

PAPA JOHNS INTERNATIONAL INC  
Form 10-Q  
April 25, 2006

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended March 26, 2006

OR

**Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

Commission File Number: 0-21660

**PAPA JOHN S INTERNATIONAL, INC.**

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(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**61-1203323**  
(I.R.S. Employer Identification  
number)

**2002 Papa Johns Boulevard**  
**Louisville, Kentucky 40299-2334**  
(Address of principal executive offices)

**(502) 261-7272**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

At April 19, 2006, there were outstanding 32,596,301 shares of the registrant's common stock, par value \$.01 per share.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## Papa John's International, Inc. and Subsidiaries

## Condensed Consolidated Balance Sheets

| (In thousands)                                    | March 26, 2006<br>(Unaudited) | December 25, 2005<br>(Note) |
|---|-------------------------------|-----------------------------|
| <b>Assets</b>                                     |                               |                             |
| <b>Current assets:</b>                            |                               |                             |
| Cash and cash equivalents                         | \$ 17,595                     | \$ 22,098                   |
| Accounts receivable                               | 21,501                        | 21,300                      |
| Inventories                                       | 22,723                        | 26,030                      |
| Prepaid expenses and other current assets         | 11,782                        | 13,456                      |
| Deferred income taxes                             | 6,607                         | 7,085                       |
| Assets of discontinued operations held for sale   |                               | 2,039                       |
| <b>Total current assets</b>                       | <b>80,208</b>                 | <b>92,008</b>               |
| Investments                                       | 5,108                         | 6,282                       |
| Net property and equipment                        | 178,222                       | 178,447                     |
| Notes receivable                                  | 10,540                        | 7,667                       |
| Deferred income taxes                             | 3,333                         | 1,899                       |
| Goodwill  | 41,307                        | 41,878                      |
| Other assets                                      | 15,596                        | 13,772                      |
| Assets of discontinued operation held for sale    |                               | 8,609                       |
| <b>Total assets</b>                               | <b>\$ 334,314</b>             | <b>\$ 350,562</b>           |
| <b>Liabilities and stockholders' equity</b>       |                               |                             |
| <b>Current liabilities:</b>                       |                               |                             |
| Accounts payable                                  | \$ 29,389                     | \$ 28,937                   |
| Income and other taxes                            | 24,058                        | 16,862                      |
| Accrued expenses                                  | 46,518                        | 49,634                      |
| Current portion of debt                           | 12,450                        | 6,100                       |
| <b>Total current liabilities</b>                  | <b>112,415</b>                | <b>101,533</b>              |
| Unearned franchise and development fees           | 6,980                         | 7,256                       |
| Long-term debt, net of current portion            | 20,015                        | 49,016                      |
| Other long-term liabilities                       | 30,250                        | 31,478                      |
| <b>Stockholders' equity:</b>                      |                               |                             |
| Preferred stock                                   |                               |                             |
| Common stock                                      | 335                           | 331                         |
| Additional paid-in capital                        | 169,795                       | 160,999                     |
| Accumulated other comprehensive income (loss)     | 391                           | (290)                       |
| Retained earnings                                 | 16,241                        | 239                         |
| Treasury stock                                    | (22,108)                      |                             |
| <b>Total stockholders' equity</b>                 | <b>164,654</b>                | <b>161,279</b>              |
| <b>Total liabilities and stockholders' equity</b> | <b>\$ 334,314</b>             | <b>\$ 350,562</b>           |

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Note: The balance sheet at December 25, 2005 has been derived from the audited consolidated financial statements at that date but does not include all information and footnotes required by accounting principles generally accepted in the United States for a complete set of financial statements.

*See accompanying notes.*

## Papa John's International, Inc. and Subsidiaries

## Consolidated Statements of Income

(Unaudited)

