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PUBLIX SUPER MARKETS INC  
Form 10-K  
March 16, 2006

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-K

(X) ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2005

( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-00981

PUBLIX SUPER MARKETS, INC.

-----  
(Exact name of Registrant as specified in its charter)

Florida

59-0324412

-----  
(State of Incorporation)

-----  
(I.R.S. Employer Identification No.)

3300 Publix Corporate Parkway  
Lakeland, Florida

33811

-----  
(Address of principal executive offices)

-----  
(Zip code)

Registrant's telephone number, including area code: (863) 688-1188

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT: None

SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:

Common Stock \$1.00 Par Value

Indicate by check mark if the Registrant is a well-known issuer, as defined in  
Rule 405 of the Securities Act.

Yes            X                            No  
-----

Indicate by check mark if the Registrant is not required to file reports  
pursuant to Section 13 or Section 15(d) of the Act.

Yes                                    No            X  
-----

Indicate by check mark whether the Registrant (1) has filed all reports required  
to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during  
the preceding 12 months and (2) has been subject to such filing requirements for  
the past 90 days.

Yes            X                            No  
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Indicate by check mark if disclosure of delinquent filers pursuant to Item 405  
of Regulation S-K is not contained herein, and will not be contained, to the

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best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. (\_\_\_)

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	X	Accelerated filer
-----		-----
Non-accelerated filer		
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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act).

Yes	No	X
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The aggregate market value of the voting stock held by non-affiliates of the Registrant was approximately \$5,976,402,000 as of June 24, 2005, the last trading day of the Registrant's most recently completed second fiscal quarter.

The number of shares of Registrant's common stock outstanding as of February 9, 2006 was 168,734,156.

### DOCUMENTS INCORPORATED BY REFERENCE

Pages 2 through 12 of the Proxy Statement solicited for the 2006 Annual Meeting of Stockholders to be held on April 18, 2006 are incorporated by reference in Items 10, 11, 12, 13 and 14 of Part III hereof.

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### PART I

#### Item 1. Business

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Publix Super Markets, Inc. and its wholly owned subsidiaries, hereinafter collectively referred to as the "Company," are in the primary business of operating retail food supermarkets in Florida, Georgia, South Carolina, Alabama and Tennessee. The Company has no other significant lines of business or industry segments.

#### Merchandising and manufacturing

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The Company's supermarkets sell grocery, dairy, produce, deli, bakery, meat, seafood, housewares and health and beauty care items. Many supermarkets also have pharmacy and floral departments. In addition, the Company has agreements with commercial banks to operate in many of its supermarkets.

The Company's lines of merchandise include a variety of nationally advertised and private label brands, as well as unbranded merchandise such as produce, meat and seafood. These products are delivered through Company distribution centers or directly from manufacturers and wholesalers. The Company receives the food and non-food products it distributes from many sources. These products are generally available in sufficient quantities to enable the Company to adequately satisfy its customers. The Company believes that its sources of supply of these products and raw materials used in manufacturing are adequate for its needs and that it is not dependent upon a single supplier or relatively

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few suppliers. Private label items are produced in the Company's dairy, bakery and deli manufacturing facilities or are manufactured for the Company by outside suppliers.

The Company has experienced no significant changes in the kinds of products sold or in its methods of distribution since the beginning of the fiscal year.

### Store operations

The Company operated 875 supermarkets at the end of 2005, compared with 850 at the beginning of the year. In 2005, 36 supermarkets were opened, 11 supermarkets were closed and 48 supermarkets were remodeled. The net increase in square footage was 1.1 million square feet or 2.8% since 2004. At the end of 2005, the Company had 641 supermarkets located in Florida, 161 in Georgia, 37 in South Carolina, 25 in Alabama and 11 in Tennessee. Also, as of year end, the Company had 10 supermarkets under construction in Florida, four in Georgia, two in Alabama and one in Tennessee.

### Competition

The Company is engaged in a highly competitive industry. Competition is based primarily on price, quality of goods and service, convenience and product mix. The Company's primary competition throughout its market areas is with several national and regional supermarket chains, independent supermarkets, supercenters, membership warehouse clubs, mass merchandisers, dollar stores, drug stores, specialty food stores and convenience stores. The Company anticipates continued competitor format innovation and location additions in 2006.

### Working capital

The Company's working capital at the end of 2005 consisted of \$2,047.8 million in current assets and \$1,811.3 million in current liabilities. Normal operating fluctuations in these balances can result in changes to cash flow from operating activities presented in the consolidated statements of cash flows that

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are not necessarily indicative of long-term operating trends. There are no unusual industry practices or requirements relating to working capital items.

### Seasonality

The influx of winter residents to Florida and increased purchases of food during the traditional Thanksgiving, Christmas and Easter holidays typically result in seasonal sales increases between November and April of each year.

### Employees

The Company had approximately 134,000 employees at the end of 2005, compared with 128,000 at the end of 2004. Of this total, approximately 72,000 at the end of 2005 and 69,000 at the end of 2004 were not full-time employees. The Company considers its employee relations to be good.

### Environmental matters

Compliance by the Company with Federal, state and local environmental

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protection laws during 2005 had no material effect upon capital expenditures, results of operations or the competitive position of the Company.

### Company information

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The Company makes available through its website, free of charge, its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and any amendments to those reports, as soon as reasonably practicable after such material is electronically filed with the Securities and Exchange Commission. The Company's website address is <http://www.publix.com/stock>.  
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### Item 1A. Risk Factors

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In addition to the other information contained in this Form 10-K, the following risk factors should be considered carefully in evaluating the Company's business. The Company's financial condition and results of operations could be materially adversely affected by any of these risks. Please note that additional risks not presently known to the Company or that the Company currently deems immaterial may also impair its operations.

#### Competition, low profit margins and other factors

-----  
The retail food industry is highly competitive and generally characterized by low profit margins. The Company's competitors include national and regional supermarket chains, independent supermarkets, supercenters, membership warehouse clubs, mass merchandisers, dollar stores, drug stores, specialty food stores and convenience stores. Competition is based primarily on price, quality of goods and service, convenience and product mix. The Company believes it will face increased competition in the future from all of these competitors and its financial condition and results of operations could be impacted by the pricing, purchasing, advertising or promotional decisions made by the competitors. In addition, the Company's business could be adversely affected by other factors, including severe weather conditions, unexpected increases in fuel or other transportation related costs and volatility in food commodity prices. Any of these factors could adversely affect the Company's financial condition and results of operations.

#### Labor intensive business

-----  
The retail food industry is labor intensive. In addition, the Company's operations tend to be more labor intensive than some of its competitors due to the additional customer service offered in its stores. Tight labor markets, government mandated increases in the minimum wage or other benefits, an increased proportion of full-time employees and increased costs of health care

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and other benefits could result in an increase in labor costs, which could adversely affect the Company's financial condition and results of operations.

#### New supermarket growth

-----  
The Company's ability to open new supermarkets is dependent on identifying and entering into leases on commercially reasonable terms for properties that are suitable for its needs. If the Company fails to identify suitable sites and enter into leases on a timely basis for any reason, including competition from

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other companies seeking similar sites, the Company's growth may be impaired because it may be unable to open new supermarkets as anticipated. Similarly, its business may be harmed if it is unable to renew the leases on its existing supermarkets on commercially reasonable terms.

### Information technology

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The Company is increasingly dependent on information technology applications to operate its business, enhance customer service, improve the efficiency of its supply chain and increase employee efficiency. A failure to timely integrate new information technology applications or upgrade existing applications could have an adverse impact on the Company's financial condition and results of operations. In addition, any disruptions in these applications due to information security breakdowns, internal failures of technology or large scale external interruptions in technology infrastructure, such as power, telecommunications, or the internet, could also have an adverse impact on the Company's financial condition and results of operations.

### Product liability claims and adverse publicity

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The packaging, marketing, distribution and sale of food and drug products purchased from others or manufactured by the Company entail an inherent risk of product liability claims, product recall and the resulting adverse publicity. Such products may contain contaminants that may be inadvertently redistributed by the Company. These contaminants may, in certain cases, result in illness, injury or death if processing at the consumer level does not eliminate the contaminants. Even an inadvertent shipment of adulterated products is a violation of law and may lead to a product recall and/or an increased risk of exposure to product liability claims. There can be no assurance that such claims will not be asserted against the Company or that the Company will not be obligated to perform such a recall in the future. If a product liability claim is successful, the Company's insurance may not be adequate to cover all liabilities it may incur, and it may not be able to continue to maintain such insurance or obtain comparable insurance at a reasonable cost, if at all. If the Company does not have adequate insurance or contractual indemnification available, product liability claims relating to defective products could have a material adverse effect on the Company's ability to successfully market its products and on the Company's financial condition and results of operations. In addition, even if a product liability claim is not successful or is not fully pursued, the adverse publicity surrounding any assertion that the Company's products caused illness or injury could have a material adverse effect on the Company's reputation with existing and potential customers and on the Company's financial condition and results of operations.

### Environmental liability

-----

The Company is subject to Federal, state and local laws and regulations that govern activities that may have adverse environmental effects and impose liabilities for the costs of cleaning up and certain damages arising from sites of past spills, disposals or other releases of hazardous materials. Under applicable environmental laws, the Company may be responsible for the remediation of environmental conditions and may be subject to associated liabilities relating to its supermarkets and other facilities regardless of whether the Company leases, subleases or owns the supermarkets or other facilities and regardless of whether such environmental conditions were created by the Company or a prior owner or tenant. The costs of investigation, remediation or removal of environmental conditions may be substantial. There can be no assurance that environmental conditions relating to prior, existing or

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future sites will not harm the Company through, for instance, business interruption, cost of remediation or adverse publicity.

### Laws and regulations

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In addition to environmental laws and regulations, the Company is subject to Federal, state and local laws and regulations relating to, among other things, product safety, zoning, land use, work place safety, public health, accessibility and restrictions on the sale of various products including alcoholic beverages, tobacco and drugs. The Company is also subject to laws governing its relationship with employees, including minimum wage requirements, overtime, working conditions, disabled access and work permit requirements. Compliance with, or changes in, these laws could adversely affect the Company's financial condition and results of operations.

### Legal proceedings

-----

The Company is a party in various legal claims and actions considered in the normal course of business including labor and employment, personal injury, intellectual property and other issues. Although not currently anticipated by management, the results of pending or future proceedings could adversely affect the Company's financial condition or results of operations.

### Item 1B. Unresolved Staff Comments

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None

### Item 2. Properties

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At year end, the Company operated approximately 40.0 million square feet of supermarket space. The Company's supermarkets vary in size. Current supermarket prototypes range from 28,000 to 61,000 square feet. Supermarkets are often located in strip shopping centers where the Company is the anchor tenant.

The majority of the Company's supermarkets are leased. Substantially all of these leases will expire during the next 20 years. However, in the normal course of business, it is expected that the leases will be renewed or replaced by leases on other properties. At 62 locations, both the building and land are owned, and at 38 other locations, the building is owned while the land is leased.

The Company supplies its supermarkets from eight distribution centers located in Lakeland, Miami, Jacksonville, Sarasota, Orlando, Deerfield Beach and Boynton Beach, Florida, and Lawrenceville, Georgia.

The Company operates six manufacturing facilities including three dairy plants located in Lakeland and Deerfield Beach, Florida, and Lawrenceville, Georgia, two bakery plants located in Lakeland, Florida and Atlanta, Georgia and a deli plant located in Lakeland, Florida.

The Company's corporate offices, distribution facilities and manufacturing plants are owned with no outstanding debt.

