

PANASONIC Corp  
Form 6-K  
February 16, 2016  
[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 6-K**

**REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR  
15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934**

**For the Month of February, 2016**

**Commission File Number: 1-6784**

**Panasonic Corporation**

**1006, Oaza Kadoma,**

**Kadoma City, Osaka 571-8501**

**Japan**

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F ☒ Form 40-F ☐

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(1): ☐

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(7): ☐

**Table of Contents**

Table of Contents

**This Form 6-K consists of:**

1. Quarterly report for the nine months ended December 31, 2015, filed on February 12, 2016, by Panasonic (the registrant), with the Japanese government pursuant to the Financial Instruments and Exchange Law of Japan. (English translation)

**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Panasonic Corporation

By: /s/ HIROHISA IKUTOMI  
Hirohisa Ikutomi, Attorney-in-Fact  
Manager of Disclosure & Investor Relations Office,  
Disclosure Section,  
Panasonic Corporation

Dated: February 16, 2016

**Table of Contents**

[English summary with full translation of consolidated financial information]

**Quarterly Report filed with the Japanese government  
pursuant to the Financial Instruments and Exchange  
Law of Japan**

**For the nine months ended  
December 31, 2015**

**Panasonic Corporation**

**Osaka, Japan**

**Table of Contents**

CONTENTS

	<b>Page</b>
<u>Disclaimer Regarding Forward-Looking Statements</u>	1
<b>I    <u>Corporate Information</u></b>	<b>2</b>
<u>(1) Consolidated Financial Summary</u>	2
<u>(2) Principal Businesses</u>	3
<b>II   <u>The Business Overview</u></b>	<b>4</b>
<u>(1) Operating Results</u>	4
<u>(2) Operating Results by Segment</u>	5
<u>(3) Assets, Liabilities and Equity</u>	6
<u>(4) Cash Flows</u>	6
<u>(5) Research and Development</u>	7
<u>(6) Capital Investment</u>	7
<u>(7) Depreciation</u>	7
<u>(8) Number of Employees</u>	7
<u>(9) Risk Factors</u>	7
<b>III <u>Shares and Shareholders</u></b>	<b>8</b>
<u>(1) Shares of Common Stock Issued</u>	8
<u>(2) Amount of Common Stock (Stated Capital)</u>	8
<b>IV   <u>Financial Statements</u></b>	<b>9</b>

---

**Table of Contents**

- 1 -

**Disclaimer Regarding Forward-Looking Statements**

This quarterly report includes forward-looking statements (that include those within the meaning of Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Securities Exchange Act of 1934), as amended about Panasonic and its Group companies (the Panasonic Group). To the extent that statements in this quarterly report do not relate to historical or current facts, they constitute forward-looking statements. These forward-looking statements are based on the current assumptions and beliefs of the Panasonic Group in light of the information currently available to it, and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause the Panasonic Group's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. Panasonic undertakes no obligation to publicly update any forward-looking statements after the date of this quarterly report. Investors are advised to consult any further disclosures by Panasonic in its subsequent filings under the Financial Instrument and Exchange Act of Japan (the FIEA) and other publicly disclosed documents.

The risks, uncertainties and other factors referred to above include, but are not limited to, economic conditions, particularly consumer spending and corporate capital expenditures in the Americas, Europe, Japan, China and other Asian countries; volatility in demand for electronic equipment and components from business and industrial customers, as well as consumers in many product and geographical markets; the possibility that excessive currency rate fluctuations of the U.S. dollar, the euro, the Chinese yuan and other currencies against the yen may adversely affect costs and prices of Panasonic's products and services and certain other transactions that are denominated in these foreign currencies; the possibility of the Panasonic Group incurring additional costs of raising funds, because of changes in the fund raising environment; the possibility of the Panasonic Group not being able to respond to rapid technological changes and changing consumer preferences with timely and cost-effective introductions of new products in markets that are highly competitive in terms of both price and technology; the possibility of not achieving expected results or incurring unexpected losses in connection with the alliances or mergers and acquisitions; the possibility of not being able to achieve its business objectives through joint ventures and other collaborative agreements with other companies, including due to the pressure of price reduction exceeding that which can be achieved by its effort and decrease in demand for products from business partners which Panasonic highly depends on in BtoB business areas; the possibility of the Panasonic Group not being able to maintain competitive strength in many product and geographical areas; the possibility of incurring expenses resulting from any defects in products or services of the Panasonic Group; the possibility that the Panasonic Group may face intellectual property infringement claims by third parties; current and potential, direct and indirect restrictions imposed by other countries over trade, manufacturing, labor and operations; fluctuations in market prices of securities and other assets in which the Panasonic Group has holdings or changes in valuation of long-lived assets, including property, plant and equipment and goodwill, deferred tax assets and uncertain tax positions; future changes or revisions to accounting policies or accounting rules; the possibility of incurring expenses resulting from a leakage of customers' or confidential information from Panasonic's systems due to unauthorized access or a detection of vulnerability of network-connected products of the Panasonic Group; as well as natural disasters including earthquakes, prevalence of infectious diseases

throughout the world, disruption of supply chain and other events that may negatively impact business activities of the Panasonic Group. The factors listed above are not all-inclusive and further information is contained in the most recent English translated version of Panasonic's securities reports under the FIEA and any other documents which are disclosed on its website.



**Table of Contents**

- 2 -

**I Corporate Information****(1) Consolidated Financial Summary**

	Yen (millions), except per share amounts		
	Nine months ended December 31, 2015	Nine months ended December 31, 2014	Year ended March 31, 2015
Net sales	5,671,314	5,719,333	7,715,037
Income before income taxes	254,496	208,063	182,456
Net income attributable to Panasonic Corporation	160,220	140,420	179,485
Comprehensive income attributable to Panasonic Corporation	140,824	387,877	437,933
Total Panasonic Corporation shareholders' equity	1,928,619	1,775,005	1,823,293
Total equity	2,083,416	1,945,594	1,992,552
Total assets	5,864,872	5,617,543	5,956,947
Net income per share attributable to Panasonic Corporation common shareholders, basic (yen)	69.18	60.75	77.65
Net income per share attributable to Panasonic Corporation common shareholders, diluted (yen)	69.17	60.74	77.64
Panasonic Corporation shareholders' equity / total assets (%)	32.9	31.6	30.6
Net cash provided by operating activities	222,638	369,008	491,463
Net cash used in investing activities	(207,313)	(107,637)	(138,008)
Net cash provided by (used in) financing activities	(105,282)	(122,798)	257,615
Cash and cash equivalents at end of period	1,157,934	815,604	1,280,408
	Three months ended December 31, 2015	Three months ended December 31, 2014	
Net sales	1,910,886	1,996,450	
Net income attributable to Panasonic Corporation	48,887	59,487	
Net income per share attributable to Panasonic Corporation common shareholders, Basic (yen)	21.06	25.74	

Note: 1. The Company's consolidated financial statements are prepared in conformity with U.S. generally accepted accounting principles (U.S. GAAP).

**Table of Contents**

- 3 -

**(2) Principal Businesses**

The Panasonic Group is comprised primarily of the parent Panasonic Corporation and 479 consolidated subsidiaries in and outside of Japan, operating in close cooperation with each other. As a comprehensive electronics manufacturer, Panasonic is engaged in production, sales and service activities in a broad array of business areas.

Panasonic supplies a spectrum of electric/electronic equipment and related products, which are categorized into the following five segments: Appliances, Eco Solutions, AVC Networks, Automotive & Industrial Systems, and Other.

During the nine months ended December 31, 2015, there were changes in principal businesses and major affiliated companies as follows.

Consolidated subsidiary:

As of April 1, 2015, SANYO North America Corporation (Automotive & Industrial Systems and Other) was merged into Panasonic Corporation of North America.

As of August 7, 2015, the Company acquired 100% of shares in ITC Global Inc. in the U.S. and ITC Global Netherlands Cooperatief U.A. in the Netherlands. Accordingly, both of companies and subsidiaries of both companies (collectively, ITC Global ) became consolidated subsidiaries of the Company (AVC Networks). ITC Global is a provider of satellite communication service for the ocean energy industry.

Associated company under the equity method:

As of June 30, 2015, Panasonic acquired 49% of shares in Ficosa International S.A. (Ficosa) which is a manufacture of mirror for automotive-use in Spain classifying it as an associated company under the equity method.

The Company's consolidated financial statements have been prepared in conformity with U.S. GAAP, and the scope of affiliates are disclosed based on the definition of those accounting principles. The same applies to II The Business Overview.