| (In thousands, except per share amounts)   | Three Months Ended |                 |
|--|--------------------|-----------------|
|  | March 26, 2006     | March 27, 2005  |
| <b>Domestic revenues:</b>  |                    |                 |
| Company-owned restaurant sales   | \$ 106,740         | \$ 110,714      |
| Variable interest entities restaurant sales  | 2,446              | 5,167           |
| Franchise royalties  | 14,238             | 13,365          |
| Franchise and development fees   | 588                | 703             |
| Commissary sales   | 102,692            | 100,912         |
| Other sales  | 10,870             | 13,392          |
| <b>International revenues:</b>   |                    |                 |
| Royalties and franchise and development fees   | 1,457              | 1,558           |
| Restaurant and commissary sales  | 3,318              | 2,826           |
| <b>Total revenues</b>  | <b>242,349</b>     | <b>248,637</b>  |
| <b>Costs and expenses:</b>   |                    |                 |
| <b>Domestic Company-owned restaurant expenses:</b>                                   |                    |                 |
| Cost of sales  | 20,878             | 25,240          |
| Salaries and benefits  | 31,501             | 34,139          |
| Advertising and related costs  | 9,192              | 9,611           |
| Occupancy costs  | 6,162              | 6,600           |
| Other operating expenses   | 13,803             | 14,066          |
| Total domestic Company-owned restaurant expenses                                     | 81,536             | 89,656          |
| Variable interest entities restaurant expenses                                       | 2,107              | 4,612           |
| <b>Domestic commissary and other expenses:</b>                                       |                    |                 |
| Cost of sales  | 83,543             | 82,428          |
| Salaries and benefits  | 7,465              | 7,454           |
| Other operating expenses   | 11,140             | 14,170          |
| Total domestic commissary and other expenses   | 102,148            | 104,052         |
| Loss (income) from the franchise cheese-purchasing program, net of minority interest | (4,576)            | 1,009           |
| International operating expenses   | 3,423              | 2,709           |
| General and administrative expenses  | 24,244             | 21,297          |
| Minority interests and other general expenses  | 1,698              | 1,917           |
| Depreciation and amortization  | 6,561              | 7,344           |
| <b>Total costs and expenses</b>  | <b>217,141</b>     | <b>232,596</b>  |
| <b>Operating income from continuing operations</b>                                   | <b>25,208</b>      | <b>16,041</b>   |
| Investment income  | 376                | 377             |
| Interest expense   | (801)              | (1,502)         |
| <b>Income from continuing operations before income taxes</b>                         | <b>24,783</b>      | <b>14,916</b>   |
| Income tax expense   | 9,170              | 5,519           |
| Income from continuing operations  | 15,613             | 9,397           |
| Income from discontinued operations, net of tax                                      | 389                | 568             |
| <b>Net income</b>  | <b>\$ 16,002</b>   | <b>\$ 9,965</b> |
| <b>Basic earnings per common share:</b>  |                    |                 |
| Income from continuing operations  | \$ 0.47            | \$ 0.28         |
| Income from discontinued operations, net of tax                                      | 0.01               | 0.02            |
| <b>Basic earnings per common share</b>   | <b>\$ 0.48</b>     | <b>\$ 0.30</b>  |
| <b>Earnings per common share assuming dilution</b>                                   |                    |                 |
| Income from continuing operations  | \$ 0.46            | \$ 0.28         |
| Income from discontinued operations, net of tax                                      | 0.01               | 0.02            |
| <b>Earnings per common share - assuming dilution</b>                                 | <b>\$ 0.47</b>     | <b>\$ 0.30</b>  |

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|   |        |        |
|---|--------|--------|
| Basic weighted average shares outstanding   | 33,122 | 33,178 |
| Diluted weighted average shares outstanding | 33,983 | 33,564 |

*See accompanying notes.*

**Papa John's International, Inc. and Subsidiaries**

**Consolidated Statements of Stockholders' Equity**

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(Unaudited)

| (In thousands)  | Common<br>Stock Shares<br>Outstanding | Common<br>Stock | Additional<br>Paid-In<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Retained<br>Earnings | Treasury<br>Stock | Total<br>Stockholders<br>Equity |
|---|---------------------------------------|-----------------|----------------------------------|--|----------------------|-------------------|---------------------------------|
| <b>Balance at December 26, 2004</b>                                       | 33,460                                | \$ 650          | \$ 242,331                       | \$ (555)   | \$ 317,142           | \$ (420,345)      | \$ 139,223                      |
| Comprehensive income:   |                                       |                 |                                  |  |                      |                   |                                 |
| Net income  |                                       |                 |                                  |  | 9,965                |                   | 9,965                           |
| Change in valuation of interest rate swap agreement, net of tax of \$124  |                                       |                 |                                  | 520  |                      |                   | 520                             |
| Other, net  |                                       |                 |                                  | (31)   |                      |                   | (31)                            |
| Comprehensive income  | 10,454                                |                 |                                  |  |                      |                   |                                 |
| Issuance of common stock from treasury stock                              | 55                                    |                 |                                  |  |                      | 1,000             | 1,000                           |
| Exercise of stock options   | 372                                   | 4               | 5,221                            |  |                      |                   | 5,225                           |
| Tax benefit related to exercise of non-qualified stock options            |                                       |                 | 251                              |  |                      |                   | 251                             |
| Acquisition of treasury stock   | (807)                                 |                 |                                  |  |                      | (13,932)          | (13,932)                        |
| Other   |                                       |                 | 213                              |  |                      |                   | 213                             |
| <b>Balance at March 27, 2005</b>  | 33,080                                | \$ 654          | \$ 248,016                       | \$ (66)  | \$ 327,107           | \$ (433,277)      | \$ 142,434                      |
| <b>Balance at December 25, 2005</b>                                       | 33,081                                | \$ 331          | \$ 160,999                       | \$ (290)   | \$ 239               | \$                | \$ 161,279                      |
| Comprehensive income:   |                                       |                 |                                  |  |                      |                   |                                 |
| Net income  |                                       |                 |                                  |  | 16,002               |                   | 16,002                          |
| Change in valuation of interest rate swap agreements, net of tax of \$359 |                                       |                 |                                  | 611  |                      |                   | 611                             |
| Other, net  |                                       |                 |                                  | 70   |                      |                   | 70                              |
| Comprehensive income  | 16,683                                |                 |                                  |  |                      |                   |                                 |
| Exercise of stock options   | 437                                   | 4               | 6,604                            |  |                      |                   | 6,608                           |
| Tax benefit related to exercise of non-qualified stock options            |                                       |                 | 1,538                            |  |                      |                   | 1,538                           |
| Acquisition of treasury stock   | (716)                                 |                 |                                  |  |                      | (22,108)          | (22,108)                        |
| Other   |                                       |                 | 654                              |  |                      |                   | 654                             |
| <b>Balance at March 26, 2006</b>  | 32,802                                | \$ 335          | \$ 169,795                       | \$ 391   | \$ 16,241            | \$ (22,108)       | \$ 164,654                      |

At March 27, 2005, the accumulated other comprehensive loss of \$66 was comprised of net unrealized loss on the interest rate swap agreement of \$444, offset by unrealized foreign currency translation gains of \$378.