All of the Company's properties are well maintained and in good operating

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condition and are suitable and adequate for operating its business.

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### Item 3. Legal Proceedings

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The Company is a party in various legal claims and actions considered in the normal course of business. In the opinion of management, the ultimate resolution of these legal proceedings will not have a material adverse effect on the Company's financial condition, results of operations or cash flows.

### Item 4. Submission of Matters to a Vote of Security Holders

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None

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### EXECUTIVE OFFICERS OF THE COMPANY

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Name	Age	Position	Nature of Family Relationship Between Officers	Served as Officer of Company Since
----	---	-----	-----	-----
John A. Attaway, Jr.	47	Senior Vice President, General Counsel and Secretary		2000
Hoyt R. Barnett	62	Vice Chairman		1977
David E. Bornmann	48	Vice President		1998
David E. Bridges	56	Vice President		2000
Scott E. Brubaker	47	Vice President		2005
R. Scott Charlton	47	Senior Vice President		1992
William E. Crenshaw	55	President	Cousin of Charles H. Jenkins, Jr.	1990
G. Gino DiGrazia	43	Vice President and Controller		2002
David S. Duncan	52	Vice President		1999
William V. Fauerbach	59	Vice President		1997
John R. Frazier	56	Vice President		1997



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Linda S. Hall	46	Vice President	2002
M. Clayton Hollis, Jr.	49	Vice President	1994
John T. Hrabusa	50	Senior Vice President	2004
Mark R. Irby	50	Vice President	1989
Charles H. Jenkins, Jr.	62	Chief Executive Officer	Cousin of William E. Crenshaw 1974
Randall T. Jones, Sr.	43	Senior Vice President	2003
Linda S. Kane	40	Vice President and Assistant Secretary	2000
Thomas M. McLaughlin	55	Vice President	1994
Sharon A. Miller	62	Assistant Secretary	1992

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EXECUTIVE OFFICERS OF THE COMPANY

Name	Age	Position	Nature of Family Relationship Between Officers	Served as Officer of Company Since
----	---	-----	-----	-----
Robert H. Moore	63	Vice President		1994
Dale S. Myers	53	Vice President		2001
Alfred J. Ottolino	40	Vice President		2004
David P. Phillips	46	Chief Financial Officer and Treasurer		1990
James H. Rhodes II	61	Vice President		1995
Richard J. Schuler II	50	Vice President		2000
Edward T. Shivers	66	Vice President		1985
Michael R. Smith	46	Vice President		2005
Sandra J. Woods	46	Vice President and Controller		2002
Laurie S. Zeitlin	42	Senior Vice President and Chief Information Officer		2006

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The terms of all officers expire in May 2006 or upon the election of their successors.

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Name -----	Business Experience During Last Five Years -----
John A. Attaway, Jr.	General Counsel and Secretary of the Company to January 2005, Senior Vice President, General Counsel and Secretary thereafter.
Hoyt R. Barnett	Vice Chairman of the Company and Trustee of the Employee Stock Ownership Plan.
David E. Bornmann	Vice President of the Company.
David E. Bridges	Vice President of the Company.
Scott E. Brubaker	Regional Director of Retail Operations - Lakeland Division of the Company to June 2004, Regional Director of Retail Operations - Jacksonville Division to July 2005, Vice President thereafter.
R. Scott Charlton	Vice President of the Company to July 2005, Senior Vice President thereafter.
William E. Crenshaw	President of the Company.
G. Gino DiGrazia	Director of Business Analysis and Reporting to May 2002, Vice President and Controller thereafter.
David S. Duncan	Vice President of the Company.
William V. Fauerbach	Vice President of the Company.
John R. Frazier	Vice President of the Company.
Linda S. Hall	Director of Internal Audit to November 2002, Vice President thereafter.
M. Clayton Hollis, Jr.	Vice President of the Company.
John T. Hrabusa	Vice President of Office Depot, Inc. to March 2004, Vice President of the Company to January 2005, Senior Vice President thereafter.
Mark R. Irby	Vice President of the Company.
Charles H. Jenkins, Jr.	Chairman of the Executive Committee and Chief Operating Officer of the Company to May 2001, Chief Executive Officer thereafter.

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Randall T. Jones, Sr.      Regional Director of Retail Operations - Jacksonville Division of the Company to November 2003, Vice President to July 2005, Senior Vice President thereafter.

Linda S. Kane              Director of Benefits Administration and Assistant Secretary of the Company to May 2002, Vice President and Assistant Secretary thereafter.

Thomas M. McLaughlin      Vice President of the Company.

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Name -----	Business Experience During Last Five Years -----
Sharon A. Miller	Director of Administration and Assistant Secretary of the Company to May 2003, Executive Director Publix Super Markets Charities, Inc. and Assistant Secretary thereafter.
Robert H. Moore	Vice President of the Company.
Dale S. Myers	Regional Director of Retail Operations - Lakeland Division of the Company to July 2001, Vice President thereafter.
Alfred J. Ottolino	Vice President of Wakefern Food Corporation to June 2003, Vice President of Winn-Dixie Stores, Inc. from July 2003 to March 2004, Vice President of the Company thereafter.
David P. Phillips	Chief Financial Officer and Treasurer of the Company.
James H. Rhodes II	Vice President of the Company.
Richard J. Schuler II	Vice President of the Company.
Edward T. Shivers	Vice President of the Company.
Michael R. Smith	Director of Deli Manufacturing and Purchasing Support of the Company to May 2001, Director of Deli and Bakery Manufacturing to July 2004, Director of Fresh Product Manufacturing to July 2005, Vice President thereafter.
Sandra J. Woods	Director of Corporate Accounting to May 2002, Vice President and Controller thereafter.
Laurie S. Zeitlin	Vice President of The Home Depot, Inc. to November 2003, Senior Vice President and Chief Information Officer of Kinko's, Inc. to February 2004, Senior Vice President and Chief Information Officer of FedEx Kinko's Office and Print Center, Inc. to January 2006, Senior Vice President and Chief Information Officer of the Company thereafter.

PART II

Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters  
-----  
and Issuer Purchases of Equity Securities  
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(a) Market Information  
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The Company's common stock is not traded on any public stock exchange. Therefore, substantially all transactions of the Company's common stock have been among the Company, its employees, former employees, their families and the benefit plans established for the Company's employees. The Company's common stock is made available for sale only to the Company's current employees through the Company's Employee Stock Purchase Plan (ESPP) and 401(k) Plan. In addition, common stock is made available under the Employee Stock Ownership Plan (ESOP). Common stock is also made available for sale to members of the Company's Board of Directors through the Non-Employee Directors Stock Purchase Plan (Directors Plan). The Company currently repurchases common stock subject to certain terms and conditions. The ESPP, 401(k) Plan, ESOP and Directors Plan each contain provisions prohibiting any transfer for value without the owner first offering the common stock to the Company. The Company serves as the registrar and stock transfer agent for its common stock.

Because there is no trading of the Company's common stock on a public stock exchange, the market price of the Company's common stock is determined by the Board of Directors based upon quarterly appraisals prepared by an independent appraiser. The market prices for the Company's common stock for 2005 and 2004 were as follows:

	2005 ----	2004 ----
January - February	\$58.50	46.50
March - April	64.00	51.50
May - July	66.50	52.25
August - October	72.75	58.50
November - December	77.25	58.50

(b) Approximate Number of Equity Security Holders  
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As of February 9, 2006, the approximate number of holders of the Company's common stock was 95,000.

(c) Dividends  
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The Company paid an annual cash dividend of \$.70 per share of common stock in 2005 and \$.45 per share in 2004. Payment of dividends is within the

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discretion of the Company's Board of Directors and depends on, among other factors, net earnings, capital requirements and the financial condition of the Company. It is believed that comparable cash dividends will be paid in the future.

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(d) Purchases of Equity Securities by the Issuer

-----  
 Issuer Purchases of Equity Securities  
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Shares of common stock repurchased by the Company during the three months ended December 31, 2005 were as follows:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (1)
-----	-----	-----	-----	-----
September 25, 2005 through October 29, 2005	232,285	\$72.75	N/A	N/A
October 30, 2005 through November 26, 2005	605,200	77.17	N/A	N/A
November 27, 2005 through December 31, 2005	503,166	77.25	N/A	N/A
	-----	-----		
Total	1,340,651 =====	\$76.43 =====	N/A	N/A

(1) Common stock is made available for sale only to the Company's current employees through the Company's ESPP and 401(k) Plan. In addition, common stock is made available under the ESOP. Common stock is also made available for sale to members of the Company's Board of Directors through the Directors Plan. The Company currently repurchases common stock subject to certain terms and conditions. The ESPP, 401(k) Plan, ESOP and Directors Plan each contain provisions prohibiting any transfer for value without the owner first offering the common stock to the Company.

The Company's common stock is not traded on any public stock exchange.

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The amount of common stock offered to the Company for repurchase is not within the control of the Company, but is at the discretion of the stockholders. The Company does not believe that these repurchases of its common stock are within the scope of a publicly announced plan or program (although the terms of the plans discussed above have been communicated to the participants). Thus, the Company does not believe that it has made any repurchases during the three months ended December 31, 2005 required to be disclosed in the last two columns of the table.

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### Item 6. Five Year Summary of Selected Financial Data

	2005 ----	2004 ----	2003 ----	2002 ----	2001 ----
<b>Sales:</b>					
Sales	\$20,589,130	18,554,486	16,760,749	15,851,301	15,209,824
Percent increase	11.0%	10.7%	5.7%	4.2%	4.7%
Comparable store sales					
percent increase					
(decrease)	5.4%	5.7%	0.0%	(0.7%)	3.9%
<b>Earnings:</b>					
Gross profit	\$ 5,529,450	4,976,746	4,485,617	4,229,539	3,857,254
Earnings before income tax expense	\$ 1,550,738	1,295,011	1,047,089	1,002,830	826,823
Net earnings	\$ 989,156	819,383	660,933	632,404	530,421
Net earnings as a percent of sales	4.80%	4.42%	3.94%	3.99%	3.49%
<b>Common stock:</b>					
Weighted average shares outstanding	172,039,137	176,775,733	184,112,742	194,466,212	202,171,794
Basic and diluted earnings per common share, based on weighted average shares outstanding					
	\$ 5.75	4.64	3.59	3.25	2.62
Cash dividends per share	\$ .70	.45	.40	.33	.32
<b>Financial data:</b>					
Capital expenditures	\$ 338,946	403,373	563,576	635,891	656,422
Working capital	\$ 236,488	221,583	209,941	127,870	49,328
Current ratio	1.13	1.13	1.15	1.10	1.04
Total assets	\$ 6,727,223	5,964,271	5,150,717	4,789,602	4,408,187
Stockholders' equity	\$ 4,205,774	3,585,716	3,169,310	3,008,068	2,762,551

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### Stores:

Number of supermarkets	875	850	801	741	684
Number of convenience stores	5	5	4	4	2

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### Item 7. Management's Discussion and Analysis of Financial Condition

#### ----- and Results of Operations -----

#### Overview -----

The Company is primarily engaged in the retail food industry, operating supermarkets, in Florida, Georgia, South Carolina, Alabama and Tennessee. The Company has no other significant lines of business or industry segments. As of December 31, 2005, the Company operated 875 supermarkets representing approximately 40.0 million square feet of space.

In 2001, the Company began piloting a convenience store concept. As of December 31, 2005, the Company operated five convenience stores.

In 2002, the Company acquired a minority interest in Crispers, a casual dining restaurant chain based in Lakeland, Florida. In 2004, the Company increased its ownership in Crispers to a majority position. As of December 31, 2005, Crispers operated 34 restaurants, all located in Florida.