---

**Table of Contents**

- 4 -

## **II The Business Overview**

### **(1) Operating Results**

During the nine months ended December 31, 2015 under review, the economic growth in China slowed down, while employment environment and personal spending in the U.S. were favorable, and economy in Europe continued to recover. In Japan, economy continued to moderately recover, while weakness was still seen such as in personal spending and exportation.

In this recent business condition, Panasonic has determined its business fields for sustainable growth and has been promoting various initiatives to make a major change towards generating profit from sales growth.

As one of the initiatives, for automotive business, Panasonic took a 49% stake in Ficosa International, S.A. (Ficosa) in Spain in June 2015. The Company started business alliance with Ficosa to launch electronic mirror system business in a timely manner. For housing business, the Company opened an elderly housing with supportive service in September 2015, for the first time in the neighborhood of Tokyo. In food distribution solution business, one of the core BtoB solution business, the Company announced to acquire Hussmann Corporation in December 2015, a leading company in commercial refrigerated and freezer display cases in the U.S. Panasonic has been promoting energy-efficient and environment-conscious refrigerated and freezer display cases for food distribution solution business mainly in Japan, China and Asia and this acquisition will enable Panasonic to combine Hussmann's customer relationship and maintenance and service ability with Panasonic's wide-range product lineup. The Company will make this synergy into growth in the U.S. and its neighboring countries.

Consolidated group sales for nine months ended December 31, 2015 decreased by 1% to 5,671.3 billion yen from the same period of fiscal 2015 (a year ago). Domestic sales decreased year on year due mainly to sales decrease of solar photovoltaic systems and home and building products, while sales in home appliances were stable. Overseas sales slightly increased year on year due mainly to positive effect from yen depreciation for six months ended September 30, 2015 and sales increase in BtoB solution business, while sales in devices declined and sales in TVs decreased due mainly to downsizing marketing activities to focus on profitability.

Operating profit\* increased by 10% to 320.3 billion yen from a year ago due to withdrawing and downsizing unprofitable businesses and improvement through restructuring. The Company has strategically focused high value-added products, which contributed to overall growth as well. Income before income taxes increased by 22% to 254.5 billion yen compared with the same period of last year due mainly to the reduction of expenses for preventing

further accidents with the residential water heating systems in other income (deductions) incurred a year ago. Net income attributable to Panasonic Corporation increased by 14% to 160.2 billion yen from a year ago.

- \* In order to be consistent with generally accepted financial reporting practices in Japan, operating profit, a non-GAAP measure, is presented as net sales less cost of sales and selling, general and administrative expenses. The Company believes that this is useful to investors in comparing the Company's financial results with those of other Japanese companies.

**Table of Contents**

- 5 -

**(2) Operating Results by Segment**

Certain businesses were transferred among segments on April 1, 2015. Accordingly, the figures for segment information in fiscal 2015 have been reclassified to conform to the presentation for fiscal 2016.

The Company's nine-month consolidated sales and profits by segment comparing with previous years are summarized as follows:

**Appliances**

Sales decreased by 3% to 1,777.2 billion yen from a year ago due mainly to sales decrease in TV business as a result of downsizing marketing activities. Sales in air-conditioners and refrigeration / air-conditioning devices in China decreased, while sales in home appliances and personal-care products were favorable mainly in Japan and Asia.

Segment profit increased by 21% to 70.3 billion yen from a year ago due mainly to sales increase in home appliances and profit improvement in TVs, offsetting the negative impact of exchange rate movement.

**Eco Solutions**

Sales decreased by 3% to 1,182.2 billion yen compared with the previous year. Sales in housing related business and solar photovoltaic systems decreased suffering from weak demand in Japan, while sales in wiring devices and circuit breakers were favorable mainly in Asia.

Segment profit decreased significantly by 27% to 55.6 billion yen from a year ago due to considerable sales decrease in solar photovoltaic systems.

**AVC Networks**

Sales increased by 3% to 854.1 billion yen from a year ago. Vertical Solution Business maintained strong sales, leading segment-wide growth. Sales in Visual and Imaging Business including security systems also increased.

Segment profit increased significantly by 134% to 50.6 billion yen from a year ago, due to sales increase mainly in Vertical Solution Business and restructuring benefit from previous years.

#### Automotive & Industrial Systems

Sales decreased by 1% to 2,063.2 billion yen from a year ago. Sales increase in automotive electronics and automotive infotainment systems in North America was unable to offset impact from some business termination in Industrial Business and sales decline in ICT related rechargeable batteries in Energy Business.

Segment profit decreased by 5% to 84.5 billion yen from a year ago due mainly to sales decrease and R&D cost increase in growing areas such as Automotive Business.

#### Other

Sales decreased by 7% to 415.1 billion yen from a year ago due mainly to business transfers, while sales in PanaHome increased.

Segment profit increased by 171% to 4.1 billion yen from a year ago due to PanaHome.

**Table of Contents**

- 6 -

**(3) Assets, Liabilities and Equity**

The Company's consolidated total assets as of December 31, 2015 decreased by 92.1 billion yen to 5,864.9 billion yen from March 31, 2015 due mainly to decrease in cash and cash equivalents and account receivables in addition to several currencies' depreciation, while inventory seasonally increased.

The Company's consolidated total liabilities as of December 31, 2015 decreased by 182.9 billion yen to 3,781.5 billion yen from March 31, 2015 due mainly to redemption of unsecured straight bonds and decrease in retirement and severance benefit.

Panasonic Corporation shareholders' equity increased by 105.3 billion yen, compared with March 31, 2015, to 1,928.6 billion yen due mainly to recording of net income attributable to Panasonic Corporation. Adding noncontrolling interests to Panasonic Corporation shareholders' equity, total equity was 2,083.4 billion yen.

**(4) Cash Flows**

**Cash flows from operating activities**

Net cash provided by operating activities for the nine months ended December 31, 2015 decreased by 146.4 billion yen to 222.6 billion yen compared with a year ago due mainly to an increase of working capital resulted from changes in trade payables and inventories.

**Cash flows from investing activities**

Net cash used in investing activities increased by 99.7 billion yen to 207.3 billion yen compared with a year ago due mainly to purchase of subsidiaries' and associated companies' shares.

Accordingly, free cash flow (net cash provided by operating activities plus net cash provided by investing activities) decreased by 246.0 billion yen from a year ago to an inflow of 15.3 billion yen.

Cash flows from financing activities

Net cash used in financing activities decreased by 17.5 billion yen to 105.3 billion yen, compared with a year ago due mainly to increase in short-term borrowings.

Taking into consideration exchange rate movement, cash and cash equivalents totaled 1,157.9 billion yen as of December 31, 2015, decreased by 122.5 billion yen compared with the end of the fiscal 2015.



**Table of Contents**

- 7 -

**(5) Research and Development**

Panasonic's R&D expenditures for the nine months ended December 31, 2015 totaled 344.2 billion yen, a decrease of 0.1% from a year ago. There were no significant changes in R&D activities for the period.

**(6) Capital Investment**

Panasonic's capital investment (tangible assets) for the nine months ended December 31, 2015 totaled 160.9 billion yen, an increase of 7% from a year ago.

**(7) Depreciation**

Panasonic's depreciation (tangible assets) for the nine months ended December 31, 2015 totaled 175.5 billion yen, a decrease of 0.3% from a year ago.

**(8) Number of Employees**

Number of employees at the end of the third quarter of fiscal 2016 was 252,604, a decrease of 1,480, compared with the end of the fiscal 2015.

**(9) Risk Factors**

There were no risks newly identified during the nine months ended December 31, 2015.

During the nine months ended December 31, 2015, there were no significant changes with regard to the Risk Factors stated in the annual securities report of the prior fiscal year.

**Table of Contents**

- 8 -

**III Shares and Shareholders**

**(1) Shares of Common Stock Issued as of December 31, 2015: 2,453,053,497 shares**

The common stock of the Company is listed on the Tokyo and Nagoya stock exchanges in Japan.