At March 26, 2006, the accumulated other comprehensive gain of \$391 was comprised of net unrealized gain on the interest rate swap agreement of \$244, net unrealized gain on investments of \$6 and unrealized foreign currency translation gains of \$141.

See accompanying notes.

## Papa John's International, Inc. and Subsidiaries

## Consolidated Statements of Cash Flows

(Unaudited)

| (In thousands)   | Three Months Ended |                |
|--|--------------------|----------------|
|  | March 26, 2006     | March 27, 2005 |
| <b>Operating activities</b>  |                    |                |
| Income from continuing operations  | \$ 15,613          | \$ 9,397       |
| Adjustments to reconcile income from continuing operations to net cash provided by operating activities: |                    |                |
| Restaurant closure, impairment and disposition losses  | 103                | 119            |
| Provision for uncollectible accounts and notes receivable  | 1,085              | 593            |
| Depreciation and amortization  | 6,561              | 7,344          |
| Deferred income taxes  | (1,335)            | (1,221)        |
| Stock-based compensation expense   | 698                | 229            |
| Excess tax benefit related to exercise of non-qualified stock options                                    | (2,586)            |                |
| Other  | 1,697              | 416            |
| Changes in operating assets and liabilities:   |                    |                |
| Accounts receivable  | (1,478)            | 2,326          |
| Inventories  | 3,307              | 710            |
| Prepaid expenses and other current assets  | 1,625              | 2,229          |
| Other assets and liabilities   | (2,438)            | (593)          |
| Accounts payable   | 451                | (9,019)        |
| Income and other taxes   | 7,196              | 5,054          |
| Accrued expenses   | (4,493)            | 1,440          |
| Unearned franchise and development fees  | (276)              | (343)          |
| Net cash provided by operating activities from continuing operations                                     | 25,730             | 18,681         |
| Operating cash flows from discontinued operations  | 414                | 892            |
| Net cash provided by operating activities  | 26,144             | 19,573         |
| <b>Investing activities</b>  |                    |                |
| Purchase of property and equipment   | (6,094)            | (3,356)        |
| Proceeds from sale of property and equipment   | 17                 | 5              |
| Purchase of investments  | (2,014)            | (3,443)        |
| Proceeds from sale or maturity of investments  | 3,129              | 3,680          |
| Loans to franchisees and affiliates  | (820)              | (1,260)        |
| Loan repayments from franchisees and affiliates  | 3,027              | 450            |
| Acquisitions   | (543)              |                |
| Proceeds from divestiture of discontinued operations   | 8,020              |                |
| Net cash provided by (used in) investing activities  | 4,722              | (3,924)        |
| <b>Financing activities</b>  |                    |                |
| Net repayments on line of credit facility  | (29,000)           | (10,300)       |
| Net proceeds from short-term debt - variable interest entities   | 6,350              | 2,150          |
| Proceeds from issuance of common stock   |                    | 1,000          |
| Excess tax benefit related to exercise of non-qualified stock options                                    | 2,586              |                |
| Proceeds from exercise of stock options  | 6,608              | 5,225          |
| Acquisition of common stock  | (22,108)           | (13,932)       |
| Other  | 159                | (331)          |
| Net cash used in financing activities  | (35,405)           | (16,188)       |
| Effect of exchange rate changes on cash and cash equivalents   | 36                 | (54)           |
| Change in cash and cash equivalents  | (4,503)            | (593)          |
| Cash and cash equivalents at beginning of period   | 22,098             | 14,698         |
| Cash and cash equivalents at end of period   | \$ 17,595          | \$ 14,105      |

*See accompanying notes.*

**Papa John's International, Inc. and Subsidiaries**

**Notes to Condensed Consolidated Financial Statements**

(Unaudited)

March 26, 2006

**1. Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. In the opinion of management, all adjustments, consisting of normal recurring accruals, considered necessary for a fair presentation have been included. Operating results for the three months ended March 26, 2006, are not necessarily indicative of the results that may be expected for the year ended December 31, 2006. For further information, refer to the consolidated financial statements and footnotes thereto included in the Annual Report on Form 10-K for Papa John's International, Inc. (referred to as the Company, Papa John's or in the first person notations of we, us and our) for the year ended December 25, 2005.

**2. Two-for-One Common Stock Split**

In December 2005, our Board of Directors approved a two-for-one stock split of our outstanding shares of common stock. The stock split was effected in the form of a stock dividend and entitled each shareholder of record at the close of business on December 23, 2005 to receive one additional share for every outstanding share of common stock held on the record date. The stock dividend was distributed on January 13, 2006 with approximately 16.5 million shares of common stock distributed. All per share and share amounts in the accompanying condensed consolidated financial statements and notes to the financial statements have been adjusted to reflect the stock split.

In conjunction with the stock split, we retired all shares held in treasury as of December 23, 2005.

**3. Discontinued Operations**

In March 2006, the Company sold its Perfect Pizza operations, consisting of the franchise rights and leases related to the 109 franchised Perfect Pizza restaurants, as well as the distribution operations, with annual revenues in 2005 approximating \$13.6 million. The total proceeds from the sale were approximately \$13.0 million, with \$8.0 million received in cash at closing, and the balance to be received under the terms of an interest-bearing note to be retired by the purchaser over the next five years. There was no gain or loss recognized in connection with the sale of Perfect Pizza.



