NBT BANCORP INC
Form 10-Q
May 10, 2011

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549
FORM 10-Q

(Mark One)
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 2011.
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____.

COMMISSION FILE NUMBER 0-14703

NBT BANCORP INC.
(Exact Name of Registrant as Specified in its Charter)

| DELAWARE | 16-1268674 |
|---|---|
| (State of Incorporation) | (I.R.S. Employer Identification No.) |

52 SOUTH BROAD STREET, NORWICH, NEW YORK 13815
(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code: (607) 337-2265

None
(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check One):

Large accelerated filer x Accelerated filer o Non-accelerated filer o Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

As of April 30, 2011, there were 34,440,354 shares outstanding of the Registrant's common stock, $0.01 par value per share.

NBT BANCORP INC.
FORM 10-Q--Quarter Ended March 31, 2011

TABLE OF CONTENTS


| | | |
|---|---|---|
| PART I | FINANCIAL INFORMATION | |
| Item 1 | Financial Statements | 3 |
| | Consolidated Balance Sheets at March 31, 2011 and December 31, 2010 | 4 |
| | Consolidated Statements of Income for the three month periods ended March 31, 2011 and 2010 | 5 |
| | Consolidated Statements of Stockholders' Equity for the three month periods ended March 31, 2011 and 2010 | 6 |
| | Consolidated Statements of Cash Flows for the three month periods ended March 31, 2011 and 2010 | 7 |
| | Consolidated Statements of Comprehensive Income for the three month periods ended March 31, 2011 and 2010 | 8 |
| | Notes to Unaudited Interim Consolidated Financial Statements | 9 |
| Item 2 | Management's Discussion and Analysis of Financial Condition and Results of Operations | 34 |
| Item 3 | Quantitative and Qualitative Disclosures about Market Risk | 50 |
| Item 4 | Controls and Procedures | 50 |
| PART II | OTHER INFORMATION | |
| Item 1 | Legal Proceedings | 50 |
| Item 1A | Risk Factors | 51 |
| Item 2 | Unregistered Sales of Equity Securities and Use of Proceeds | 51 |
| Item 3 | Defaults Upon Senior Securities | 51 |
| Item 4 | [Removed and Reserved] | 51 |
| Item 5 | Other Information | 51 |
| Item 6 | Exhibits | 52 |
| SIGNATURES | | 53 |
| INDEX TO EXHIBITS | | 54 |

TABLE OF CONTENTS

Item 1 – FINANCIAL STATEMENTS

NBT Bancorp Inc. and Subsidiaries
Consolidated Balance Sheets (unaudited)

| (In thousands, except share and per share data) | March 31, 2011 | December 31, 2010 |
|---|---|---|
| Assets | | |
| Cash and due from banks | $ 84,599 | $ 99,673 |
| Short-term interest bearing accounts | 237,347 | 69,119 |
| Securities available for sale, at fair value | 1,105,606 | 1,129,368 |
| Securities held to maturity (fair value $91,426 and $98,759, respectively) | 90,008 | 97,310 |
| Trading securities | 3,119 | 2,808 |
| Federal Reserve and Federal Home Loan Bank stock | 27,246 | 27,246 |
| Loans and leases | 3,626,994 | 3,610,006 |
| Less allowance for loan and lease losses | 69,934 | 71,234 |
| Net loans and leases | 3,557,060 | 3,538,772 |
| Premises and equipment, net | 67,109 | 67,404 |
| Goodwill | 114,841 | 114,841 |
| Intangible assets, net | 17,016 | 17,543 |
| Bank owned life insurance | 76,336 | 75,301 |
| Other assets | 97,325 | 99,471 |
| Total assets | $ 5,477,612 | $ 5,338,856 |
| | | |
| Liabilities | | |
| Demand (noninterest bearing) | $ 909,833 | $ 911,741 |
| Savings, NOW, and money market | 2,418,748 | 2,291,833 |
| Time | 930,361 | 930,778 |
| Total deposits | 4,258,942 | 4,134,352 |
| Short-term borrowings | 167,461 | 159,434 |
| Long-term debt | 370,032 | 369,874 |
| Trust preferred debentures | 75,422 | 75,422 |
| Other liabilities | 66,679 | 66,202 |
| Total liabilities | 4,938,536 | 4,805,284 |
| | | |
| Stockholders' equity | | |
| Preferred stock, $0.01 par value. Authorized 2,500,000 shares at March 31, 2011 and December 31, 2010 | — | — |
| Common stock, $0.01 par value. Authorized 50,000,000 shares at March 31, 2011 and December 31, 2010; issued 38,035,539 shares at March 31, 2011 and December 31, 2010 | 380 | 380 |
| Additional paid-in-capital | 314,787 | 314,023 |
| Retained earnings | 307,056 | 299,797 |
| Accumulated other comprehensive loss | (6,702) | (5,335) |
| Common stock in treasury, at cost, 3,581,272 and 3,532,732 shares at March 31, 2011 and December 31, 2010, respectively | (76,445) | (75,293) |
| Total stockholders' equity | 539,076 | 533,572 |
| Total liabilities and stockholders' equity | $ 5,477,612 | $ 5,338,856 |

See accompanying notes to unaudited interim consolidated financial statements.

TABLE OF CONTENTS

| NBT Bancorp Inc. and Subsidiaries<br>Consolidated Statements of Income (unaudited)<br>(In thousands, except per share data) | Three months ended March 31,<br>2011 | <br>2010 |
|---|---|---|
| Interest, fee, and dividend income | | |
| Interest and fees on loans and leases | $50,860 | $53,692 |
| Securities available for sale | 7,904 | 10,046 |
| Securities held to maturity | 800 | 1,137 |
| Other | 493 | 596 |
| Total interest, fee, and dividend income | 60,057 | 65,471 |
| Interest expense | | |
| Deposits | 6,287 | 8,454 |
| Short-term borrowings | 58 | 124 |
| Long-term debt | 3,571 | 5,065 |
| Trust preferred debentures | 889 | 1,027 |
| Total interest expense | 10,805 | 14,670 |
| Net interest income | 49,252 | 50,801 |
| Provision for loan and lease losses | 3,965 | 9,243 |
| Net interest income after provision for loan and lease losses | 45,287 | 41,558 |
| Noninterest income | | |
| Service charges on deposit accounts | 5,072 | 6,130 |
| Insurance and other financial services revenue | 5,773 | 5,245 |
| Trust | 2,036 | 1,766 |
| Net securities gains | 27 | 28 |
| Bank owned life insurance | 1,035 | 981 |
| ATM and debit card fees | 2,668 | 2,367 |
| Retirement plan administration fees | 2,171 | 2,390 |
| Other | 1,344 | 1,434 |
| Total noninterest income | 20,126 | 20,341 |
| Noninterest expense | | |
| Salaries and employee benefits | 25,004 | 22,204 |
| Occupancy | 4,522 | 4,152 |
| Equipment | 2,190 | 2,100 |
| Data processing and communications | 2,914 | 3,218 |
| Professional fees and outside services | 2,066 | 2,284 |
| Office supplies and postage | 1,545 | 1,542 |
| Amortization of intangible assets | 733 | 781 |
| Loan collection and other real estate owned | 719 | 1,059 |
| Advertising | 568 | 667 |
| FDIC expenses | 1,496 | 1,553 |
| Other | 3,304 | 2,600 |
| Total noninterest expense | 45,061 | 42,160 |
| Income before income tax expense | 20,352 | 19,739 |
| Income tax expense | 6,045 | 5,763 |
| Net income | $14,307 | $13,976 |
| Earnings per share | | |
| Basic | $0.42 | $0.41 |
| Diluted | $0.41 | $0.41 |

See accompanying notes to unaudited interim consolidated financial statements.

TABLE OF CONTENTS

NBT Bancorp Inc. and Subsidiaries
Consolidated Statements of Stockholders' Equity (unaudited)

| (in thousands, except share and per share data) | Common Stock | Additional Paid-in-Capital | Retained Earnings | Accumulated Other Comprehensive Income (Loss) | Common Stock in Treasury | Total |
|---|---|---|---|---|---|---|
| Balance at December 31, 2009 | $ 380 | $ 311,164 | $ 270,232 | $ 1,163 | $ (77,816) | $ 505,123 |
| Net income | — | — | 13,976 | — | — | 13,976 |
| Cash dividends - $0.20 per share | — | — | (6,883) | — | — | (6,883) |
| Net issuance of 37,931 shares to employee benefit plans and other stock plans, including tax benefit | — | 760 | (167) | — | 720 | 1,313 |
| Stock-based compensation | — | 514 | — | — | — | 514 |
| Issuance of 13,055 shares of restricted stock awards | — | (364) | — | — | 364 | — |
| Forfeiture of 2,000 shares of restricted stock | — | 46 | — | — | (46) | — |
| Other comprehensive income | — | — | — | 1,433 | — | 1,433 |
| Balance at March 31, 2010 | $ 380 | $ 312,120 | $ 277,158 | $ 2,596 | $ (76,778) | $ 515,476 |
| | | | | | | |
| Balance at December 31, 2010 | $ 380 | $ 314,023 | $ 299,797 | $ (5,335) | $ (75,293) | $ 533,572 |
| Net income | — | — | 14,307 | — | — | 14,307 |
| Cash dividends - $0.20 per share | — | — | (6,913) | — | — | (6,913) |
| Purchase of 107,871 treasury shares | — | — | — | — | (2,369) | (2,369) |
| Net issuance of 38,868 shares to employee benefit plans and other stock plans, including tax benefit | — | 49 | (135) | — | 787 | 701 |
| Stock-based compensation | — | 1,145 | — | — | — | 1,145 |
| Issuance of 25,463 shares of restricted stock awards | — | (542) | — | — | 542 | — |
| Forfeiture of 5,000 shares of restricted stock | — | 112 | — | — | (112) | — |

| | | | | | | |
|---|---|---|---|---|---|---|
| Other comprehensive loss | — | — | — | (1,367) | — | (1,367) |
| Balance at March 31, 2011 | $ 380 | $ 314,787 | $ 307,056 | $ (6,702) | $ (76,445) | $ 539,076 |

See accompanying notes to unaudited interim consolidated financial statements.

TABLE OF CONTENTS

| NBT Bancorp Inc. and Subsidiaries<br>Consolidated Statements of Cash Flows (unaudited)<br>(In thousands, except per share data) | Three Months Ended March 31,<br>2011 | <br>2010 |
|---|---|---|
| Operating activities | | |
| Net income | $14,307 | $13,976 |
| Adjustments to reconcile net income to net cash provided by operating activities | | |
| Provision for loan and lease losses | 3,965 | 9,243 |
| Depreciation and amortization of premises and equipment | 1,324 | 1,324 |
| Net accretion on securities | 254 | 152 |
| Amortization of intangible assets | 733 | 781 |
| Stock based compensation | 1,145 | 514 |
| Bank owned life insurance income | (1,035) | (981) |
| Purchases of trading securities | (208) | (80) |
| Unrealized gains in trading securities | (103) | (103) |
| Deferred income tax benefit | (2,876) | (3,588) |
| Proceeds from sales of loans held for sale | 2,043 | 21,789 |
| Originations and purchases of loans held for sale | (503) | (21,277) |
| Net gains on sales of loans held for sale | — | (263) |
| Net security gains | (27) | (28) |
| Net gain on sales of other real estate owned | (257) | (118) |
| Net decrease in other assets | 2,084 | 1,541 |
| Net increase (decrease) in other liabilities | 3,230 | (3,979) |
| Net cash provided by operating activities | 24,076 | 18,903 |
| Investing activities | | |
| Securities available for sale: | | |
| Proceeds from maturities, calls, and principal paydowns | 145,683 | 145,182 |
| Proceeds from sales | — | 702 |
| Purchases | (124,835) | (160,683) |
| Securities held to maturity: | | |
| Proceeds from maturities, calls, and principal paydowns | 12,576 | 15,400 |
| Purchases | (4,246) | (12,578) |
| Net (increase) decrease in loans | (23,893) | 1,539 |
| Net decrease in Federal Reserve and FHLB stock | — | 2,251 |
| Purchases of premises and equipment | (1,029) | (1,332) |
| Proceeds from sales of other real estate owned | 628 | 811 |
| Net cash provided by (used in) investing activities | 4,884 | (8,708) |
| Financing activities | | |
| Net increase in deposits | 124,590 | 84,133 |
| Net increase in short-term borrowings | 8,027 | 10,965 |
| Repayments of long-term debt | — | (50,108) |
| Issuance of long-term debt | 158 | — |
| Excess tax benefit from exercise of stock options | 103 | 809 |
| Proceeds from the issuance of shares to employee benefit plans and other stock plans | 598 | 504 |
| Purchase of treasury stock | (2,369) | — |
| Cash dividends and payment for fractional shares | (6,913) | (6,883) |
| Net cash provided by financing activities | 124,194 | 39,420 |
| Net increase in cash and cash equivalents | 153,154 | 49,615 |
| Cash and cash equivalents at beginning of period | 168,792 | 187,161 |

| | | |
|---|---|---|
| Cash and cash equivalents at end of period | $321,946 | $236,776 |
| Supplemental disclosure of cash flow information | | |
| Cash paid during the period for: | | |
| Interest | $10,731 | $15,530 |
| Income taxes paid, net of refunds received | 1,275 | 3,421 |
| Noncash investing activities: | | |
| Loans transferred to OREO | $100 | $324 |
| Increase in securities purchases in process | — | 18,315 |

See accompanying notes to unaudited interim consolidated financial statements.

TABLE OF CONTENTS

| Consolidated Statements of Comprehensive Income (unaudited)<br>(In thousands) | Three months ended March 31,<br>2011 | <br>2010 |
|---|---|---|
| Net income | $14,307 | $13,976 |
| Other comprehensive (loss) income, net of tax | | |
| Unrealized net holding (losses) gains arising during the period (pre-tax amounts of ($2,651) and $2,010) | (1,600) | 1,213 |
| Reclassification adjustment for net gains related to securities available for sale included in net income (pre-tax amounts of $27 and $28)) | (17) | (17) |
| Pension and other benefits: | | |
| Amortization of prior service cost and actuarial gains (pre-tax amounts of $415 and $393) | 250 | 237 |
| Total other comprehensive (loss) income | (1,367) | 1,433 |
| Comprehensive income | $12,940 | $15,409 |

See accompanying notes to unaudited interim consolidated financial statements

TABLE OF CONTENTS

NBT BANCORP INC. and Subsidiaries
NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
March 31, 2011

Note 1. Description of Business

NBT Bancorp Inc. (the "Registrant") is a registered financial holding company incorporated in the State of Delaware in 1986, with its principal headquarters located in Norwich, New York. The Registrant is the parent holding company of NBT Bank, N.A. (the "Bank"), NBT Financial Services, Inc. ("NBT Financial"), NBT Holdings, Inc. ("NBT Holdings"), CNBF Capital Trust I, NBT Statutory Trust I and NBT Statutory Trust II (the "Trusts"). Through the Bank, the Company is focused on community banking operations. Through NBT Financial, the Company operates EPIC Advisors, Inc. ("EPIC"), a retirement plan administrator. Through NBT Holdings, the Company operates Mang Insurance Agency, LLC ("Mang"), a full-service insurance agency. The Trusts were organized to raise additional regulatory capital and to provide funding for certain acquisitions. The Registrant's primary business consists of providing commercial banking and financial services to customers in its market area. The principal assets of the Registrant are all of the outstanding shares of common stock of its direct subsidiaries, and its principal sources of revenue are the management fees and dividends it receives from the Bank, NBT Financial, and NBT Holdings.

The Bank is a full service commercial bank formed in 1856, which provides a broad range of financial products to individuals, corporations and municipalities throughout the upstate New York, northeastern Pennsylvania, and greater Burlington, Vermont market areas.

Note 2. Basis of Presentation

The accompanying unaudited interim consolidated financial statements include the accounts of the Registrant and its wholly owned subsidiaries, the Bank, NBT Financial and NBT Holdings. Collectively, the Registrant and its subsidiaries are referred to herein as "the Company." All intercompany transactions have been eliminated in consolidation. Amounts in the prior period financial statements are reclassified whenever necessary to conform to current period presentation.