**(2) Amount of Common Stock (Stated Capital) as of December 31, 2015: 258,740 million yen**

**Table of Contents**

- 9 -

CONTENTS

**IV Financial Statements**

Index of Consolidated Financial Statements of Panasonic Corporation and Subsidiaries:

	<b>Page</b>
<u>Consolidated Balance Sheets as of December 31 and March 31, 2015</u>	10
<u>Consolidated Statements of Income and Consolidated Statements of Comprehensive Income for the nine and three months ended December 31, 2015 and 2014</u>	12
<u>Consolidated Statements of Cash Flows for the nine months ended December 31, 2015 and 2014</u>	14
<u>Notes to Consolidated Financial Statements</u>	16

**Table of Contents**

- 10 -

PANASONIC CORPORATION  
AND SUBSIDIARIES

Consolidated Balance Sheets

December 31 and March 31, 2015

Assets	Yen (millions)	
	December 31, 2015	March 31, 2015
Current assets:		
Cash and cash equivalents	1,157,934	1,280,408
Time deposits		18,470
Trade receivables:		
Notes	77,444	79,055
Accounts	892,418	937,986
Allowance for doubtful receivables	(22,943)	(24,947)
Net trade receivables	946,919	992,094
Inventories (Note 2)	831,944	762,670
Other current assets	411,439	359,098
Total current assets	3,348,236	3,412,740
Investments and advances (Note 3)	357,735	313,669
Property, plant and equipment (Note 5):		
Land	265,274	268,658
Buildings	1,415,618	1,422,561
Machinery and equipment	2,738,915	2,776,617
Construction in progress	56,024	54,358
	4,475,831	4,522,194
Less accumulated depreciation	3,154,147	3,147,363
Net property, plant and equipment	1,321,684	1,374,831

Other assets:		
Goodwill (Note 14)	476,030	457,103
Intangible assets (Notes 5 and 14)	171,384	172,898
Other assets	189,803	225,706
Total other assets	837,217	855,707
	5,864,872	5,956,947

See accompanying Notes to Consolidated Financial Statements.

**Table of Contents**

- 11 -

PANASONIC CORPORATION  
AND SUBSIDIARIES

Consolidated Balance Sheets

December 31 and March 31, 2015

<b>Liabilities and Equity</b>	<b>Yen (millions)</b>	
	<b>December 31, 2015</b>	<b>March 31, 2015</b>
Current liabilities:		
Short-term debt, including current portion of long-term debt	228,660	260,531
Trade payables:		
Notes	236,753	236,970
Accounts	709,849	746,335
Total trade payables	946,602	983,305
Accrued income taxes	74,405	39,733
Accrued payroll	155,416	206,686
Other accrued expenses	841,139	887,585
Deposits and advances from customers	102,485	79,277
Employees' deposits	178	584
Other current liabilities	300,681	275,099
Total current liabilities	2,649,566	2,732,800
Noncurrent liabilities:		
Long-term debt	707,335	712,385
Retirement and severance benefits	247,817	332,661
Other liabilities	176,738	186,549
Total noncurrent liabilities	1,131,890	1,231,595
Equity (Note 7):		
Panasonic Corporation shareholders' equity:		

Edgar Filing: PANASONIC Corp - Form 6-K

Common stock :

Authorized - 4,950,000,000 shares		
Issued - 2,453,053,497 shares	258,740	258,740
Capital surplus	980,943	984,111
Retained earnings (Note 13)	1,132,343	1,021,241
Accumulated other comprehensive income (loss) (Note 8):		
Cumulative translation adjustments	(51,580)	11,858
Unrealized holding gains of available-for-sale securities (Note 3)	26,883	14,285
Unrealized gains of derivative instruments	1,868	3,135
Pension liability adjustments	(189,818)	(222,529)
	(212,647)	(193,251)
Treasury stock, at cost:		
132,183,321 shares (141,789,018 shares as of March 31, 2015)	(230,760)	(247,548)
Total Panasonic Corporation shareholders equity	1,928,619	1,823,293
Noncontrolling interests	154,797	169,259
Total equity	2,083,416	1,992,552
Commitments and contingent liabilities (Notes 4 and 11)		
	5,864,872	5,956,947

See accompanying Notes to Consolidated Financial Statements.

**Table of Contents**

- 12 -

PANASONIC CORPORATION  
AND SUBSIDIARIES

Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Nine months ended December 31, 2015 and 2014

**Consolidated Statements of Income**

	Yen (millions)	
	Nine months ended December 31	
	2015	2014
Revenues, costs and expenses:		
Net sales	5,671,314	5,719,333
Cost of sales (Note 8)	(4,031,383)	(4,112,807)
Selling, general and administrative expenses	(1,319,677)	(1,316,253)
Interest income	16,198	10,190
Dividends received	1,602	1,411
Other income (Notes 8 and 9)	12,496	33,245
Interest expense	(13,587)	(13,741)
Impairment losses of long-lived assets (Note 5)	(4,917)	(7,248)
Other deductions (Notes 8 and 9)	(77,550)	(106,067)
Income before income taxes	254,496	208,063
Provision for income taxes (Note 9)	(87,703)	(60,388)
Equity in earnings of associated companies	11,520	7,988
Net income	178,313	155,663
Less net income attributable to noncontrolling interests (Note 7)	18,093	15,243
Net income attributable to Panasonic Corporation (Note 7)	160,220	140,420

Yen



Edgar Filing: PANASONIC Corp - Form 6-K

Net income per share attributable to Panasonic Corporation  
common shareholders :

Basic	69.18	60.75
Diluted	69.17	60.74

Consolidated Statements of Comprehensive Income

	Yen (millions)	
	Nine months ended December 31 2015	2014
Net income	178,313	155,663
Other comprehensive income (loss), net of tax (Note 8)		
Translation adjustments	(71,453)	234,665
Unrealized holding gains of available-for-sale securities	12,504	8,255
Unrealized holding gains (losses) of derivative instruments	(1,284)	1,346
Pension liability adjustments	31,496	17,357
	(28,737)	261,623
Comprehensive income	149,576	417,286
Less Comprehensive income attributable to noncontrolling interests (Note 7)	8,752	29,409
Comprehensive income attributable to Panasonic Corporation (Note 7)	140,824	387,877

See accompanying Notes to Consolidated Financial Statements.

**Table of Contents**

- 13 -

PANASONIC CORPORATION  
AND SUBSIDIARIES

Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Three months ended December 31, 2015 and 2014

**Consolidated Statements of Income**

	Yen (millions)	
	Three months ended December 31	
	2015	2014
Revenues, costs and expenses:		
Net sales	1,910,886	1,996,450
Cost of sales (Note 8)	(1,349,360)	(1,429,487)
Selling, general and administrative expenses	(441,722)	(453,669)
Interest income	5,247	3,960
Dividends received	212	175
Other income (Notes 8 and 9)	2,883	15,620
Interest expense	(4,524)	(4,320)
Impairment losses of long-lived assets (Note 5)	(1,559)	(3,643)
Other deductions (Notes 8 and 9)	(31,707)	(38,925)
Income before income taxes	90,356	86,161
Provision for income taxes	(39,279)	(23,477)
Equity in earnings of associated companies	3,386	2,850
Net income	54,463	65,534
Less net income attributable to noncontrolling interests	5,576	6,047
Net income attributable to Panasonic Corporation	48,887	59,487
	<b>Yen</b>	
Net income per share attributable to Panasonic Corporation common shareholders :		
Basic	21.06	25.74
Diluted	21.06	25.73

Consolidated Statements of Comprehensive Income

	Yen (millions)	
	Three months ended December 31	
	2015	2014
Net income	54,463	65,534
Other comprehensive income (loss), net of tax (Note 8)		
Translation adjustments	(7,473)	149,262
Unrealized holding gains of available-for-sale securities	3,966	674
Unrealized holding losses of derivative instruments	(500)	(104)
Pension liability adjustments	(2,685)	4,159
	(6,692)	153,991
Comprehensive income	47,771	219,525
Less Comprehensive income attributable to noncontrolling interests	4,424	15,323
Comprehensive income attributable to Panasonic Corporation	43,347	204,202

See accompanying Notes to Consolidated Financial Statements.