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We have classified our Perfect Pizza operations as discontinued operations in the accompanying financial statements. The following summarizes the results of the discontinued operations for the three months ended March 26, 2006 and March 27, 2005 (in thousands, except per share data):

|   | Three Months Ended |                   |
|---|--------------------|-------------------|
|   | March 26,<br>2006  | March 27,<br>2005 |
| Net sales                                     | \$ 2,421           | \$ 3,737          |
| Operating expenses                            | 1,449              | 2,326             |
| G&A expenses                                  | 330                | 431               |
| Other expenses                                | 25                 | 79                |
| Income before income taxes                    | 617                | 901               |
| Income tax expense                            | 228                | 333               |
| Net income from discontinued operations       | \$ 389             | \$ 568            |
| <br>  |                    |                   |
| Basic earnings per common share               | \$ 0.01            | \$ 0.02           |
| Earnings per common share - assuming dilution | \$ 0.01            | \$ 0.02           |

#### 4. Accounting for Variable Interest Entities

In January 2003, the Financial Accounting Standards Board ( FASB ) issued Interpretation No. 46, *Consolidation of Variable Interest Entities, an Interpretation of Accounting Research Bulletin No. 51* (FIN 46). In December 2003, the FASB modified FIN 46 to make certain technical corrections and address certain implementation issues that had arisen. FIN 46 provides a framework for identifying variable interest entities ( VIEs ) and determining when a company should include the assets, liabilities, noncontrolling interests and results of activities of a VIE in its consolidated financial statements.

In general, a VIE is a corporation, partnership, limited-liability corporation, trust, or any other legal structure used to conduct activities or hold assets that either (1) has an insufficient amount of equity to carry out its principal activities without additional subordinated financial support, (2) has a group of equity owners that are unable to make significant decisions about its activities, or (3) has a group of equity owners that do not have the obligation to absorb losses or the right to receive returns generated by its operations.

FIN 46 requires a VIE to be consolidated if a party with an ownership, contractual or other financial interest in the VIE ( a variable interest holder ) is obligated to absorb a majority of the risk of loss from the VIEs activities, is entitled to receive a majority of the VIEs residual returns (if no party absorbs a majority of the VIEs losses), or both. A variable interest holder that consolidates the VIE is called the primary beneficiary. Upon consolidation, the primary beneficiary generally must initially record all of the VIEs assets, liabilities and noncontrolling interests at fair value and subsequently account for the VIE as if it were consolidated based on majority voting interest. FIN 46 also requires disclosures about VIEs that the variable interest holder is not required to consolidate but in which it has a significant variable interest.

We have a purchasing arrangement with BIBP Commodities, Inc. ( BIBP ), a special purpose entity formed at the direction of our Franchise Advisory Council in 1999, for the sole purpose of reducing cheese price volatility to domestic system-wide restaurants. BIBP is an independent, franchisee-owned corporation. BIBP purchases cheese at the market price and sells it to our distribution subsidiary, PJ Food Service, Inc. ( PJFS ), at a fixed quarterly price based in part upon historical average market prices. PJFS in turn sells cheese to Papa John s restaurants (both Company-owned and franchised) at a set quarterly price. PJFS purchased \$36.3 million and \$37.9 million of cheese from BIBP for the three months ended March 26, 2006 and March 27, 2005, respectively.



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As defined by FIN 46, we are the primary beneficiary of BIBP, a VIE, and we began consolidating the balance sheet of BIBP as of December 28, 2003. We recognize the operating losses generated by BIBP if BIBP's shareholders' equity is in a net deficit position. Further, we will recognize the subsequent operating income generated by BIBP up to the amount of any losses previously recognized. We recognized a pre-tax gain of \$5.4 million (\$3.4 million net of tax, or \$0.10 per share) in the first quarter of 2006 and a pre-tax loss of \$1.6 million (\$1.0 million net of tax, or \$0.03 per share) for the comparable period in 2005 from the consolidation of BIBP. The impact on future operating income from the consolidation of BIBP is expected to continue to be significant for any given reporting period due to the noted volatility of the cheese market, but is not expected to be cumulatively significant over time.

BIBP has an \$18.0 million line of credit with a commercial bank, which is not guaranteed by Papa John's. Papa John's has agreed to provide additional funding in the form of a loan to BIBP. As of March 26, 2006, BIBP had outstanding borrowings of \$12.5 million and a letter of credit of \$3.0 million outstanding under the commercial line of credit facility and \$4.9 million under the line of credit from Papa John's (the \$4.9 million outstanding balance under the line of credit is eliminated upon consolidation of the financial results of BIBP with Papa John's).

In addition, Papa John's has extended loans to certain franchisees. Under FIN 46, Papa John's is deemed the primary beneficiary of three franchise entities as of March 26, 2006. These entities operate a total of 14 restaurants with annual revenues approximating \$9.0 million. Our net loan balance receivable from these three entities is \$1.4 million at March 26, 2006, with no further funding commitments. The consolidation of these franchise entities has had no significant impact on Papa John's operating results and is not expected to have a significant impact in future periods.