In 2004, the Company began piloting a liquor store concept. The liquor stores are located adjacent to the Company's supermarkets. As of December 31, 2005, the Company operated five liquor stores in Florida.

At the end of fiscal year 2005, the Company had 641 supermarkets located in Florida, 161 in Georgia, 37 in South Carolina, 25 in Alabama and 11 in Tennessee. The Company opened 22 supermarkets in Florida, five supermarkets in Georgia, five supermarkets in Tennessee and four supermarkets in Alabama during 2005. The Company closed 11 supermarkets in 2005, including nine supermarkets that were replaced by new supermarkets.

The Company's revenues are earned and cash is generated as merchandise is sold to customers in the supermarkets. Income is earned by selling merchandise at price levels that produce sales revenues in excess of cost of merchandise sold and operating and administrative expenses. The Company has historically been able to increase revenues and net earnings from year to year. Further, the Company has historically been able to meet its cash requirements from internally generated funds without the need to generate cash through debt financing. The Company's year end cash balances are also significantly impacted by capital expenditures, investment transactions and stock repurchases during the year.

The Company sells a variety of merchandise to generate revenues. This merchandise includes grocery, dairy, produce, deli, bakery, meat, seafood, housewares and health and beauty care items. Many of the Company's supermarkets also have pharmacy and floral departments. Merchandise includes a mix of

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nationally advertised and private label brands. The Company's private label brand plays an increasingly important role in its merchandising strategy.

### Operating Environment

-----

The Company is engaged in the highly competitive retail food industry. Competition is based primarily on price, quality of goods and service, convenience and product mix. In addition, the Company competes with other retailers for prime retail site locations. The Company competes with retailers as well as other labor market competitors in attracting and retaining quality employees. The Company's primary competition throughout its market areas is with several national and regional traditional supermarket chains, independent supermarkets and specialty food stores, as well as non-traditional competition such as supercenters, membership warehouse clubs, mass merchandisers, dollar

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stores, drug stores and convenience stores. As a result of the highly competitive environment, traditional supermarkets, including the Company, face increasing business challenges. There has been a trend in recent years for traditional supermarkets to lose market share to non-traditional competition. The success of the Company, in particular its ability to retain its customers, depends on its ability to meet the business challenges created by this competitive environment.

In order to meet the competitive challenges facing the Company, management continues to focus on the Company's core strategies, including customer service, product quality, shopping environment, competitive pricing and convenient locations. The Company has implemented several strategic business and technology initiatives as part of the execution of these core strategies. The Company believes these core strategies and related strategic initiatives differentiate it from its competition and present opportunities for increased market share and sustained financial growth.

### Liquidity and Capital Resources

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Cash and cash equivalents and short-term and long-term investments totaled approximately \$2,029.1 million as of December 31, 2005, compared to \$1,390.4 million and \$674.6 million as of December 25, 2004 and December 27, 2003, respectively.

### Net cash provided by operating activities

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Net cash provided by operating activities was approximately \$1,579.8 million for the year ended December 31, 2005, as compared with \$1,643.2 million and \$1,303.7 million for the years ended December 25, 2004 and December 27, 2003, respectively. As a result of Hurricane Wilma that occurred during the fourth quarter of 2005, discussed below, the Company received an extension on its Federal income tax payment due December 15, 2005 to February 28, 2006. The delay in this tax payment increased net cash provided by operating activities by \$95.0 million during the year ended December 31, 2005. During 2004, the Company experienced an unprecedented four major hurricanes in six weeks. As a result, the Company received an extension on its Federal income tax payments due September 15, 2004 and December 15, 2004 until December 30, 2004. The delay in



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these tax payments increased net cash provided by operating activities by \$190.0 million during the year ended December 25, 2004 with the resulting decrease in net cash provided by operating activities occurring during the year ended December 31, 2005. Any net cash in excess of the amount needed for current operations is invested in short-term and long-term investments.

### Net cash used in investing activities

-----

Net cash used in investing activities was approximately \$1,031.6 million for the year ended December 31, 2005, as compared with \$950.3 million and \$526.5 million for the years ended December 25, 2004 and December 27, 2003, respectively. The primary use of net cash in investing activities was funding capital expenditures and purchasing investments. During the year ended December 31, 2005, capital expenditures totaled approximately \$338.9 million. These expenditures were primarily incurred in connection with the opening of 25 net new supermarkets (36 new supermarkets opened and 11 supermarkets closed) and remodeling 48 supermarkets. Net new supermarkets added an additional 1.1 million square feet in the year ended December 31, 2005, a 2.8% increase. Expenditures were also incurred in the expansion of warehouses and new or enhanced information technology applications. During the year ended December 25, 2004, capital expenditures totaled approximately \$403.4 million. These expenditures were primarily incurred in connection with the opening of 49 net new supermarkets (57 new supermarkets opened and eight supermarkets closed) and remodeling or expanding 71 supermarkets. Net new supermarkets and expansions added an additional 2.1 million square feet in the year ended December 25, 2004, a 5.7% increase. Significant expenditures were also incurred in the expansion of

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warehouses and new or enhanced information technology applications. During the year ended December 27, 2003, capital expenditures totaled approximately \$563.6 million. These expenditures were primarily incurred in connection with the opening of 60 net new supermarkets (78 new supermarkets opened and 18 supermarkets closed) and remodeling or expanding 80 supermarkets. Net new supermarkets and expansions added an additional 3.2 million square feet in the year ended December 27, 2003, a 9.4% increase. Significant expenditures were also incurred in the expansion of warehouses, office construction and new or enhanced information technology applications.

### Capital expenditure projection

-----

In 2006, the Company plans to open approximately 40 supermarkets. Although real estate development is unpredictable, the Company's 2006 new store growth represents a reasonable estimate of anticipated future growth. Capital expenditures for 2006, primarily consisting of new supermarkets, remodeling certain existing supermarkets, new or enhanced information technology applications and expansion of warehouses, are expected to be approximately \$475.0 million. This capital program is subject to continuing change and review. In the normal course of operations, the Company replaces supermarkets and closes supermarkets that are not meeting performance expectations. The impact of future supermarket closings is not expected to be material.

### Net cash used in financing activities

-----

Net cash used in financing activities was approximately \$582.6 million for the year ended December 31, 2005, as compared with \$599.7 million and \$707.6 million for the years ended December 25, 2004 and December 27, 2003, respectively. The primary use of net cash in financing activities was funding

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net common stock repurchases. The Company currently repurchases common stock at the stockholders' request in accordance with the terms of the Company's Employee Stock Purchase Plan, 401(k) Plan, Employee Stock Ownership Plan and Non-Employee Directors Stock Purchase Plan. Net common stock repurchases totaled approximately \$460.5 million for the year ended December 31, 2005, as compared with \$518.8 million and \$632.0 million for the years ended December 25, 2004 and December 27, 2003, respectively. The amount of common stock offered to the Company for repurchase is not within the control of the Company, but is at the discretion of the stockholders. The Company expects to continue to repurchase its common stock, as offered by its stockholders from time to time, at its then currently appraised value for amounts similar to those in prior years. However, such purchases are not required and the Company retains the right to discontinue them at any time.

### Dividends

-----  
 The Company paid an annual cash dividend on its common stock of \$121.9 million or \$.70 per share, \$80.8 million or \$.45 per share and \$75.5 million or \$.40 per share in 2005, 2004 and 2003, respectively.

### Cash requirements

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 In 2006, the cash requirements for current operations, capital expenditures and common stock repurchases are expected to be financed by internally generated funds or liquid assets. Based on the Company's financial position, it is expected that short-term and long-term borrowings would be readily available to support the Company's liquidity requirements, if needed.

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### Contractual Obligations

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 Following is a summary of contractual obligations as of December 31, 2005:

	Payments Due by Period				
Total	2006	2007 - 2008	2009 - 2010	There- after	-----
(Amounts are in thousands)					

#### Contractual Obligations:

Operating leases (1)	\$4,102,959	336,122	646,640	604,554	2,515,643
Purchase obligations (2) (3) (4)	899,107	541,325	71,281	53,683	232,818
Other long-term liabilities:					
Self-insurance reserves (5)	242,449	---	91,491	44,214	106,744
Accrued postretirement benefit cost (6)	68,088	2,684	6,121	7,154	52,129
Other noncurrent liabilities	24,484	---	24,484	---	---

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Total	\$5,337,087	880,131	840,017	709,605	2,907,334
	=====	=====	=====	=====	=====

### Off-Balance Sheet Arrangements

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The Company is not a party to any off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on the Company's financial condition, results of operations or cash flows.

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### Hurricane Impact - 2005

-----

During the fourth quarter ended December 31, 2005, the Company was impacted by Hurricane Wilma. The Company recorded the effect of this hurricane in the fourth quarter of 2005.

Temporary supermarket closings occurred primarily in south Florida due to weather conditions, evacuations of certain areas and damage to the Company's supermarkets. Almost all affected supermarkets were reopened within 24 hours, operating on generator power if normal power had not been restored. All were reopened within nine days except one supermarket. This supermarket sustained significant damage and remains closed. The Company is currently evaluating whether to repair and reopen this supermarket.

The impact of Hurricane Wilma did not have a material adverse effect on the Company's financial condition, results of operations or cash flows. The Company estimated additional costs related to Hurricane Wilma included in cost of merchandise sold were approximately \$35.0 million. These costs were primarily related to inventory losses due to extensive power outages and additional distribution costs. The additional operating and administrative expenses related to Hurricane Wilma were approximately \$8.0 million. These expenses were primarily related to incremental payroll, facility repairs and disposal fees for inventory lost due to power outages. The Company estimated the profit on the incremental sales resulting from customers stocking up and replenishing, as well as sales of hurricane supplies, partially offset these losses.

The Company maintains property insurance coverage for hurricanes on a per occurrence basis and is currently seeking partial recovery of its losses from its insurance carrier. The Company's insurance coverage for this occurrence has a deductible of approximately \$31.0 million. The Company recorded an estimated amount of insurance recovery in the fourth quarter of 2005.

### Hurricane Impact - 2004

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During the third quarter ended September 25, 2004, the Company experienced an unprecedented four major hurricanes in six weeks. The Company recorded the effect of these hurricanes, Charley, Frances, Ivan and Jeanne, in the third quarter of 2004.

Temporary supermarket closings occurred throughout the Company due to weather conditions and evacuations of certain areas. Almost all affected supermarkets were reopened within 24 hours, operating on generator power if normal power had not been restored. All supermarkets were reopened within five days.

The impact of the four hurricanes on the Company did not have a material adverse effect on the Company's financial condition, results of operations or cash flows. The Company estimated additional costs related to the four hurricanes included in cost of merchandise sold were approximately \$58.0 million. These costs were primarily related to inventory losses due to power outages and additional distribution costs. The additional operating and administrative expenses related to the four hurricanes were approximately \$5.0 million. These expenses were primarily related to facility repairs and disposal fees for inventory lost due to power outages. The Company estimated the profit on the incremental sales resulting from repeated cycles of customers stocking up and replenishing, as well as sales of hurricane supplies, largely offset the losses incurred by the Company. The losses incurred by the Company were below the insurance policy deductible limits per occurrence, so there was no recovery of the losses from insurance coverage.

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### Results of Operations

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The Company's fiscal year ends on the last Saturday in December. Fiscal year 2005 included 53 weeks and fiscal years 2004 and 2003 included 52 weeks.