Table of Contents

- 14 -

PANASONIC CORPORATION  
AND SUBSIDIARIES

## Consolidated Statements of Cash Flows

Nine months ended December 31, 2015 and 2014

	Yen (millions)	
	Nine months ended December 31	
	2015	2014
Cash flows from operating activities:		
Net income	178,313	155,663
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	205,166	209,748
Net gain on sale of investments	(1,600)	(7,420)
Provision for doubtful receivables	4,032	2,403
Deferred income taxes (Note 9)	(18,082)	(9,029)
Write-down of investment securities (Note 9)	970	36
Impairment losses on long-lived assets (Note 5)	4,917	7,248
Cash effects of change in:		
Trade receivables	29,704	45,802
Inventories	(86,198)	(60,441)
Other current assets	(15,140)	2,171
Trade payables	(9,434)	22,581
Accrued income taxes	26,372	285
Accrued expenses and other current liabilities	(60,394)	12,129
Retirement and severance benefits	(37,527)	(28,694)
Deposits and advances from customers	23,404	18,501
Other, net	(21,865)	(1,975)
Net cash provided by operating activities	222,638	369,008
Cash flows from investing activities:		
Proceeds from disposition of investments and advances	6,015	41,390
Increase in investments and advances	(29,180)	(6,363)

Edgar Filing: PANASONIC Corp - Form 6-K

Capital expenditures	(173,863)	(156,049)
Proceeds from disposals of property, plant and equipment	18,115	25,796
Increase (decrease) in time deposits, net	18,470	(8,631)
Proceeds from sales of consolidated subsidiaries	1,997	21,589
Purchase of shares of newly consolidated subsidiaries (Note 14)	(31,666)	
Other, net	(17,201)	(25,369)
Net cash used in investing activities	(207,313)	(107,637)

Table of Contents

- 15 -

## PANASONIC CORPORATION

## AND SUBSIDIARIES

## Consolidated Statements of Cash Flows

Nine months ended December 31, 2015 and 2014

	Yen (millions)	
	Nine months ended December 31	
	2015	2014
Cash flows from financing activities:		
Decrease in short-term debt with maturities of three months or less, net	8,251	(23,474)
Proceeds from short-term debt with maturities longer than three months	5,266	14,657
Repayments of short-term debt with maturities longer than three months	(4,947)	(14,778)
Repayments of long-term debt	(48,380)	(41,457)
Dividends paid to Panasonic Corporation shareholders (Notes 7 and 13)	(46,322)	(36,984)
Dividends paid to noncontrolling interests (Note 7)	(14,774)	(17,784)
Repurchase of common stock (Note 7)	(104)	(85)
Sale of treasury stock (Note 7)	5	6
Purchase of noncontrolling interests (Note 7)	(249)	(2,812)
Other, net (Note 7)	(4,028)	(87)
Net cash used in financing activities	(105,282)	(122,798)
Effect of exchange rate changes on cash and cash equivalents	(32,517)	84,564
Net increase (decrease) in cash and cash equivalents	(122,474)	223,137
Cash and cash equivalents at beginning of period	1,280,408	592,467
Cash and cash equivalents at end of period	1,157,934	815,604

See accompanying Notes to Consolidated Financial Statements.

**Table of Contents**

- 16 -

PANASONIC CORPORATION  
AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(1) **Summary of Significant Accounting Policies**

(a) **Basis of Presentation of Consolidated Financial Statements**

The Company and its domestic subsidiaries maintain their books of account in conformity with financial accounting standards of Japan, and its foreign subsidiaries in conformity with those of the countries of their domicile.

The consolidated financial statements presented herein have been prepared in a manner that reflects adjustments which are necessary to conform with U.S. generally accepted accounting principles (U.S. GAAP).

(b) **Principles of Consolidation**

The consolidated financial statements include the accounts of the Company and its majority-owned, controlled subsidiaries. The Company also consolidates entities in which controlling interest exists through variable interests in accordance with the provisions of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 810, Consolidation. All significant intercompany balances and transactions have been eliminated on consolidation.

The equity method is used to account for investments in associated companies in which the Company exerts significant influence, generally having a 20% to 50% voting interest, and corporate joint ventures. These investments are included in Investments and advances in the consolidated balance sheets.

The Company has 479 consolidated subsidiaries and 97 associated companies under equity method as of December 31, 2015.



The Company accounts for the defined benefit pension plans and the lump-sum payment plans in accordance with the provisions of ASC 715, Compensation-Retirement Benefits. In accordance with the provisions, funded status of defined benefit pension plans (that is the balance of plan assets less benefit obligations) is recognized on the consolidated balance sheets and pension liability adjustments, net of tax, are recorded in the Accumulated other comprehensive income (loss).

Actuarial net gains and losses in excess of the corridor (10% of benefit obligations or fair value of plan assets, whichever is greater) are amortized over the average remaining service period of employees, except for the plan described as follows.

The Company and certain domestic subsidiaries made a transition from the defined benefit pension plan to a defined contribution pension plan, effective after the date of transition with respect to employees' future service. Actuarial net gains and losses related to the defined benefit pension plan that are maintained for employees' past service in excess of the corridor are amortized over the average remaining life expectancy of plan participants.

**Table of Contents**

- 17 -

**(c) Description of Business**

Panasonic Corporation (hereinafter, the Company, including consolidated subsidiaries, unless the context otherwise requires) is one of the world's leading producers of electronic and electric products. The Company currently offers a comprehensive range of products, systems and components for consumer, business and industrial use based on sophisticated electronics and precision technology, expanding to building materials and equipments, and housing business.

Sales by segment for the nine months ended December 31, 2015 were as follows: Appliances 28%, Eco Solutions 19%, AVC Networks 14%, Automotive & Industrial Systems 33% and Other 6%. A sales breakdown by geographical market was as follows: Japan 46%, North and South America 17%, Europe 10%, and Asia and Others 27%.

Sales by segment for the three months ended December 31, 2015 were as follows: Appliances 29%, Eco Solutions 19%, AVC Networks 13%, Automotive & Industrial Systems 32% and Other 7%. A sales breakdown by geographical market was as follows: Japan 48%, North and South America 16%, Europe 10%, and Asia and Others 26%.

The Company is not dependent on a single supplier and has no significant difficulty in obtaining raw materials from suppliers.

**(d) Use of Estimates**

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates and assumptions are reflected in valuation and disclosure of revenue recognition, allowance for doubtful receivables, valuation of inventories, impairment of long-lived assets, impairment of goodwill, environmental liabilities, valuation of deferred tax assets, uncertain tax positions, employee retirement and severance benefit plans and assets acquired and liabilities assumed in business combinations.

Management evaluated the subsequent events through February 12, 2016, the issue date of the Company's consolidated financial statements.

(e) **Reclassifications**

Certain reclassifications have been made to the prior period's consolidated financial statements in order to conform with the presentation used for fiscal 2016.

**Table of Contents**

- 18 -

**(2) Inventories**

Inventories at December 31 and March 31, 2015 are summarized as follows:

	Yen (millions)	
	December 31, 2015	March 31, 2015
Finished goods	508,764	473,640
Work in process	144,175	121,183
Raw materials	179,005	167,847
	831,944	762,670

**(3) Investments in Securities**

In accordance with ASC 320, Investments Debt and Equity Securities, the Company classifies its existing marketable equity securities other than investments in associated companies and all debt securities as available-for-sale.

The cost, fair value and net unrealized holding gains of available-for-sale securities included in investments and advances at December 31 and March 31, 2015 are as follows:

	Yen (millions)		
	December 31, 2015		
	Cost	Fair value	Net unrealized holding gains
Investments and advances:			
Equity securities	22,253	93,630	71,377
Corporate and government bonds	2,343	2,366	23
Other debt securities	2	2	
	24,598	95,998	71,400
	Yen (millions)		
	March 31, 2015		
	Cost	Fair value	Net

			<b>unrealized holding gains</b>
Investments and advances:			
Equity securities	21,753	74,556	52,803
Corporate and government bonds	2,355	2,371	16
Other debt securities	2	2	
	24,110	76,929	52,819

The carrying amounts of the Company's cost method investments totaled 26,195 million yen and 21,877 million yen at December 31 and March 31, 2015, respectively.

**Table of Contents**

- 19 -

**(4) Leases**

The Company has operating leases for certain land, buildings, machinery and equipment, and finite-lived intangible assets. Future minimum lease payments under operating leases at December 31, 2015 are as follows:

	Yen (millions)
Due within 1 year	30,513
Due after 1 year within 2 years	15,586
Due after 2 years within 3 years	7,273
Due after 3 years within 4 years	5,548
Due after 4 years within 5 years	4,606
Thereafter	9,547
 Total minimum lease payments	 73,073

**(5) Long-Lived Assets**

The Company periodically reviews the recorded value of its long-lived assets to determine if the future cash flows to be derived from these assets will be sufficient to recover the remaining recorded asset values. Impairment losses are not charged to segment profit. The disclosure below has been modified to reflect the revised segments.

The Company recognized impairment losses in the aggregate of 4,917 million yen and 1,559 million yen of long-lived assets for the nine months and three months ended December 31, 2015. 840 million yen and 2,919 million yen of impairment losses for the nine months ended December 31, 2015 were related to Eco Solutions and Automotive & Industrial Systems segment, respectively. 709 million yen of impairment losses for the three months ended December 31, 2015 was related to Automotive & Industrial Systems segment.

