

GENERAL EMPLOYMENT ENTERPRISES INC  
Form 10QSB  
August 06, 2008

U.S. SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

FORM 10-QSB

Quarterly Report Under Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended June 30, 2008

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File Number 1-05707

GENERAL EMPLOYMENT ENTERPRISES, INC.  
(Exact name of small business issuer as specified in its charter)

Illinois 36-6097429  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification Number)

One Tower Lane, Suite 2200, Oakbrook Terrace, Illinois 60181  
(Address of principal executive offices)

(630) 954-0400  
(Issuer's telephone number)

Check whether the issuer (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  
Yes  No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the issuer's common stock as of June 30, 2008 was 5,165,265.

Transitional small business disclosure format: Yes  No

PART I - FINANCIAL INFORMATION

Item 1, Financial Statements.

GENERAL EMPLOYMENT ENTERPRISES, INC.  
CONSOLIDATED BALANCE SHEET

	June 30	September 30
	2008	2007
(In Thousands)	(Unaudited)	

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### ASSETS

#### Current assets:

Cash and cash equivalents	\$4,267	\$6,344
Accounts receivable, less allowances (June 2008--\$187; Sept. 2007--\$248)	1,537	1,915
Other current assets	455	252
<b>Total current assets</b>	<b>6,259</b>	<b>8,511</b>
Property and equipment, net	849	929
Other assets	441	436
<b>Total assets</b>	<b>\$7,549</b>	<b>\$9,876</b>

### LIABILITIES AND SHAREHOLDERS' EQUITY

#### Current liabilities:

Accrued compensation	\$1,130	\$1,602
Other current liabilities	444	514
<b>Total current liabilities</b>	<b>1,574</b>	<b>2,116</b>
<b>Other liabilities</b>	<b>441</b>	<b>436</b>

#### Shareholders' equity:

Preferred stock, authorized -- 100 shares; issued and outstanding -- none	--	--
Common stock, no-par value; authorized -- 20,000 shares; issued and outstanding -- 5,165 shares in June 2008 and 5,153 shares in September 2007	4,971	4,912
Retained earnings	563	2,412
<b>Total shareholders' equity</b>	<b>5,534</b>	<b>7,324</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$7,549</b>	<b>\$9,876</b>

See notes to consolidated financial statements.

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### GENERAL EMPLOYMENT ENTERPRISES, INC.

#### CONSOLIDATED STATEMENT OF OPERATIONS (Unaudited)

(In Thousands, Except Per Share)	Three Months		Nine Months	
	2008	2007	2008	2007
<b>Net revenues:</b>				
Contract services	\$1,805	\$1,942	\$ 5,665	\$ 6,255
Placement services	1,817	2,922	5,810	8,413
<b>Net revenues</b>	<b>3,622</b>	<b>4,864</b>	<b>11,475</b>	<b>14,668</b>
<b>Operating expenses:</b>				
Cost of contract services	1,207	1,306	3,816	4,224
Selling	1,232	1,856	3,885	5,308
General and administrative	1,779	1,601	5,170	4,791
<b>Total operating expenses</b>	<b>4,218</b>	<b>4,763</b>	<b>12,871</b>	<b>14,323</b>
<b>Income (loss) from operations</b>	<b>(596)</b>	<b>101</b>	<b>(1,396)</b>	<b>345</b>
Investment income	14	83	64	225

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Net income (loss)	\$ (582)	\$ 184	\$ (1,332)	\$ 570
Average number of shares:				
Basic	5,165	5,151	5,163	5,149
Diluted	5,165	5,399	5,163	5,372
Net income (loss) per share:				
Basic	\$ (.11)	\$ .04	\$ (.26)	\$ .11
Diluted	\$ (.11)	\$ .03	\$ (.26)	\$ .11
Cash dividends declared per share	\$ --	\$ --	\$ .10	\$ .10

See notes to consolidated financial statements.

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GENERAL EMPLOYMENT ENTERPRISES, INC.  
CONSOLIDATED STATEMENT OF CASH FLOWS (Unaudited)

(In Thousands)	Nine Months Ended June 30	
	2008	2007
Operating activities:		
Net income (loss)	\$ (1,332)	\$ 570
Depreciation and other noncurrent items	245	220
Accounts receivable	378	192
Accrued compensation	(472)	339
Other current items, net	(273)	(309)
Net cash provided (used) by operating activities	(1,454)	1,012
Investing activities:		
Acquisition of property and equipment	(116)	(334)
Financing activities:		
Exercises of stock options	10	5
Cash dividends paid	(517)	(515)
Net cash used by financing activities	(507)	(510)
Increase (decrease) in cash and cash equivalents	(2,077)	168
Cash and cash equivalents at beginning of period	6,344	5,904
Cash and cash equivalents at end of period	\$ 4,267	\$ 6,072

See notes to consolidated financial statements.