Note 3. Use of Estimates

Preparing financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period, as well as the disclosures provided. Actual results could differ from those estimates. Estimates associated with the allowance for loan and lease losses, other real estate owned ("OREO"), income taxes, pension expense, fair values of financial instruments and status of contingencies are particularly susceptible to material change in the near term.

The allowance for loan and lease losses is the amount which, in the opinion of management, is necessary to absorb probable losses inherent in the loan and lease portfolio. The allowance is determined based upon numerous considerations, including local and national economic conditions, the growth and composition of the loan portfolio with respect to the mix between the various types of loans and their related risk characteristics, a review of the value of collateral supporting the loans, comprehensive reviews of the loan portfolio by the independent loan review staff and management, as well as consideration of volume and trends of delinquencies, nonperforming loans, and loan charge-offs. As a result of the review of these factors and historical and current indicators, required additions or reductions to the allowance for loan and lease losses are made periodically by charges to the provision for loan and

lease losses.

TABLE OF CONTENTS

The allowance for loan and lease losses related to impaired loans is based on discounted cash flows using the loan's initial effective interest rate or the fair value of the collateral for certain loans where repayment of the loan is expected to be provided solely by the underlying collateral (collateral dependent loans). The Company's impaired loans are generally collateral dependent loans. The Company considers the estimated cost to sell, on a discounted basis, when determining the fair value of collateral in the measurement of impairment if those costs are expected to reduce the cash flows available to repay or otherwise satisfy the loans.

Management believes that the allowance for loan and lease losses is adequate. While management uses available information to recognize loan and lease losses, future additions or reductions to the allowance for loan and lease losses may be necessary based on changes in economic conditions or changes in the values of properties securing loans in the process of foreclosure. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the Company's allowance for loan and lease losses. Such agencies may require the Company to recognize additions to the allowance for loan and lease losses based on their judgments about information available to them at the time of their examination which may not be currently available to management.

OREO consists of properties acquired through foreclosure or by acceptance of a deed in lieu of foreclosure. These assets are recorded at the lower of fair value of the asset acquired less estimated costs to sell or "cost" (cost is defined as the fair value less costs to sell at initial foreclosure). At the time of foreclosure, or when foreclosure occurs in-substance, the excess, if any, of the loan over the fair value of the assets received, less estimated selling costs, is charged to the allowance for loan and lease losses and any subsequent valuation write-downs are charged to other expense. Operating costs associated with the properties are charged to expense as incurred. Gains on the sale of OREO are included in income when title has passed and the sale has met the minimum down payment requirements prescribed by U.S. GAAP.

Income taxes are accounted for under the asset and liability method. The Company files consolidated tax returns on the accrual basis. Deferred income taxes are recognized for the future tax consequences and benefits attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Realization of deferred tax assets is dependent upon the generation of future taxable income or the existence of sufficient taxable income within the available carryback period. A valuation allowance is provided when it is more likely than not that some portion of the deferred tax asset will not be realized. Based on available carrybacks and expected future income, gross deferred tax assets will ultimately be realized and a valuation allowance was not deemed necessary at March 31, 2011 or December 31, 2010. The effect of a change in tax rates on deferred taxes is recognized in income in the period that includes the enactment date. Uncertain tax positions are recognized only when it is more likely than not (likelihood of greater than 50%), based on technical merits, that the position would be sustained upon examination by taxing authorities. Tax positions that meet the more than likely than not threshold are measured using a probability-weighted approach as the largest amount of tax benefit that is greater than 50% likely of being realized upon settlement.

Management is required to make various assumptions in valuing its pension assets and liabilities. These assumptions include the expected long-term rate of return on plan assets, the discount rate, and the rate of increase in future compensation levels. Changes to these assumptions could impact earnings in future periods. The Company takes into account the plan asset mix, funding obligations, and expert opinions in determining the various assumptions used to compute pension expense. The Company also considers relevant indices and market interest rates in selecting an appropriate discount rate. A cash flow analysis for expected benefit payments from the plan is performed each year to assist in selecting the discount rate. In addition, the Company reviews expected inflationary and merit increases to compensation in determining the expected rate of increase in future compensation levels.

9

TABLE OF CONTENTS

Note 4. Commitments and Contingencies

The Company is a party to financial instruments in the normal course of business to meet the financing needs of its customers and to reduce its own exposure to fluctuating interest rates. These financial instruments include commitments to extend credit, unused lines of credit, and standby letters of credit. Exposure to credit loss in the event of nonperformance by the other party to the financial instrument for commitments to make loans and standby letters of credit is represented by the contractual amount of those instruments. The Company uses the same credit policy to make such commitments as it uses for on-balance-sheet items. Commitments to extend credit and unused lines of credit totaled $594.7 million at March 31, 2011 and $643.6 million at December 31, 2010. Since commitments to extend credit and unused lines of credit may expire without being fully drawn upon, this amount does not necessarily represent future cash commitments. Collateral obtained upon exercise of the commitment is determined using management's credit evaluation of the borrower and may include accounts receivable, inventory, property, land and other items.

The Company guarantees the obligations or performance of customers by issuing standby letters of credit to third parties. These standby letters of credit are frequently issued in support of third party debt, such as corporate debt issuances, industrial revenue bonds and municipal securities. The credit risk involved in issuing standby letters of credit is essentially the same as the credit risk involved in extending loan facilities to customers, and they are subject to the same credit origination guidelines, portfolio maintenance and management procedures as other credit and off-balance sheet products. Typically, these instruments have terms of five years or less and expire unused; therefore, the total amounts do not necessarily represent future cash commitments. Standby letters of credit totaled $25.9 million at March 31, 2011 and $26.2 million at December 31, 2010. As of March 31, 2011, the fair value of standby letters of credit was not significant to the Company's consolidated financial statements.

The Company has also entered into commercial letter of credit agreements on behalf of its customers. Under these agreements, the Company, on the request of its customer, opens the letter of credit and makes a commitment to honor draws made under the agreement, whereby the beneficiary is normally the provider of goods and/or services and the Company essentially replaces the customer as the payee. The credit risk involved in issuing commercial letters of credit is essentially the same as the credit risk involved in extending loan facilities to customers, and they are subject to the same credit origination guidelines, portfolio maintenance and management procedures as other credit and off-balance sheet products. Typically, these agreements vary in terms and the total amounts do not necessarily represent future cash commitments. Commercial letters of credit totaled $16.2 million at March 31, 2011 and $16.3 million at December 31, 2010. As of March 31, 2011, the fair value of commercial letters of credit was not significant to the Company's consolidated financial statements.

Note 5. Allowance for Loan and Lease Losses and Credit Quality of Loans and Leases

Allowance for Loan and Lease Losses

The allowance for loan and lease losses is maintained at a level estimated by management to provide adequately for risk of probable losses inherent in the current loan and lease portfolio. The adequacy of the allowance for loan and lease losses is continuously monitored. It is assessed for adequacy using a methodology designed to ensure the level of the allowance reasonably reflects the loan and lease portfolio's risk profile. It is evaluated to ensure that it is sufficient to absorb all reasonably estimable credit losses inherent in the current loan and lease portfolio.

TABLE OF CONTENTS

To develop and document a systematic methodology for determining the allowance for loan and lease losses, the Company has divided the loan portfolio into three portfolio segments, each with different risk characteristics and methodologies for assessing risk. Each portfolio segment is broken down into class segments where appropriate. Class segments contain unique measurement attributes, risk characteristics and methods for monitoring and assessing risk that are necessary to develop the allowance for loan and lease losses. Unique characteristics such as borrower type, loan type, collateral type, and risk characteristics define each class segment. The following table illustrates the portfolio and class segments for the Company's loan portfolio:

| Portfolio | Class |
|---|---|
| Commercial Loans | Commercial |
| | Commercial Real Estate |
| | Agricultural |
| | Agricultural Real Estate |
| | Small Business |
| Consumer Loans and Leases | Indirect |
| | Home Equity |
| | Direct |
| Residential Real Estate Mortgages | |

Commercial – The Company offers a variety of loan options to meet the specific needs of our commercial customers including term loans, time notes and lines of credit. Such loans are made available to businesses for working capital such as inventory and receivables, business expansion and equipment purchases. Generally, a collateral lien is placed on equipment or other assets owned by the borrower. These loans carry a higher risk than commercial real estate loans due to the nature of the underlying collateral, which can be business assets such as equipment and accounts receivable and is generally less liquid than real estate. To reduce the risk, management also attempts to secure real estate as collateral and obtain personal guarantees of the borrowers.

Commercial Real Estate – The Company offers commercial real estate loans to finance real estate purchases, refinancings, expansions and improvements to commercial properties. Commercial real estate loans are made to finance the purchases of real property which generally consists of real estate with completed structures. These commercial real estate loans are secured by first liens on the real estate, which may include apartments, commercial structures, housing businesses, healthcare facilities, and other non owner-occupied facilities. These loans are typically less risky than commercial loans, since they are secured by real estate and buildings. The Company's underwriting analysis includes credit verification, independent appraisals, a review of the borrower's financial condition, and a detailed analysis of the borrower's underlying cash flows. These loans are typically originated in amounts of no more than 80% of the appraised value of the property.

Agricultural – The Company offers a variety of agricultural loans to meet the needs of our agricultural customers including term loans, time notes, and lines of credit. These loans are made to purchase livestock, purchase and modernize equipment, and finance seasonal crop expenses. Generally, a collateral lien is placed on the livestock, equipment, produce inventories, and/or receivables owned by the borrower. These loans may carry a higher risk than commercial and agricultural real estate loans due to the industry price volatility, and in some cases, the perishable nature of the underlying collateral. To reduce these risks, management may attempt to secure these loans with additional real estate collateral, obtain personal guarantees of the borrowers, or obtain government loan guarantees to provide further support.

11

TABLE OF CONTENTS

Agricultural Real Estate – The Company offers real estate loans to our agricultural customers to finance farm related real estate purchases, refinancings, expansions, and improvements to agricultural properties such as barns, production facilities, and land. The agricultural real estate loans are secured by first liens on the farm real estate. Because they are secured by land and buildings, these loans may be less risky than agricultural loans. The Company's underwriting analysis includes credit verification, independent appraisals, a review of the borrower's financial condition, and a detailed analysis of the borrower's underlying cash flows. These loans are typically originated in amounts of no more than 75% of the appraised value of the property. Government loan guarantees may be obtained to provide further support.

Small Business - The Company offers a variety of loan options to meet the specific needs of our small business customers including term loans, small business mortgages and lines of credit. Such loans are generally less than $350 thousand and are made available to businesses for working capital such as inventory and receivables, business expansion, equipment purchases, and agricultural needs. Generally, a collateral lien is placed on equipment or other assets owned by the borrower such as inventory and/or receivables. These loans carry a higher risk than commercial loans due to the smaller size of the borrower and lower levels of capital. To reduce the risk, the Company obtains personal guarantees of the owners for a majority of the loans.

Indirect – The Company maintains relationships with many dealers primarily in the communities that we serve. Through these relationships, the company finances the purchases of automobiles and recreational vehicles (such as campers, boats, etc.) indirectly through dealer relationships. Approximately 69% of the indirect relationships represent automobile financing. Most of these loans carry a fixed rate of interest with principal repayment terms typically ranging from three to six years, based upon the nature of the collateral and the size of the loan. The majority of indirect consumer loans are underwritten on a secured basis using the underlying collateral being financed.

Home Equity – The Company offers fixed home equity loans as well as home equity lines of credit to consumers to finance home improvements, debt consolidation, education and other uses. Consumers are able to borrower up to 85% of the equity in their homes. The Company originates home equity lines of credit and second mortgage loans (loans secured by a second [junior] lien position on one-to-four-family residential real estate). These loans carry a higher risk than first mortgage residential loans as they are in a second position with respect to collateral. Risk is reduced through underwriting criteria, which include credit verification, appraisals, a review of the borrower's financial condition, and personal cash flows. A security interest, with title insurance when necessary, is taken in the underlying real estate.

Direct – The Company offers a variety of consumer installment loans to finance vehicle purchases, mobile home purchases and personal expenditures. Most of these loans carry a fixed rate of interest with principal repayment terms typically ranging from one to ten years, based upon the nature of the collateral and the size of the loan. The majority of consumer loans are underwritten on a secured basis using the underlying collateral being financed or a customer's deposit account. In addition to installment loans, the Company also offers personal lines of credit and overdraft protection. A minimal amount of loans are unsecured, which carry a higher risk of loss.

Residential Real Estate – Residential real estate loans consist primarily of loans secured by first or second deeds of trust on primary residences. We originate adjustable-rate and fixed-rate, one-to-four-family residential real estate loans for the construction, purchase or refinancing of a mortgage. These loans are collateralized by owner-occupied properties located in the Company's market area. When market conditions are favorable, for longer term, fixed-rate residential mortgages without escrow, the Company retains the servicing, but sells the right to receive principal and interest to Freddie Mac. This practice allows the Company to manage interest rate risk, liquidity risk, and credit risk. Loans on one-to-four-family residential real estate are generally originated in amounts of no more than 85% of the purchase price or appraised value (whichever is lower), or have private mortgage insurance. Mortgage title insurance and hazard insurance are normally required. Construction loans have a unique risk, because they are secured by an

incomplete dwelling. This risk is reduced through periodic site inspections, including one at each loan draw period.

TABLE OF CONTENTS

Allowance for Loan and Lease Loss Calculation

Management considers the accounting policy related to the allowance for loan and lease losses to be a critical accounting policy given the inherent uncertainty in evaluating the levels of the allowance required to cover credit losses in the portfolio and the material effect that such judgments can have on the consolidated results of operations.

For purposes of evaluating the adequacy of the allowance, the Company considers a number of significant factors that affect the collectibility of the portfolio. For individually analyzed loans, these include estimates of loss exposure, which reflect the facts and circumstances that affect the likelihood of repayment of such loans as of the evaluation date. For homogeneous pools of loans and leases, estimates of the Company's exposure to credit loss reflect a current assessment of a number of factors, which could affect collectibility. These factors include: past loss experience; size, trend, composition, and nature of loans; changes in lending policies and procedures, including underwriting standards and collection, charge-offs and recoveries; trends experienced in nonperforming and delinquent loans; current economic conditions in the Company's market; portfolio concentrations that may affect loss experienced across one or more components of the portfolio; the effect of external factors such as competition, legal and regulatory requirements; and the experience, ability, and depth of lending management and staff. In addition, various regulatory agencies, as an integral component of their examination process, periodically review the Company's allowance for loan and lease losses. Such agencies may require the Company to make loan grade changes as well as recognize additions to the allowance based on their examinations.