The Company recognized impairment losses in the aggregate of 7,248 million yen and 3,643 million yen of long-lived assets for the nine months and three months ended December 31, 2014. 2,036 million yen, 3,505 million yen and 897 million yen of impairment losses for the nine months ended December 31, 2014 were related to AVC Networks, Automotive & Industrial Systems and Other segment, respectively. 2,668 million yen of impairment losses for the three months ended December 31, 2014 was related to Automotive & Industrial Systems segment.

**Table of Contents**

- 20 -

**(6) Per Share Information****Panasonic Corporation Shareholders' Equity per Share**

Panasonic Corporation shareholders' equity per share as of December 31 and March 31, 2015 are as follows:

	<b>Yen</b>	
	<b>December 31, 2015</b>	<b>March 31, 2015</b>
Panasonic Corporation shareholders' equity per share	830.99	788.87

**Net Income Attributable to Panasonic Corporation Common Shareholders per Share**

A reconciliation of the numerators and denominators of the basic and diluted net income attributable to Panasonic Corporation common shareholders per share computation for the nine months ended December 31, 2015 and 2014 are as follows:

	<b>Yen (millions)</b>	
	<b>Nine months ended December 31 2015</b>	<b>2014</b>
Net income attributable to Panasonic Corporation common shareholders	160,220	140,420

	<b>Number of shares</b>	
	<b>Nine months ended December 31 2015</b>	<b>2014</b>
Average common shares outstanding	2,316,065,598	2,311,530,788
Dilutive effect:		
Stock options	304,650	115,915
Diluted common shares outstanding	2,316,370,248	2,311,646,703

	<b>Yen</b>	
	<b>Nine months ended December 31 2015</b>	<b>2014</b>
Net income attributable to Panasonic Corporation common shareholders per share:		
Basic	69.18	60.75
Diluted	69.17	60.74

**Table of Contents**

- 21 -

A reconciliation of the numerators and denominators of the basic and diluted net income attributable to Panasonic Corporation common shareholders per share computation for the three months ended December 31, 2015 and 2014 are as follows:

	<b>Yen (millions)</b>	
	<b>Three months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Net income attributable to Panasonic Corporation common shareholders	48,887	59,487
	<b>Number of shares</b>	
	<b>Three months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Average common shares outstanding	2,320,883,042	2,311,510,677
Dilutive effect:		
Stock options	381,419	208,653
Diluted common shares outstanding	2,321,264,461	2,311,719,330
	<b>Yen</b>	
	<b>Three months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Net income attributable to Panasonic Corporation common shareholders per share:		
Basic	21.06	25.74
Diluted	21.06	25.73



**Table of Contents**

- 22 -

**(7) Equity**

The change in the carrying amount of Panasonic Corporation shareholders' equity, noncontrolling interests and total equity in the consolidated balance sheets for the nine months ended December 31, 2015 and 2014 are as follows:

	Yen (millions)		
	Nine months ended December 31, 2015		
	Panasonic Corporation shareholders equity	Noncontrolling interests	Total equity
Balance at April 1, 2015	1,823,293	169,259	1,992,552
Cash dividends	(46,322)	(14,774)	(61,096)
Repurchase of common stock	(104)		(104)
Sale of treasury stock	14,096		14,096
Increase (decrease) mainly in capital transactions	(3,168)	(8,440)	(11,608)
Comprehensive income :			
Net income	160,220	18,093	178,313
Other comprehensive income (loss), net of tax	(19,396)	(9,341)	(28,737)
Total comprehensive income	140,824	8,752	149,576
Balance at December 31, 2015	1,928,619	154,797	2,083,416

	Yen (millions)		
	Nine months ended December 31, 2014		
	Panasonic Corporation shareholders equity	Noncontrolling interests	Total equity
Balance at April 1, 2014	1,548,152	38,286	1,586,438
Cash dividends	(36,984)	(17,784)	(54,768)
Repurchase of common stock	(85)		(85)
Sale of treasury stock	6		6
Increase (decrease) mainly in capital transactions	(123,961)	120,678	(3,283)
Comprehensive income :			
Net income	140,420	15,243	155,663
Other comprehensive income, net of tax	247,457	14,166	261,623
Total comprehensive income	387,877	29,409	417,286
Balance at December 31, 2014	1,775,005	170,589	1,945,594



**Table of Contents**

- 23 -

Net income attributable to Panasonic Corporation and the change in the amount of capital surplus by transactions with the noncontrolling interests for the nine months ended December 31, 2015 and 2014 are as follows:

	<b>Yen (millions)</b>	
	<b>Nine months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Net income attributable to Panasonic Corporation	160,220	140,420
Change in the amount of capital surplus by transactions with the noncontrolling interests:		
Decrease in capital surplus for purchase of additional shares in consolidated subsidiaries, etc.	(3,362)	(124,181)
Total	(3,362)	(124,181)
Net income attributable to Panasonic Corporation and change in the amount of capital surplus by transactions with the noncontrolling interests	156,858	16,239

The company purchased additional shares of Panasonic Plasma Display Co., Ltd etc. during the nine months ended December 31, 2014.

On August 1, 2015, Panasonic Information Systems Co., Ltd. became a wholly-owned subsidiary through share exchanges. The difference between the fair value of the treasury stock (9,671,047 shares) of the Company delivered to the noncontrolling interests and the decrease in the carrying amount of the noncontrolling interests was recognized as an adjustment to capital surplus.

The change in the amount of capital surplus by transactions with the noncontrolling interests for the three months ended December 31, 2015 and 2014 are an increase of 435 million yen and a decrease of 920 million yen.

**Table of Contents**

- 24 -

**(8) Other Comprehensive Income (Loss)**

Components of other comprehensive income (loss) for the nine months ended December 31, 2015 are as follows:

	Yen (millions)				
	Translation adjustments	Unrealized holding gains (losses) of available-for- sale securities	Unrealized holding gains (losses) of derivative instruments	Pension liability adjustments	Total
Accumulated other comprehensive income (loss) Balance at April 1, 2015	11,858	14,285	3,135	(222,529)	(193,251)
Arising during the period:					
Pre-tax amount	(73,314)	18,658	(6,212)	40,567	(20,301)
Tax expense		(6,030)	2,027	(13,709)	(17,712)
Net-of-tax amount	(73,314)	12,628	(4,185)	26,858	(38,013)
Reclassification adjustment for (gains) losses included in net income:					
Pre-tax amount	1,861	(183)	4,629	6,975	13,282
Tax expense		59	(1,728)	(2,337)	(4,006)
Net-of-tax amount	1,861	(124)	2,901	4,638	9,276
Other comprehensive income (loss), net of tax:	(71,453)	12,504	(1,284)	31,496	(28,737)
Other comprehensive income (loss) attributable to noncontrolling interests, net-of-tax amount	(8,015)	(94)	(17)	(1,215)	(9,341)
Accumulated other comprehensive income (loss) Balance at December 31, 2015	(51,580)	26,883	1,868	(189,818)	(212,647)

## Edgar Filing: PANASONIC Corp - Form 6-K

Pre-tax amount of reclassification adjustment for (gains) losses included in net income (loss) on the table above is included in the following in the consolidated statements of income.

Translation adjustments Other income (deductions)

Unrealized holding gains (losses) of available-for-sale securities Other income (deductions)

Unrealized holding gains (losses) of derivative instruments

Foreign exchange contract (3,153) million yen Other income (deductions)

Commodity derivatives (1,476) million yen Cost of sales

Pension liability adjustments Net periodic pension cost

**Table of Contents**

- 25 -

Components of other comprehensive income (loss) for the three months ended December 31, 2015 are as follows:

	Yen (millions)				
	Translation adjustments	Unrealized holding gains (losses) of available-for- sale securities	Unrealized holding gains (losses) of derivative instruments	Pension liability adjustments	Total
Arising during the period:					
Pre-tax amount	(11,220)	5,979	(3,584)	(4,133)	(12,958)
Tax expense		(1,926)	1,102	156	(668)
Net-of-tax amount	(11,220)	4,053	(2,482)	(3,977)	(13,626)
Reclassification adjustment for (gains) losses included in net income:					
Pre-tax amount	3,747	(128)	2,967	1,976	8,562
Tax expense		41	(985)	(684)	(1,628)
Net-of-tax amount	3,747	(87)	1,982	1,292	6,934
Other comprehensive income (loss), net of tax:	(7,473)	3,966	(500)	(2,685)	(6,692)
Other comprehensive income (loss) attributable to noncontrolling interests, net-of-tax amount	(1,200)	33	(1)	16	(1,152)
Net change in accumulated other comprehensive income (loss)	(6,273)	3,933	(499)	(2,701)	(5,540)

Pre-tax amount of reclassification adjustment for (gains) losses included in net income (loss) on the table above is included in the following in the consolidated statements of income.