The following table summarizes the balance sheets for our consolidated VIEs as of March 26, 2006 and December 25, 2005:

| (In thousands)   | March 26, 2006 |             |           | December 25, 2005 |             |           |
|--|----------------|-------------|-----------|-------------------|-------------|-----------|
|  | BIBP           | Franchisees | Total     | BIBP              | Franchisees | Total     |
| <b>Assets:</b>   |                |             |           |                   |             |           |
| Cash and cash equivalents                              | \$ 2,793       | \$ 130      | \$ 2,923  | \$ 174            | \$ 174      | \$ 174    |
| Accounts receivable                                    |                | 27          | 27        | 30                | 30          | 30        |
| Accounts receivable - Papa John's                      | 5,228          |             | 5,228     | 5,484             |             | 5,484     |
| Other assets   | 1,068          | 390         | 1,458     | 1,315             | 435         | 1,750     |
| Net property and equipment                             |                | 1,048       | 1,048     |                   | 1,195       | 1,195     |
| Goodwill   |                | 460         | 460       |                   | 460         | 460       |
| Deferred income taxes                                  | 5,159          |             | 5,159     | 7,153             |             | 7,153     |
| Total assets   | \$ 14,248      | \$ 2,055    | \$ 16,303 | \$ 13,952         | \$ 2,294    | \$ 16,246 |
| <b>Liabilities and stockholders' equity (deficit):</b> |                |             |           |                   |             |           |
| Accounts payable and accrued expenses                  | \$ 5,451       | \$ 408      | \$ 5,859  | \$ 6,693          | \$ 440      | \$ 7,133  |
| Short-term debt - third party                          | 12,450         |             | 12,450    | 6,100             |             | 6,100     |
| Short-term debt - Papa John's                          | 4,889          | 1,354       | 6,243     | 13,053            | 1,532       | 14,585    |
| Total liabilities                                      | \$ 22,790      | \$ 1,762    | \$ 24,552 | \$ 25,846         | \$ 1,972    | \$ 27,818 |
| Stockholders' equity (deficit)                         | (8,542)        | 293         | (8,249)   | (11,894)          | 322         | (11,572)  |
| Total liabilities and stockholders' equity (deficit)   | \$ 14,248      | \$ 2,055    | \$ 16,303 | \$ 13,952         | \$ 2,294    | \$ 16,246 |

## 5. Debt

Our debt is comprised of the following (in thousands):

|                               | March 26,<br>2006 | December 25,<br>2005 |
|-------------------------------|-------------------|----------------------|
| Revolving line of credit      | \$ 20,000         | \$ 49,000            |
| Debt associated with VIEs *   | 12,450            | 6,100                |
| Other                         | 15                | 16                   |
| Total debt                    | 32,465            | 55,116               |
| Less: current portion of debt | (12,450)          | (6,100)              |
| Long-term debt                | \$ 20,015         | \$ 49,016            |

\*The VIEs third-party creditors do not have any recourse to Papa John's.

## 6. Calculation of Earnings Per Share

The calculations of basic earnings per common share from continuing operations and earnings per common share assuming dilution from continuing operations are as follows (in thousands, except per share data):

|   | Three Months Ended |                   |
|---|--------------------|-------------------|
|   | March 26,<br>2006  | March 27,<br>2005 |
| Basic earnings per common share:                    |                    |                   |
| Income from continuing operations                   | \$ 15,613          | \$ 9,397          |
| Weighted average shares outstanding                 | 33,122             | 33,178            |
| Basic earnings per common share                     | \$ 0.47            | \$ 0.28           |
| Earnings per common share - assuming dilution:      |                    |                   |
| Income from continuing operations                   | \$ 15,613          | \$ 9,397          |
| Weighted average shares outstanding                 | 33,122             | 33,178            |
| Dilutive effect of outstanding common stock options | 861                | 386               |
| Diluted weighted average shares outstanding         | 33,983             | 33,564            |
| Earnings per common share - assuming dilution       | \$ 0.46            | \$ 0.28           |

## 7. Stock-Based Compensation

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We award stock options from time to time under the Papa John's International, Inc. 1999 Team Member Stock Ownership Plan (the 1999 Plan ) and the Papa John's International, Inc. 2003 Stock Option Plan for Non-Employee Directors (the Directors Plan ) and other such agreements as may arise. Shares of common stock authorized for issuance under the 1999 Plan are approximately 6.3 million, which includes shares transferred in from the Papa John's International, Inc. 1993 Stock Ownership Incentive Plan (the 1993 Plan ), which terminated on April 15, 2003 and 700,000 shares under the Directors Plan. Options granted prior to 2003 generally expire ten years from the date of grant and vest over one to five-year periods, except for certain options awarded under a previous, multi-year operations compensation program that vested immediately upon grant. The options granted in 2003 and 2004 under the 1999 Plan and the Directors Plan generally expire 30 months from the date of grant and vest over a 12-month period. Options granted in 2005 generally expire five years from the date of grant and vest over a 24-month period. There were no options granted during the first quarter of 2006.

Effective at the beginning of fiscal 2002, we elected to expense the cost of employee stock options in accordance with the fair value method contained in Statement of Financial Accounting Standards (SFAS) No. 123, *Accounting and Disclosure of Stock-Based Compensation*. Under SFAS No. 123, the fair value for options is estimated at the date of grant using a Black-Scholes-Merton ( Black-Scholes ) option-pricing model, which requires the input of highly subjective assumptions including the expected stock price volatility. The election was effective as of the beginning of fiscal 2002 and applies to all stock options issued after the effective date.