After a thorough consideration of the factors discussed above, any required additions to the allowance for loan and lease losses are made periodically by charges to the provision for loan and lease losses. These charges are necessary to maintain the allowance at a level which management believes is reasonably reflective of overall inherent risk of probable loss in the portfolio. While management uses available information to recognize losses on loans and leases, additions to the allowance may fluctuate from one reporting period to another. These fluctuations are reflective of changes in risk associated with portfolio content and/or changes in management's assessment of any or all of the determining factors discussed above. The following table illustrates the changes in the allowance for loan and lease losses by portfolio segment for the three months ended March 31, 2011 and March 31, 2010:

Allowance for Loan and Lease Losses
(in thousands)

| | Commercial Loans | Consumer Loans and Leases | Residential Real Estate Mortgages | Unallocated | Total |
|---|---|---|---|---|---|
| Balance as of January 1, 2011 | $40,101 | $26,126 | $4,627 | $380 | $71,234 |
| Charge-offs | (2,870) | (3,294) | (99) | — | (6,263) |
| Recoveries | 420 | 577 | 1 | — | 998 |
| Provision | 286 | 2,810 | 809 | 60 | 3,965 |
| Ending Balance as of March 31, 2011 | $37,937 | $26,219 | $5,338 | $440 | $69,934 |
| | | | | | |
| Balance as of January 1, 2010 | $36,598 | $26,664 | $3,002 | $286 | $66,550 |
| Charge-offs | (2,830) | (3,942) | (112) | — | (6,884) |
| Recoveries | 525 | 710 | 6 | — | 1,241 |
| Provision | 6,956 | 2,377 | (58) | (32) | 9,243 |
| Ending Balance as of March 31, 2010 | $41,249 | $25,809 | $2,838 | $254 | $70,150 |

TABLE OF CONTENTS

The following tables illustrate the allowance for loan and lease losses and the recorded investment by portfolio segment as of March 31, 2011 and December 31, 2010:

Allowance for Loan and Lease Losses and Recorded Investment in Loans and Leases
(in thousands)

| As of March 31, 2011 | Commercial Loans | Consumer Loans and Leases | Residential Real Estate Mortgages | Unallocated | Total |
|---|---|---|---|---|---|
| Allowance loan and lease losses | $37,937 | $26,219 | $5,338 | $440 | $69,934 |
| Allowance for loans and leases individually evaluated for impairment | $1,815 | $— | $— | | $1,815 |
| Allowance for loans and leases collectively evaluated for impairment | $36,122 | $26,219 | $5,338 | $440 | $68,119 |
| Ending balance of loans and leases | $1,605,394 | $1,459,817 | $561,783 | | $3,626,994 |
| Ending balance of loans and leases individually evaluated for impairment | $11,157 | $— | $— | | $11,157 |
| Ending balance of loans and leases collectively evaluated for impairment | $1,594,237 | $1,459,817 | $561,783 | | $3,615,837 |

| As of December 31, 2010 | Commercial Loans | Consumer Loans and Leases | Residential Real Estate Mortgages | Unallocated | Total |
|---|---|---|---|---|---|
| Allowance loan and lease losses | $40,101 | $26,126 | $4,627 | $380 | $71,234 |
| Allowance for loans and leases individually evaluated for impairment | $2,211 | $— | $— | | $2,211 |
| Allowance for loans and leases collectively evaluated for impairment | $37,890 | $26,126 | $4,627 | $380 | $69,023 |
| Ending balance of loans and leases | $1,580,371 | $1,481,241 | $548,394 | | $3,610,006 |
| Ending balance of loans and leases individually evaluated for impairment | $11,419 | $— | $— | | $11,419 |
| Ending balance of loans and leases collectively evaluated for impairment | $1,568,952 | $1,481,241 | $548,394 | | $3,598,587 |

14

TABLE OF CONTENTS

Credit Quality of Loans and Leases

Loans and leases are placed on nonaccrual status when timely collection of principal and interest in accordance with contractual terms is doubtful. Loans and leases are transferred to nonaccrual status generally when principal or interest payments become ninety days delinquent, unless the loan is well secured and in the process of collection, or sooner when management concludes or circumstances indicate that borrowers may be unable to meet contractual principal or interest payments. When a loan or lease is transferred to a nonaccrual status, all interest previously accrued in the current period but not collected is reversed against interest income in that period. Interest accrued in a prior period and not collected is charged-off against the allowance for loan and lease losses.

If ultimate repayment of a nonaccrual loan is expected, any payments received are applied in accordance with contractual terms. If ultimate repayment of principal is not expected, any payment received on a nonaccrual loan is applied to principal until ultimate repayment becomes expected. Nonaccrual loans are returned to accrual status when they become current as to principal and interest and demonstrate a period of performance under the contractual terms and, in the opinion of management, are fully collectible as to principal and interest. When in the opinion of management the collection of principal appears unlikely, the loan balance is charged-off in total or in part.

The following table illustrates the Company's nonaccrual loans by loan class:

Loans and Leases on Nonaccrual Status

| (In thousands) | March 31, 2011 | December 31, 2010 |
|---|---|---|
| Commercial Loans | | |
| Commercial | $4,344 | $5,837 |
| Commercial Real Estate | 7,180 | 5,687 |
| Agricultural | 4,002 | 4,065 |
| Agricultural Real Estate | 2,313 | 2,429 |
| Small Business | 7,987 | 7,033 |
| | 25,826 | 25,051 |
| | | |
| Consumer Loans and Leases | | |
| Indirect | 2,131 | 1,971 |
| Home Equity | 8,936 | 6,395 |
| Direct | 389 | 399 |
| | 11,456 | 8,765 |
| | | |
| Residential Real Estate Mortgages | 9,409 | 8,651 |
| | | |
| Total Nonaccrual | $46,691 | $42,467 |

TABLE OF CONTENTS

The following tables set forth information with regard to past due and nonperforming loans by loan class as of March 31, 2011 and December 31, 2010:

Age Analysis of Past Due Loans and Leases
As of March 31, 2011
(in thousands)

| | 31-60 Days Past Due Accruing | 61-90 Days Past Due Accruing | Greater Than 91 Days Past Due Accruing | Total Past Due Accruing | Non-Accrual | Current | Recorded Total Loans and Leases |
|---|---|---|---|---|---|---|---|
| Commercial Loans | | | | | | | |
| Commercial | $290 | $— | $— | $290 | $ 4,344 | $485,031 | $489,665 |
| Commercial Real Estate | 1,708 | 27 | 395 | 2,130 | 7,180 | 743,864 | 753,174 |
| Agricultural | — | — | — | — | 4,002 | 62,196 | 66,198 |
| Agricultural Real Estate | 617 | — | — | 617 | 2,313 | 31,916 | 34,846 |
| Small Business | 3,167 | 869 | — | 4,036 | 7,987 | 249,488 | 261,511 |
| | 5,782 | 896 | 395 | 7,073 | 25,826 | 1,572,495 | 1,605,394 |
| | | | | | | | |
| Consumer Loans and Leases | | | | | | | |
| Indirect | 6,629 | 1,431 | 1,003 | 9,063 | 2,131 | 814,758 | 825,952 |
| Home Equity | 3,145 | 968 | 501 | 4,614 | 8,936 | 544,980 | 558,530 |
| Direct | 719 | 223 | 89 | 1,031 | 389 | 73,915 | 75,335 |
| | 10,493 | 2,622 | 1,593 | 14,708 | 11,456 | 1,433,653 | 1,459,817 |
| | | | | | | | |
| Residential Real Estate Mortgages | 1,754 | 294 | 19 | 2,067 | 9,409 | 550,307 | 561,783 |
| | $18,029 | $3,812 | $2,007 | $23,848 | $ 46,691 | $3,556,455 | $3,626,994 |

TABLE OF CONTENTS

Age Analysis of Past Due Loans and Leases
As of December 31, 2010
(in thousands)

| | 31-60 Days Past Due Accruing | 61-90 Days Past Due Accruing | Greater Than 91 Days Past Due Accruing | Total Past Due Accruing | Non-Accrual | Current | Recorded Total Loans and Leases |
|---|---|---|---|---|---|---|---|
| Commercial | | | | | | | |
| Commercial | $136 | $55 | $94 | $285 | $ 5,837 | $461,633 | $467,755 |
| Commercial | | | | | | | |
| Real Estate | 1,263 | — | — | 1,263 | 5,687 | 730,285 | 737,235 |
| Agricultural | 63 | 92 | — | 155 | 4,065 | 63,336 | 67,556 |
| Agricultural | | | | | | | |
| Real Estate | 108 | — | — | 108 | 2,429 | 33,400 | 35,937 |
| Small Business | 2,570 | 1,183 | — | 3,753 | 7,033 | 261,102 | 271,888 |
| | 4,140 | 1,330 | 94 | 5,564 | 25,051 | 1,549,756 | 1,580,371 |
| | | | | | | | |
| Consumer | | | | | | | |
| Indirect | 9,307 | 2,193 | 862 | 12,362 | 1,971 | 814,594 | 828,927 |
| Home Equity | 5,740 | 1,756 | 396 | 7,892 | 6,395 | 561,391 | 575,678 |
| Direct | 927 | 158 | 54 | 1,139 | 399 | 75,098 | 76,636 |
| | 15,974 | 4,107 | 1,312 | 21,393 | 8,765 | 1,451,083 | 1,481,241 |
| | | | | | | | |
| Residential Real Estate Mortgages | 3,002 | 126 | 919 | 4,047 | 8,651 | 535,696 | 548,394 |
| | $23,116 | $5,563 | $2,325 | $31,004 | $ 42,467 | $3,536,535 | $3,610,006 |

There were no material commitments to extend further credit to borrowers with nonperforming loans. Within nonaccrual loans, there are approximately $3.4 million of troubled debt restructured loans at March 31, 2011.

Impaired loans, which primarily consist of nonaccruing commercial, commercial real estate, agricultural, and agricultural real estate loans were $17.2 million at March 31, 2011 and December 31,2010.

The methodology used to establish the allowance for loan and lease losses on impaired loans incorporates specific allocations on loans analyzed individually. Classified loans with outstanding balances of $500 thousand or more are evaluated for impairment through the Company's quarterly status review process. For loans that are impaired as defined by accounting standards, impairment is measured by one of three methods: 1) the fair value of collateral less cost to sell, 2) present value of expected future cash flows or 3) the loan's observable market price. At March 31, 2011, $6.0 million of the total impaired loans had a specific reserve allocation of $1.8 million compared to $5.7 million of impaired loans at December 31, 2010 which had a specific reserve allocation of $2.2 million.

TABLE OF CONTENTS

The following table provides additional information on impaired loans and specific reserve allocations as of March 31, 2011 and December 31, 2010:

Impaired Loans

| | March 31, 2011 | | | December 31, 2010 | | |
|---|---|---|---|---|---|---|
| (in thousands) | Recorded Investment Balance (Book) | Unpaid Principal Balance (Legal) | Related Allowance | Recorded Investment Balance (Book) | Unpaid Principal Balance (Legal) | Related Allowance |
| With no related allowance recorded: | | | | | | |
| Commercial Loans | | | | | | |
| Commercial | $2,459 | $4,197 | | $1,794 | $2,145 | |
| Commercial Real Estate | 3,551 | 4,412 | | 3,787 | 4,467 | |
| Agricultural | 2,665 | 3,131 | | 2,657 | 3,145 | |
| Agricultural Real Estate | 1,265 | 1,376 | | 1,283 | 1,382 | |
| Small Business | 1,281 | 1,608 | | 1,982 | 2,334 | |
| | 11,221 | 14,724 | | 11,503 | 13,473 | |
| | | | | | | |
| With an allowance recorded: | | | | | | |
| Commercial Loans | | | | | | |
| Commercial | $1,877 | $2,806 | $628 | $3,925 | $4,962 | $1,907 |
| Commercial Real Estate | 2,423 | 2,423 | 1,020 | — | — | — |
| Agricultural | 1,596 | 1,886 | 150 | 1,671 | 1,918 | 281 |
| Agricultural Real Estate | 72 | 78 | 17 | 73 | 78 | 23 |
| | 5,968 | 7,193 | 1,815 | 5,669 | 6,958 | 2,211 |
| | | | | | | |
| Total: | $17,189 | $21,917 | $1,815 | $17,172 | $20,431 | $2,211 |

TABLE OF CONTENTS

The following table summarizes the average recorded investments on impaired loans and the interest income recognized for the three months ended March 31, 2011 and March 31, 2010:

Impaired Loans

| | For the three months ended | | | | | |
|---|---|---|---|---|---|---|
| | March 31, 2011 | | | March 31, 2010 | | |
| | Average Recorded | Interest Income Recognized | | Average Recorded | Interest Income Recognized | |
| (in thousands) | Investment | Total | Cash | Investment | Total | Cash |
| With no related allowance recorded: | | | | | | |
| Commercial Loans | | | | | | |
| Commercial | $2,732 | $47 | $47 | $1,871 | $5 | $5 |
| Commercial Real Estate | 3,763 | 21 | 21 | 4,169 | 9 | 9 |
| Agricultural | 2,709 | 27 | 27 | 2,593 | 12 | 12 |
| Agricultural Real Estate | 1,271 | 17 | 17 | 1,969 | 29 | 29 |
| Small Business | 1,400 | 13 | 13 | 653 | 1 | 1 |
| | $11,875 | $125 | $125 | $11,255 | $56 | $56 |
| | | | | | | |
| With an allowance recorded: | | | | | | |
| Commercial Loans | | | | | | |
| Commercial | $1,893 | $30 | $30 | $2,656 | $1 | $1 |
| Commercial Real Estate | 1,147 | - | - | 1,840 | - | - |
| Agricultural | 1,621 | - | - | 1,924 | 12 | 12 |
| Agricultural Real Estate | 72 | 5 | 5 | 78 | 29 | 29 |
| | 4,733 | 35 | 35 | 6,498 | 42 | 42 |
| | | | | | | |
| Total: | $16,608 | $160 | $160 | $17,753 | $98 | $98 |

There has been significant disruption and volatility in the financial and capital markets since the second half of 2008. Turmoil in the mortgage industry adversely impacted both domestic and global economies and led to a significant credit and liquidity crisis in many domestic markets. These conditions were attributable to a variety of factors, in particular the fallout associated with subprime mortgage loans (a type of lending we have never actively pursued). The disruption was exacerbated by the decline of the real estate and housing market. However, in the markets in which the Company does business, the disruption has been somewhat delayed and less significant than in the national market. For example, our real estate market has not suffered the extreme declines seen nationally and our unemployment rate, while notably higher than in prior periods, is still below the national average.

While we continue to adhere to prudent underwriting standards, as a lender we may be adversely impacted by general economic weaknesses and, in particular, a sharp downturn in the housing market nationally. Decreases in real estate values could adversely affect the value of property used as collateral for our loans. Adverse changes in the economy may have a negative effect on the ability of our borrowers to make timely loan payments, which would have an adverse impact on our earnings. An adverse impact on loan delinquencies would decrease our net interest income and adversely impact our loan loss experience, causing increases in our provision and allowance for loan and lease losses.

The Company has developed an internal loan grading system to evaluate and quantify the Bank’s loan portfolio with respect to quality and risk. The system focuses on, among other things, financial strength of borrowers, experience and depth of management, primary and secondary sources of repayment, payment history, nature of the business, and outlook on particular industries. The internal grading system enables the Company to monitor the quality of the entire

loan portfolio on a continuous basis and provide management with an early warning system, enabling recognition and response to problem loans and potential problem loans.

TABLE OF CONTENTS

Commercial Grading System

For commercial and agricultural loans, the Company uses a grading system that relies on quantifiable and measurable characteristics when available. This would include comparison of financial strength to available industry averages, comparison of transaction factors (loan terms and conditions) to loan policy, and comparison of credit history to stated repayment terms and industry averages. Some grading factors are necessarily more subjective such as economic and industry factors, regulatory environment, and management. The grading system for commercial and agricultural loans is as follows:

4 – Doubtful

A doubtful loan has a high probability of total or substantial loss, but because of specific pending events that may strengthen the asset, its classification as a loss is deferred. Doubtful borrowers are usually in default, lack adequate liquidity or capital, and lack the resources necessary to remain an operating entity. Pending events can include mergers, acquisitions, liquidations, capital injections, the perfection of liens on additional collateral, the valuation of collateral, and refinancing. Generally, pending events should be resolved within a relatively short period and the ratings will be adjusted based on the new information. Because of high probability of loss, nonaccrual treatment is required for doubtful assets.

3 – Substandard

Substandard loans have a high probability of payment default, or they have other well-defined weaknesses. They require more intensive supervision by bank management. Substandard loans are generally characterized by current or expected unprofitable operations, inadequate debt service coverage, inadequate liquidity, or marginal capitalization. Repayment may depend on collateral or other credit risk mitigants. For some substandard loans, the likelihood of full collection of interest and principal may be in doubt and should be placed on nonaccrual. Although substandard assets in the aggregate will have a distinct potential for loss, an individual asset's loss potential does not have to be distinct for the asset to be rated substandard.

2 – Special Mention

Special Mention loans have potential weaknesses that may, if not checked or corrected, weaken the asset or inadequately protect the Company's position at some future date. These loans pose elevated risk, but their weakness does not yet justify a substandard classification. Borrowers may be experiencing adverse operating trends (declining revenues or margins) or may be struggling with an ill-proportioned balance sheet (e.g., increasing inventory without an increase in sales, high leverage, tight liquidity). Adverse economic or market conditions, such as interest rate increases or the entry of a new competitor, may also support a special mention rating. Although a Special Mention loan has a higher probability of default than a pass asset, its default is not imminent.

1 – Pass

Loans graded as Pass encompass all loans not graded as Doubtful, Substandard, or Special Mention. Pass loans are in compliance with loan covenants, and payments are generally made as agreed. Pass loans range from superior quality to fair quality.