Translation adjustments    Other income (deductions)

Edgar Filing: PANASONIC Corp - Form 6-K

Unrealized holding gains (losses) of available-for-sale securities   Other income (deductions)

Unrealized holding gains (losses) of derivative instruments

Foreign exchange contract   (2,286) million yen   Other income (deductions)

Commodity derivatives   (681) million yen   Cost of sales

Pension liability adjustments   Net periodic pension cost

**Table of Contents**

- 26 -

Components of other comprehensive income (loss) for the nine months ended December 31, 2014 are as follows:

	Yen (millions)				
	Translation adjustments	Unrealized holding gains (losses) of available-for- sale securities	Unrealized holding gains (losses) of derivative instruments	Pension liability adjustments	Total
Accumulated other comprehensive income (loss) Balance at April 1, 2014	(167,219)	6,027	(237)	(290,270)	(451,699)
Arising during the period:					
Pre-tax amount	230,115	13,869	1,533	5,770	251,287
Tax expense		(5,084)	(155)	1,128	(4,111)
Net-of-tax amount	230,115	8,785	1,378	6,898	247,176
Reclassification adjustment for (gains) losses included in net income:					
Pre-tax amount	4,550	(820)	(22)	10,067	13,775
Tax expense		290	(10)	392	672
Net-of-tax amount	4,550	(530)	(32)	10,459	14,447
Other comprehensive income (loss), net of tax:	234,665	8,255	1,346	17,357	261,623
Other comprehensive income (loss) attributable to noncontrolling interests, net-of-tax amount	14,343	20	(19)	(178)	14,166
Accumulated other comprehensive income (loss) Balance at December 31, 2014	53,103	14,262	1,128	(272,735)	(204,242)

Pre-tax amount of reclassification adjustment for (gains) losses included in net income (loss) on the table above is included in the following in the consolidated statements of income.



Translation adjustments Other income (deductions)

Unrealized holding gains (losses) of available-for-sale securities Other income (deductions)

Unrealized holding gains (losses) of derivative instruments

Foreign exchange contract 316 million yen Other income (deductions)

Commodity derivatives (294) million yen Cost of sales

Pension liability adjustments Net periodic pension cost

**Table of Contents**

- 27 -

Components of other comprehensive income (loss) for the three months ended December 31, 2014 are as follows:

	Yen (millions)				
	Translation adjustments	Unrealized holding gains (losses) of available-for-sale securities	Unrealized holding gains (losses) of derivative instruments	Pension liability adjustments	Total
Arising during the period:					
Pre-tax amount	149,991	2,092	749	(98)	152,734
Tax expense		(1,111)	(197)	78	(1,230)
Net-of-tax amount	149,991	981	552	(20)	151,504
Reclassification adjustment for (gains) losses included in net income:					
Pre-tax amount	(729)	(474)	(809)	4,071	2,059
Tax expense		167	153	108	428
Net-of-tax amount	(729)	(307)	(656)	4,179	2,487
Other comprehensive income (loss), net of tax:	149,262	674	(104)	4,159	153,991
Other comprehensive income (loss) attributable to noncontrolling interests, net-of-tax amount	9,166	(6)	125	(9)	9,276
Net change in accumulated other comprehensive income (loss)	140,096	680	(229)	4,168	144,715

Pre-tax amount of reclassification adjustment for (gains) losses included in net income (loss) on the table above is included in the following in the consolidated statements of income.

Translation adjustments    Other income (deductions)

Edgar Filing: PANASONIC Corp - Form 6-K

Unrealized holding gains (losses) of available-for-sale securities   Other income (deductions)

Unrealized holding gains (losses) of derivative instruments

Foreign exchange contract   930 million yen   Other income (deductions)

Commodity derivatives   (121) million yen   Cost of sales

Pension liability adjustments   Net periodic pension cost

**Table of Contents**

- 28 -

**(9) Supplementary Information**

Net periodic benefit costs of the defined benefit pension plan for the nine months ended December 31, 2015 and 2014 are a gain of 4,911 million yen and a loss of 18,950 million yen, respectively. Net periodic benefit costs of the defined benefit pension plan for the three months ended December 31, 2015 and 2014 are a gain of 2,550 million yen and a loss of 4,868 million yen, respectively.

Foreign exchange gains included in other income for the nine and three months ended December 31, 2014 are 8,085 million yen and 4,697 million yen, respectively.

Included in other deductions for the nine months and three months ended December 31, 2015 and 2014 are as follows:

	<b>Yen (millions)</b>	
	<b>Nine months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Expenses associated with the implementation of the early retirement programs in the domestic and overseas subsidiaries	5,321	8,423
Write-down of investment securities	970	36
Foreign exchange losses	118	
	<b>Yen (millions)</b>	
	<b>Three months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Expenses associated with the implementation of the early retirement programs in the domestic and overseas subsidiaries	1,093	3,329
Write-down of investment securities	965	
Foreign exchange losses (gains)	(2,222)	

The expense to prevent further accident included in other deductions for the nine and three months ended December 31, 2014 are 23,036 million yen and 5,859 million yen, respectively.

Included in provision for income taxes for the nine months ended December 31, 2015 was an income tax benefit (gain) associated with decreases in valuations allowance on deferred tax assets of 17,039 million yen in Panasonic Corporation on consolidation. This change in the judgement is a result of applying consolidated tax resolved on

July 29, 2015 by Panasonic's Board of Directors.

**Table of Contents**

- 29 -

**(10) Fair Value**

ASC 820, Fair Value Measurements and Disclosures defines fair value and establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The three levels of the fair value hierarchy are as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets.
- Level 2 Quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable, and inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 Unobservable inputs for the asset or liability.

*Assets and liabilities measured at fair value on a recurring basis*

The following table presents assets and liabilities that are measured at fair value on a recurring basis at December 31 and March 31, 2015:

	Yen (millions) December 31, 2015			
	Level 1	Level 2	Level 3	Total
Assets:				
Available-for-sale securities:				
Equity securities	93,630			93,630
Corporate and government bonds		2,366		2,366
Other debt securities		2		2
Total available-for-sale securities	93,630	2,368		95,998
Derivatives:				
Foreign exchange contracts		3,321		3,321
Cross currency swaps		182		182
Commodity futures	2,484	6,047		8,531

Edgar Filing: PANASONIC Corp - Form 6-K

Total derivatives	2,484	9,550	12,034
Liabilities:			
Derivatives:			
Foreign exchange contracts		1,657	1,657
Cross currency swaps		23	23
Commodity futures	11,794	1,515	13,309
Total derivatives	11,794	3,195	14,989

**Table of Contents**

- 30 -

		Yen (millions) March 31, 2015		
	Level 1	Level 2	Level 3	Total
Assets:				
Available-for-sale securities:				
Equity securities	74,556			74,556
Corporate and government bonds		2,371		2,371
Other debt securities		2		2
Total available-for-sale securities	74,556	2,373		76,929
Derivatives:				
Foreign exchange contracts		5,820		5,820
Cross currency swaps		141		141
Commodity futures	7,487	594		8,081
Total derivatives	7,487	6,555		14,042
Liabilities:				
Derivatives:				
Foreign exchange contracts		3,371		3,371
Cross currency swaps		629		629
Commodity futures	11,193	4,085		15,278
Total derivatives	11,193	8,085		19,278

The Company's existing marketable equity securities and commodity futures are included in Level 1, which are valued using an unadjusted quoted market price in active markets with sufficient volume and frequency of transactions.

Level 2 available-for-sale securities include all debt securities, which are valued using inputs other than quoted prices that are observable. Level 2 derivatives including foreign exchange contracts and commodity futures are valued using quotes obtained from brokers, which are periodically validated by pricing models using observable market inputs, such as foreign currency exchange rates and market prices for commodity futures.

*Assets and liabilities measured at fair value on a nonrecurring basis*



## Edgar Filing: PANASONIC Corp - Form 6-K

For the nine months and three months ended December 31, 2015, there were no circumstances that required any significant assets and liabilities that are not measured at fair value on an ongoing basis to be measured and recognized at fair value.

For the nine months and three months ended December 31, 2014, there were no circumstances that required any significant assets and liabilities that are not measured at fair value on an ongoing basis to be measured and recognized at fair value.