#### Sales

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Sales for 2005 were \$20.6 billion as compared with \$18.6 billion in 2004, an increase of \$2,034.6 million or an 11.0% increase. Sales increased approximately \$387.5 million or 2.1% from an additional week in 2005, approximately \$645.2 million or 3.5% from net new supermarkets and approximately \$1,001.9 million or 5.4% from comparable store sales (supermarkets open for the same weeks in both periods, including replacement supermarkets). The Company estimates that sales for 2005 were positively impacted by approximately \$73.0 million as a result of the hurricane the Company experienced during the fourth quarter of 2005. If sales for 2005 and 2004 had not been positively impacted by the hurricanes, the reported 5.4% increase in comparable store sales for 2005 would have been 6.1%.

Sales for 2004 were \$18.6 billion as compared with \$16.8 billion in 2003, an increase of \$1,793.7 million or a 10.7% increase. Sales increased approximately \$833.7 million or 5.0% from net new supermarkets and approximately \$960.0 million or 5.7% from comparable store sales. The Company estimates that sales for 2004 were positively impacted by approximately \$189.0 million as a

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result of the unprecedented four major hurricanes the Company experienced during 2004. If sales for 2004 had not been positively impacted by the hurricanes, the reported 5.7% increase in comparable store sales for 2004 would have been 4.6%.

Sales for 2003 were \$16.8 billion as compared with \$15.9 billion in 2002, an increase of \$909.4 million or a 5.7% increase. All of this increase was from net new supermarkets since the beginning of 2002 as comparable store sales were unchanged.

### Gross profit

-----

Gross profit as a percentage of sales was approximately 26.9% in 2005 as compared with 26.8% in 2004 and 2003, respectively. In 2005, gross profit remained relatively unchanged compared to 2004 and 2003. During 2003, the Company modified its calculation of cost of merchandise sold to improve the comparability of the Company's gross profit to others in the retail food industry.

### Operating and administrative expenses

-----

Operating and administrative expenses as a percentage of sales were approximately 20.6%, 20.9% and 21.6% in 2005, 2004 and 2003, respectively. The decrease in operating and administrative expenses as a percentage of sales during 2005 was primarily due to the incremental sales from an additional week and a decrease in workers' compensation, partially offset by increases in certain facilities costs as a percentage of sales.

The decrease in operating and administrative expenses as a percentage of sales during 2004 was due to the incremental sales from the hurricanes discussed above and the closure of PublixDirect, LLC, ("PublixDirect") during 2003 discussed below. The hurricanes decreased operating and administrative expenses as a percentage of sales in 2004 and the closure of PublixDirect increased operating and administrative expenses as a percentage of sales in 2003. The decrease in operating and administrative expenses as a percentage of sales during 2004 was also due to decreases in payroll, workers' compensation and repair and maintenance costs, which were partially offset by increases in health care and certain facilities costs as a percentage of sales.

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The operating and administrative expenses as a percentage of sales were adjusted due to the modification of the cost of merchandise sold calculation noted above.

### Investment income, net

-----

Investment income, net was approximately \$74.3 million, \$35.3 million and \$21.9 million in 2005, 2004 and 2003, respectively. The increase in investment income, net was primarily due to higher average balances of short-term and long-term investments, as well as higher interest rates during 2005.

### Income taxes

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The effective income tax rates were 36.2% in 2005, 36.7% in 2004 and 36.9% in 2003. The effective income tax rates differ from the expected U.S. Federal statutory rate of 35.0% in all years primarily due to the impact of state income taxes, partially offset by the Federal benefit of state income taxes, tax exempt interest and dividends paid to ESOP participants.

### PublixDirect closure

-----

During the third quarter of 2003, the Company announced its decision to close its online grocery shopping service operated under its wholly owned subsidiary, PublixDirect. As a result of the decision to close PublixDirect effective August 23, 2003, the Company recorded an expense of \$30.0 million during the third quarter of 2003. The expense recorded represented approximately \$17.0 million in asset impairments, \$10.0 million in operating lease obligations and \$3.0 million in payroll obligations and other costs. The expense was recognized in the Company's consolidated statements of earnings and is included in operating and administrative expenses. The impact of the expense recorded on net earnings was approximately \$18.0 million or \$.10 per share for the fiscal year ended December 27, 2003.

### Impact of inflation

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In recent years, the impact of inflation on the Company's product costs has been lower than the overall increase in the Consumer Price Index.

### Net earnings

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Net earnings were \$989.2 million or \$5.75 per share, \$819.4 million or \$4.64 per share and \$660.9 million or \$3.59 per share for 2005, 2004 and 2003, respectively.

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### Accounting Standards

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In November 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard No. 151, "Inventory Costs," (SFAS 151) effective for fiscal years beginning after June 15, 2005. SFAS 151 amends Accounting Research Bulletin No. 43, Chapter 4, "Inventory Pricing," to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs and wasted material. SFAS 151 requires that those items be recognized as current period charges and requires that allocation of fixed production overhead to the cost of conversion be based on the normal capacity of the production facilities. The adoption of SFAS 151 is not expected to have a material effect on the Company's financial condition, results of operations or cash flows.

In December 2004, the FASB issued a revision to Statement of Financial Accounting Standard No. 123, "Share-Based Payment," (SFAS 123(R)) effective for fiscal years beginning after June 15, 2005. SFAS 123(R) requires all stock-based compensation awards to be recorded at fair value as an expense in the Company's consolidated financial statements. The Company does not currently have any stock-based employee compensation subject to SFAS 123(R). Therefore, the adoption of SFAS 123(R) is not expected to have an effect on the Company's

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financial condition, results of operations or cash flows.

In May 2005, the FASB issued Statement of Financial Accounting Standard No. 154, "Accounting Changes and Error Corrections," (SFAS 154) effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. SFAS 154 replaces APB Opinion 20 and SFAS 3. Among other changes, SFAS 154 requires retrospective application to prior periods' financial statements for changes in accounting principle, unless it is impractical to determine either the period-specific effects or the cumulative effect of the change. SFAS 154 also requires that a change in depreciation, amortization, or depletion method for long-lived non-financial assets be accounted for as a change in accounting estimate effected by a change in accounting principle. The adoption of SFAS 154 will only affect the Company's financial condition or results of operations if it has such changes or corrections of errors in the future.

In June 2005, the Emerging Issues Task Force (EITF) issued EITF Issue No. 05-6, "Determining the Amortization Period for Leasehold Improvements Purchased After Lease Inception or Acquired in a Business Combination," (EITF No. 05-6) effective for periods beginning after June 29, 2005. EITF No. 05-6 requires that leasehold improvements acquired in a business combination be amortized over the shorter of the useful life of the assets or a term that includes required lease periods and renewals deemed to be reasonably assured at the date of acquisition. EITF No. 05-6 also requires that leasehold improvements that are placed in service significantly after and not contemplated at or near the beginning of the lease term shall be amortized over the shorter of the useful life of the assets or a term that includes required lease periods and renewals that are deemed to be reasonably assured at the date of acquisition. The adoption of EITF No. 05-6 did not have an effect on the Company's financial condition, results of operations or cash flows.

In October 2005, the FASB issued FASB Staff Position No. FAS 13-1, "Accounting for Rental Costs Incurred during a Construction Period," (FAS 13-1) effective for periods beginning after December 15, 2005. FAS 13-1 requires rental costs associated with operating leases that are incurred during a construction period to be recognized as rental expense as opposed to being capitalized. The Company currently expenses rental costs associated with operating leases incurred during the construction period in accordance with FAS 13-1. Therefore, the adoption of FAS 13-1 will not have an effect on the Company's financial condition, results of operations or cash flows.

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### Critical Accounting Policies

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The Company's discussion and analysis of its financial condition and results of operations are based upon the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The Company's significant accounting policies are described in Note 1 of the Notes to Consolidated

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Financial Statements. The Company believes the following critical accounting policies reflect its more significant judgments and estimates used in the preparation of its consolidated financial statements:

### Inventories

-----  
Inventories are valued at the lower of cost or market. The cost for substantially all of the Company's inventories was determined using the dollar value last-in, first-out method. Under this method, inventory is stated at cost, which is determined by applying a cost-to-retail ratio to each similar merchandise category's ending retail value. The cost of remaining inventories was determined using the first-in, first-out ("FIFO") method. The FIFO cost of inventory approximates replacement or current cost. The Company also reduces inventory for estimated losses related to shrink.

### Investments

-----  
The Company reviews its investments for other-than-temporary impairments based on criteria that include the extent to which cost exceeds market value, the duration of the market decline and the financial health of and prospects for the issuer. This review requires significant judgment. If market or issuer conditions decline, the Company may incur future impairments.

### Property, Plant and Equipment and Depreciation

-----  
Assets are recorded at cost and are depreciated using the straight-line method over their estimated useful lives or the terms of their leases, if shorter, as follows: buildings and improvements are at 10 - 40 years, furniture, fixtures and equipment are at 3 - 20 years and leasehold improvements are at 1 - 40 years. The Company considers lease renewals in the useful life of its leasehold improvements when such renewals are reasonably assured.

### Long-Lived Assets

-----  
The Company reviews its long-lived assets for impairment whenever events or changes in circumstances indicate that the net book value of an asset may not be recoverable. The Company's judgments regarding the existence of impairment indicators are based on market conditions and operational performance, such as operating profit and cash flows. The variability of these factors depends on a number of conditions, including uncertainty about future events; therefore, the Company's accounting estimates may change from period to period. These factors could cause the Company to conclude that impairment indicators exist and the applicable impairment tests could result in a determination that the value of long-lived assets is impaired, resulting in a write-down of the long-lived assets.

### Revenue Recognition

-----  
Revenue is recognized at the point of sale for retail sales. Vendor coupons that are reimbursed are accounted for as sales. Coupons and other sales incentives offered by the Company that are not reimbursed are recorded as a reduction of sales.

### Cost of Merchandise Sold



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Cost of merchandise sold includes costs of inventory and costs related to in-store production. Cost of merchandise sold also includes inbound freight charges, purchasing and receiving costs, warehousing costs and other costs of the Company's distribution network.

Vendor allowances and credits, including cooperative advertising fees, received from a vendor in connection with the purchase or promotion of the vendor's products, are recognized as a reduction of cost of merchandise sold as earned. These allowances and credits are recognized as earned in accordance with the underlying agreement with the vendor and completion of the earning process. Short-term vendor agreements with advance payment provisions are recorded as a current liability and are recognized over the appropriate period as earned according to the underlying agreement. Long-term vendor agreements with advance payment provisions are recorded as a noncurrent liability and are recognized over the appropriate period as earned according to the underlying agreement.

### Self-Insurance

Self-insurance reserves are established for health care, fleet liability, general liability and workers' compensation claims. These reserves are determined based on actual claims experience and an estimate of claims incurred but not reported, including, where necessary, actuarial studies. Actuarial projections of losses for general liability and workers' compensation are subject to a high degree of variability. The causes of variability include, but are not limited to, such factors as future inflation rates, future economic conditions, litigation trends and benefit level changes. The Company has insurance coverage for losses in excess of varying amounts.