TABLE OF CONTENTS

Small Business Grading System

Small Business loans are graded as either Classified or Non-classified:

Classified

Classified loans are inadequately protected by the current worth and paying capacity of the obligor or, if applicable, the collateral pledged. These loans have a well-defined weakness, or weaknesses, that jeopardize the liquidation of the debt, or in some cases make collection or liquidation in full, on the basis of currently existing facts, conditions, and values, highly questionable and improbable. They are characterized by the distinct possibility that the Company will sustain some loss if the deficiencies are not corrected. Classified loans have a high probability of payment default, or a high probability of total or substantial loss. These loans require more intensive supervision by management and are generally characterized by current or expected unprofitable operations, inadequate debt service coverage, inadequate liquidity, or marginal capitalization. Repayment may depend on collateral or other credit risk mitigants. When the likelihood of full collection of interest and principal may be in doubt; classified loans are considered to have a nonaccrual status. In some cases, classified loans are considered uncollectible and of such little value that their continuance as assets is not warranted.

Non-classified

Loans graded as Non-classified encompass all loans not graded as Classified. Non-classified loans are in compliance with loan covenants, and payments are generally made as agreed.

Consumer and Residential Mortgage Grading System

Consumer and Residential Mortgage loans are graded as either Performing or Nonperforming. Nonperforming loans are loans that are 1) over 90 days past due and interest is still accruing, 2) on nonaccrual status or 3) restructured. All loans not meeting any of these three criteria are considered Performing.

TABLE OF CONTENTS

The following tables illustrate the Company's credit quality by loan class as of March 31, 2011 and December 31, 2010:

Credit Quality Indicators
As of March 31, 2011

| Commercial Credit Exposure By Internally Assigned Grade: | Commercial | Commercial Real Estate | Agricultural | Agricultural Real Estate | Total |
|---|---|---|---|---|---|
| 1 - Pass | $ 458,161 | $ 665,120 | $ 57,584 | $ 29,316 | $ 1,210,181 |
| 2 - Special Mention | 7,200 | 38,843 | 457 | 538 | 47,038 |
| 3 - Substandard | 23,185 | 47,938 | 8,067 | 4,992 | 84,182 |
| 4 - Doubtful | 1,119 | 1,273 | 90 | — | 2,482 |
| Total | $ 489,665 | $ 753,174 | $ 66,198 | $ 34,846 | $ 1,343,883 |

| Commercial Credit Exposure By Internally Assigned Grade: | Small Business | Total |
|---|---|---|
| Non-classified | $ 240,039 | $ 240,039 |
| Classified | 21,472 | 21,472 |
| Total | $ 261,511 | $ 261,511 |

| Consumer Credit Exposure By Payment Activity: | Indirect | Home Equity | Direct | Total |
|---|---|---|---|---|
| Performing | $ 822,818 | $ 549,093 | $ 74,857 | $ 1,446,768 |
| Nonperforming | 3,134 | 9,437 | 478 | 13,049 |
| Total | $ 825,952 | $ 558,530 | $ 75,335 | $ 1,459,817 |

| Residential Mortgage Credit Exposure By Payment Activity: | Residential Mortgage | Total |
|---|---|---|
| Performing | $ 552,355 | $ 552,355 |
| Nonperforming | 9,428 | 9,428 |
| Total | $ 561,783 | $ 561,783 |

TABLE OF CONTENTS

Credit Quality Indicators
As of December 31, 2010

| Commercial Credit Exposure By Internally Assigned Grade: | Commercial | Commercial Real Estate | Agricultural | Agricultural Real Estate | Total |
|---|---|---|---|---|---|
| 1 - Pass | $441,030 | $654,974 | $61,195 | $30,483 | $1,188,486 |
| 2 - Special Mention | 4,830 | 35,461 | 660 | 936 | 41,887 |
| 3 - Substandard | 21,091 | 46,800 | 5,606 | 4,518 | 78,015 |
| 4 - Doubtful | 804 | — | 95 | — | 95 |
| Total | $467,755 | $737,235 | $67,556 | $35,937 | $1,308,483 |

| Commercial Credit Exposure By Internally Assigned Grade: | Small Business | Total |
|---|---|---|
| Non-classified | $253,120 | $253,120 |
| Classified | 18,768 | 18,768 |
| Total | $271,888 | $271,888 |

| Consumer Credit Exposure By Payment Activity: | Indirect | Home Equity | Direct | Total |
|---|---|---|---|---|
| Performing | $826,094 | $568,887 | $76,183 | $1,471,164 |
| Nonperforming | 2,833 | 6,791 | 453 | 10,077 |
| Total | $828,927 | $575,678 | $76,636 | $1,481,241 |

| Residential Mortgage Credit Exposure By Payment Activity: | Residential Mortgage | Total |
|---|---|---|
| Performing | $538,824 | $538,824 |
| Nonperforming | 9,570 | 9,570 |
| Total | $548,394 | $548,394 |

TABLE OF CONTENTS

Note 5. Earnings Per Share

Basic earnings per share excludes dilution and is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity (such as the Company's dilutive stock options and restricted stock units).

The following is a reconciliation of basic and diluted earnings per share for the periods presented in the consolidated statements of income.

| Three months ended March 31,<br>(in thousands, except per share data) | 2011 | 2010 |
|---|---|---|
| Basic EPS: | | |
| Weighted average common shares outstanding | 34,335 | 34,230 |
| Net income available to common shareholders | 14,307 | 13,976 |
| Basic EPS | $0.42 | $0.41 |
| | | |
| Diluted EPS: | | |
| Weighted average common shares outstanding | 34,335 | 34,230 |
| Dilutive effect of common stock options and restricted stock | 315 | 195 |
| Weighted average common shares and common share equivalents | 34,650 | 34,425 |
| Net income available to common shareholders | 14,307 | 13,976 |
| Diluted EPS | $0.41 | $0.41 |

There were 829,652 stock options for the quarter ended March 31, 2011 and 1,464,626 stock options for the quarter ended March 31, 2010 that were not considered in the calculation of diluted earnings per share since the stock options' exercise price was greater than the average market price during these periods.

Note 6. Defined Benefit Postretirement Plans

The Company has a qualified, noncontributory, defined benefit pension plan covering substantially all of its employees at March 31, 2011. Benefits paid from the plan are based on age, years of service, compensation and social security benefits, and are determined in accordance with defined formulas. The Company's policy is to fund the pension plan in accordance with Employee Retirement Income Security Act ("ERISA") standards. Assets of the plan are invested in publicly traded stocks and bonds. Prior to January 1, 2000, the Company's plan was a traditional defined benefit plan based on final average compensation. On January 1, 2000, the plan was converted to a cash balance plan with grandfathering provisions for existing participants.

In addition to the pension plan, the Company also provides supplemental employee retirement plans to certain current and former executives. These supplemental employee retirement plans and the defined benefit pension plan are collectively referred to herein as "Pension Benefits."

Also, the Company provides certain health care benefits for retired employees. Benefits are accrued over the employees' active service period. Only employees that were employed by the Company on or before January 1, 2000 are eligible to receive postretirement health care benefits. The plan is contributory for participating retirees, requiring participants to absorb certain deductibles and coinsurance amounts with contributions adjusted annually to reflect cost sharing provisions and benefit limitations called for in the plan. Eligibility is contingent upon the direct transition from active employment status to retirement without any break in employment from the Company. Employees also

must be participants in the Company's medical plan prior to their retirement. The Company funds the cost of postretirement health care as benefits are paid. The Company elected to recognize the transition obligation on a delayed basis over twenty years. These postretirement benefits are referred to herein as "Other Benefits."

TABLE OF CONTENTS

The components of expense for Pension Benefits and Other Benefits are set forth below (in thousands):

| | Pension Benefits Three months ended March 31, | | Other Benefits Three months ended March 31, | |
|---|---|---|---|---|
| Components of net periodic benefit cost: | 2011 | 2010 | 2011 | 2010 |
| Service cost | $667 | $462 | $5 | $5 |
| Interest cost | 873 | 871 | 57 | 53 |
| Expected return on plan assets | (1,914) | (1,777) | — | — |
| Net amortization | 406 | 401 | 9 | (8) |
| Total cost (benefit) | $32 | $(43) | $71 | $50 |

The Company is not required to make contributions to the plans in 2011, and did not do so during the three months ended March 31, 2011. The Company recorded approximately $0.3 million and $0.2 million, net of tax, as amortization of pension amounts previously recognized in Accumulated Other Comprehensive Income during the three months ended March 31, 2011 and 2010, respectively.

Recent market conditions have resulted in an unusually high degree of volatility and increased the risks and short term liquidity associated with certain investments held by the Company's defined benefit pension plan ("the Plan") which could impact the value of these investments.

Note 7. Trust Preferred Debentures

CNBF Capital Trust I is a Delaware statutory business trust formed in 1999, for the purpose of issuing $18 million in trust preferred securities and lending the proceeds to the Company. NBT Statutory Trust I is a Delaware statutory business trust formed in 2005, for the purpose of issuing $5 million in trust preferred securities and lending the proceeds to the Company. NBT Statutory Trust II is a Delaware statutory business trust formed in 2006, for the purpose of issuing $50 million in trust preferred securities and lending the proceeds to the Company to provide funding for the acquisition of CNB Bancorp, Inc. These three statutory business trusts are collectively referred herein to as "the Trusts." The Company guarantees, on a limited basis, payments of distributions on the trust preferred securities and payments on redemption of the trust preferred securities. The Trusts are variable interest entities ("VIEs") for which the Company is not the primary beneficiary, as defined by U.S. GAAP. In accordance with U.S. GAAP, the accounts of the Trusts are not included in the Company's consolidated financial statements. On January 1, 2010, the Company adopted Accounting Standards Update ("ASU") 2009-17, Consolidations: Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities ("Topic 810"), which had no impact on the Company's financial statements.

TABLE OF CONTENTS

As of March 31, 2011, the Trusts had the following issues of trust preferred debentures, all held by the Trusts, outstanding (dollars in thousands):

| Description | Issuance Date | Trust Preferred Securities Outstanding | Interest Rate | Trust Preferred Debt Owed To Trust | Final Maturity date |
|---|---|---|---|---|---|
| CNBF Capital Trust I | June 1999 | 18,000 | 3-month LIBOR plus 2.75% | $18,720 | August 2029 |
| NBT Statutory Trust I | November 2005 | 5,000 | 3-month LIBOR plus 1.40% | 5,155 | December 2035 |
| NBT Statutory Trust II | February 2006 | 50,000 | 3-month LIBOR plus 1.40% | 51,547 | March 2036 |

The Company owns all of the common stock of the Trusts, which have issued trust preferred securities in conjunction with the Company issuing trust preferred debentures to the Trusts. The terms of the trust preferred debentures are substantially the same as the terms of the trust preferred securities.

Note 8. Fair Value Measurements and Fair Value of Financial Instruments

U.S. GAAP states that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Fair value measurements are not adjusted for transaction costs. A fair value hierarchy exists within U.S. GAAP that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1 - Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities;

Level 2 - Quoted prices for similar assets or liabilities in active markets, quoted prices in markets that are not active, or inputs that are observable, either directly or indirectly, for substantially the full term of the asset or liability;

Level 3 - Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (i.e., supported by little or no market activity).

A financial instrument’s level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

The types of instruments valued based on quoted market prices in active markets include most U.S. government and agency securities, many other sovereign government obligations, liquid mortgage products, active listed equities and most money market securities. Such instruments are generally classified within level 1 or level 2 of the fair value hierarchy. The Company does not adjust the quoted price for such instruments.

TABLE OF CONTENTS

The types of instruments valued based on quoted prices in markets that are not active, broker or dealer quotations, or alternative pricing sources with reasonable levels of price transparency include most investment-grade and high-yield corporate bonds, less liquid mortgage products, less liquid agency securities, less liquid listed equities, state, municipal and provincial obligations, and certain physical commodities. Such instruments are generally classified within level 2 of the fair value hierarchy.

Level 3 is for positions that are not traded in active markets or are subject to transfer restrictions, valuations are adjusted to reflect illiquidity and/or non-transferability, and such adjustments are generally based on available market evidence. In the absence of such evidence, management's best estimate will be used. Management's best estimate consists of both internal and external support on certain Level 3 investments. Subsequent to inception, management only changes level 3 inputs and assumptions when corroborated by evidence such as transactions in similar instruments, completed or pending third-party transactions in the underlying investment or comparable entities, subsequent rounds of financing, recapitalizations and other transactions across the capital structure, offerings in the equity or debt markets, and changes in financial ratios or cash flows.

For the three months ended March 31, 2011, the Company has made no transfers of assets between Level 1 and Level 2, and has had no Level 3 activity.

The following tables set forth the Company's financial assets and liabilities measured on a recurring basis that were accounted for at fair value. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement (in thousands):

| | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | Balance as of March 31, 2011 |
|---|---|---|---|---|
| Assets: | | | | |
| Securities Available for Sale: | | | | |
| U.S. Treasury | $80,963 | $— | $ — | $80,963 |
| Federal Agency | — | 287,860 | — | 287,860 |
| State & municipal | — | 114,693 | — | 114,693 |
| Mortgage-backed | — | 281,509 | — | 281,509 |
| Collateralized mortgage obligations | — | 310,007 | — | 310,007 |
| Corporate | — | 20,376 | — | 20,376 |
| Other securities | 8,174 | 2,024 | — | 10,198 |
| Total Securities Available for Sale | $89,137 | $1,016,469 | $ — | $1,105,606 |
| | | | | |
| Trading Securities | 3,119 | — | — | 3,119 |
| Total | $92,256 | $1,016,469 | $ — | $1,108,725 |

TABLE OF CONTENTS

| | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | Balance as of December 31, 2010 |
|---|---|---|---|---|
| Assets: | | | | |
| Securities Available for Sale: | | | | |
| U.S. Treasury | $91,280 | $— | $ — | $91,280 |
| Federal Agency | — | 349,750 | — | 349,750 |
| State & municipal | — | 114,937 | — | 114,937 |
| Mortgage-backed | — | 244,808 | — | 244,808 |
| Collateralized mortgage obligations | — | 297,888 | — | 297,888 |
| Corporate | — | 20,489 | — | 20,489 |
| Other securities | 8,190 | 2,026 | — | 10,216 |
| Total Securities Available for Sale | $99,470 | $1,029,898 | $ — | $1,129,368 |
| | | | | |
| Trading Securities | 2,808 | — | — | 2,808 |
| Total | $102,278 | $1,029,898 | $ — | $1,132,176 |

Certain common equity securities are reported at fair value utilizing Level 1 inputs (exchange quoted prices). The majority of the other investment securities are reported at fair value utilizing Level 2 inputs. The prices for these instruments are obtained through an independent pricing service or dealer market participants with whom the Company has historically transacted both purchases and sales of investment securities. Prices obtained from these sources include prices derived from market quotations and matrix pricing. The fair value measurements consider observable data that may include dealer quotes, market spreads, cash flows, the U.S. Treasury yield curve, live trading levels, trade execution data, market consensus prepayment speeds, credit information and the bond's terms and conditions, among other things. Management reviews the methodologies used in pricing the securities by its third party providers.

U.S. GAAP require disclosure of assets and liabilities measured and recorded at fair value on a nonrecurring basis such as goodwill, loans held for sale, other real estate owned, lease residuals, collateral-dependent impaired loans, mortgage servicing rights, and held-to-maturity securities. The only nonrecurring fair value measurement recorded during the three month period ended March 31, 2011 was related to impaired loans. During the three month period ended March 31, 2011, the Company established specific reserves on impaired loans of approximately $1.0 million, which were included in the provision for loan and lease losses for the respective period. The Company uses the fair value of underlying collateral, less costs to sell, to estimate the specific reserves for collateral dependent impaired loans. Based on the valuation techniques used, the fair value measurements for collateral dependent impaired loans are classified as Level 3.