**Table of Contents**

- 31 -

The fair value of financial instruments

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

*Available-for-sale securities*

The carrying amount is equal to the fair value which is estimated based on quoted market prices. The fair value is also described in Note 3.

*Long-term debt, including current portion*

The fair value of long-term debt is estimated based on quoted market prices or the present value of future cash flows using appropriate current discount rates. The Company classified long-term debt in Level 2. The carrying amount and fair value at December 31, 2015 are 917,060 million yen and 929,585 million yen, respectively. The carrying amount and fair value at March 31, 2015 are 962,029 million yen and 974,671 million yen, respectively.

*Derivative financial instruments*

The fair value of derivative financial instruments is estimated based on unadjusted market prices or quotes obtained from brokers, which are periodically validated by pricing models using observable inactive market inputs.

*Advances*

The fair value of advances is estimated based on the present value of future cash flows using appropriate current discount rates. The Company classified advances in Level 2. The carrying amount approximates fair value.

*Financial instruments other than those listed above (such as Cash and cash equivalents, Time deposits, Trade receivables, Short-term debt, Trade payables, Accrued expenses)*

The carrying amount approximates fair value because of the short maturity of these instruments.

*Limitations*

Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instruments. These estimates are subjective in nature and involve uncertainties and matters of significant judgments and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

---

**Table of Contents**

- 32 -

**(11) Commitments and Contingent Liabilities**

The Company provides guarantees to third parties mainly on bank loans provided to associated companies and customers. The guarantees are made to enhance their credit. For each guarantee provided, the Company is required to perform under the guarantee if the guaranteed party defaults on a payment. Also, the Company sold certain trade receivables to independent third parties, some of which are with recourse. If the collectibility of those receivables with recourse becomes doubtful, the Company is obligated to assume the liabilities. At December 31, 2015, the maximum amount of undiscounted payments the Company would have to make in the event of default was 25,502 million yen. The carrying amount of the liabilities recognized for the Company's obligations as a guarantor under those guarantees at December 31, 2015 was immaterial.

In connection with the sale and lease back of certain machinery and equipment, the Company guarantees a specific value of the leased assets. For each guarantee provided, the Company is required to perform under the guarantee if certain conditions are met during or at the end of the lease term. At December 31, 2015, the maximum amount of undiscounted payments the Company would have to make in the event that these conditions were met was 1,065 million yen. The carrying amount of the liabilities recognized for the Company's obligations as guarantors under those guarantees at December 31, 2015 was immaterial.

The Company and certain subsidiaries are under the term of leasehold interest contracts for land of domestic factories and have obligations for restitution on their leaving. The asset retirement obligations cannot be reasonably estimated because the durations of use of the leased assets are not specified and there are no plans to undertake relocation in the future. Therefore, the Company did not recognize asset retirement obligations.

The Company and certain of its subsidiaries are subject to a number of legal proceedings including civil litigations related to trade, tax, products or intellectual properties, or governmental investigations. The Company has been dealing with the various litigations and investigations. Depending upon the outcome of these different proceedings, the Company and certain of its subsidiaries may be subject to an uncertain amount of fines, and accordingly the Company has accrued for certain probable and reasonable estimated amounts for the fines.

Since November 2007, the Company and MT Picture Display Co., Ltd. (MTPD), a subsidiary of the Company, have been subjected to investigations by government authorities, including the Japan Fair Trade Commission, the U.S. Department of Justice and the European Commission, in respect of alleged antitrust violations relating to cathode ray tubes (CRTs). For the year ended March 31, 2010, the Japan Fair Trade Commission (JFTC) issued a cease and desist order against MTPD and assessed a fine against its three subsidiaries in South East Asia, but each named company challenged the orders. In May 2015, JFTC made a decision to revoke a part of the orders and sustain the other, but

MTPD and its subsidiaries appealed to the Tokyo High Court because they believe the decision is factually and legally erroneous. For the year ended March 31, 2013, the Company and MTPD received notification of a European Commission Decision in violation of EU competition law and appealed to the European General Court against the decision because the Company believes this decision is factually and legally erroneous as it applies to the Company and MTPD. In September 2015, the European General Court rendered the judgment to accept some of the arguments but reject the other arguments made by the Company and MTPD. The Company appealed to the European Court of Justice. Since June 2012, the Company and Sanyo Electric Co., Ltd., a subsidiary of the Company, have been subjected to investigations by the European Commission, in respect of alleged antitrust violations relating to the rechargeable battery. Other than those above, there are a number of legal actions against the Company and certain subsidiaries. Management is of the opinion that damages, if any, resulting from these actions, will not have a material effect on the Company's consolidated financial statements.

The ability to predict the outcome of these actions and proceedings is difficult to assess given that certain of the investigations and legal proceedings are still at an early stage, present novel legal theories, involve a large number of parties or taking place in jurisdictions outside of Japan where the laws are complex or unclear. Accordingly, the Company is unable to estimate the losses or range of losses for the actions and proceedings where there is only a reasonable possibility that a loss exceeding amounts already recognized may have been incurred.

**Table of Contents**

- 33 -

(12) **Segment Information**

In accordance with the provisions of ASC 280, Segment Reporting, the segments reported below are the components of the Company for which separate financial information is available that is evaluated regularly by the chief operating decision maker of the Company in deciding how to allocate resources and in assessing performance.

Appliances is comprised of development, manufacture and sales of consumer electronics (such as flat panel TVs, refrigerators, washing machines, personal-care products, microwave ovens, home audio equipment, video equipment, vacuum cleaners, rice cookers), air-conditioners (such as room air-conditioners, large-sized air-conditioners), cold chain (such as showcases), devices (such as compressors, fuel cells) and bicycle related products.

Eco Solutions is comprised of development, manufacture and sales of products such as lighting fixtures, lamps, wiring devices, solar photovoltaic systems, water-related products, interior furnishing materials, ventilation and air-conditioning equipment, air purifiers, and nursing-care-related products.

AVC Networks is comprised of development, manufacture and sales of products such as aircraft in-flight entertainment systems, PCs, projectors, digital cameras, mobile phones, surveillance cameras, fixed phones and faxes, and social infrastructure systems equipment.

Automotive & Industrial Systems is comprised of development, manufacture and sales of automotive products (such as car-use-multimedia-related equipment, electrical components), energy products (such as lithium-ion batteries, storage batteries, dry batteries), industrial devices (such as electronic components, electronic materials, automation controls, semiconductors, LCD panels, optical devices) and factory solutions (such as electronic-component-mounting machines, welding equipment, electric motors).

Other consists of PanaHome Corporation and others.

**Table of Contents**

- 34 -

By Segment:

As of April 1 2015, motor businesses were transferred from Appliances to Automotive & Industrial Systems. In addition to this, sales departments of consumer products in Japan and China which were previously not allocated to any reportable segments were transferred to Appliances. Accordingly, segment information for the nine months and three months ended December 31, 2014 has been reclassified to conform to the presentation at April 1, 2015.

Information by segment for the nine months ended December 31, 2015 and 2014 is shown in the tables below:

	<b>Yen (millions)</b>	
	<b>Nine months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Sales:		
Appliances:		
Customers	1,592,298	1,666,217
Intersegment	184,948	160,929
Total	1,777,246	1,827,146
Eco Solutions:		
Customers	998,381	1,026,366
Intersegment	183,820	197,976
Total	1,182,201	1,224,342
AVC Networks:		
Customers	757,987	730,590
Intersegment	96,080	97,178
Total	854,067	827,768
Automotive & Industrial Systems:		
Customers	1,932,830	1,957,218
Intersegment	130,326	133,250
Total	2,063,156	2,090,468
Other:		
Customers	408,390	410,164
Intersegment	6,748	37,049

Edgar Filing: PANASONIC Corp - Form 6-K

Total	415,138	447,213
Eliminations and Adjustments:		
Customers	(18,572)	(71,222)
Intersegment	(601,922)	(626,382)
Total	(620,494)	(697,604)
Consolidated total	5,671,314	5,719,333



**Table of Contents**

- 35 -

	<b>Yen (millions)</b>	
	<b>Nine months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Segment profit (loss):		
Appliances	70,308	58,298
Eco Solutions	55,590	75,676
AVC Networks	50,604	21,583
Automotive & Industrial Systems	84,520	88,948
Other	4,135	1,528
Eliminations and Adjustments	55,097	44,240
Total segment profit	320,254	290,273
Interest income	16,198	10,190
Dividends received	1,602	1,411
Other income	12,496	33,245
Interest expense	(13,587)	(13,741)
Impairment losses of long-lived assets	(4,917)	(7,248)
Other deductions	(77,550)	(106,067)
Consolidated income before income taxes	254,496	208,063

The figures in Eliminations and Adjustments include revenues and expenses which are not attributable to any reportable segments for the purpose of evaluating operating results of each segment, consolidation adjustments, and eliminations of intersegment transactions.

