CSP INC /MA/
Form 10-Q
August 13, 2014
United States
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended June 30, 2014
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
o ACT OF 1934
For the transition period from to
Commission File Number 0-10843

CSP Inc.
(Exact name of Registrant as specified in its Charter)

Massachusetts
04-2441294
(State of incorporation)
43 Manning Road
Billerica, Massachusetts 01821-3901
(978) 663-7598
(Address and telephone number of principal executive offices)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o.

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Non-accelerated filer o (Do not check if a smaller reporting company) Smaller reporting company x

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange
Act). Yes o No x
As of August 6, 2014, the registrant had 3,609,648 shares of common stock issued and outstanding.
1

## INDEX

Page
PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
Consolidated Balance Sheets (unaudited) as of June 30, 2014 and September 30, 2013 ..... 
Consolidated Statements of Operations (unaudited) for the three and nine months ended June 30 ..... 4
2014 and 2013
Consolidated Statements of Comprehensive Income (unaudited) for the three and nine months ended June 30, 2014 and 2013 ..... 5
Consolidated Statement of Shareholders' Equity (unaudited) for the nine months ended June 30, $\underline{2014}$ ..... 6
Consolidated Statements of Cash Flows (unaudited) for the nine months ended June 30, 2014 and 2013 ..... 7
Notes to Consolidated Financial Statements (unaudited) ..... $\underline{8}$
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 16
Item 4. Controls and Procedures ..... 30
PART II. OTHER INFORMATION
Item 6. Exhibits ..... 31
2

## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

CSP INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(Amounts in thousands, except par value)

| June 30, | September 30, |
| :--- | :--- |
| 2014 | 2013 |
| (Unaudited) |  |

## ASSETS

Current assets:

| Cash and cash equivalents | $\$ 16,450$ | $\$ 18,619$ |
| :--- | :--- | :--- |
| Accounts receivable, net of allowances of $\$ 226$ and $\$ 242$ | 15,775 | 13,529 |
| Inventories, net | 6,868 | 4,791 |
| Refundable income taxes | 254 | 624 |
| Deferred income taxes | 1,144 | 1,313 |
| Other current assets | 2,561 | 2,042 |
| Total current assets | 43,052 | 40,918 |
| Property, equipment and improvements, net | 1,446 | 1,420 |

Other assets:
$\begin{array}{lll}\text { Intangibles, net } & 578 & 410\end{array}$
Deferred income taxes 1,771
Cash surrender value of life insurance 2,481
Other assets 225
$\begin{array}{ll}\text { Total other assets } & \text { 4,887 }\end{array}$
Total assets \$49,739 \$47,225
LIABILITIES AND SHAREHOLDERS' EQUITY
Current liabilities:
Accounts payable and accrued expenses \$10,503
Deferred revenue
5,523 3,816
Pension and retirement plans 746
Income taxes payable - - 60
$\begin{array}{lll}\text { Total current liabilities } & 17,364 & 15,125\end{array}$
$\begin{array}{lll}\text { Pension and retirement plans } & 8,680 & 8,660\end{array}$
Other long term liabilities
67
405
Total liabilities 26,111
24,190
Commitments and contingencies
Shareholders' equity:
Common stock, $\$ .01$ par value per share; authorized, 7,500 shares; issued and outstanding 3,597 and 3,496 shares, respectively
Additional paid-in capital 11,402
35

Retained earnings 17,993
11,137
Accumulated other comprehensive loss (5,803 ) (5,865
Total shareholders' equity
Total liabilities and shareholders' equity
23,628
23,035
\$49,739
\$47,225

See accompanying notes to unaudited consolidated financial statements.