TABLE OF CONTENTS

The following table sets forth information with regard to estimated fair values of financial instruments at March 31, 2011 and December 31, 2010:

| | March 31, 2011 | | December 31, 2010 | |
|---|---|---|---|---|
| (In thousands) | Carrying amount | Estimated fair value | Carrying amount | Estimated fair value |
| Financial assets | | | | |
| Cash and cash equivalents | $321,946 | $321,946 | $168,792 | $168,792 |
| Securities available for sale | 1,105,606 | 1,105,606 | 1,129,368 | 1,129,368 |
| Securities held to maturity | 90,008 | 91,426 | 97,310 | 98,759 |
| Trading securities | 3,119 | 3,119 | 2,808 | 2,808 |
| Loans (1) | 3,626,994 | 3,635,360 | 3,610,006 | 3,626,603 |
| Less allowance for loan losses | 69,934 | — | 71,234 | — |
| Net loans | 3,557,060 | 3,635,360 | 3,538,772 | 3,626,603 |
| Accrued interest receivable | 18,554 | 18,554 | 19,130 | 19,130 |
| Financial liabilities | | | | |
| Savings, NOW, and money market | $2,418,748 | $2,418,748 | $2,291,833 | $2,291,833 |
| Time deposits | 930,361 | 942,271 | 930,778 | 943,988 |
| Noninterest bearing | 909,833 | 909,833 | 911,741 | 911,741 |
| Short-term borrowings | 167,461 | 167,461 | 159,434 | 159,434 |
| Long-term debt | 370,032 | 420,826 | 369,874 | 423,350 |
| Accrued interest payable | 4,430 | 4,430 | 4,356 | 4,356 |
| Trust preferred debentures | 75,422 | 75,422 | 75,422 | 71,148 |

(1) Lease receivables, although excluded from the scope of SFAS No. 107, are included in the estimated fair value amounts at their carrying amounts.

Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates do not reflect any premium or discount that could result from offering for sale at one time the Company’s entire holdings of a particular financial instrument. Because no market exists for a significant portion of the Company’s financial instruments, fair value estimates are based on judgments regarding future expected loss experience, current economic conditions, risk characteristics of various financial instruments, and other factors. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

Fair value estimates are based on existing on and off balance sheet financial instruments without attempting to estimate the value of anticipated future business and the value of assets and liabilities that are not considered financial instruments. For example, the Company has a substantial trust and investment management operation that contributes net fee income annually. The trust and investment management operation is not considered a financial instrument, and its value has not been incorporated into the fair value estimates. Other significant assets and liabilities include the benefits resulting from the low-cost funding of deposit liabilities as compared to the cost of borrowing funds in the market, and premises and equipment. In addition, the tax ramifications related to the realization of the unrealized gains and losses can have a significant effect on fair value estimates and have not been considered in the estimate of fair value.

TABLE OF CONTENTS

Note 9. Securities

The amortized cost, estimated fair value, and unrealized gains and losses of securities available for sale are as follows:

| (In thousands) | Amortized cost | Unrealized gains | Unrealized losses | Estimated fair value |
|---|---|---|---|---|
| March 31, 2011 | | | | |
| U.S. Treasury | $81,254 | $322 | $613 | $80,963 |
| Federal Agency | 289,847 | 1,264 | 3,251 | 287,860 |
| State & municipal | 112,884 | 2,204 | 395 | 114,693 |
| Mortgage-backed | 271,433 | 11,219 | 1,143 | 281,509 |
| Collateralized mortgage obligations | 306,721 | 5,262 | 1,976 | 310,007 |
| Corporate | 20,003 | 373 | — | 20,376 |
| Other securities | 8,065 | 2,138 | 5 | 10,198 |
| Total securities available for sale | $1,090,207 | $22,782 | $7,383 | $1,105,606 |
| December 31, 2010 | | | | |
| U.S. Treasury | $91,338 | $424 | $482 | $91,280 |
| Federal Agency | 350,641 | 1,905 | 2,796 | 349,750 |
| State & municipal | 113,821 | 1,771 | 655 | 114,937 |
| Mortgage-backed | 233,861 | 11,666 | 719 | 244,808 |
| Collateralized mortgage obligations | 293,565 | 6,574 | 2,251 | 297,888 |
| Corporate | 20,005 | 484 | — | 20,489 |
| Other securities | 8,059 | 2,162 | 5 | 10,216 |
| Total securities available for sale | $1,111,290 | $24,986 | $6,908 | $1,129,368 |

In the available for sale category at March 31, 2011, federal agency securities were comprised of Government-Sponsored Enterprise ("GSE") securities; mortgaged-backed securities were comprised of GSE securities with an amortized cost of $247.6 million and a fair value of $255.8 million and US Government Agency securities with an amortized cost of $23.9 million and a fair value of $25.7 million; collateralized mortgage obligations were comprised of GSE securities with an amortized cost of $227.7 million and a fair value of $228.3 million and US Government Agency securities with an amortized cost of $79.0 million and a fair value of $81.7 million.

In the available for sale category at December 31, 2010, federal agency securities were comprised of GSE securities; mortgaged-backed securities were comprised of GSE securities with an amortized cost of $208.9 million and a fair value of $217.9 million and US Government Agency securities with an amortized cost of $25.0 million and a fair value of $26.9 million; collateralized mortgage obligations were comprised of GSE securities with an amortized cost of $206.0 million and a fair value of $207.0 million and US Government Agency securities with an amortized cost of $87.6 million and a fair value of $90.8 million.

Others securities primarily represent marketable equity securities.

There were no sales of securities available for sale during the three months ended March 31, 2011. Proceeds from the sales of securities available for sale totaled $0.7 million during the three month period ending March 31, 2010. Gains on these sales were negligible for the three months ended March 31, 2010.

TABLE OF CONTENTS

Securities available for sale with amortized costs totaling $1.0 billion at March 31, 2011 and $0.9 billion at December 31, 2010, were pledged to secure public deposits and for other purposes required or permitted by law. Additionally, at March 31, 2011 and December 31, 2010, securities available for sale with an amortized cost of $201.9 million and $187.7 million, respectively, were pledged as collateral for securities sold under repurchase agreements.

The amortized cost, estimated fair value, and unrealized gains and losses of securities held to maturity are as follows:

| (In thousands) | Amortized cost | Unrealized gains | Unrealized losses | Estimated fair value |
|---|---|---|---|---|
| March 31, 2011 | | | | |
| Mortgage-backed | $1,650 | $194 | $— | $1,844 |
| State & municipal | 88,358 | 1,225 | 1 | 89,582 |
| Total securities held to maturity | $90,008 | $1,419 | $1 | $91,426 |
| December 31, 2010 | | | | |
| Mortgage-backed | $1,719 | $200 | $— | $1,919 |
| State & municipal | 95,591 | 1,249 | — | 96,840 |
| Total securities held to maturity | $97,310 | $1,449 | $— | $98,759 |

TABLE OF CONTENTS

The following table sets forth information with regard to investment securities with unrealized losses at March 31, 2011 and December 31, 2010:

| | Less than 12 months | | | 12 months or longer | | | Total | | |
|---|---|---|---|---|---|---|---|---|---|
| Security Type: | Fair Value | Unrealized losses | Number of Positions | Fair Value | Unrealized losses | Number of Positions | Fair Value | Unrealized losses | Number of Positions |
| March 31, 2011 | | | | | | | | | |
| U.S. Treasury | $ 40,534 | $ (613) | 4 | $ — | $ — | — | $ 40,534 | $ (613) | 4 |
| Federal agency | 156,548 | (3,251) | 13 | — | — | — | 156,548 | (3,251) | 13 |
| State & municipal | 9,884 | (86) | 14 | 8,165 | (309) | 28 | 18,049 | (395) | 42 |
| Mortgage-backed | 87,731 | (1,143) | 7 | — | — | — | 87,731 | (1,143) | 7 |
| Collateralized mortgage obligations | 100,772 | (1,976) | 6 | — | — | — | 100,772 | (1,976) | 6 |
| Other securities | 95 | (5) | 1 | — | — | — | 95 | (5) | 1 |
| Total securities with unrealized losses | $ 395,564 | $ (7,074) | 45 | $ 8,165 | $ (309) | 28 | $ 403,729 | $ (7,383) | 73 |
| December 31, 2010 | | | | | | | | | |
| U.S. Treasury | $ 40,741 | $ (482) | 4 | $ — | $ — | — | $ 40,741 | $ (482) | 4 |
| Federal agency | 147,012 | (2,796) | 12 | — | — | — | 147,012 | (2,796) | 12 |
| State & municipal | 22,273 | (317) | 31 | 7,533 | (338) | 19 | 29,806 | (655) | 50 |
| Mortgage-backed | 44,340 | (719) | 3 | — | — | — | 44,340 | (719) | 3 |
| Collateralized mortgage obligations | 72,595 | (2,251) | 3 | — | — | — | 72,595 | (2,251) | 3 |
| Other securities | 95 | (5) | 1 | — | — | — | 95 | (5) | 1 |
| Total securities with unrealized losses | $ 327,056 | $ (6,570) | 54 | $ 7,533 | $ (338) | 19 | $ 334,589 | $ (6,908) | 73 |

Declines in the fair value of held-to-maturity and available-for-sale securities below their cost that are deemed to be other than temporary are reflected in earnings as realized losses or in other comprehensive income, depending on whether the Company intends to sell the security or more likely than not will be required to sell the security before recovery of its amortized cost basis less any current-period credit loss. If the Company intends to sell the security or more likely than not will be required to sell the security before recovery of its amortized cost basis less any current-period credit loss, the other-than-temporary impairment shall be recognized in earnings equal to the entire difference between the investment's amortized cost basis and its fair value at the balance sheet date. If the Company does not intend to sell the security and it is not more likely than not that the entity will be required to sell the security before recovery of its amortized cost basis less any current-period credit loss, the other-than-temporary impairment shall be separated into (a) the amount representing the credit loss and (b) the amount related to all other factors. The amount of the total other-than-temporary impairment related to the credit loss shall be recognized in earnings. The amount of the total other-than-temporary impairment related to other factors shall be recognized in other comprehensive income, net of applicable taxes.

In estimating other-than-temporary impairment losses, management considers, among other things, (i) the length of time and the extent to which the fair value has been less than cost, (ii) the financial condition and near-term prospects of the issuer, and (iii) the historical and implied volatility of the fair value of the security.

TABLE OF CONTENTS

Management has the intent to hold the securities classified as held to maturity until they mature, at which time it is believed the Company will receive full value for the securities. Furthermore, as of March 31, 2011, management also had the intent to hold, and will not be required to sell, the securities classified as available for sale for a period of time sufficient for a recovery of cost, which may be until maturity. The unrealized losses are due to increases in market interest rates over the yields available at the time the underlying securities were purchased. When necessary, the Company has performed a discounted cash flow analysis to determine whether or not it will receive the contractual principal and interest on certain securities. The fair value is expected to recover as the bonds approach their maturity date or repricing date or if market yields for such investments decline. As of March 31, 2011, management believes the impairments detailed in the table above are temporary and no other-than-temporary impairment losses have been realized in the Company's consolidated statements of income.

The following tables set forth information with regard to contractual maturities of debt securities at March 31, 2011:

| (In thousands) | Amortized cost | Estimated fair value |
|---|---|---|
| Debt securities classified as available for sale | | |
| Within one year | $31,426 | $31,884 |
| From one to five years | 355,588 | 353,904 |
| From five to ten years | 221,170 | 229,776 |
| After ten years | 473,958 | 479,844 |
| | $1,082,142 | $1,095,408 |
| | | |
| Debt securities classified as held to maturity | | |
| Within one year | $38,196 | $38,236 |
| From one to five years | 38,360 | 39,403 |
| From five to ten years | 9,432 | 9,573 |
| After ten years | 4,020 | 4,214 |
| | $90,008 | $91,426 |

Maturities of mortgage-backed, collateralized mortgage obligations and asset-backed securities are stated based on their estimated average lives. Actual maturities may differ from estimated average lives or contractual maturities because, in certain cases, borrowers have the right to call or prepay obligations with or without call or prepayment penalties.

Except for U.S. Government securities, there were no holdings, when taken in the aggregate, of any single issuer that exceeded 10% of consolidated stockholders' equity at March 31, 2011.

TABLE OF CONTENTS

NBT BANCORP INC. AND SUBSIDIARIES
Item 2 -- MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The purpose of this discussion and analysis is to provide a concise description of the financial condition and results of operations of NBT Bancorp Inc. and its wholly owned consolidated subsidiaries, NBT Bank, N.A. (the "Bank"), NBT Financial Services, Inc. ("NBT Financial"), and NBT Holdings, Inc. ("NBT Holdings") (collectively referred to herein as the "Company"). This discussion will focus on results of operations, financial condition, capital resources and asset/liability management. Reference should be made to the Company's consolidated financial statements and footnotes thereto included in this Form 10-Q as well as to the Company's Annual Report on Form 10-K for the year ended December 31, 2010 for an understanding of the following discussion and analysis. Operating results for the three month period ended March 31, 2011 are not necessarily indicative of the results of the full year ending December 31, 2011 or any future period.

Forward-looking Statements

Certain statements in this filing and future filings by the Company with the Securities and Exchange Commission, in the Company's press releases or other public or shareholder communications, contain forward-looking statements, as defined in the Private Securities Litigation Reform Act. These statements may be identified by the use of phrases such as "anticipate," "believe," "expect," "forecasts," "projects," "could," or other similar terms. There are a number of factors, many of which are beyond the Company's control, that could cause actual results to differ materially from those contemplated by the forward-looking statements. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following: (1) competitive pressures among depository and other financial institutions may increase significantly; (2) revenues may be lower than expected; (3) changes in the interest rate environment may affect interest margins; (4) general economic conditions, either nationally or regionally, may be less favorable than expected, resulting in, among other things, a deterioration in credit quality and/or a reduced demand for credit; (5) legislative or regulatory changes, including changes in accounting standards or tax laws, may adversely affect the businesses in which the Company is engaged; (6) competitors may have greater financial resources and develop products that enable such competitors to compete more successfully than the Company; (7) adverse changes may occur in the securities markets or with respect to inflation; (8) acts of war or terrorism; (9) the costs and effects of litigation and of unexpected or adverse outcomes in such litigation; (10) internal control failures; and (11) the Company's success in managing the risks involved in the foregoing.

The Company cautions readers not to place undue reliance on any forward-looking statements, which speak only as of the date made, and advises readers that various factors, including those described above and other factors discussed in the Company's annual and quarterly reports previously filed with the Securities and Exchange Commission, could affect the Company's financial performance and could cause the Company's actual results or circumstances for future periods to differ materially from those anticipated or projected.

Unless required by law, the Company does not undertake, and specifically disclaims any obligations to publicly release any revisions to any forward-looking statements to reflect the occurrence of anticipated or unanticipated events or circumstances after the date of such statements.

TABLE OF CONTENTS

Critical Accounting Policies

Management of the Company considers the accounting policy relating to the allowance for loan and lease losses to be a critical accounting policy given the judgment in evaluating the level of the allowance required to cover credit losses inherent in the loan and lease portfolio and the material effect that such judgments can have on the results of operations. While management's current evaluation of the allowance for loan and lease losses indicates that the allowance is adequate, under different conditions or assumptions, the allowance may need to be increased or decreased. For example, if historical loan and lease loss experience significantly changed or if current economic conditions deteriorated or improved, particularly in the Company's primary market area, provisions for loan and lease losses may be increased or decreased to adjust the allowance. In addition, the assumptions and estimates relating to loss experience, ability to collect and economic conditions used in the internal reviews of the Company's nonperforming loans and potential problem loans has a significant impact on the overall analysis of the adequacy of the allowance for loan and lease losses. While management has concluded that the current evaluation of collateral values is reasonable under the circumstances, if collateral valuations were significantly changed, the Company's allowance for loan and lease policy may require increases or decreases in the provision for loan and lease losses.

Management of the Company considers the accounting policy relating to pension accounting to be a critical accounting policy. Management is required to make various assumptions in valuing its pension assets and liabilities. These assumptions include the expected rate of return on plan assets, the discount rate, and the rate of increase in future compensation levels. Changes to these assumptions could impact earnings in future periods. The Company takes into account the plan asset mix, funding obligations, and expert opinions in determining the various rates used to estimate pension expense. The Company also considers relevant indices and market interest rates in setting the appropriate discount rate. In addition, the Company reviews expected inflationary and merit increases to compensation in determining the rate of increase in future compensation levels.

Management of the Company considers the accounting policy relating to other-than-temporary impairment to be a critical accounting policy. Management systematically evaluates certain assets for other-than-temporary declines in fair value, primarily investment securities. Management considers historical values and current market conditions as a part of the assessment. The amount of the total other-than-temporary impairment related to the credit loss is recognized in earnings and the amount of the total other-than-temporary impairment related to other factors is recognized in other comprehensive income, net of applicable taxes.