### Forward-Looking Statements

From time to time, certain information provided by the Company, including written or oral statements made by its representatives, may contain forward-looking information as defined in Section 21E of the Securities Exchange Act of 1934. Forward-looking information includes statements about the future performance of the Company, which is based on management's assumptions and beliefs in light of the information currently available to them. When used, the words "plan," "estimate," "project," "intend," "believe" and other similar expressions, as they relate to the Company, are intended to identify such forward-looking statements. These forward-looking statements are subject to uncertainties and other factors that could cause actual results to differ materially from those statements including, but not limited to: competitive practices and pricing in the food and drug industries generally and particularly in the Company's principal markets; results of programs to control or reduce costs, improve buying practices and control shrink; results of programs to increase sales, including private-label sales, improve perishable departments and improve pricing and promotional efforts; changes in the general economy; changes in consumer spending; changes in population, employment and job growth in the Company's principal markets; and other factors affecting the Company's business in or beyond the Company's control. These factors include changes in the rate of inflation, changes in state and Federal legislation or regulation, adverse determinations with respect to litigation or other claims, ability to recruit and retain employees, increases in operating costs including, but not limited to, labor costs, credit card fees and utility costs, particularly electric utility costs, ability to construct new supermarkets or complete remodels as rapidly as planned and stability of product costs. Other factors and assumptions not identified above could also cause the actual results to differ materially from those set forth in the forward-looking statements. The Company assumes no obligation to update publicly these forward-looking statements.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk  
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The Company does not utilize financial instruments for trading or other speculative purposes, nor does it utilize leveraged financial instruments. The Company does not consider to be material the potential losses in future earnings, fair values and cash flows from reasonably possible near-term changes in interest rates.

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Management's Report on Internal Control over Financial Reporting  
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Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) and Rule 15d-15(f) under the Securities Exchange Act of 1934). The Company's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Because of inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2005. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control - Integrated Framework. Based on this assessment and these criteria, management believes that the Company's internal control over financial reporting was effective as of December 31, 2005.

The Company's independent registered public accounting firm, KPMG LLP, has issued an audit report on management's assessment of the Company's internal control over financial reporting, which is included herein on page 27.

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Item 8. Financial Statements and Supplementary Data  
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Index to Consolidated Financial Statements and Schedule

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The following consolidated financial statement schedule of the Company for the years ended December 31, 2005, December 25, 2004 and December 27, 2003 is submitted herewith:

Schedule:

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All other schedules are omitted as the required information is inapplicable or the information is presented in the financial statements or related notes.

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Report of Independent Registered Public Accounting Firm  
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The Board of Directors and Stockholders  
Publix Super Markets, Inc.:

We have audited the accompanying consolidated balance sheets of Publix Super Markets, Inc. and subsidiaries (the "Company") as of December 31, 2005 and December 25, 2004, and the related consolidated statements of earnings, comprehensive earnings, stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2005. In connection with our audits of the consolidated financial statements, we have also audited the financial statement schedule listed in the accompanying index. These consolidated financial statements and financial statement schedule are the

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responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Publix Super Markets, Inc. and subsidiaries as of December 31, 2005 and December 25, 2004, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2005, in conformity with U.S. generally accepted accounting principles. Also in our opinion, the related financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 28, 2006 expressed an unqualified opinion on management's assessment of, and the effective operation of, internal control over financial reporting.

KPMG LLP

February 28, 2006  
Tampa, Florida  
Certified Public Accountants

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Report of Independent Registered Public Accounting Firm  
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The Board of Directors and Stockholders  
Publix Super Markets, Inc.:

We have audited management's assessment, included in the accompanying Management's Report on Internal Control over Financial Reporting, that Publix Super Markets, Inc. and subsidiaries maintained effective internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial

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reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Publix Super Markets, Inc. and subsidiaries maintained effective internal control over financial reporting as of December 31, 2005, is fairly stated, in all material respects, based on criteria established in Internal Control - Integrated Framework issued by COSO. Also, in our opinion, Publix Super Markets, Inc. and subsidiaries maintained, in all material respects, effective internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control - Integrated Framework issued by COSO.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Publix Super Markets, Inc. and subsidiaries as of December 31, 2005 and December 25, 2004, and the related consolidated statements of earnings, comprehensive earnings, stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2005, and our report dated February 28, 2006 expressed an unqualified opinion on those consolidated financial statements.

KPMG LLP

February 28, 2006  
Tampa, Florida  
Certified Public Accountants

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PUBLIX SUPER MARKETS, INC.  
 Consolidated Balance Sheets  
 December 31, 2005 and  
 December 25, 2004

Assets -----	2005 ----	2004 ----
	(Amounts are in thousands)	
Current assets:		
Cash and cash equivalents	\$ 335,969	370,288
Short-term investments	119,303	101,718
Trade receivables	354,950	289,455
Merchandise inventories	1,109,543	1,054,183
Deferred tax assets	85,475	71,934
Prepaid expenses	42,521	11,804
	-----	-----
Total current assets	2,047,761	1,899,382
	-----	-----
Long-term investments	1,573,795	918,443
Other noncurrent assets	57,786	46,784
Property, plant and equipment:		
Land	162,642	159,023
Buildings and improvements	1,101,419	1,068,364
Furniture, fixtures and equipment	3,309,086	3,160,507
Leasehold improvements	960,005	912,689
Construction in progress	42,460	72,765
	-----	-----
	5,575,612	5,373,348
Less accumulated depreciation	2,527,731	2,273,686
	-----	-----
Net property, plant and equipment	3,047,881	3,099,662
	-----	-----
	\$6,727,223	5,964,271
	=====	=====

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Liabilities and Stockholders' Equity	2005	2004
-----	----	----
	(Amounts are in thousands, except par value and share amounts)	
Current liabilities:		
Accounts payable	\$ 913,521	762,655
Accrued expenses:		
Contribution to retirement plans	349,805	290,136
Self-insurance reserves	119,339	115,010
Salaries and wages	98,629	90,069
Other	181,627	187,451
	-----	-----
Total accrued expenses	749,400	682,666
	-----	-----
Federal and state income taxes	148,352	232,478
	-----	-----
Total current liabilities	1,811,273	1,677,799
Deferred tax liabilities	283,979	313,073
Self-insurance reserves	242,449	240,821
Accrued postretirement benefit cost	68,088	68,101
Other noncurrent liabilities	115,660	78,761
	-----	-----
Total liabilities	2,521,449	2,378,555
	-----	-----
Stockholders' equity:		
Common stock of \$1 par value. Authorized 300,000,000 shares; issued and outstanding 169,388,472 shares in 2005 and 172,591,732 shares in 2004	169,388	172,592
Additional paid-in capital	818,226	630,983
Retained earnings	3,231,816	2,779,592
	-----	-----
	4,219,430	3,583,167

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Accumulated other comprehensive earnings (losses)	(13,656)	2,549
	-----	-----
Total stockholders' equity	4,205,774	3,585,716
	-----	-----
Commitments and contingencies	---	---
	-----	-----
	\$6,727,223	5,964,271
	=====	=====

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PUBLIX SUPER MARKETS, INC.  
Consolidated Statements of Earnings  
Years ended December 31, 2005, December 25, 2004  
and December 27, 2003

	2005	2004	2003
	----	----	----
(Amounts are in thousands, except shares outstanding and per share amounts)			
Revenues:			
Sales	\$ 20,589,130	18,554,486	16,760,749
Other operating income	155,681	131,885	126,120
	-----	-----	-----
Total revenues	20,744,811	18,686,371	16,886,869
	-----	-----	-----
Costs and expenses:			
Cost of merchandise sold	15,059,680	13,577,740	12,275,132
Operating and administrative expenses	4,231,402	3,869,791	3,613,759
	-----	-----	-----
Total costs and expenses	19,291,082	17,447,531	15,888,891
	-----	-----	-----
Operating profit	1,453,729	1,238,840	997,978
	-----	-----	-----



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Investment income, net	74,293	35,311	21,926
Other income, net	22,716	20,860	27,185
	-----	-----	-----
Earnings before income tax expense	1,550,738	1,295,011	1,047,089
Income tax expense	561,582	475,628	386,156
	-----	-----	-----
Net earnings	\$ 989,156	819,383	660,933
	=====	=====	=====
Weighted average number of common shares outstanding	172,039,137	176,775,733	184,112,742
	=====	=====	=====
Basic and diluted earnings per common share based on weighted average shares outstanding	\$ 5.75	4.64	3.59
	=====	=====	=====

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PUBLIX SUPER MARKETS, INC.  
Consolidated Statements of Comprehensive Earnings  
Years ended December 31, 2005, December 25, 2004  
and December 27, 2003

	2005	2004	2003
	----	----	----
Net earnings	\$989,156	819,383	660,933
Other comprehensive earnings (losses)			
Unrealized (loss) gain on investment securities available-for-sale, net of tax effect of (\$8,484), \$419 and \$3,174 in 2005, 2004 and 2003, respectively	(13,510)	668	5,055

(Amounts are in thousands)

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Reclassification adjustment for net realized gain on investment securities available-for-sale, net of tax effect of (\$1,692), (\$1,348) and (\$800) in 2005, 2004 and 2003, respectively	(2,695)	(2,147)	(1,274)
	-----	-----	-----
Comprehensive earnings	\$972,951	817,904	664,714
	=====	=====	=====

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PUBLIX SUPER MARKETS, INC.  
Consolidated Statements of Stockholders' Equity  
Years ended December 31, 2005, December 25, 2004  
and December 27, 2003

	Common Stock -----	Additional Paid-in Capital -----	Retained Earnings -----	Common Stock (Acquired From) Sol to Stock- holders -----
(Amounts are in thousands, except per share)				
Balances at December 28, 2002	\$189,168	421,019	2,397,634	---
Comprehensive earnings for the year	---	---	660,933	---
Cash dividends, \$.40 per share	---	---	(75,455)	---
Contribution of 5,298,904 shares to retirement plans	1,705	69,313	---	132,990
Acquired 17,631,828 shares from stockholders	---	---	---	(694,669)
Sale of 1,534,568 shares to stockholders	102	3,822	---	58,720
Retirement of 12,605,111 shares	(12,606)	---	(490,353)	502,959
	-----	-----	-----	-----
Balances at December 27, 2003	178,369	494,154	2,492,759	---
Comprehensive earnings (losses)				

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for the year	---	---	819,383	---
Cash dividends, \$.45 per share	---	---	(80,764)	---
Contribution of 3,845,892 shares to retirement plans	2,506	133,243	---	62,314
Acquired 11,079,191 shares from stockholders	---	---	---	(598,516)
Sale of 1,455,618 shares to stockholders	71	3,586	---	76,062
Retirement of 8,354,336 shares	(8,354)	---	(451,786)	460,140
	-----	-----	-----	-----
Balances at December 25, 2004	172,592	630,983	2,779,592	---
Comprehensive earnings (losses) for the year	---	---	989,156	---
Cash dividends, \$.70 per share	---	---	(121,949)	---
Contribution of 3,586,745 shares to retirement plans	2,842	183,986	---	42,724
Acquired 8,689,051 shares from stockholders	---	---	---	(592,566)
Sale of 1,899,046 shares to stockholders	54	3,257	---	128,759
Retirement of 6,100,062 shares	(6,100)	---	(414,983)	421,083
	-----	-----	-----	-----
Balances at December 31, 2005	\$169,388	818,226	3,231,816	---
	=====	=====	=====	=====

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PUBLIX SUPER MARKETS, INC.  
Consolidated Statements of Cash Flows  
Years ended December 31, 2005, December 25, 2004  
and December 27, 2003

	2005	2004	2003
	----	----	----
(Amounts are in thousands)			
Cash flows from operating activities:			
Cash received from customers	\$ 20,560,245	18,541,695	16,752,469
Cash paid to employees and suppliers	(18,309,454)	(16,611,646)	(15,044,383)
Income taxes paid	(678,167)	(242,569)	(344,364)
Payment for self-insured claims	(200,477)	(185,869)	(179,424)
Dividends and interest received	73,708	33,230	20,900
Other operating cash receipts	142,185	117,416	108,072