Adjustments to segment sales to Customers for the nine months ended December 31, 2015 and 2014 mainly include price differences between sales prices to external customers and the internal sales prices adopted for performance measurement purposes for the sales of consumer products through sales departments, and consolidation adjustments for sales price of 53,886 million yen and 12,190 million yen, respectively. Adjustments also include the sales of certain associated companies under the equity method, amounting to a deduction of 73,590 million yen and a deduction of 75,243 million yen, respectively, included in segment sales solely for the purpose of assessing segment performance.

Adjustments to segment profit for the nine months ended December 31, 2015 and 2014 mainly include 26,335 million yen and 31,644 million yen, respectively, of profit and (loss) of corporate headquarters and sales departments of consumer products which are not allocated to any reportable segments. The adjustments also include 28,762 million

yen and 12,596 million yen of consolidation adjustments, respectively, mainly related to amortization of finite-lived intangible assets recognized upon business combinations and other differences in accounting standards.

Transfers between business segments are made at arms-length prices. There is no material concentration of sales to a single external major customer for the nine months ended December 31, 2015 and 2014.

**Table of Contents**

- 36 -

Information by segment for the three months ended December 31, 2015 and 2014 is shown in the tables below:

	Yen (millions)	
	Three months ended December 31	
	2015	2014
Sales:		
Appliances:		
Customers	545,944	587,380
Intersegment	59,377	46,679
Total	605,321	634,059
Eco Solutions:		
Customers	342,298	357,697
Intersegment	67,619	76,237
Total	409,917	433,934
AVC Networks:		
Customers	249,189	260,191
Intersegment	34,128	35,931
Total	283,317	296,122
Automotive & Industrial Systems:		
Customers	631,571	658,654
Intersegment	44,983	45,653
Total	676,554	704,307
Other:		
Customers	132,520	136,555
Intersegment	2,402	12,756
Total	134,922	149,311
Eliminations and Adjustments:		
Customers	9,364	(4,027)
Intersegment	(208,509)	(217,256)
Total	(199,145)	(221,283)
Consolidated total	1,910,886	1,996,450

**Table of Contents**

- 37 -

	<b>Yen (millions)</b>	
	<b>Three months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Segment profit (loss):		
Appliances	26,809	18,370
Eco Solutions	25,214	33,833
AVC Networks	18,666	17,641
Automotive & Industrial Systems	23,394	30,944
Other	3,140	(415)
Eliminations and Adjustments	22,581	12,921
Total segment profit	119,804	113,294
Interest income	5,247	3,960
Dividends received	212	175
Other income	2,883	15,620
Interest expense	(4,524)	(4,320)
Impairment losses of long-lived assets	(1,559)	(3,643)
Other deductions	(31,707)	(38,925)
Consolidated income before income taxes	90,356	86,161

The figures in Eliminations and Adjustments include revenues and expenses which are not attributable to any reportable segments for the purpose of evaluating operating results of each segment, consolidation adjustments, and eliminations of intersegment transactions.

Adjustments to segment sales to Customers for the three months ended December 31, 2015 and 2014 mainly include price differences between sales prices to external customers and the internal sales prices adopted for performance measurement purposes for the sales of consumer products through sales departments, and consolidation adjustments for sales price of 37,936 million yen and 25,941 million yen, respectively. Adjustments also include the sales of certain associated companies under the equity method, amounting to a deduction of 25,901 million yen and a deduction of 25,688 million yen, respectively, included in segment sales solely for the purpose of assessing segment performance.

Adjustments to segment profit for the three months ended December 31, 2015 and 2014 mainly include 8,649 million yen and 7,368 million yen, respectively, of profit and (loss) of corporate headquarters and sales departments of consumer products which are not allocated to any reportable segments. The adjustments also include 13,932 million

yen and 5,553 million yen of consolidation adjustments, respectively, mainly related to amortization of finite-lived intangible assets recognized upon business combinations and other differences in accounting standards.

Transfers between business segments are made at arms-length prices. There is no material concentration of sales to a single external major customer for the three months ended December 31, 2015 and 2014.

**Table of Contents**

- 38 -

By Geographical Area:

Sales attributed to countries based upon the customer's location for the nine months ended December 31, 2015 and 2014 are as follows:

	<b>Yen (millions)</b>	
	<b>Nine months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Sales:		
Japan	2,619,627	2,677,611
North and South America	935,032	905,260
Europe	543,162	551,105
Asia and Others	1,573,493	1,585,357
Consolidated total	5,671,314	5,719,333
United States included in North and South America	833,735	777,161
China included in Asia and Others	763,633	789,712

Sales attributed to countries based upon the customer's location for the three months ended December 31, 2015 and 2014 are as follows:

	<b>Yen (millions)</b>	
	<b>Three months ended December 31</b>	
	<b>2015</b>	<b>2014</b>
Sales:		
Japan	910,731	927,673
North and South America	313,650	344,014
Europe	195,679	207,241
Asia and Others	490,826	517,522
Consolidated total	1,910,886	1,996,450
United States included in North and South America	278,988	293,601
China included in Asia and Others	228,280	252,792

Major countries or regions in each location are as follows:

North and South America; North America and Latin America

Europe; Europe and Africa

Asia and Others; Asia, China and Oceania

There are no individually material countries of which should be separately disclosed in North and South America, Europe, and Asia and Others, except for the United States of America and China on sales.

**Table of Contents**

- 39 -

(13) Cash Dividends

On April 28, 2015, the board of directors approved a year-end dividend of 10.0 yen per share, totaling 23,113 million yen on outstanding common stock as of March 31, 2015. The dividends, which became effective on June 4, 2015, were sourced out of retained earnings.

On October 29, 2015, the board of directors approved an interim dividend of 10.0 yen per share, totaling 23,209 million yen on outstanding common stock as of September 30, 2015. The dividends, which will become effective on December 1, 2015, were sourced out of retained earnings.



**Table of Contents**

- 40 -

**(14) Acquisition**

On August 7, 2015, the Company acquired all equity interest of ITC Global Inc. (USA) and ITC Global Netherlands Cooperatief U.A. (hereinafter, collectively including their subsidiaries, referred to as ITC Global ) and accordingly, had a controlling interest of ITC Global from the acquisition date.

ITC Global is in the business of providing satellite communication services for the ocean energy industry. As a result of this acquisition, the Company expands its satellite communication services in addition to inflight system and enhances its competitiveness by expanding the scale of the business operations. The market of satellite communication services for the ocean energy industry has a sizable demand with the potential for long-term growth and high profitability, as its customers emphasize quality rather than price. Satellite communication services for the ocean energy industry also highly complements the existing inflight system business as satellite communication services for the ocean energy industry has huge demand in developing countries where satellite communication services for inflight system has fewer demand. Furthermore, the Company is expected to absorb the ITC Global's highly-reliable technology and business know-how of satellite communication services and enjoy synergy as ITC Global uses the same satellite band frequency and transmission method as the Company's satellite communication services for inflight system.

The fair value of the provisional consideration paid (cash) for the controlling interests of ITC Global as of the acquisition date is 31,300 million yen. Acquisition-related cost was not material for the nine months ended December 31, 2015.

Assets acquired and liabilities assumed are provisionally reflected in the Company's consolidated balance sheets as of the acquisition date (the Company is currently evaluating the fair values of assets acquired and liabilities assumed at the acquisition date, and therefore the below amounts are subject to change) as follows:

	<b>Yen (millions)</b>
Cash and cash equivalents	539
Goodwill	20,913
Intangible assets	11,052
Other assets	5,271
 Total assets acquired	 37,775
Total liabilities assumed	6,475

Total net assets acquired

31,300

Intangible assets of 7,148 million yen are subject to amortization, which include customer relationship of 4,877 million yen with a 9-year weighted-average useful life. Intangible assets of 3,904 million yen are not subject to amortization, all of which relates to trademark.

The total amount of goodwill is included in AVC Networks segment, and is not deductible for tax purpose.

Net sales and income before income taxes of ITC Global that are included in the consolidated statements of operations for the nine and three months ended December 31, 2015 are not material.

Pro forma information has been omitted as the amounts are not material.