3

## CSP INC. AND SUBSIDIARIES

UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS
(Amounts in thousands, except for per share data)

|  | For the three months ended |  |  | For the nine months ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { June 30, } \\ & 2014 \end{aligned}$ | $\begin{aligned} & \text { June } 30 \text {, } \\ & 2013 \end{aligned}$ |  | $\begin{aligned} & \text { June } 30, \\ & 2014 \end{aligned}$ | $\text { June } 30 \text {, }$ |
| Sales: |  |  |  |  |  |
| Product | \$15,677 | \$ 14,783 |  | \$44,745 | \$49,625 |
| Services | 6,959 | 4,250 |  | 20,126 | 16,101 |
| Total sales | 22,636 | 19,033 |  | 64,871 | 65,726 |
| Cost of sales: |  |  |  |  |  |
| Product | 13,048 | 12,284 |  | 37,270 | 41,184 |
| Services | 3,474 | 2,914 |  | 11,705 | 10,763 |
| Amortization of inventory step-up and intangibles | 10 | - |  | 177 | - |
| Total cost of sales | 16,532 | 15,198 |  | 49,152 | 51,947 |
| Gross profit | 6,104 | 3,835 |  | 15,719 | 13,779 |
| Operating expenses: |  |  |  |  |  |
| Engineering and development | 945 | 437 |  | 2,372 | 1,261 |
| Selling, general and administrative | 4,192 | 4,065 |  | 12,169 | 11,790 |
| Total operating expenses | 5,137 | 4,502 |  | 14,541 | 13,051 |
| Bargain purchase gain on acquisition, net of tax | - | - |  | 462 | - |
| Operating income (loss) | 967 | (667 | ) | 1,640 | 728 |
| Other income (expense): |  |  |  |  |  |
| Foreign exchange gain (loss) | (67 | ) 13 |  | (120 | ) 18 |
| Other income (expense), net | (37 | ) (11 | ) | (58 | ) 18 |
| Total other income (expense), net | (104 | ) 2 |  | (178 | ) 36 |
| Income (loss) before income taxes | 863 | (665 | ) | 1,462 | 764 |
| Income tax expense (benefit) | (36 | ) (187 | ) | 50 | 387 |
| Net income (loss) | \$899 | \$(478 | ) | \$ 1,412 | \$377 |
| Net income (loss) attributable to common stockholders | \$863 | \$(468 | ) | \$1,361 | \$369 |
| Net income (loss) per share - basic | \$0.25 | \$(0.14 | ) | \$0.40 | \$0.11 |
| Weighted average shares outstanding - basic | 3,451 | 3,396 |  | 3,442 | 3,378 |
| Net income (loss) per share - diluted | \$0.25 | \$(0.14 | ) | \$0.39 | \$0.11 |
| Weighted average shares outstanding - diluted | 3,499 | 3,396 |  | 3,488 | 3,432 |

See accompanying notes to unaudited consolidated financial statements.
4

CSP INC. AND SUBSIDIARIES
UNAUDITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Amounts in thousands)

|  | For the three months ended |  | For the nine months ended |  |
| :--- | :--- | :--- | :--- | :--- |
|  | June 30, |  |  |  |
| 2014 | June 30, | June 30, | June 30, |  |
|  |  | 2013 | 2014 | 2013 |

See accompanying notes to unaudited consolidated financial statements.

5

CSP INC. AND SUBSIDIARIES
UNAUDITED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY
For the nine Months Ended June 30, 2014:
(Amounts in thousands, except per share data)
$\left.\begin{array}{llllllll} & \text { Shares } & \text { Amount } & \begin{array}{l}\text { Additional } \\ \text { Paid-in } \\ \text { Capital }\end{array} & \begin{array}{l}\text { Accumulated } \\ \text { Retained } \\ \text { Earnings }\end{array} & \begin{array}{l}\text { Total } \\ \text { comprehensive } \\ \text { Shareholders }\end{array} \\ \text { Equity }\end{array}\right\}$

See accompanying notes to unaudited consolidated financial statements.
6

## CSP INC. AND SUBSIDIARIES

UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Amounts in thousands)

