interest rate risks as described in that report.

Item 4. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

The Company maintains "disclosure controls and procedures," as such term is defined in Rules 13a-14 and 15d-14 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that are designed to ensure that information required to be disclosed in the Company's reports, pursuant to the Exchange Act, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding the required disclosures. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurances of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost benefit relationship of possible controls and procedures.

The Company's Chief Executive Officer and Chief Financial Officer (its principal executive officer and principal financial officer, respectively), have evaluated the effectiveness of the Company's "disclosure controls and procedures," as of October 29, 2005. Based on their evaluation, the principal executive officer and principal financial officer concluded that the Company's disclosure controls and procedures are effective at the reasonable assurance
level.

## Changes in Internal Controls Over Financial Reporting

During the first quarter of 2005, the Company remediated a material weakness in internal control over financial reporting and the ineffectiveness of its disclosure controls and procedures by conducting a review of its accounting related to leases, and amending its accounting policies related to the method of accounting for tenant improvement allowances, lease terms, and depreciable lives used for leasehold costs and improvements to conform with generally accepted accounting principles. In addition, the Company implemented additional procedures and processes including an enhanced disclosure checklist to address leasing transactions, a more comprehensive review of the accounting for new leases, and provided additional training for personnel responsible for determining the appropriate accounting for leases including tenant reimbursements and leasehold improvements. Management believes that these procedures remediate the material weakness which resulted in the error and related restatement of the Company's financial statements for the thirteen weeks and thirty-nine weeks ended October 29, 2005, included in this Quarterly Report on Form 10-Q.

The evaluation referred to above did not identify any other change in the Company's internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## Item 4. SUBMISSION OF MATTERS TO A VOTE OF THE SECURITY HOLDERS

On June 23, 2005 the Company held its 2005 Annual Meeting of Stockholders at which the following matters were submitted to a vote of the Company's stockholders:

1. The Stockholders voted for the eleven nominees for director, each for one-year terms. Each of the eleven nominees was elected. The results of the vote are as follows:

| NOMINEE FOR DIRECTOR | VOTES FOR | VOTES WITHHELD |
| :--- | ---: | ---: |
|  |  |  |
| Joe Levy | $9,486,610$ | 991,568 |
| James R. Famalette | $9,589,312$ | 888,866 |
| Joseph J. Penbera | $9,392,907$ | $1,085,271$ |
| Sharon Levy | $9,483,675$ | 994,503 |
| Fredrick R. Ruiz | $9,630,482$ | 847,696 |
| O. James Woodward III | $9,436,420$ | $1,041,758$ |
| Thomas H. Mc Peters | $9,586,262$ | 891,916 |
| Jorge Pont Sanchez | $9,700,547$ | 777,631 |


| James L. Czech | $9,589,677$ | 888,501 |
| :--- | :--- | :--- |
| Dale D. Achabal | $9,589,442$ | 888,736 |
| Phillip S. Schlein | $9,586,477$ | 891,701 |

2. The Stockholders voted for the Gottschalks Inc. 2005 Stock Option Plan. The results of the vote are as follows:

## NUMBER OF VOTES

| Votes for | $6,791,443$ |
| :--- | ---: |
| Votes Against | 970,357 |
| Votes abstaining | 237,763 |
| Broker non-votes | 0 |

## Item 6. EXHIBITS

## Exhibit

Number Exhibit Description
3.1 Certificate of Incorporation of the Company, as amended. (1)
3.2 Bylaws of the Company, as amended. (2)
31.1 Section 302 Certification of Chief Executive Officer. (3)
31.2 Section 302 Certification of Chief Administrative and Financial Officer. (3)
32.1 Certification of President and Chief Executive Officer and Chief Administrative and Financial Officer Pursuant to 18 U.S.C. $\S 1350$, As Adopted Pursuant to $\S 906$ of the Sarbanes-Oxley Act of 2002. (3)
(1) Previously filed as an exhibit to Registration Statement on Form S-1 (File No. 33-3949).
(2) Previously filed as an exhibit to the Annual Report on Form 10-K for the year ended February 3, 2001 (File No. 1-09100).
(3) Furnished concurrently herewith.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Gottschalks Inc.
(Registrant)

December 9, 2005 By: $\underline{\text { s// James R. Famalette }}$
James R. Famalette
(President and Chief Executive Officer)

December 9, 2005
By:
/s/ J. Gregory Ambro
J. Gregory Ambro
(Senior Vice President/Chief Administrative and Financial Officer)

## EXHIBIT INDEX

Exhibit
Number Exhibit Description
3.1 Certificate of Incorporation of the Company, as amended. (1)
3.2 Bylaws of the Company, as amended. (2)
31.1 Section 302 Certification of Chief Executive Officer. (3)

PDF
31.2 Section 302 Certification of Chief Administrative and Financial Officer. (3)

PDF
32.1 Certification of President and Chief Executive Officer and Chief Administrative and Financial Officer Pursuant to 18 U.S.C. $\$ 1350$, As Adopted Pursuant to $\$ 906$ of the Sarbanes-Oxley Act of 2002. (3) PDF
(1) Previously filed as an exhibit to Registration Statement on Form S-1 (File No. 33-3949).
(2) Previously filed as an exhibit to the Annual Report on Form 10-K for the year ended February 3, 2001 (File No. 1-09100).
(3) Furnished concurrently herewith.