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GENERAL EMPLOYMENT ENTERPRISES, INC.  
CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY (Unaudited)

(In Thousands)	Nine Months Ended June 30	
	2008	2007
Common shares outstanding:		
Number at beginning of period	5,153	5,148
Exercises of stock options	12	5

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Number at end of period	5,165	5,153
Common stock:		
Balance at beginning of period	\$ 4,912	\$4,839
Stock compensation expense	49	47
Exercises of stock options	10	5
Balance at end of period	\$ 4,971	\$4,891
Retained earnings:		
Balance at beginning of period	\$ 2,412	\$2,013
Net income (loss)	(1,332)	570
Cash dividends declared	(517)	(515)
Balance at end of period	\$ 563	\$2,068

See notes to consolidated financial statements.

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### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### Basis of Presentation

The consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States of America and the rules of the United States Securities and Exchange Commission. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the financial statements have been included. Interim results are not necessarily indicative of results for a full year. These financial statements should be read in conjunction with the financial statements included in the Company's annual report on Form 10-KSB for the fiscal year ended September 30, 2007.

#### Recent Accounting Pronouncements

The Company adopted the requirements of Financial Accounting Standards Board Financial Interpretation No. 48, "Accounting for Uncertainty in Income Taxes," as of October 1, 2007. The interpretation specifies how a position taken on a tax return is to be measured, recognized and disclosed in the financial statements. The adoption of it did not have a material effect on the Company's financial statements.

#### Income Taxes

There were no credits for income taxes as a result of the pretax losses in the 2008 periods, because there was not sufficient assurance that future tax benefits would be realized. There were no provisions for income taxes in the 2007 periods, because of the availability of losses carried forward from prior years.

#### Purchase Commitments

As of June 30, 2008, the Company had contractual obligations to

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purchase approximately \$1,000,000 of recruitment advertising through December 31, 2009.

### Subsequent Event

In July 2008, the Company closed one of its branch offices due to unprofitable operations. The closing cost, to be recorded in the fourth quarter, is estimated to be approximately \$70,000.

Item 2, Management's Discussion and Analysis of Financial Condition and Results of Operations.

### Overview

The Company provides contract and placement staffing services for business and industry, specializing in the placement of information technology, engineering and accounting professionals. As of June 30, 2008, the Company operated 18 offices located in 9 states.

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The Company's business is highly dependent on national employment trends in general and on the demand for professional staff in particular. As an indicator of employment conditions, the national unemployment rate was 5.5% in June 2008 and 4.6% in June 2007. The change indicates a trend toward a lower level of employment in the United States during the last twelve months.

During the nine months ended June 30, 2008, the U.S. economy experienced a period of uncertainty stemming from problems in the housing and credit markets, and the rate of growth in national payroll employment turned negative. Management believes that employers became very cautious about hiring during the period. As a result, the Company experienced sharp declines in both the number of placements and the number of billable contract hours.

Consolidated net revenues for the nine months ended June 30, 2008 decreased 22% compared with the prior year. Placement service revenues were down 31%, and contract service revenues were down 9%. The effects of lower consolidated net revenues resulted in a \$1,396,000 loss from operations this year, compared with \$345,000 of income from operations last year.

The Company's current strategy is to improve performance by enhancing staff training programs, to limit losses by closing unprofitable operations and to maintain control over operating costs.

Because long-term contracts are not a significant part of the Company's business, future results cannot be reliably predicted by considering past trends or by extrapolating past results.

### Results of Operations

A summary of operating data, expressed as a percentage of consolidated net revenues, is presented below.

Nine Months

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	Ended June 30	
	2008	2007
Net revenues:		
Contract services	49.4%	42.6%
Placement services	50.6	57.4
Net revenues	100.0	100.0
Operating expenses:		
Cost of contract services	33.3	28.8
Selling	33.9	36.2
General and administrative	45.0	32.6
Total operating expenses	112.2	97.6%
Income (loss) from operations	(12.2)%	2.4%

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### Net Revenues

Consolidated net revenues for the nine months ended June 30, 2008 were down \$3,193,000 (22%) from the prior year. Placement service revenues decreased \$2,603,000 (31%), and contract service revenues decreased \$590,000 (9%).

As a result of the weaker economic conditions that prevailed during the nine months ended June 30, 2008, the Company experienced less demand for its services. The decline in consolidated net revenues was the result of 33% fewer placements and an 11% decrease in the number of billable contract hours.

### Operating Expenses

Total operating expenses for the nine months ended June 30, 2008 were down \$1,452,000 (10%) compared with the prior year.

The cost of contract services was down \$408,000 (10%) as a result of the lower volume of contract business. The gross profit margin on contract business was 32.6% for the nine months ended June 30, 2008, which was about the same as the prior year. There are no direct costs associated with placement service revenues.