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Other operating cash payments	(8,206)	(9,079)	(9,613)
	-----	-----	-----
Net cash provided by operating activities	1,579,834	1,643,178	1,303,657
	-----	-----	-----
Cash flows from investing activities:			
Payment for property, plant and equipment	(338,946)	(403,373)	(563,576)
Proceeds from sale of property, plant and equipment	11,423	69,254	35,679
Proceeds from sale-leasebacks	4,860	25,961	8,098
Payment for investment securities - available-for-sale (AFS)	(1,090,077)	(793,487)	(340,499)
Proceeds from sale and maturity of investment securities - AFS	393,933	159,811	327,485
Net proceeds from (payments to) joint ventures and other investments	275	(7,244)	6,528
Other, net	(13,045)	(1,192)	(212)
	-----	-----	-----
Net cash used in investing activities	(1,031,577)	(950,270)	(526,497)
	-----	-----	-----
Cash flows from financing activities:			
Payment for acquisition of common stock	(592,566)	(598,516)	(694,669)
Proceeds from sale of common stock	132,070	79,719	62,644
Dividends paid	(121,949)	(80,764)	(75,455)
Other	(131)	(131)	(131)
	-----	-----	-----
Net cash used in financing activities	(582,576)	(599,692)	(707,611)
	-----	-----	-----
Net (decrease) increase in cash and cash equivalents	(34,319)	93,216	69,549
Cash and cash equivalents at beginning of year	370,288	277,072	207,523
	-----	-----	-----
Cash and cash equivalents at end of year	\$ 335,969	370,288	277,072
	=====	=====	=====

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### Consolidated Statements of Cash Flows (Continued)

	2005 ----	2004 ----	2003 ----
(Amounts are in thousands)			
Reconciliation of net earnings to net cash provided by operating activities			
Net earnings	\$ 989,156	819,383	660,933
Adjustments to reconcile net earnings to net cash provided by operating activities:			
Depreciation and amortization	373,684	379,920	343,997
Retirement contributions paid or payable in common stock	290,422	244,087	199,620
Deferred income taxes	(32,459)	13,089	45,415
Loss on sale of property, plant and equipment	7,663	13,582	21,578
Amortization of deferred income from sale-leasebacks	(5,213)	(2,235)	(483)
Gain on sale of investments	(4,387)	(3,495)	(2,074)
Self-insurance reserves in excess of current payments	5,957	29,632	46,582
Postretirement accruals (less than) in excess of current payments	(13)	141	(1,102)
(Decrease) increase in advance purchase allowances	(130)	119	(2,466)
Other, net	10,618	4,952	1,531
Change in cash from:			
Trade receivables	(65,495)	(48,354)	(53,024)
Merchandise inventories	(55,360)	(72,727)	(59,213)
Prepaid expenses	(30,717)	(2,026)	(5,515)
Accounts payable and accrued expenses	180,234	47,140	111,501
Federal and state income taxes	(84,126)	219,970	(3,623)
	-----	-----	-----
Total adjustments	590,678	823,795	642,724
	-----	-----	-----
Net cash provided by operating activities	\$1,579,834	1,643,178	1,303,657
	=====	=====	=====

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PUBLIX SUPER MARKETS, INC.

Notes to Consolidated Financial Statements

December 31, 2005, December 25, 2004  
and December 27, 2003

(1) Summary of Significant Accounting Policies  
-----

(a) Business  
-----

The Company is in the primary business of operating retail food supermarkets in Florida, Georgia, South Carolina, Alabama and Tennessee. The Company operates in a single industry segment.

(b) Principles of Consolidation  
-----

The consolidated financial statements include all entities over which the Company has control, including its majority-owned subsidiaries. The Company accounts for equity investments in companies over which it has the ability to exercise significant influence, but does not hold a controlling interest, under the equity method. All significant intercompany balances and transactions are eliminated in consolidation.

(c) Fiscal Year  
-----

The fiscal year ends on the last Saturday in December. Fiscal year 2005 includes 53 weeks. Fiscal years 2004 and 2003 include 52 weeks.

(d) Cash Equivalents  
-----

The Company considers all liquid investments with maturities of three months or less to be cash equivalents.

(e) Trade Receivables  
-----

Trade receivables primarily includes amounts due from vendor allowances, debit and credit card sales and third party insurance pharmacy billings.

(f) Inventories  
-----

Inventories are valued at the lower of cost or market. The cost for approximately 86% of inventories was determined using the dollar value last-in, first-out method as of December 31, 2005 and December 25, 2004. The cost of remaining inventories was determined using the first-in, first-out ("FIFO") method. The FIFO cost of inventory approximates replacement or current cost.

(g) Investments  
-----

The Company determines the appropriate classification of debt securities at the time of purchase and reevaluates such designation as of each balance sheet date. Debt securities are classified as held-to-maturity when the Company has the positive intent and ability to hold the securities to maturity. Held-to-maturity securities are stated at cost, adjusted for amortization of premiums and accretion of

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discounts to maturity. Such amortization and accretion is included in investment income, net. The Company had no held-to-maturity securities as of December 31, 2005 or December 25, 2004.

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### PUBLIX SUPER MARKETS, INC.

#### Notes to Consolidated Financial Statements

All of the Company's debt and marketable equity securities are classified as available-for-sale. Available-for-sale securities are carried at fair value, with the unrealized gains and losses, net of tax, reported as other comprehensive earnings and included as a separate component of stockholders' equity. The cost of debt securities in this category is adjusted for amortization of premiums and accretion of discounts to maturity. Such amortization and accretion is included in investment income, net. The Company reviews its investments for impairment based on criteria that include the extent to which cost exceeds market value, the duration of the market decline and the financial health of and prospects for the issuer. Realized gains and losses and declines in value judged to be other-than-temporary on available-for-sale securities are included in investment income, net. The cost of securities sold is based on the specific identification method.

Interest income is accrued as earned. Dividend income is recognized as income on the ex-dividend date of the stock.

The Company also from time to time holds investments in joint ventures, partnerships or other equity investments for which evaluation of the existence and quantification of other-than-temporary declines in value may be required. Realized gains and losses and declines in value judged to be other-than-temporary on other investments are included in investment income, net.

#### (h) Property, Plant and Equipment and Depreciation

-----  
Assets are recorded at cost and are depreciated using the straight-line method over their estimated useful lives or the terms of their leases, if shorter, as follows:

Buildings and improvements	10 - 40 years
Furniture, fixtures and equipment	3 - 20 years
Leasehold improvements	1 - 40 years

Maintenance and repairs are charged to operating expenses as incurred. Expenditures for renewals and betterments are capitalized. The gain or loss realized on disposed assets or assets to be disposed of is recorded in operating and administrative expenses in the consolidated statements of earnings.

#### (i) Capitalized Computer Software Costs

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The Company capitalizes certain costs incurred in connection with developing or obtaining software for internal use. These costs are capitalized and amortized over a three year life. The amounts capitalized were approximately \$10,176,000, \$17,444,000 and \$22,351,000 for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, respectively.

(j) Long-Lived Assets  
-----

The Company reviews its long-lived assets for impairment whenever events or changes in circumstances indicate that the net book value of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the net book value of an asset to the future net undiscounted cash flows expected to be generated by the

(Continued)

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PUBLIX SUPER MARKETS, INC.

### Notes to Consolidated Financial Statements

asset. An impairment loss would be recorded for the excess of the net book value over the fair value of the asset impaired. The fair value is estimated based on expected discounted future cash flows. Assets to be disposed of are reported at the lower of the carrying amount or fair value less cost to sell and are no longer depreciated.

(k) Self-Insurance  
-----

Self-insurance reserves are established for health care, fleet liability, general liability and workers' compensation claims. These reserves are determined based on actual experience including, where necessary, actuarial studies. The Company has insurance coverage for losses in excess of varying amounts.

(l) Comprehensive Earnings  
-----

Comprehensive earnings includes net earnings and other comprehensive earnings. Other comprehensive earnings includes revenues, expenses, gains and losses that have been excluded from net earnings and recorded directly to stockholders' equity. Included in other comprehensive earnings for the Company are unrealized gains and losses on available-for-sale securities, net of income taxes.

(m) Revenue Recognition  
-----

Revenue is recognized at the point of sale for retail sales. Vendor coupons that are reimbursed are accounted for as sales. Coupons and other sales incentives offered by the Company that are not reimbursed



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are recorded as a reduction of sales.

(n) Other Operating Income

-----  
Other operating income includes income generated from other activities, primarily lottery commissions, automated teller transactions, commissions on licensee sales, check cashing fees, circulation commissions, money transfer and money order fees, coupon handling fees, in-store subleases and vending machine commissions.

(o) Cost of Merchandise Sold

-----  
Cost of merchandise sold includes costs of inventory and costs related to in-store production. Cost of merchandise sold also includes inbound freight charges, purchasing and receiving costs, warehousing costs and other costs of the Company's distribution network.

Vendor allowances and credits, including cooperative advertising fees, received from a vendor in connection with the purchase or promotion of the vendor's products, are recognized as a reduction of cost of merchandise sold as earned. These allowances and credits are recognized as earned in accordance with the underlying agreement with the vendor and completion of the earning process. Short-term vendor agreements with advance payment provisions are recorded as a current liability and are recognized over the appropriate period as earned according to the underlying agreement. Long-term vendor agreements with advance payment provisions are recorded as a noncurrent liability and are recognized over the appropriate period as earned according to the underlying agreement.

(Continued)

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PUBLIX SUPER MARKETS, INC.

### Notes to Consolidated Financial Statements

(p) Advertising Costs

-----  
Advertising costs are expensed as incurred and were approximately \$153,528,000, \$140,668,000 and \$125,209,000 for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, respectively.

(q) Other Income, net

-----  
Other income, net includes rent received from shopping center operations, net of related expenses, and other miscellaneous nonoperating income.

(r) Income Taxes

-----  
Deferred tax assets and liabilities are established for temporary differences between financial and tax reporting bases and are

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subsequently adjusted to reflect changes in tax rates expected to be in effect when the temporary differences reverse.

### (s) Earnings Per Share

-----  
Basic and diluted earnings per common share are calculated by dividing net earnings by the weighted average number of common shares outstanding. Basic and diluted earnings per common share are the same because the Company does not have options or other stock compensation programs that would impact the calculation of diluted earnings per share.

### (t) Use of Estimates

-----  
The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### (u) Reclassifications

-----  
Certain 2004 and 2003 amounts have been reclassified to conform with the 2005 presentation.

## (2) Merchandise Inventories

-----  
If the first-in, first-out method of valuing inventories had been used by the Company to value all inventories, inventories and current assets would have been higher than reported by approximately \$152,047,000, \$141,808,000 and \$127,989,000 as of December 31, 2005, December 25, 2004 and December 27, 2003, respectively.

## (3) Fair Value of Financial Instruments

-----  
The following methods and assumptions were used by the Company in estimating the fair value of its financial instruments:

(Continued)

PUBLIX SUPER MARKETS, INC.

### Notes to Consolidated Financial Statements

Cash and cash equivalents: The carrying amount for cash and cash equivalents approximates fair value.

Investment securities: The fair values for debt and marketable equity securities are based on quoted market prices.

The carrying amount of the Company's other financial instruments as of

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December 31, 2005 and December 25, 2004 approximated their respective fair values.

All other investments are accounted for using the equity method. The carrying amount of other investments approximates fair value.