In December 2004, the FASB issued SFAS No. 123(R), *Share-Based Payment*, which is a revision of FASB Statement No. 123. As required, we adopted the provisions of SFAS No. 123(R) effective at the beginning of our fiscal 2006, using the modified-prospective method. Upon adoption of SFAS No. 123(R), we elected to continue using the Black-Scholes option-pricing model. If we had adopted SFAS No. 123(R) in prior years, the impact on our 2005 operating income of that standard would have been minimal. SFAS No. 123(R) requires the benefit of tax deductions in excess of recognized compensation expense to be reported as a financing cash flow, rather than as an operating cash flow in the accompanying consolidated statements of cash flows. Operating income and cash flow operating results for 2005 have not been restated for the adoption of SFAS No. 123(R).

During the three months ended March 26, 2006 and March 27, 2005, we recorded \$440,000 and \$144,000, respectively, in stock-based employee compensation expense, net of tax effects. At March 26, 2006, there was \$2.9 million of unrecognized compensation cost related to nonvested option awards, of which the Company expects to recognize \$2.3 million in 2006 and \$629,000 in 2007.

During the three months ended March 26, 2006 and March 27, 2005, a total of 437,000 and 372,000 options were exercised, respectively. The total intrinsic value of the options exercised during the three months ended March 26, 2006 and March 27, 2005 was \$7.4 million and \$1.4 million respectively. Cash received upon the exercise of stock options was \$6.6 million and \$5.2 million during the three months ended March 26, 2006 and March 27, 2005 and the related tax benefits realized were \$2.7 million and \$500,000 during the corresponding periods.

The weighted average fair value per option at the date of grant for options granted in the first quarter of 2005 was \$4.35 (no options were granted in the first quarter of 2006), as valued using the Black-Scholes option-pricing model with the following weighted average assumptions:

|                          | <b>Three Months Ended<br/>March 27, 2005</b> |
|--------------------------|--|
| Risk-free interest rate  | 4.0%   |
| Expected dividend yield  | 0.0%   |
| Expected volatility      | 0.30   |
| Expected term (in years) | 3.0  |

The estimated volatility is based on the historical volatility of our stock and other factors. The expected term of options represents the period of time that options granted are expected to be outstanding. The risk free rate for the periods within the contractual life of the option is based on the U.S. Treasury yield curve in effect at the time of grant.

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Information pertaining to option activity for the three months ended March 26, 2006 is as follows (number of options and aggregate intrinsic value in thousands):

|                               | Number<br>of<br>Options | Weighted<br>Average<br>Exercise Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Term<br>(in years) | Aggregate<br>Intrinsic<br>Value |
|-------------------------------|-------------------------|---------------------------------------|---|---------------------------------|
| Outstanding-beginning of year | 3,185                   | \$ 16.09                              |   |                                 |
| Granted                       |                         |                                       |   |                                 |
| Exercised                     | 437                     | 15.09                                 |   |                                 |
| Cancelled                     | 20                      | 18.08                                 |   |                                 |
| Outstanding at March 26, 2006 | 2,728                   | \$ 16.23                              | 3.10  | \$ 45,312*                      |
| Exercisable at March 26, 2006 | 1,397                   | \$ 14.83                              |   | \$ 25,160*                      |

\* The intrinsic value of a stock option is the amount by which the market value of the underlying stock exceeds the exercise price of the option. The market value of our stock was \$32.84 at March 26, 2006.

The number, weighted average exercise price and weighted average remaining contractual life of options outstanding as of March 26, 2006, and the number and weighted average exercise price of options exercisable as of March 26, 2006 follow (number of options in thousands):

|                      | Range of<br>Exercise Prices | Number of<br>Options | Weighted<br>Average<br>Exercise Price | Weighted<br>Average<br>Remaining Life |
|----------------------|-----------------------------|----------------------|---------------------------------------|---------------------------------------|
| Outstanding options: | 11.13 -                     |                      |                                       |                                       |
|                      | \$ 14.99                    | 698                  | \$ 12.81                              | 2.62                                  |
|                      | 15.00 - 17.99               | 1,610                | 16.76                                 | 3.22                                  |
|                      | 18.00 - 27.76               | 420                  | 19.90                                 | 3.47                                  |
| Total                |                             | 2,728                | \$ 16.23                              | 3.10                                  |
| Exercisable options: | 11.13 -                     |                      |                                       |                                       |
|                      | \$ 14.99                    | 691                  | \$ 12.81                              |                                       |
|                      | 15.00 - 17.99               | 500                  | 15.59                                 |                                       |
|                      | 18.00 - 27.76               | 206                  | 19.77                                 |                                       |
| Total                |                             | 1,397                | \$ 14.83                              |                                       |

Effective in the second quarter of 2006, we granted approximately 525,000 options to employees and 80,000 options to non-employee directors with a five-year life, a two-year vesting period and an estimated fair value of \$9.00 per option. In addition, we granted approximately 30,000 shares of performance-based restricted stock to employees with a performance period of three years.

## 8. Segment Information

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We have defined five reportable segments: domestic restaurants, domestic commissaries, domestic franchising, international operations and variable interest entities (VIEs).