Overview

Significant factors management reviews to evaluate the Company's operating results and financial condition include, but are not limited to: net income and earnings per share, return on assets and equity, net interest margin, noninterest income, operating expenses, asset quality indicators, loan and deposit growth, capital management, liquidity and interest rate sensitivity, enhancements to customer products and services, technology advancements, market share and peer comparisons. The following information should be considered in connection with the Company's results for the first three months of 2011:

Net income for the three months ended March 31, 2011 was $14.3 million, up $0.3 million, or 2.4%, from the three months ended March 31, 2010. Net income per diluted share for the three months ended March 31, 2011 was $0.41 per share, equal to the three months ended March 31, 2010.

Net interest margin (on a fully taxable equivalent basis ("FTE")) was 4.11% for the three months ended March 31, 2011 as compared to 4.21% for the same period in 2010.

Capital ratios showed significant increases from December 31, 2010 to March 31, 2011:

35

TABLE OF CONTENTS

- Tier 1 Leverage ratio increased from 9.16% to 9.40%
- Tier 1 Capital ratio increased from 12.44% to 12.76%
- Total Risk-Based Capital Ratio increased from 13.70% to 14.02%

Past due loans as a percentage of total loans improved to 0.66% at March 31, 2011, as compared with 0.86% at December 31, 2010.

Net charge-offs for the three months ended March 31, 2011 were $5.3 million, down from $5.6 million for the same period in 2010.

The provision for loan and lease losses was $4.0 million for the three months ended March 31, 2011, down from $9.2 million for the same period in 2010.

Annualized return on average assets was 1.08% for the three months ended March 31, 2011, up from 1.03% for the three months ended March 31, 2010.

Noninterest income decreased slightly from $20.3 million for the three months ended March 31, 2010 to $20.1 million for the three months ended March 31, 2011. Service charges on deposit accounts were down $1.1 million, or 17.3%, for the three months ended March 31, 2011 as compared with the three months ended March 31, 2010 as a result of the effects of implementing new regulations regarding overdraft fees in the third quarter of 2010. This decrease was offset by increases in insurance and other financial services revenue, trust income, and ATM and debit card fees.

The Company continues to make strategic investments into new markets in an effort to position itself for future growth. In the first quarter of 2011, the Company opened an office in Williston, VT with plans for additional expansion.

The following table depicts several annualized measurements of performance using U.S. GAAP net income that management reviews in analyzing the Company's performance. Returns on average assets and average equity measure how effectively an entity utilizes its total resources and capital, respectively. Net interest margin, which is the net federal taxable equivalent (FTE) interest income divided by average earning assets, is a measure of an entity's ability to utilize its earning assets in relation to the cost of funding. Interest income for tax-exempt securities and loans is adjusted to a taxable equivalent basis using the statutory Federal income tax rate of 35%.

| For the three months ended March 31 | 2011 | | 2010 | |
|---|---|---|---|---|
| Return on average assets (ROAA) | 1.08 | % | 1.03 | % |
| Return on average equity (ROAE) | 10.78 | % | 11.05 | % |
| Net Interest Margin | 4.11 | % | 4.21 | % |

Net Interest Income

Net interest income is the difference between interest income on earning assets, primarily loans and securities, and interest expense on interest bearing liabilities, primarily deposits and borrowings. Net interest income is affected by the interest rate spread, the difference between the yield on earning assets and cost of interest bearing liabilities, as well as the volumes of such assets and liabilities. Net interest income is one of the major determining factors in a financial institution's performance as it is the principal source of earnings. Additional rate reductions on deposits are becoming more difficult as deposit rates are at or near their floor, which could result in additional margin pressure as

well as a decrease in net interest margin.

TABLE OF CONTENTS

FTE net interest income decreased $1.8 million, or 3.5%, during the three months ended March 31, 2011, compared to the same period of 2010. The decrease in FTE net interest income resulted primarily from a decrease in the yield on interest earning assets of 40 bp to 4.99% for the three months ended March 31, 2011 from 5.39% for the same period in 2010. This decrease was partially offset by a decrease of 31 bp on the rate paid on interest bearing liabilities for the three months ended March 31, 2011 period as compared to the same period in 2010. The interest rate spread decreased 9 bp during the three months ended March 31, 2011 compared to the same period in 2010. The net interest margin decreased by 10 bp to 4.11% for the three months ended March 31, 2011, compared with 4.21% for the same period in 2010.

For the quarter ended March 31, 2011, total interest income decreased $5.7 million, or 8.5%, from the same period in 2010 primarily as a result of the decrease in the yield earned on earning assets. The yield on securities available for sale decreased 88 bp to 3.14% for the three months ended March 31, 2011 from 4.02% for the three months ended March 31, 2010. This decrease was due to the decreasing rate environment from March 31, 2010 to March 31, 2011 resulting in reinvestment of cash flows from maturing securities into lower yielding securities. In addition, the yield on loans and leases decreased 27 bp to 5.73% for the three months ended March 31, 2011 from 6.00% for the three months ended March 31, 2010. Average interest earning assets decreased approximately $66.4 million, or 1.3%, for the three months ended March 31, 2011 as compared to the same period in 2010 which also contributed to the decrease in total interest income.

For the three months ended March 31, 2011, total interest expense decreased $3.9 million, or 26.3%, from the three months ended March 31, 2010. This decrease was due in large part to a decrease in average interest bearing liabilities of $246.5 million, or 6.0%, for the three months ended March 31, 2011 as compared with the three months ended March 31, 2010. The lower average balance was due primarily to a decrease in average long-term debt for the three months ended March 31, 2011 as the Company paid down long term borrowings in addition to lower total average interest bearing deposits, which decreased $86.3 million, or 2.6%, for the three months ended March 31, 2011 when compared to the same period in 2010.

The aforementioned decrease in total interest expense was also due to the decrease in the rate paid on average interest bearing liabilities from 1.44% for the three months ended March 31, 2010 to 1.13% for the three months ended March 31, 2011. The rate paid on average interest bearing deposits decreased 24 bp from 1.02% for the three months ended March 31, 2010 to 0.78% for the same period in 2011. The rate paid on average time deposits decreased from 2.19% for the three months ended March 31, 2010 to 1.90% for the three months ended March 31, 2011. The rate paid on average money market deposit accounts decreased from 0.70% for the three months ended March 31, 2010 to 0.42% for the three months ended March 31, 2011. Going forward, additional rate reductions on deposits could be more difficult as deposit rates are at or near their floors.

Total average borrowings, including trust preferred debentures, decreased $160.2 million, or 21.1%, for the three months ended March 31, 2011 compared with the same period in 2010, primarily due to the aforementioned pay down of long term borrowings. Given the funds sold position, the Company elected to prepay FHLB borrowings during 2009 and 2010. The rate paid on long-term debt increased slightly to 3.91% for the three months ended March 31, 2011 as compared to 3.90% for the three months ended March 31, 2010. As a result of the decrease in the average balance, interest paid on long-term debt decreased $1.5 million, or 29.5%, for the three months ended March 31, 2011 as compared to the same period in 2010.

TABLE OF CONTENTS

Average Balances and Net Interest Income

The following tables include the condensed consolidated average balance sheet, an analysis of interest income/expense and average yield/rate for each major category of earning assets and interest bearing liabilities on a taxable equivalent basis. Interest income for tax-exempt securities and loans has been adjusted to a taxable-equivalent basis using the statutory Federal income tax rate of 35%.

| | Three Months ended March 31, | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | 2011 | | | | 2010 | | | |
| (dollars in thousands) | Average Balance | Interest | Yield/ Rates | | Average Balance | Interest | Yield/ Rates | |
| ASSETS | | | | | | | | |
| Short-term interest bearing accounts | $141,309 | $69 | 0.20 | % | $124,018 | $67 | 0.22 | % |
| Securities available for sale (1)(excluding unrealized gains or losses) | 1,098,042 | 8,501 | 3.14 | % | 1,088,604 | 10,781 | 4.02 | % |
| Securities held to maturity (1) | 94,098 | 1,202 | 5.18 | % | 155,800 | 1,714 | 4.46 | % |
| Investment in FRB and FHLB Banks | 27,246 | 425 | 6.33 | % | 34,728 | 529 | 6.17 | % |
| Loans and leases (2) | 3,616,191 | 51,092 | 5.73 | % | 3,640,137 | 53,880 | 6.00 | % |
| Total interest earning assets | $4,976,886 | $61,289 | 4.99 | % | $5,043,287 | $66,971 | 5.39 | % |
| Other assets | 420,171 | | | | 446,257 | | | |
| Total assets | $5,397,057 | | | | $5,489,544 | | | |
| | | | | | | | | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | | | | | |
| Money market deposit accounts | $1,085,882 | 1,116 | 0.42 | % | $1,093,986 | $1,896 | 0.70 | % |
| NOW deposit accounts | 698,141 | 635 | 0.37 | % | 722,179 | 822 | 0.46 | % |
| Savings deposits | 574,370 | 165 | 0.12 | % | 532,677 | 193 | 0.15 | % |
| Time deposits | 931,532 | 4,371 | 1.90 | % | 1,027,343 | 5,543 | 2.19 | % |
| Total interest bearing deposits | $3,289,925 | $6,287 | 0.78 | % | $3,376,185 | $8,454 | 1.02 | % |
| Short-term borrowings | 153,374 | 58 | 0.15 | % | 157,255 | 124 | 0.32 | % |
| Trust preferred debentures | 75,422 | 889 | 4.78 | % | 75,422 | 1,027 | 5.52 | % |
| Long-term debt | 369,979 | 3,571 | 3.91 | % | 526,326 | 5,065 | 3.90 | % |
| Total interest bearing liabilities | $3,888,700 | $10,805 | 1.13 | % | $4,135,188 | $14,670 | 1.44 | % |
| Demand deposits | 904,748 | | | | 759,533 | | | |
| Other liabilities | 65,398 | | | | 81,649 | | | |
| Stockholders' equity | 538,211 | | | | 513,174 | | | |
| Total liabilities and stockholders' equity | $5,397,057 | | | | $5,489,544 | | | |
| Net interest income (FTE) | | 50,484 | | | | 52,301 | | |
| Interest rate spread | | | 3.86 | % | | | 3.95 | % |
| Net interest margin | | | 4.11 | % | | | 4.21 | % |
| Taxable equivalent adjustment | | 1,232 | | | | 1,500 | | |
| Net interest income | | $49,252 | | | | $50,801 | | |

(1) Securities are shown at average amortized cost

(2) For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding

TABLE OF CONTENTS

The following table presents changes in interest income and interest expense attributable to changes in volume (change in average balance multiplied by prior year rate), changes in rate (change in rate multiplied by prior year volume), and the net change in net interest income. The net change attributable to the combined impact of volume and rate has been allocated to each in proportion to the absolute dollar amounts of change.

Analysis of Changes in Taxable Equivalent Net Interest Income

Three months ended March 31,

| | Increase (Decrease) 2011 over 2010 | | |
|---|---|---|---|
| (in thousands) | Volume | Rate | Total |
| Short-term interest bearing accounts | $32 | $(30) | $2 |
| Securities available for sale | 642 | (2,922) | (2,280) |
| Securities held to maturity | (1,956) | 1,444 | (512) |
| Investment in FRB and FHLB Banks | (186) | 82 | (104) |
| Loans and leases | (352) | (2,436) | (2,788) |
| Total interest income | (1,820) | (3,862) | (5,682) |
| | | | |
| Money market deposit accounts | (14) | (766) | (780) |
| NOW deposit accounts | (27) | (160) | (187) |
| Savings deposits | 81 | (109) | (28) |
| Time deposits | (489) | (683) | (1,172) |
| Short-term borrowings | (3) | (63) | (66) |
| Trust preferred debentures | — | (138) | (138) |
| Long-term debt | (1,600) | 106 | (1,494) |
| Total interest expense | (2,052) | (1,813) | (3,865) |
| | | | |
| Change in FTE net interest income | $232 | $(2,049) | $(1,817) |

Noninterest Income

Noninterest income is a significant source of revenue for the Company and an important factor in the Company's results of operations. The following table sets forth information by category of noninterest income for the periods indicated:

| | Three months ended March 31, | |
|---|---|---|
| (in thousands) | 2011 | 2010 |
| Service charges on deposit accounts | $5,072 | $6,130 |
| Insurance and other financial services revenue | 5,773 | 5,245 |
| Trust | 2,036 | 1,766 |
| Net securities gains | 27 | 28 |
| Bank owned life insurance | 1,035 | 981 |
| ATM and debit card fees | 2,668 | 2,367 |
| Retirement plan administration fees | 2,171 | 2,390 |
| Other | 1,344 | 1,434 |
| Total noninterest income | $20,126 | $20,341 |

39

TABLE OF CONTENTS

Noninterest income for the three months ended March 31, 2011 was $20.1 million, relatively flat compared with $20.3 million for the same period in 2010. Insurance and other financial services revenue increased approximately $0.5 million for the three months ended March 31, 2011 as compared to the three months ended March 31, 2010, due to new business and improved market conditions. Trust revenue increased approximately $0.3 million for the three months ended March 31, 2011 as compared to the three months ended March 31, 2010 due primarily to an increase in fair market value of trust assets under administration. ATM and debit card fees also increased approximately $0.3 million for the three months ended March 31, 2011 as compared to the three months ended March 31, 2010. These increases were offset by a decrease in service charges on deposit accounts of approximately $1.1 million, or 17.3%, for the three months ended March 31, 2011 as compared with the same period in 2010. The decrease in service charges was the result of a decrease in overdraft activity due to the effects of implementing new regulations regarding overdraft fees in the third quarter of 2010.

Noninterest Expense

Noninterest expenses are also an important factor in the Company's results of operations. The following table sets forth the major components of noninterest expense for the periods indicated:

| | Three months ended March 31, | |
|---|---|---|
| | 2011 | 2010 |
| (in thousands) | | |
| Salaries and employee benefits | $ 25,004 | $ 22,204 |
| Occupancy | 4,522 | 4,152 |
| Equipment | 2,190 | 2,100 |
| Data processing and communications | 2,914 | 3,218 |
| Professional fees and outside services | 2,066 | 2,284 |
| Office supplies and postage | 1,545 | 1,542 |
| Amortization of intangible assets | 733 | 781 |
| Loan collection and other real estate owned | 719 | 1,059 |
| Advertising | 568 | 667 |
| FDIC expenses | 1,496 | 1,553 |
| Other | 3,304 | 2,600 |
| Total noninterest expense | $ 45,061 | $ 42,160 |

Noninterest expense for the three months ended March 31, 2011 was $45.1 million, up from $42.2 million, or 6.9%, for the same period in 2010. Salaries and employee benefits increased $2.8 million, or 12.6%, for the three months ended March 31, 2011 compared with the same period in 2010. This increase was due primarily to increases in full-time-equivalent employees, merit increases and other employee benefits. In addition, occupancy expenses increased approximately $0.4 million for the three months ended March 31, 2011 as compared to the same period in 2010, primarily due to continued branch expansion and expenses related to the harsh winter. Other operating expenses consisting of various items increased approximately $0.7 million for the three months ended March 31, 2011 as compared to the same period in 2010 with no significant driver. These increases were partially offset by a decrease in data processing and communications expenses of approximately $0.3 million for the three months ended March 31, 2011 as compared to the three months ended March 31, 2010. This decrease was due to the renegotiation of a data processing contract resulting in a decrease in processing fees. In addition, loan collection and other real estate owned expenses decreased approximately $0.3 million for the three months ended March 31, 2011 as compared to the three months ended March 31, 2010. This decrease was due primarily to sales of other real estate owned resulting in a reduction in maintenance expenses on properties owned by the Company.

Income Taxes

Income tax expense for the three month period ended March 31, 2011 was $6.0 million, up from $5.8 million for the same period in 2010. The effective tax rate was 29.7% for the three months ended March 31, 2011, as compared to 29.2% for the same period in 2010.