Selling expenses decreased \$1,423,000 (27%) for the period. Commission expense was down 35% because of the lower volume of placement business. Recruitment advertising expense was up 7%, despite a lower volume of job postings, because of higher costs per posting. Selling expenses represented 33.9% of consolidated net revenues, which was up 2.3 points from the prior year.

General and administrative expenses increased \$379,000 (8%) for the nine months ended June 30, 2008. The change was primarily due to a 24% increase in compensation costs in the operating divisions. Advances against commissions increased during the period because commissions decreased. All other general and administrative expenses together increased 2%. General and administrative expenses represented 45.0% of consolidated net revenues, which was up 12.4 points from the prior year because of the decline in revenues.

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### Other

Investment income for the nine months ended June 30, 2008 was down \$161,000 (72%), primarily due to a lower average rate of return on investments.

There were no credits for income taxes as a result of the pretax losses in the 2008 periods, because there was not sufficient assurance that future tax benefits would be realized. There were no provisions for income taxes in the 2007 periods, because of the availability of losses carried forward from prior years.

### Financial Condition

As of June 30, 2008, the Company had cash and cash equivalents of \$4,267,000, which was a decrease of \$2,077,000 from September 30, 2007. Net working capital at June 30, 2008 was \$4,685,000, which was a decrease of \$1,710,000 from September 30, 2007, and the current ratio was 4.0 to 1. Shareholders' equity as of June 30, 2008 was \$5,534,000, which represented 73% of total assets.

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During the nine months ended June 30, 2008, the net cash used by operating activities was \$1,454,000. The net loss for the period, adjusted for depreciation and other non-cash charges, used \$1,087,000. A reduction of payroll liabilities required the use of \$472,000, while all other working capital items provided \$105,000.

Expenditures for the acquisition of property and equipment during the period were \$116,000.

In November 2007, the Company's board of directors declared a cash dividend in the amount of \$.10 per common share, which resulted in a total payment of \$517,000 in January 2008.

All of the Company's office facilities are leased. Information about future minimum lease payments is presented in the Notes to Consolidated Financial Statements on Form 10-KSB for the fiscal year ended September 30, 2007. Information about purchase commitments is contained in the Notes to Consolidated Financial Statements in this quarterly report on Form 10-QSB.

The Company's primary source of liquidity is from its operating activities. The Company's philosophy regarding the maintenance of cash balances reflects management's views on potential future needs for liquidity. Despite recent losses, management believes that existing cash balances will be adequate to finance current operations for the foreseeable future.

### Off-Balance Sheet Arrangements

As of June 30, 2008, and during the nine months then ended, there were no transactions, agreements or other contractual arrangements to which an unconsolidated entity was a party, under which the Company (a) had any direct or contingent obligation under a guarantee contract, derivative instrument or variable interest in the unconsolidated entity, or (b) had a retained or contingent interest in assets transferred to the unconsolidated

entity.

#### Forward-Looking Statements

As a matter of policy, the Company does not provide forecasts of future financial performance. However, the Company and its representatives may from time to time make written or verbal forward-looking statements, including statements contained in press announcements, reports to shareholders and filings with the Securities and Exchange Commission. All statements which address expectations about future operating performance and cash flows, future events and business developments, and future economic conditions are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based on management's then-current expectations and assumptions. Actual outcomes could differ significantly. The Company and its representatives do not assume any obligation to provide updated information.

Some of the factors that could affect the Company's future performance include, but are not limited to, general business conditions, the demand for the Company's services, competitive market pressures, the ability of the Company to attract and retain qualified personnel for regular full-time placement and contract assignments, the possibility of incurring liability for the Company's business activities, including the activities of its contract employees and events affecting its contract employees on client premises, and the ability to attract and retain qualified corporate and branch management.

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#### Item 3, Controls and Procedures.

As of June 30, 2008, the Company's management evaluated, with the participation of its principal executive officer and its principal financial officer, the effectiveness of the Company's disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934 (the "Exchange Act"). Based on that evaluation, the Company's principal executive officer and its principal financial officer concluded that the Company's disclosure controls and procedures were adequate as of June 30, 2008 to ensure that information required to be disclosed in reports filed or submitted by the Company under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms.

There was no change in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II - OTHER INFORMATION

#### Item 6, Exhibits.

The following exhibits are filed as a part of Part I of this report:

No.	Description of Exhibit
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31.01	Certification of the principal executive officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Exchange Act.
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- 31.02 Certification of the principal financial officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Exchange Act.
- 32.01 Certifications required by Rule 13a-14(a) or Rule 15d-14(a) of the Exchange Act and Section 1350 of Chapter 63 of Title 18 of the United States Code.

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SIGNATURES

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GENERAL EMPLOYMENT ENTERPRISES, INC.  
(Registrant)

Date: August 5, 2008

By: /s/ Kent M. Yauch  
Kent M. Yauch  
Vice President, Chief Financial Officer  
and Treasurer (Principal financial and  
accounting officer and duly authorized  
officer)

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