The domestic restaurant segment consists of the operations of all domestic ( domestic is defined as contiguous United States) Company-owned restaurants and derives its revenues principally from retail sales of pizza and side items, such as breadsticks, cheesesticks, chicken strips, chicken wings, dessert pizza, and soft drinks to the general public. The domestic commissary segment consists of the operations of our regional dough production and product distribution centers and derives its revenues principally from the sale and distribution of food and paper products to domestic Company-owned and franchised restaurants. The domestic franchising segment

consists of our franchise sales and support activities and derives its revenues from sales of franchise and development rights and collection of royalties from our domestic franchisees. The international operations segment principally consists of our Company-owned restaurants and distribution sales to franchised Papa John's restaurants located in the United Kingdom and our franchise sales and support activities, which derive revenues from sales of franchise and development rights and the collection of royalties from our international franchisees. VIEs consist of entities in which we are the primary beneficiary, as defined in Note 4, and include BIBP and certain franchisees to which we have extended loans. All other business units that do not meet the quantitative thresholds for determining reportable segments consist of operations that derive revenues from the sale, principally to Company-owned and franchised restaurants, of printing and promotional items, risk management services, and information systems and related services used in restaurant operations and certain partnership development activities.

Generally, we evaluate performance and allocate resources based on profit or loss from operations before income taxes and eliminations. Certain administrative and capital costs are allocated to segments based upon predetermined rates or actual estimated resource usage. We account for intercompany sales and transfers as if the sales or transfers were to third parties and eliminate the related profit in consolidation.

Our reportable segments are business units that provide different products or services. Separate management of each segment is required because each business unit is subject to different operational issues and strategies. No single external customer accounted for 10% or more of our consolidated revenues.

Our segment information is as follows:

| (In thousands)   | Three Months Ended |                   |
|--|--------------------|-------------------|
|  | March 26, 2006     | March 27, 2005    |
| <b>Revenues from external customers:</b>                             |                    |                   |
| Domestic Company-owned restaurants                                   | \$ 106,740         | \$ 110,714        |
| Domestic commissaries  | 102,692            | 100,912           |
| Domestic franchising   | 14,826             | 14,068            |
| International  | 4,775              | 4,384             |
| Variable interest entities (1)                                       | 2,446              | 5,167             |
| All others   | 10,870             | 13,392            |
| <b>Total revenues from external customers</b>                        | <b>\$ 242,349</b>  | <b>\$ 248,637</b> |
| <b>Intersegment revenues:</b>  |                    |                   |
| Domestic commissaries  | \$ 27,884          | \$ 32,384         |
| Domestic franchising   | 314                | 298               |
| International  | 132                | 44                |
| Variable interest entities (1)                                       | 36,253             | 37,867            |
| All others   | 2,947              | 3,092             |
| <b>Total intersegment revenues</b>                                   | <b>\$ 67,530</b>   | <b>\$ 73,685</b>  |
| <b>Income (loss) from continuing operations before income taxes:</b> |                    |                   |
| Domestic Company-owned restaurants (2)                               | \$ 9,301           | \$ 4,557          |
| Domestic commissaries (3)  | 7,353              | 6,952             |
| Domestic franchising   | 13,014             | 12,807            |
| International (4)  | (2,341)            | (857)             |
| Variable interest entities   | 5,389              | (1,595)           |
| All others   | 1,499              | 787               |
| Unallocated corporate expenses (5)                                   | (8,882)            | (7,678)           |
| Elimination of intersegment (profits) losses                         | (550)              | (57)              |
| <b>Total income from continuing operations before income taxes</b>   | <b>\$ 24,783</b>   | <b>\$ 14,916</b>  |
| <b>Property and equipment:</b>                                       |                    |                   |
| Domestic Company-owned restaurants                                   | \$ 132,616         |                   |
| Domestic commissaries  | 72,896             |                   |
| International  | 4,255              |                   |
| Variable interest entities (6)                                       | 2,165              |                   |
| All others   | 15,693             |                   |
| Unallocated corporate assets   | 124,357            |                   |
| Accumulated depreciation and amortization                            | (173,760)          |                   |
| <b>Net property and equipment</b>                                    | <b>\$ 178,222</b>  |                   |

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- (1) The revenues from external customers for variable interest entities are attributable to the franchise entities to which we have extended loans that qualify as consolidated VIEs. The intersegment revenues for variable interest entities of \$36.3 million in 2006 and \$37.9 million in 2005 are attributable to BIBP.
- (2) The operating results for domestic Company-owned restaurants improved \$4.7 million in the first quarter of 2006 as compared to the same period of the prior year. The improved operating results are primarily due to the fixed cost leverage associated with an increase in comparable sales for the quarter, and an improved margin from an increase in restaurant pricing.
- (3) The 2006 results for the domestic commissaries segment improved approximately \$400,000 due to the margin on increased sales volumes. The favorable year-over-year impact of the first quarter 2005 pre-tax charge of \$925,000 associated with the closing of the Jackson, Mississippi facility was substantially offset by an increase in delivery costs of approximately \$800,000 in the first quarter of 2006, as compared to the corresponding 2005 period, reflecting an increase in fuel costs.
- (4) The decrease in operating results for the international segment is principally due to increased costs related to the continued development of our support infrastructure throughout the international segment, including the United Kingdom, to support the accelerated development of both Company-owned and franchised Papa John's branded restaurants in our international markets.
- (5) The increase in 2006 unallocated corporate expenses from 2005 is primarily due to an increase in equity compensation and executive performance unit incentive plan expense. See Management's Discussion and Analysis of Financial Condition and Results of Operations for further discussion.
- (6) Represents assets of VIE franchisees to which we have extended loans.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

### **Results of Operations and Critical Accounting Policies and Estimates**

The results of operations are based on the preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States. The preparation of consolidated financial statements requires management to select accounting policies for critical accounting areas and make estimates and assumptions that affect the amounts reported in the consolidated financial statements. Significant

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changes in assumptions and/or conditions in our critical accounting policies could materially impact the operating results. We have identified the following accounting policies and related judgments as critical to understanding the results of our operations.