TABLE OF CONTENTS

ANALYSIS OF FINANCIAL CONDITION

Securities

The Company classifies its securities at date of purchase as available for sale, held to maturity or trading. Held to maturity debt securities are those that the Company has the ability and intent to hold until maturity. Held to maturity securities are recorded at amortized cost. Available for sale securities are recorded at fair value. Unrealized holding gains and losses, net of the related tax effect, on available for sale securities are excluded from earnings and are reported in stockholders' equity as a component of accumulated other comprehensive income or loss. For the securities that the Company does not have the intent to sell and will not be more likely than not required to sell, the amount of the total other-than-temporary impairment related to the credit loss is recognized in earnings and the amount of the total other-than-temporary impairment related to other factors is recognized in other comprehensive income, net of applicable taxes. Securities with an other-than-temporary impairment are generally placed on nonaccrual status. Trading securities are recorded at fair value, with net unrealized gains and losses recognized currently in income. Transfers of securities between categories are recorded at fair value at the date of transfer.

Average total earning securities decreased $52.3 million, or 4.2%, for the three months ended March 31, 2011 when compared to the same period in 2010. The average balance of securities available for sale increased $9.4 million, or 0.9%, for the three months ended March 31, 2011 when compared to the same period in 2010. The average balance of securities held to maturity decreased $61.7 million, or 39.6%, for the three months ended March 31, 2011, compared to the same period in 2010. This decrease was due primarily to the scheduled run-off of municipal securities in the held to maturity portfolio. The average total securities portfolio represents 24.0% of total average earning assets for the three months ended March 31, 2011, down from 24.7% for the same period in 2010.

TABLE OF CONTENTS

The following table details the composition of securities available for sale, securities held to maturity and regulatory investments for the periods indicated:

| | March 31, 2011 | | December 31, 2010 | |
|---|---|---|---|---|
| Mortgage-backed securities: | | | | |
| With maturities 15 years or less | 20 | % | 16 | % |
| With maturities greater than 15 years | 3 | % | 4 | % |
| Collateral mortgage obligations | 25 | % | 24 | % |
| Municipal securities | 17 | % | 17 | % |
| US agency notes | 30 | % | 35 | % |
| Other | 5 | % | 4 | % |
| Total | 100 | % | 100 | % |

The Company's mortgage backed securities, U.S. agency notes, and collateralized mortgage obligations are all "prime/conforming" and are guaranteed by Fannie Mae, Freddie Mac, Federal Home Loan Bank, Federal Farm Credit Banks, or Ginnie Mae ("GNMA"). GNMA securities are considered equivalent to U.S. Treasury securities, as they are backed by the full faith and credit of the U.S. government. Currently, there are no subprime mortgages in our investment portfolio.

During the three months ended March 31, 2011, the Company experienced a shift from U.S. agency notes to mortgage-backed securities. As of March 31, 2011, mortgage-backed securities with maturities of 15 years or less comprised 20% of the securities portfolio as compared to 16% as of December 31, 2010. As of March 31, 2011, US agency notes comprised 30% of the Company's securities as compared to 35% as of December 31, 2010.

Loans and Leases

A summary of loans and leases, net of deferred fees and origination costs, by category for the periods indicated follows:

| (In thousands) | March 31, 2011 | December 31, 2010 |
|---|---|---|
| Residential real estate mortgages | $561,783 | $548,394 |
| Commercial | 593,857 | 577,731 |
| Commercial real estate mortgages | 839,482 | 844,458 |
| Real estate construction and development | 62,389 | 45,444 |
| Agricultural and agricultural real estate mortgages | 109,666 | 112,738 |
| Consumer | 901,287 | 905,563 |
| Home equity | 558,530 | 575,678 |
| Total loans and leases | $3,626,994 | $3,610,006 |

Total loans and leases increased by $17.0 million, or 0.5%, at March 31, 2011 from December 31, 2010, and represent approximately 66.2% of assets, as compared to 67.6% of total assets at December 31, 2010. Commercial loans increased approximately $16.1 million, or 2.8%, from December 31, 2010 to March 31, 2011. Real estate construction and development loans increased by approximately $16.9 million, or 37.3%, from December 31, 2010 to March 31, 2011. These increases were slightly offset by a decrease in home equity loans of approximately $17.1 million, or 3.0%, from December 31, 2010 to March 31, 2011.

42

TABLE OF CONTENTS

Allowance for Loan and Lease Losses, Provision for Loan and Lease Losses, and Nonperforming Assets

The allowance for loan and lease losses is maintained at a level estimated by management to provide adequately for risk of probable losses inherent in the current loan and lease portfolio. The adequacy of the allowance for loan and lease losses is continuously monitored using a methodology designed to ensure the level of the allowance reasonably reflects the loan portfolio's risk profile. It is evaluated to ensure that it is sufficient to absorb all reasonably estimable credit losses inherent in the current loan and lease portfolio.

Management considers the accounting policy relating to the allowance for loan and lease losses to be a critical accounting policy given the degree of judgment exercised in evaluating the level of the allowance required to cover credit losses in the portfolio and the material effect that such judgments can have on the consolidated results of operations.

For purposes of evaluating the adequacy of the allowance, the Company considers a number of significant factors that affect the collectibility of the portfolio. For individually analyzed loans, these factors include estimates of loss exposure, which reflect the facts and circumstances that affect the likelihood of repayment of such loans as of the evaluation date. For homogeneous pools of loans and leases, estimates of the Company's exposure to credit loss reflect a thorough current assessment of a number of factors, which could affect collectibility. These factors include: past loss experience; the size, trend, composition, and nature of the loans and leases; changes in lending policies and procedures, including underwriting standards and collection, charge-off and recovery practices; trends experienced in nonperforming and delinquent loans and leases; current economic conditions in the Company's market; portfolio concentrations that may affect loss experienced across one or more components of the portfolio; the effect of external factors such as competition, legal and regulatory requirements; and the experience, ability, and depth of lending management and staff. In addition, various regulatory agencies, as an integral component of their examination process, periodically review the Company's allowance for loan and lease losses. Such agencies may require the Company to recognize additions to the allowance based on their judgment about information available to them at the time of their examination, which may not be currently available to management.

After a thorough consideration and validation of the factors discussed above, required additions or reductions to the allowance for loan and lease losses are made periodically by charges to the provision for loan and lease losses. These charges are necessary to maintain the allowance at a level which management believes is reasonably reflective of the overall inherent risk of probable loss in the portfolio. While management uses available information to recognize losses on loans and leases, additions or reductions to the allowance may fluctuate from one reporting period to another. These fluctuations are reflective of changes in risk associated with portfolio content and/or changes in management's assessment of any or all of the determining factors discussed above. The allowance for loan and lease losses to outstanding loans and leases decreased slightly to 1.93% as of March 31, 2011 as compared to 1.97% at December 31, 2010. Management considers the allowance for loan losses to be adequate based on evaluation and analysis of the loan portfolio.

The following table reflects changes to the allowance for loan and lease losses for the periods presented. The allowance is increased by provisions for losses charged to operations and is reduced by net charge-offs. Charge-offs are made when the ability to collect loan principal within a reasonable time becomes unlikely. Any recoveries of previously charged-off loans are credited directly to the allowance for loan and lease losses.

TABLE OF CONTENTS

Allowance For Loan and Lease Losses

| (dollars in thousands) | Three months ended March 31, 2011 | March 31, 2010 |
|---|---|---|
| Balance, beginning of period | $71,234 | $66,550 |
| Recoveries | 998 | 1,242 |
| Chargeoffs | (6,263) | (6,885) |
| Net chargeoffs | (5,265) | (5,643) |
| Provision for loan losses | 3,965 | 9,243 |
| Balance, end of period | $69,934 | $70,150 |
| Composition of Net Chargeoffs | | |
| Commercial and agricultural | $(2,450) 47 % | $(2,305) 41 % |
| Real estate mortgage | (98) 2 % | (106) 2 % |
| Consumer | (2,717) 51 % | (3,232) 57 % |
| Net chargeoffs | $(5,265) 100 % | $(5,643) 100 % |
| Annualized net chargeoffs to average loans and leases | 0.59 % | 0.63 % |

Nonperforming assets consist of nonaccrual loans, loans 90 days or more past due and still accruing, restructured loans, OREO, and nonperforming securities. Loans are generally placed on nonaccrual when principal or interest payments become ninety days past due, unless the loan is well secured and in the process of collection. Loans may also be placed on nonaccrual when circumstances indicate that the borrower may be unable to meet the contractual principal or interest payments. OREO represents property acquired through foreclosure and is valued at the lower of the carrying amount or fair value, less any estimated disposal costs. Nonperforming securities include securities which management believes are other-than-temporarily impaired, are carried at their estimated fair value and are not accruing interest.

Nonperforming Assets

| (Dollars in thousands) | March 31, 2011 | | December 31, 2010 | |
|---|---|---|---|---|
| Nonaccrual loans | Amount | % | Amount | % |
| Commercial and agricultural loans and real estate | $25,224 | 53 % | $24,402 | 57 % |
| Real estate mortgages | 5,995 | 13 % | 8,338 | 20 % |
| Consumer | 11,457 | 25 % | 8,765 | 21 % |
| Troubled debt restructured loans | 4,015 | 9 % | 962 | 2 % |
| Total nonaccrual loans | 46,691 | 100 % | 42,467 | 100 % |
| Loans 90 days or more past due and still accruing | | | | |
| | | | | |
| Commercial and agricultural loans and real estate | 395 | 20 % | 94 | 4 % |
| Real estate mortgages | 19 | 1 % | 919 | 40 % |
| Consumer | 1,593 | 79 % | 1,312 | 56 % |
| Total loans 90 days or more past due and still accruing | 2,007 | 100 % | 2,325 | 100 % |
| | | | | |
| Total nonperforming loans | 48,698 | | 44,792 | |
| Other real estate owned (OREO) | 630 | | 901 | |
| Total nonperforming assets | 49,328 | | 45,693 | |
| Total nonperforming loans to total loans and leases | 1.34 % | | 1.24 % | |
| Total nonperforming assets to total assets | 0.90 % | | 0.86 % | |
| Total allowance for loan and lease losses to nonperforming loans | 143.61 % | | 159.03 % | |

TABLE OF CONTENTS

Loans over 60 days past due but not over 90 days past due were 0.11% of total loans as of March 31, 2011, compared to 0.15% of total loans as of December 31, 2010. In addition to nonperforming loans, the Company has also identified approximately $79.4 million in potential problem loans at March 31, 2011 as compared to $82.2 million at December 31, 2010. Potential problem loans are loans that are currently performing, but known information about possible credit problems of the borrowers causes management to have serious doubts as to the ability of such borrowers to comply with the present loan repayment terms and which may result in classification of such loans as nonperforming at some time in the future. At the Company, potential problem loans are typically defined as loans that are performing but are classified by the Company's loan rating system as "substandard." At March 31, 2011, potential problem loans primarily consisted of commercial real estate and commercial and agricultural loans. Management cannot predict the extent to which economic conditions may worsen or other factors which may impact borrowers and the potential problem loans. Accordingly, there can be no assurance that other loans will not become 90 days or more past due, be placed on nonaccrual, become restructured, or require increased allowance coverage and provision for loan losses.

The Company recorded a provision for loan and lease losses of $4.0 million during the first quarter of 2011 compared with $9.2 million during the first quarter of 2010. Annualized net charge-offs to average loans and leases for the three months ended March 31, 2011 were 0.59%, compared with 0.63% for three months ended March 31, 2010. The Company's allowance for loan and lease losses decreased slightly to 1.93% of loans and leases at March 31, 2011, compared with 1.97% at December 31, 2010. Specific reserves on impaired loans totaled $1.8 million at March 31, 2011 and $2.2 million at December 31, 2010. General allocations decreased to $68.1 million at March 31, 2011 from $69.0 million at December 31, 2010.

Subprime mortgage lending, which has been the riskiest sector of the residential housing market, is not a market that the Company has ever actively pursued. The market does not apply a uniform definition of what constitutes "subprime" lending. Our reference to subprime lending relies upon the "Statement on Subprime Mortgage Lending" issued by the Office of Thrift Supervision and the other federal bank regulatory agencies, or the Agencies, on June 29, 2007, which further referenced the "Expanded Guidance for Subprime Lending Programs," or the Expanded Guidance, issued by the Agencies by press release dated January 31, 2001. In the Expanded Guidance, the Agencies indicated that subprime lending does not refer to individual subprime loans originated and managed, in the ordinary course of business, as exceptions to prime risk selection standards. The Agencies recognize that many prime loan portfolios will contain such accounts. The Agencies also excluded prime loans that develop credit problems after acquisition and community development loans from the subprime arena. According to the Expanded Guidance, subprime loans are other loans to borrowers which display one or more characteristics of reduced payment capacity. Five specific criteria, which are not intended to be exhaustive and are not meant to define specific parameters for all subprime borrowers and may not match all markets or institutions' specific subprime definitions, are set forth, including having a FICO score of 660 or below. Based upon the definition and exclusions described above, management believes that the Company is a prime lender. Within the loan portfolio, there are loans that, at the time of origination, had FICO scores of 660 or below. However, since the Company is a portfolio lender, it reviews all data contained in borrower credit reports and does not base underwriting decisions solely on FICO scores. We believe the aforementioned loans, when made, were amply collateralized and otherwise conformed to our prime lending standards. The Company has not originated Alt A loans or no interest loans.

Deposits

Total deposits were $4.3 billion at March 31, 2011, up $124.6 million, or 3.0%, from December 31, 2010. Savings, NOW and money market accounts increased $126.9 million, or 5.5%, from December 31, 2010 to March 31, 2011. Time deposits decreased nominally from December 31, 2010 to March 31, 2011 and demand deposits decreased slightly by approximately $1.9 million, or 0.2%, from December 31, 2010 to March 31, 2011.

45

TABLE OF CONTENTS

Total average deposits for the three months ended March 31, 2011 increased $59.0 million, or 1.4%, from the same period in 2010. The Company experienced a slight decrease in average money market accounts of $8.1 million, or 0.7%, for the three months ended March 31, 2011 compared to the same period in 2010. Average NOW accounts decreased $24.0 million, or 3.3%, for the three months ended March 31, 2011 as compared to the same period in 2010. Average savings accounts increased $41.7 million, or 7.8%, for the three month period ending March 31, 2011 as compared to the same period in 2010. This increase in average savings accounts was primarily due to a run-off of time deposit accounts due to a decline in interest rates offered on time deposits. Average time deposits decreased $95.8 million, or 9.3%, for the three months ended March 31, 2011 from the same period in 2010. Average demand deposit accounts increased $145.2 million, or 19.1%, for the three months ended March 31, 2011 as compared to the same period in 2010. This was due primarily to an increasing customer base, as the Company continues to expand into new markets.

Borrowed Funds

The Company's borrowed funds consist of short-term borrowings and long-term debt. Short-term borrowings totaled $167.5 million at March 31, 2011 compared to $159.4 million at December 31, 2010. Long-term debt was $370.0 million at March 31, 2011, as compared to $369.9 million at December 31, 2010. For more information about the Company's borrowing capacity and liquidity position, see "Liquidity Risk" below.

Capital Resources

Stockholders' equity of $539.1 million represented 9.84% of total assets at March 31, 2011, compared with $533.6 million, or 9.99% as of December 31, 2010. Under previously disclosed stock repurchase plans, the Company purchased 107,871 shares of its common stock during the three month period ended March 31, 2011, for a total of $2.4 million at an average price of $21.96 per share. At March 31, 2011, there were 868,319 shares available for repurchase under this previously announced stock repurchase plan. This plan was authorized on October 26, 2009 in the amount of 1,000,000 shares and expires on December 31, 2011.

The Board of Directors considers the Company's earnings position and earnings potential when making dividend decisions. The Company does not have a target dividend pay out ratio.