(4) Investments  
-----

Following is a summary of investments as of December 31, 2005 and December 25, 2004:

	Amortized Cost ----	Gross Unrealized Gains -----	Gross Unrealized Losses -----	Fair Value -----
(Amounts are in thousands)				
2005				
-----				
Available-for-sale:				
Tax exempt bonds	\$ 549,035	605	6,264	543,376
Taxable bonds	1,110,192	2,149	21,728	1,090,613
Equity securities	13,998	3,006	---	17,004
	-----	-----	-----	-----
	1,673,225	5,760	27,992	1,650,993
Other investments	42,105	---	---	42,105
	-----	-----	-----	-----
	\$1,715,330	5,760	27,992	1,693,098
	=====	=====	=====	=====
2004				
-----				
Available-for-sale:				
Tax exempt bonds	\$ 408,393	1,222	2,539	407,076
Taxable bonds	533,903	1,925	4,241	531,587
Equity securities	41,124	7,856	74	48,906
	-----	-----	-----	-----
	983,420	11,003	6,854	987,569
Other investments	32,592	---	---	32,592
	-----	-----	-----	-----
	\$1,016,012	11,003	6,854	1,020,161
	=====	=====	=====	=====

The realized gains on sales of available-for-sale securities totaled approximately \$5,517,000, \$5,462,000 and \$4,544,000 for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, respectively, and the realized losses totaled approximately \$1,130,000, \$1,967,000 and \$2,470,000, respectively.

The net realized gains (losses) on other investments totaled approximately \$1,280,000, \$1,944,000 and (\$176,000) for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, respectively.

(Continued)

PUBLIX SUPER MARKETS, INC.

Notes to Consolidated Financial Statements

The amortized cost and estimated fair value of debt and marketable equity securities classified as available-for-sale and other investments as of December 31, 2005 and December 25, 2004, by expected maturity, are as follows:

	2005		2004	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
(Amounts are in thousands)				
Due in one year or less	\$ 119,937	119,303	101,771	101,718
Due after one year through five years	328,729	324,661	207,800	206,933
Due after five years through ten years	75,403	73,878	65,896	65,786
Due after ten years	1,135,158	1,116,147	566,829	564,226
	1,659,227	1,633,989	942,296	938,663
Equity securities	13,998	17,004	41,124	48,906
Other investments	42,105	42,105	32,592	32,592
	\$1,715,330	1,693,098	1,016,012	1,020,161

Following is a summary of temporarily impaired investments as of December 31, 2005 and December 25, 2004:

	Less Than 12 Months		12 Months or Longer		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
(Amounts are in thousands)						
2005						
Tax exempt bonds	\$294,980	2,333	196,053	3,931	491,033	6,264
Taxable bonds	623,392	13,185	232,159	8,543	855,551	21,728
Total temporarily impaired						

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investments	\$918,372	15,518	428,212	12,474	1,346,584	27,992
	=====	=====	=====	=====	=====	=====
2004						
----						
Tax exempt bonds	\$286,815	1,722	25,696	817	312,511	2,539
Taxable bonds	294,955	2,994	48,097	1,247	343,052	4,241
Equity securities	3,798	17	126	57	3,924	74
	-----	-----	-----	-----	-----	-----
Total temporarily impaired investments	\$585,568	4,733	73,919	2,121	659,487	6,854
	=====	=====	=====	=====	=====	=====

The Company believes the unrealized losses presented above are temporary. To make this determination, management reviews the credit worthiness of the issuers as well as underlying factors mitigating risk of loss of principal or default of interest payments. There are 325 investment issues contributing to the total unrealized loss of \$27,992,000 as of December 31, 2005. The unrealized loss is driven by changes in interest rates impacting the market value of the tax exempt and taxable

(Continued)

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PUBLIX SUPER MARKETS, INC.

Notes to Consolidated Financial Statements

bonds owned by the Company. The Company continues to receive scheduled principal and interest payments on these investments.

(5) Postretirement Benefits

-----  
The Company provides life insurance benefits for salaried and hourly full-time employees. Such employees retiring from the Company on or after attaining age 55 and having ten years of credited full-time service are entitled to postretirement life insurance benefits.

Effective January 1, 2002, the Company amended the plan's eligibility requirements. As of October 1, 2001, an employee must have had at least five years of full-time service and the employee's age plus years of credited service must have equaled 65 or greater to retain postretirement life insurance benefits at retirement. In addition, the employee must be at least age 55 with ten years of full-time service at retirement to receive the benefit.

The Company made benefit payments to beneficiaries of retirees of approximately \$2,841,000, \$2,140,000 and \$2,255,000 during the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, respectively.

The following tables provide a reconciliation of the changes in the

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benefit obligations and fair value of plan assets measured as of October 1, and a statement of the funded status as of December 31, 2005 and December 25, 2004:

	2005 ----	2004 ----
(Amounts are in thousands)		
Change in benefit obligation:		
Benefit obligation as of beginning of year	\$ 80,174	72,702
Service cost	479	674
Interest cost	4,568	4,337
Actuarial loss	3,248	4,601
Benefit payments	(2,841)	(2,140)
	-----	-----
Benefit obligation as of end of year	\$ 85,628	80,174
	=====	=====
Change in fair value of plan assets:		
Fair value of plan assets as of beginning of year	\$ ---	---
Employer contributions	2,841	2,140
Benefit payments	(2,841)	(2,140)
	-----	-----
Fair value of plan assets as of end of year	\$ ---	---
	=====	=====
Funded status	\$ (85,628)	(80,174)
Unrecognized actuarial loss	19,986	18,594
Unrecognized prior service cost	(2,446)	(6,521)
	-----	-----
Accrued postretirement benefit cost	\$ (68,088)	(68,101)
	=====	=====

(Continued)

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### PUBLIX SUPER MARKETS, INC.

#### Notes to Consolidated Financial Statements

Following are the actuarial assumptions that were used in the calculation of the year end benefit obligation:

	2005 ----	2004 ----	2003 ----
Discount rate	5.50%	5.75%	6.00%
Rate of compensation increase	4.00%	4.00%	4.00%

Net periodic postretirement benefit cost consists of the following

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components:

	2005 ----	2004 ----	2003 ----
(Amounts are in thousands)			
Service cost	\$ 479	674	775
Interest cost	4,568	4,337	4,191
Amortization of prior service cost	(4,075)	(4,075)	(4,075)
Recognized actuarial loss	1,856	1,345	262
	-----	-----	-----
Net periodic postretirement benefit cost	\$ 2,828	2,281	1,153
	=====	=====	=====

Actuarial losses are amortized over the average remaining service life of active participants when the accumulation of such losses exceeds 10% of the greater of the projected benefit obligation or the fair value of plan assets.

Following are the actuarial assumptions that were used in the calculation of the net periodic postretirement benefit cost:

	2005 ----	2004 ----	2003 ----
Discount rate	5.75%	6.00%	6.75%
Rate of compensation increase	4.00%	4.00%	4.00%

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

Year  
----

(Amounts are in thousands)

2006	\$ 2,684
2007	2,933
2008	3,188
2009	3,448
2010	3,706
2011 through 2015	22,681

(Continued)

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(6) Retirement Plans  
-----

The Company has a trustee, noncontributory Employee Stock Ownership Plan (ESOP) for the benefit of eligible employees. The amount of the Company's discretionary contribution to the ESOP is determined annually by the Board of Directors and can be made in Company common stock or cash. The expense recorded for contributions to this plan was approximately \$273,429,000, \$228,585,000 and \$184,849,000 for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, respectively.

The Company has a 401(k) plan for the benefit of eligible employees. The 401(k) plan is a voluntary defined contribution plan. Eligible employees may contribute up to 10% of their eligible annual compensation, subject to the maximum contribution limits established by Federal law. The Company may make a discretionary annual matching contribution to eligible participants of this plan as determined by the Board of Directors. During 2005, 2004 and 2003, the Board of Directors approved a match of 50% of eligible contributions up to 3% of eligible wages, not to exceed a maximum match of \$750 per employee. The match, which is determined as of the last day of the plan year and paid in the subsequent plan year, is in common stock of the Company. The expense recorded for the Company's match to the 401(k) plan was approximately \$16,993,000, \$15,502,000 and \$14,771,000 for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, respectively.

The Company intends to continue its retirement plans; however, the right to modify, amend, terminate or merge these plans has been reserved. In the event of termination, all amounts contributed under the plans must be paid to the participants or their beneficiaries.

(7) Income Taxes  
-----

Total income taxes for the years ended December 31, 2005, December 25, 2004 and December 27, 2003 were allocated as follows:

	2005 ----	2004 ----	2003 ----
	(Amounts are in thousands)		
Earnings	\$561,582	475,628	386,156
Other comprehensive earnings	(10,176)	(929)	2,374
	-----	-----	-----
	\$551,406	474,699	388,530
	=====	=====	=====

(Continued)



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## PUBLIX SUPER MARKETS, INC.

### Notes to Consolidated Financial Statements

The provision for income taxes consists of the following:

	Current -----	Deferred -----	Total -----
(Amounts are in thousands)			
2005 ----			
Federal	\$518,473	(27,920)	490,553
State	75,568	(4,539)	71,029
	-----	-----	-----
	\$594,041	(32,459)	561,582
	=====	=====	=====
2004 ----			
Federal	\$400,202	13,899	414,101
State	62,337	(810)	61,527
	-----	-----	-----
	\$462,539	13,089	475,628
	=====	=====	=====
2003 ----			
Federal	\$294,488	39,021	333,509
State	46,253	6,394	52,647
	-----	-----	-----
	\$340,741	45,415	386,156
	=====	=====	=====

The actual tax expense for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003 differs from the "expected" tax expense for those years (computed by applying the U.S. Federal corporate tax rate of 35% to earnings before income taxes) as follows:

	2005 ----	2004 ----	2003 ----
(Amounts are in thousands)			
Computed "expected" tax expense	\$542,758	453,254	366,481
State income taxes (net of Federal income tax benefit)	46,169	39,993	34,221
Other, net	(27,345)	(17,619)	(14,546)
	-----	-----	-----
	\$561,582	475,628	386,156
	=====	=====	=====

(Continued)

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## PUBLIX SUPER MARKETS, INC.

## Notes to Consolidated Financial Statements

The tax effects of temporary differences that give rise to significant portions of deferred tax assets and deferred tax liabilities as of December 31, 2005 and December 25, 2004 are as follows:

	2005	2004
	----	----
	(Amounts are in thousands)	
Deferred tax assets:		
Self-insurance reserves	\$124,829	125,254
Retirement plan contributions	35,672	29,863
Postretirement benefit cost	26,267	26,272
Reserves not currently deductible	18,395	17,602
Advance purchase allowances	7,866	11,197
Inventory capitalization	6,748	6,526
Other	15,550	6,370
	-----	-----
Total deferred tax assets	\$235,327	223,084
	=====	=====
Deferred tax liabilities:		
Property, plant and equipment, principally due to depreciation	\$425,971	454,134
Other	7,860	10,089
	-----	-----
Total deferred tax liabilities	\$433,831	464,223
	=====	=====

The Company expects the results of future operations and the reversal of deferred tax liabilities to generate sufficient taxable income to allow utilization of deferred tax assets; therefore, no valuation allowance has been recorded as of December 31, 2005 or December 25, 2004.

## (8) PublixDirect Closure

-----

During the third quarter of 2003, the Company announced its decision to close its online grocery shopping service operated under its wholly owned subsidiary, PublixDirect. As a result of the decision to close PublixDirect effective August 23, 2003, the Company recorded an expense of

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\$30.0 million during the third quarter of 2003. The expense recorded represented approximately \$17.0 million in asset impairments, \$10.0 million in operating lease obligations and \$3.0 million in payroll obligations and other costs. The expense was recognized in the Company's consolidated statements of earnings and is included in operating and administrative expenses. The impact of the expense recorded on net earnings was approximately \$18.0 million or \$.10 per share for the fiscal year ended December 27, 2003.