*Allowance for Doubtful Accounts and Notes Receivable*



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We establish reserves for uncollectible accounts and notes receivable based on overall receivable aging levels and a specific evaluation of accounts and notes for franchisees with known financial difficulties. These reserves and corresponding write-offs could significantly increase if the identified franchisees continue to experience deteriorating financial results.

### *Long-Lived and Intangible Assets*



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The recoverability of long-lived assets is evaluated if impairment indicators exist. Indicators of impairment include historical financial performance, operating trends and our future operating plans. If impairment indicators exist, we evaluate the recoverability of long-lived assets on an operating unit basis (e.g., an individual restaurant) based on undiscounted expected future cash flows before interest for the expected remaining useful life of the operating unit. Recorded values for long-lived assets that are not expected to be recovered through undiscounted future cash flows are written down to current fair value, which is generally determined from estimated discounted future net cash flows for assets held for use or net realizable value for assets held for sale.

The recoverability of intangible assets (i.e., goodwill) is evaluated annually, or more frequently if impairment indicators exist, on a reporting unit basis by comparing the fair value derived from discounted expected cash flows of the reporting unit to its carrying value.

*At March 26, 2006, our United Kingdom subsidiary (PJUK) has goodwill of approximately \$16.5 million. As part of the sale of Perfect Pizza operations, we have developed plans for PJUK to improve its future operating results. The plans include efforts to increase Papa John's brand awareness and increase net franchise unit openings over the next several years. We will continue to periodically evaluate our progress in achieving these plans. If our initiatives are not successful, impairment charges could occur.*



*Insurance Reserves*



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Our insurance programs for workers' compensation, general liability, owned and non-owned automobiles and health insurance coverage provided to our employees are self-insured up to certain individual and aggregate reinsurance levels. Losses are accrued based upon estimates of the aggregate retained liability for claims incurred using certain third-party actuarial projections and our claims loss experience. The estimated insurance claims losses could be significantly affected should the frequency or ultimate cost of claims significantly differ from historical trends used to estimate the insurance reserves recorded by the Company.

From October 2000 through September 2004, our franchisee insurance program, which provided insurance to our franchisees, was self-insured. Beginning in October 2004, a third-party commercial insurance company began providing fully-insured coverage to franchisees participating in the franchise insurance program. Accordingly, this new arrangement eliminates our risk of loss for franchise insurance coverage written after September 2004. Our operating income will still be subject to potential adjustments for changes in estimated insurance reserves for policies written from the inception of the Captive insurance company in October 2000 to September 2004. Such adjustments, if any, will be determined in part based upon periodic actuarial valuations.

### *Deferred Income Tax Assets and Tax Reserves*



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As of March 26, 2006, we had a net deferred income tax asset balance of \$9.9 million, of which approximately \$5.2 million relates to BIBP's net operating loss carryforward. We have not provided a valuation allowance for the deferred income tax assets related to BIBP's net operating losses, since we believe it is more likely than not that BIBP's future earnings will be sufficient to ensure the realization of the net deferred income tax assets for federal and state purposes.

Certain tax authorities periodically audit the Company. We provide reserves for potential exposures when we consider it probable that a taxing authority may take a sustainable position on a matter contrary to our filed position. We evaluate these issues on a quarterly basis to adjust for events, such as court rulings or audit settlements that may impact our ultimate payment for such exposures.

*Consolidation of BIBP Commodities, Inc. ( BIBP ) as a Variable Interest Entity*



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BIBP is a franchisee-owned corporation that conducts a cheese-purchasing program on behalf of domestic Company-owned and franchised restaurants. As required by the Financial Accounting Standards Board's (FASB) Interpretation No. 46, *Consolidation of Variable Interest Entities, an Interpretation of Accounting Research Bulletin No. 51 (FIN 46)*, we began consolidating the financial results of BIBP in the fourth quarter of 2003. We recognized a pre-tax gain of approximately \$5.4 million for the three months ended March 26, 2006 and a pre-tax loss of approximately \$1.6 million for the three months ended March 27, 2005 from the consolidation of BIBP. We expect the consolidation of BIBP to continue to have a significant impact on Papa John's operating income in future periods due to the volatility of cheese prices. Papa John's will recognize the operating losses generated by BIBP if the shareholders' equity of BIBP is in a net deficit position. Further, Papa John's will recognize subsequent operating income generated by BIBP up to the amount of BIBP losses previously recognized by Papa John's.

**Restaurant Progression:**

|  | Three Months Ended |                |
|--|--------------------|----------------|
|  | March 26, 2006     | March 27, 2005 |
| <b>Papa John's Restaurant Progression:</b> |                    |                |
| U.S. Company-owned:                        |                    |                |
| Beginning of period                        | 502                | 568            |
| Opened                                     | 2                  | 1              |
| Closed                                     | (1)                |                |
| Acquired from franchisees                  | 3                  |                |
| End of period                              | 506                | 569            |
| International Company-owned:               |                    |                |
| Beginning of period                        | 2                  | 1              |
| Opened                                     | 1                  |                |
| End of period                              | 3                  | 1              |
| U.S. franchised: _____                     |                    |                |