As the capital ratios in the following table indicate, the Company remained "well capitalized" at March 31, 2011 under applicable bank regulatory requirements. Capital measurements are well in excess of regulatory minimum guidelines and meet the requirements to be considered well capitalized for all periods presented. Tier 1 leverage, Tier 1 capital and Total risk-based capital ratios have regulatory minimum guidelines of 3%, 4% and 8% respectively, with requirements to be considered well capitalized of 5%, 6% and 10%, respectively.

| Capital Measurements | March 31, 2011 | | December 31, 2010 | |
|---|---|---|---|---|
| Tier 1 leverage ratio | 9.40 | % | 9.16 | % |
| Tier 1 capital ratio | 12.76 | % | 12.44 | % |
| Total risk-based capital ratio | 14.02 | % | 13.70 | % |
| Cash dividends as a percentage of net income | 48.32 | % | 48.04 | % |
| Per common share: | | | | |
| Book value | $15.65 | | $15.51 | |
| Tangible book value | $11.82 | | $11.67 | |

TABLE OF CONTENTS

Liquidity and Interest Rate Sensitivity Management

Market Risk

Interest rate risk is the primary market risk affecting the Company. Other types of market risk, such as foreign currency exchange rate risk and commodity price risk, do not arise in the normal course of the Company's business activities. Interest rate risk is defined as an exposure to a movement in interest rates that could have an adverse effect on the Company's net interest income. Net interest income is susceptible to interest rate risk to the degree that interest bearing liabilities mature or reprice on a different basis than earning assets. When interest bearing liabilities mature or reprice more quickly than earning assets in a given period, a significant increase in market rates of interest could adversely affect net interest income. Similarly, when earning assets mature or reprice more quickly than interest bearing liabilities, falling interest rates could result in a decrease in net interest income.

In an attempt to manage the Company's exposure to changes in interest rates, management monitors the Company's interest rate risk. Management's Asset Liability Committee ("ALCO") meets monthly to review the Company's interest rate risk position and profitability, and to recommend strategies for consideration by the Board of Directors. Management also reviews loan and deposit pricing and the Company's securities portfolio, formulates investment and funding strategies, and oversees the timing and implementation of transactions to assure attainment of the Board's objectives in the most effective manner. Notwithstanding the Company's interest rate risk management activities, the potential for changing interest rates is an uncertainty that can have an adverse effect on net income.

In adjusting the Company's asset/liability position, the Board and management attempt to manage the Company's interest rate risk while minimizing net interest margin compression. At times, depending on the level of general interest rates, the relationship between long- and short-term interest rates, market conditions and competitive factors, the Board and management may determine to increase the Company's interest rate risk position somewhat in order to increase its net interest margin. The Company's results of operations and net portfolio values remain vulnerable to changes in interest rates and fluctuations in the difference between long- and short-term interest rates. Assuming interest rates remain at our near current historical lows, net interest margin will continue to experience compression. Additional rate reductions on deposits are becoming more difficult as deposit rates are at or near their floors, and with asset yields continuing to reprice at lower rates, this could result in additional margin pressure as well as a decrease in net interest income.

The primary tool utilized by ALCO to manage interest rate risk is a balance sheet/income statement simulation model (interest rate sensitivity analysis). Information such as principal balance, interest rate, maturity date, cash flows, next repricing date (if needed), and current rates is uploaded into the model to create an ending balance sheet. In addition, ALCO makes certain assumptions regarding prepayment speeds for loans and leases and mortgage related investment securities along with any optionality within the deposits and borrowings.

The model is first run under an assumption of a flat rate scenario (i.e. no change in current interest rates) with a static balance sheet over a 12-month period. Two additional models are run with static balance sheets: (1) a gradual increase of 200 bp, and (2) a gradual decrease of 100 bp taking place over a 12-month period. Under these scenarios, assets subject to prepayments are adjusted to account for faster or slower prepayment assumptions. Any investment securities or borrowings that have callable options embedded into them are handled accordingly based on the interest rate scenario. The resultant changes in net interest income are then measured against the flat rate scenario.

In the declining rate scenario, net interest income is projected to decrease when compared to the forecasted net interest income in the flat rate scenario through the simulation period. The decrease in net interest income is a result of earning assets repricing downward at a faster rate than interest bearing liabilities. The inability to effectively lower deposit rates will likely reduce or eliminate the benefit of lower interest rates. In the rising rate scenarios, net interest income

is projected to experience a decline from the flat rate scenario. Net interest income is projected to remain at lower levels than in a flat rate scenario through the simulation period primarily due to a lag in assets repricing while funding costs increase. The potential impact on earnings is dependent on the ability to lag deposit repricing. If short-term rates continue to increase, the Company expects competitive pressures will likely lead to core deposit pricing increases, which will likely continue compression of the net interest margin.

TABLE OF CONTENTS

Net interest income for the next 12 months in the + 200/- 100 bp scenarios, as described above, is within the internal policy risk limits of not more than a 7.5% change in net interest income. The following table summarizes the percentage change in net interest income in the rising and declining rate scenarios over a 12-month period from the forecasted net interest income in the flat rate scenario using the March 31, 2011 balance sheet position:

Interest Rate Sensitivity Analysis

| Change in interest rates (in bp points) | Percent change in net interest income |
|---|---|
| +200 | (1.47 %) |
| -100 | (1.54 %) |

The Company has taken several measures to mitigate exposure to an upward rate scenario. The Company has extended short term wholesale borrowings (three months or less) into longer term borrowings with maturities of three, four and five years along with purchasing monthly floating rate investments. In addition, the Company will continue to focus on growing noninterest bearing demand deposits and prudently managing deposit costs.

Liquidity Risk

Liquidity involves the ability to meet the cash flow requirements of customers who may be depositors wanting to withdraw funds or borrowers needing assurance that sufficient funds will be available to meet their credit needs. The ALCO is responsible for liquidity management and has developed guidelines which cover all assets and liabilities, as well as off balance sheet items that are potential sources or uses of liquidity. Liquidity policies must also provide the flexibility to implement appropriate strategies and tactical actions. Requirements change as loans and leases grow, deposits and securities mature, and payments on borrowings are made. Liquidity management includes a focus on interest rate sensitivity management with a goal of avoiding widely fluctuating net interest margins through periods of changing economic conditions.

The primary liquidity measurement the Company utilizes is called the Basic Surplus, which captures the adequacy of its access to reliable sources of cash relative to the stability of its funding mix of average liabilities. Basic Surplus is calculated by subtracting short-term liabilities from liquid assets. This approach recognizes the importance of balancing levels of cash flow liquidity from short- and long-term securities with the availability of dependable borrowing sources which can be accessed when necessary. At March 31, 2011, the Company’s Basic Surplus measurement was 11.3% of total assets or $621 million as compared to the December 31, 2010 Basic Surplus of 9.7%, and was above the Company’s minimum of 5% or $274 million set forth in its liquidity policies. Since March 2009, the Company has been in a Fed Funds sold position as a result of excess liquidity.

This Basic Surplus approach enables the Company to adequately manage liquidity from both operational and contingency perspectives. By tempering the need for cash flow liquidity with reliable borrowing facilities, the Company is able to operate with a more fully invested and, therefore, higher interest income generating securities portfolio. The makeup and term structure of the securities portfolio is, in part, impacted by the overall interest rate sensitivity of the balance sheet. Investment decisions and deposit pricing strategies are impacted by the liquidity position.

TABLE OF CONTENTS

The Company's primary source of funds is the Bank. Certain restrictions exist regarding the ability of the Bank to transfer funds to the Company in the form of cash dividends. The approval of the Office of Comptroller of the Currency (OCC) is required to pay dividends when a bank fails to meet certain minimum regulatory capital standards or when such dividends are in excess of a subsidiary bank's earnings retained in the current year plus retained net profits for the preceding two years (as defined in the regulations). At March 31, 2011, approximately $94.7 million of the total stockholders' equity of the Bank was available for payment of dividends to the Company without approval by the OCC. The Bank's ability to pay dividends is also subject to the Bank being in compliance with regulatory capital requirements. The Bank is currently in compliance with these requirements. Under the General Corporation Law of the State of Delaware, the Company may declare and pay dividends either out of its surplus or, in case there is no surplus, out of its net profits for the fiscal year in which the dividend is declared and/or the preceding fiscal year.

At March 31, 2011 and December 31, 2010, FHLB advances outstanding totaled $345 million. The Bank is a member of the FHLB system and had additional borrowing capacity from the FHLB of approximately $310 million at March 31, 2011 and $284 million at December 31, 2010. In addition, unpledged securities could have been used to increase borrowing capacity at the FHLB by an additional $167 million at March 31, 2011, or used to collateralize other borrowings, such as repurchase agreements. At March 31, 2011 the Bank also had additional borrowing capacity from unused collateral at the Federal Reserve of $453 million.

Recent Accounting Pronouncements

ASU 2010-28, Intangibles—Goodwill and Other (Topic 350): When to Perform Step 2 of the Goodwill Impairment Test for Reporting Units with Zero or Negative Carrying Amounts (a consensus of the FASB Emerging Issues Task Force) was issued in December 2010. ASU 2010-28 modifies Step 1 of the goodwill impairment test for reporting units with zero or negative carrying amounts. For those reporting units, an entity is required to perform Step 2 of the goodwill impairment test if it is more likely than not that a goodwill impairment exists. In determining whether it is more likely than not that a goodwill impairment exists, an entity should consider whether there are any adverse qualitative factors. The qualitative factors are consistent with the existing guidance and examples in paragraph 350-20-35-30, which requires that goodwill of a reporting unit be tested for impairment between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. This topic was effective for the Company beginning in 2011 and has not had any impact upon adoption.

ASU 2011-02, A Creditor's Determination of Whether a Restructuring Is a Troubled Debt Restructuring (Topic 310), was issued in April 2011. The amendments in this Update provide guidance in evaluating whether a restructuring constitutes a troubled debt restructuring. A creditor must separately conclude that both of the following exist: 1. The restructuring constitutes a concession. 2. The debtor is experiencing financial difficulties. The amendments to Topic 310 clarify the guidance on a creditor's evaluation of whether it has granted a concession as follows: 1. If a debtor does not otherwise have access to funds at a market rate for debt with similar risk characteristics as the restructured debt, the restructuring would be considered to be at a below-market rate, which may indicate that the creditor has granted a concession. In that circumstance, a creditor should consider all aspects of the restructuring in determining whether it has granted a concession. If a creditor determines that it has granted a concession, the creditor must make a separate assessment about whether the debtor is experiencing financial difficulties to determine whether the restructuring constitutes a troubled debt restructuring. 2. A temporary or permanent increase in the contractual interest rate as a result of a restructuring does not preclude the restructuring from being considered a concession because the new contractual interest rate on the restructured debt could still be below the market interest rate for new debt with similar risk characteristics. In such situations, a creditor should consider all aspects of the restructuring in determining whether it has granted a concession. If a creditor determines that it has granted a concession, the creditor must make a separate assessment about whether the debtor is experiencing financial difficulties to determine whether the restructuring constitutes a troubled debt restructuring. 3. A restructuring that results in a delay in payment that is insignificant is not a concession. However, an entity should consider various factors in assessing whether a

restructuring resulting in a delay in payment is insignificant. The amendments include examples illustrating the assessment of whether a restructuring results in a delay in payment that is insignificant. The amendments to Topic 310 also clarify the guidance on a creditor's evaluation of whether a debtor is experiencing financial difficulties as follows: 1. A creditor may conclude that a debtor is experiencing financial difficulties, even though the debtor is not currently in payment default. A creditor should evaluate whether it is probable that the debtor would be in payment default on any of its debt in the foreseeable future without the modification. In addition, the amendments to Topic 310 clarify that a creditor is precluded from using the effective interest rate test in the debtor's guidance on restructuring of payables when evaluating whether a restructuring constitutes a troubled debt restructuring. The amendments in this Update are effective for the first interim or annual period beginning on or after June 15, 2011 and should be applied retrospectively to the beginning of the annual period of adoption. The amendments in this Update require disclosures consistent with its effective date. The Company does not expect the implementation of this amendment to have a material effect on its financial statements, but will have a significant effect on disclosures in our interim and annual reports.

TABLE OF CONTENTS

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Information called for by Item 3 is contained in the Liquidity and Interest Rate Sensitivity Management section of the Management's Discussion and Analysis of Financial Condition and Results of Operations.

Item 4. CONTROLS AND PROCEDURES

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of September 30, 2010. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of March 31, 2011, the Company's disclosure controls and procedures were effective.

There were no changes made in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1 – LEGAL PROCEEDINGS

There are no material legal proceedings, other than ordinary routine litigation incidental to the business, to which the Company or any of its subsidiaries is a party or of which any of their property is subject.

TABLE OF CONTENTS

Item 1A – RISK FACTORS

Management of the Company does not believe there have been any material changes in the risk factors that were disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2010 filed with the Securities and Exchange Commission on March 1, 2011.

Item 2 – UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(a) Not applicable

(b) Not applicable

(c) The table below sets forth the information with respect to purchases made by the Company (as defined in Rule 10b-18(a)(3) under the Securities Exchange Act of 1934), of our common stock during the quarter ended March 31, 2011:

| Period | Total Number of Shares Purchased | Average Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans | Maximum Number of Shares That May Yet be Purchased Under The Plans (1) |
|---|---|---|---|---|
| 1/1/11 - 1/31/11 | — | $— | — | 976,190 |
| 2/1/11 - 2/28/11 | — | — | — | 976,190 |
| 3/1/11 - 3/31/11 | 107,871 | 21.96 | 107,871 | 868,319 |
| Total | 107,871 | $21.96 | 107,871 | 868,319 |

1) Under previously disclosed stock repurchase plans, the Company purchased 107,871 shares of its common stock during the three month period ended March 31, 2011, for a total of $2.4 million at an average price of $21.96 per share. At March 31, 2011, there were 868,319 shares available for repurchase under this previously announced stock repurchase plan. This plan was authorized on October 26, 2009 in the amount of 1,000,000 shares and expires on December 31, 2011.

Item 3 – DEFAULTS UPON SENIOR SECURITIES

None

Item 4 – [REMOVED AND RESERVED]

None

Item 5 – OTHER INFORMATION

None

TABLE OF CONTENTS

Item 6 – EXHIBITS

3.1 Certificate of Incorporation of NBT Bancorp Inc. as amended through July 23, 2001 (filed as Exhibit 3.1 to Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).

3.2 By-laws of NBT Bancorp Inc. as amended and restated through July 23, 2001 (filed as Exhibit 3.2 to Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).

3.3 Certificate of Designation of the Series A Junior Participating Preferred Stock (filed as Exhibit A to Exhibit 4.1 of the Registration's Form 8-K, file Number 0-14703, filed on November 18, 2004, and incorporated herein by reference).

4.1 Specimen common stock certificate for NBT's common stock (filed as exhibit 4.3 to the Registrant's Amendment No. 1 to Registration Statement on Form S-4 filed on December 27, 2005 and incorporated herein by reference).

4.2 Rights Agreement, dated as of November 15, 2004, between NBT Bancorp Inc. and Registrar and Transfer Company, as Rights Agent (filed as Exhibit 4.1 to Registrant's Form 8-K, file number 0-14703, filed on November 18, 2004, and incorporated by reference herein).

31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Written Statement of the Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Written Statement of the Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101.INS Instance Document

101.SCH Schema Document

101.CAL Calculation Linkbase Document

101.DEF Definition Linkbase Document

101.LAB Labels Linkbase Document

101.PRE Presentation Linkbase Document

TABLE OF CONTENTS

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized, this 10th day of May 2011.

NBT BANCORP INC.

By: /s/ Michael J. Chewens
Michael J. Chewens, CPA
Senior Executive Vice President
Chief Financial Officer

TABLE OF CONTENTS

EXHIBIT INDEX

3.1 Certificate of Incorporation of NBT Bancorp Inc. as amended through July 23, 2001 (filed as Exhibit 3.1 to Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).

3.2 By-laws of NBT Bancorp Inc. as amended and restated through July 23, 2001 (filed as Exhibit 3.2 to Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).

3.3 Certificate of Designation of the Series A Junior Participating Preferred Stock (filed as Exhibit A to Exhibit 4.1 of the Registration's Form 8-K, file Number 0-14703, filed on November 18, 2004, and incorporated herein by reference).

4.1 Specimen common stock certificate for NBT's common stock (filed as exhibit 4.3 to the Registrant's Amendment No. 1 to Registration Statement on Form S-4 filed on December 27, 2005 and incorporated herein by reference).

4.2 Rights Agreement, dated as of November 15, 2004, between NBT Bancorp Inc. and Registrar and Transfer Company, as Rights Agent (filed as Exhibit 4.1 to Registrant's Form 8-K, file number 0-14703, filed on November 18, 2004, and incorporated by reference herein).

31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Written Statement of the Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Written Statement of the Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101.INS Instance Document

101.SCH Schema Document

101.CAL Calculation Linkbase Document

101.DEF Definition Linkbase Document

101.LAB Labels Linkbase Document

101.PRE Presentation Linkbase Document