(Continued)

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### PUBLIX SUPER MARKETS, INC.

#### Notes to Consolidated Financial Statements

#### (9) Commitments and Contingencies

##### (a) Operating Leases

The Company conducts a major portion of its retail operations from leased premises. Initial terms of the leases are typically 20 years, followed by renewal options at five year intervals and may include rent escalation clauses. Contingent rentals include reimbursement of insurance and maintenance and for certain premises, additional rentals based on a percentage of sales in excess of stipulated minimums. The reimbursement of insurance and maintenance is generally based on the Company's prorata share using square footage. The Company recognizes rent expense for operating leases with rent escalation clauses on a straight-line basis over the applicable lease term. Additionally, the Company has operating leases for certain transportation and other equipment.

Total rental expense for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, is as follows:

	2005 ----	2004 ----	2003 ----
(Amounts are in thousands)			
Minimum rentals	\$335,608	289,213	266,108
Contingent rentals	44,233	39,650	35,979
Sublease rental income	(9,245)	(8,461)	(8,247)
	-----	-----	-----
	\$370,596	320,402	293,840
	=====	=====	=====

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As of December 31, 2005, future minimum lease payments for all noncancelable operating leases and related subleases are as follows:

Year	Minimum Rental Commitments	Sublease Rental Income	Net
----	-----	-----	---
(Amounts are in thousands)			
2006	\$ 336,122	(6,262)	329,860
2007	328,156	(4,148)	324,008
2008	318,484	(2,036)	316,448
2009	307,155	(1,423)	305,732
2010	297,399	(1,224)	296,175
Thereafter	2,515,643	(1,741)	2,513,902
	-----	-----	-----
	\$4,102,959	(16,834)	4,086,125
	=====	=====	=====

(Continued)

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### PUBLIX SUPER MARKETS, INC.

#### Notes to Consolidated Financial Statements

The Company also owns shopping centers which are leased to tenants for minimum monthly rentals plus, in certain instances, contingent rentals. Contingent rentals include reimbursement of insurance and maintenance and in certain instances, additional rentals based on a percentage of sales in excess of stipulated minimums. Contingent rentals are included in trade receivables and were approximately \$583,000 and \$1,604,000 as of December 31, 2005 and December 25, 2004, respectively. Rental income was approximately \$18,531,000, \$17,321,000 and \$18,802,000 for the fiscal years ended December 31, 2005, December 25, 2004 and December 27, 2003, respectively. The approximate amounts of minimum future rental payments to be received under noncancelable operating leases are \$14,784,000, \$12,525,000, \$9,876,000, \$7,245,000 and \$4,657,000 for the years 2006 through 2010, respectively, and \$24,370,000 thereafter.

(b) Letters of Credit

-----  
As of December 31, 2005, the Company had \$9,500,000 outstanding in trade letters of credit and \$1,000,000 in standby letters of credit to support certain purchase obligations. In addition, the Company had \$224,600,000 in standby letters of credit outstanding for the benefit of the Company's insurance carriers related to self-insurance

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reserves.

(c) Litigation

-----  
 The Company is a party in various legal claims and actions considered in the normal course of business. In the opinion of management, the ultimate resolution of these legal proceedings will not have a material adverse effect on the Company's financial condition, results of operations or cash flows.

(Continued)

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### PUBLIX SUPER MARKETS, INC.

#### Notes to Consolidated Financial Statements

(10) Quarterly Information (unaudited)

-----  
 Following is a summary of the quarterly results of operations for the fiscal years ended December 31, 2005 and December 25, 2004. All quarters have 13 weeks except the fourth quarter of 2005 which has 14 weeks.

	Quarter Ended			
	March -----	June -----	September -----	December -----
	(Amounts are in thousands, except per share amounts)			
2005				
----				
Revenues	\$5,180,473	4,850,927	4,934,116	5,779,295
Costs and expenses	\$4,792,466	4,502,433	4,647,649	5,348,534
Net earnings	\$ 259,106	234,904	200,270	294,876
Basic and diluted earnings per common share, based on weighted average shares outstanding	\$ 1.50	1.35	1.17	1.74
2004				
----				
Revenues	\$4,682,820	4,527,748	4,662,731	4,813,072
Costs and expenses	\$4,369,490	4,221,165	4,391,943	4,464,933
Net earnings	\$ 203,396	199,409	183,711	232,867
Basic and diluted earnings per common share, based on weighted average shares outstanding	\$ 1.14	1.11	1.04	1.34

Schedule II  
-----

PUBLIX SUPER MARKETS, INC.  
Valuation and Qualifying Accounts  
Years ended December 31, 2005, December 25, 2004  
and December 27, 2003  
(Amounts are in thousands)

Description -----	Balance at Beginning of Year -----	Additions Charged to Income -----	Deductions From Reserves -----	Balance at End of Year ----
Year ended December 31, 2005				
Reserves not deducted from assets:				
Self-insurance reserves:				
-Current	\$115,010	204,806	200,477	119,339
-Noncurrent	240,821	1,628	---	242,449
	-----	-----	-----	-----
	\$355,831	206,434	200,477	361,788
	=====	=====	=====	=====
Year ended December 25, 2004				
Reserves not deducted from assets:				
Self-insurance reserves:				
-Current	\$123,462	177,417	185,869	115,010
-Noncurrent	202,737	38,084	---	240,821
	-----	-----	-----	-----
	\$326,199	215,501	185,869	355,831
	=====	=====	=====	=====
Year ended December 27, 2003				
Reserves not deducted from assets:				
Self-insurance reserves:				
-Current	\$102,722	200,164	179,424	123,462
-Noncurrent	176,895	25,842	---	202,737
	-----	-----	-----	-----
	\$279,617	226,006	179,424	326,199
	=====	=====	=====	=====

Item 9. Changes in and Disagreements with Accountants on Accounting and  
-----  
Financial Disclosure  
-----

None

Item 9A. Controls and Procedures  
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Disclosure Controls and Procedures  
-----

As of the end of the period covered by this annual report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Exchange Act Rule 13a-15. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in timely alerting them to material information relating to the Company (including its consolidated subsidiaries) required to be included in the Company's periodic Securities and Exchange Commission filings. There have been no changes in the Company's internal control over financial reporting identified in connection with the evaluation that occurred during the quarter ended December 31, 2005, that have materially affected, or are reasonably likely to materially affect, the internal control over financial reporting.

Internal Control over Financial Reporting  
-----

Management's report on the Company's internal control over financial reporting is included on page 24 of this report. The independent registered public accounting firm has issued their report, included herein on page 27, (1) on management's assessment of the effectiveness of internal control over financial reporting and (2) on the effectiveness of internal control over financial reporting.

Item 9B. Other Information  
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None

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PART III

Item 10. Directors and Executive Officers of the Registrant  
-----

Certain information concerning the directors and executive officers of the Company is incorporated by reference to pages 2 through 8 of the Proxy Statement of the Company (2006 Proxy Statement) which the Company intends to file no later than 120 days after its fiscal year end. Certain information concerning the executive officers of the Company is set forth in Part I under the caption "Executive Officers of the Company."

The Company has adopted a Code of Ethical Conduct for Financial Managers that applies to the Company's principal executive officer, principal financial officer, principal accounting officer or controller and all persons performing similar functions. A copy of the Code of Ethical Conduct for Financial Managers was filed as Exhibit 14 to the Annual Report of the Company on Form 10-K for the year ended December 28, 2002.

Item 11. Executive Compensation  
-----

Information regarding executive compensation is incorporated by reference to page 5 and pages 8 through 11 of the 2006 Proxy Statement.

Item 12. Security Ownership of Certain Beneficial Owners and Management  
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Information regarding security ownership is incorporated by reference to pages 6 through 8 of the 2006 Proxy Statement.

Item 13. Certain Relationships and Related Transactions  
-----

Information regarding certain relationships and related transactions is incorporated by reference to pages 3 and 8 of the 2006 Proxy Statement.

Item 14. Principal Accounting Fees and Services  
-----

Information regarding principal accounting fees and services is incorporated by reference to page 12 of the 2006 Proxy Statement.

PART IV

Item 15. Exhibits, Financial Statement Schedules  
-----

(a) Consolidated Financial Statements and Schedule  
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The consolidated financial statements and schedule listed in the accompanying Index to Consolidated Financial Statements and Schedule are filed as part of this Annual Report on Form 10-K.

(b) Exhibits

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- 3(a). Articles of Incorporation of the Company, together with all amendments thereto, are incorporated by reference to the exhibits to the Annual Report of the Company on Form 10-K for the year ended December 25, 1993.
- 3(b). Amended and Restated By-laws of the Company are incorporated by reference to the exhibits to the quarterly report of the Company on Form 10-Q for the quarter ended June 29, 2002.
- 10. Indemnification Agreement, in the form attached as an exhibit to the quarterly report of the Company on Form 10-Q for the quarter ended March 31, 2001, between the Company and all of its directors and officers as reported in the quarterly, annual and current reports of the Company on Form 10-Q, Form 10-K and Form 8-K for the periods ended March 31, 2001, June 30, 2001, September 29, 2001, June 29, 2002, December 28, 2002, September 27, 2003, December 27, 2003, March 27, 2004, May 18, 2005, July 1, 2005 and January 30, 2006.
- 10.1 Non-Employee Directors Stock Purchase Plan Summary Plan Description, as registered in the Form S-8 filed with the Securities and Exchange Commission on June 21, 2001, is incorporated by reference to the exhibits to the quarterly report of the Company on Form 10-Q for the quarter ended June 30, 2001.
- 10.2 Incentive Bonus Plan is incorporated by reference to the exhibits to the Annual Report of the Company on Form 10-K for the year ended December 25, 2004.
- 14. Code of Ethical Conduct for Financial Managers is incorporated by reference to the exhibits to the Annual Report of the Company on Form 10-K for the year ended December 28, 2002.
- 21. Subsidiaries of the Registrant.
- 23. Consent of Independent Registered Public Accounting Firm.
- 31.1 Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PUBLIX SUPER MARKETS, INC.

March 16, 2006

By: /s/ John A. Attaway, Jr.

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John A. Attaway, Jr.  
Secretary

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

/s/ Carol Jenkins Barnett                      Director                      March 16, 2006  
-----  
Carol Jenkins Barnett

/s/ Hoyt R. Barnett                      Vice Chairman and Director                      March 16, 2006  
-----  
Hoyt R. Barnett

/s/ Joan G. Buccino                      Director                      March 16, 2006  
-----  
Joan G. Buccino

/s/ William E. Crenshaw                      President and Director                      March 16, 2006  
-----  
William E. Crenshaw

/s/ Sherrill W. Hudson                      Director                      March 16, 2006  
-----  
Sherrill W. Hudson

/s/ Charles H. Jenkins, Jr.                      Chief Executive Officer and  
Director  
(Principal Executive Officer)                      March 16, 2006  
-----  
Charles H. Jenkins, Jr.

/s/ Howard M. Jenkins                      Chairman of the Board and  
Director                      March 16, 2006  
-----  
Howard M. Jenkins

/s/ E. Vane McClurg                      Director                      March 16, 2006  
-----  
E. Vane McClurg

/s/ Kelly E. Norton                      Director                      March 16, 2006  
-----  
Kelly E. Norton

/s/ Maria A. Sastre                      Director                      March 16, 2006  
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Maria A. Sastre

Chief Financial Officer and  
Treasurer  
(Principal Financial and  
Accounting Officer)

/s/ David P. Phillips

March 16, 2006

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David P. Phillips