|  | For the nine months ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { June } 30 \text {, } \\ & 2014 \end{aligned}$ |  | $\begin{aligned} & \text { June 30, } \\ & 2013 \end{aligned}$ |
| Cash flows from operating activities: |  |  |  |
| Net income | \$1,412 |  | \$377 |
| Adjustments to reconcile net income to net cash used in operating activities: |  |  |  |
| Bargain purchase gain | (462 |  | - |
| Depreciation and amortization | 364 |  | 324 |
| Amortization of intangibles | 92 |  | 62 |
| Loss (gain) on sale of fixed assets, net | 2 |  | (17 |
| Foreign exchange (gain) loss | 120 |  | (18 |
| Non-cash changes in accounts receivable | (17 |  | 27 |
| Non-cash changes in inventory | 146 |  | - |
| Stock-based compensation expense on stock options and restricted stock awards | 260 |  | 112 |
| Deferred income taxes | 273 |  | 334 |
| Increase in cash surrender value of life insurance | (114 |  | (73 |
| Changes in operating assets and liabilities: |  |  |  |
| Increase in accounts receivable | (2,110 |  | (354 |
| Decrease in officer life insurance receivable | - |  | 2,172 |
| (Increase) decrease in inventories | (1,160 |  | 1,060 |
| (Increase) decrease in refundable income taxes | 373 |  | (158 |
| Increase in other current assets | (485 |  | (276 |
| Increase in other assets | - |  | (81 |
| Increase (decrease) in accounts payable and accrued expenses | 425 |  | (1,955 |
| Increase in deferred revenue | 1,662 |  | 307 |
| Decrease in pension and retirement plans liability | (168 |  | (175 |
| Decrease in income taxes payable | (311 |  | (136 |
| Increase (decrease) in other long term liabilities | (338 |  | 73 |
| Net cash provided by (used in) operating activities | (36 |  | 1,605 |
| Cash flows from investing activities: |  |  |  |
| Life insurance premiums paid | (167 |  | (198 |
| Proceeds from the sale of fixed assets | 6 |  | 17 |
| Cash paid to acquire business | (500 |  | - |
| Purchases of property, equipment and improvements | (370 |  | (675 |
| Net cash used in investing activities | (1,031 |  | (856 |
| Cash flows from financing activities: |  |  |  |
| Dividends paid | (1,148 |  | (1,034 |
| Proceeds from issuance of shares from exercise of employee stock options | 6 |  | 114 |
| Net cash used in financing activities | (1,142 |  | (920 |
| Effects of exchange rate on cash | 40 |  | (76 |
| Net decrease in cash and cash equivalents | (2,169 |  | (247 |
| Cash and cash equivalents, beginning of period | 18,619 |  | 20,493 |
| Cash and cash equivalents, end of period | \$16,450 |  | \$20,246 |
| Supplementary cash flow information: |  |  |  |
| Cash paid for income taxes | \$96 |  | \$383 |
| Cash paid for interest | \$85 |  | \$85 |

See accompanying notes to unaudited consolidated financial statements.

CSP INC. AND SUBSIDIARIES<br>NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS<br>THREE AND NINE MONTHS ENDED JUNE 30, 2014 AND 2013

## Organization and Business

CSP Inc. was founded in 1968 and is based in Billerica, Massachusetts. To meet the diverse requirements of its industrial, commercial and defense customers worldwide, CSP Inc. and its subsidiaries (collectively "CSPI" or the "Company") develop and market IT integration solutions and high-performance cluster computer systems. The Company operates in two segments, its High Performance Products and Solutions segment and its Information Technology Solutions segment.

## 1. Basis of Presentation

The accompanying consolidated financial statements have been prepared by the Company, without audit, and reflect all adjustments which, in the opinion of management, are necessary for a fair statement of the results of the interim periods presented. All adjustments were of a normal recurring nature. Certain information and footnote disclosures normally included in the annual financial statements, which are prepared in accordance with accounting principles generally accepted in the United States, have been condensed or omitted. Accordingly, the Company believes that although the disclosures are adequate to make the information presented not misleading, the unaudited financial statements should be read in conjunction with the footnotes contained in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2013.

## 2. Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates under different assumptions or conditions.

## 3. Acquired Business

On November 4, 2013 the Company acquired substantially all of the assets of Myricom, Inc. ("Myricom"). Myricom has been integrated into the High Performance Products and Solutions business segment. Prior to our acquisition, Myricom was a manufacturer of high performance interconnect computing devices and software. The Company acquired Myricom in order to obtain (i) Myricom's interconnect technology, which is critical to our latest MultiComputer products and (ii) a strong base of new customers in commercial growth markets. The Company also retained key Myricom technical personnel. Myricom was a key supplier to CSPI's MultiComputer Division. Its interconnect technology is an important component of the latest generation MultiComputer products that we currently supply to our customers.

Although Myricom was an established business prior to our acquisition, it had previously sold off a significant portion of its business and was faced with the likelihood of having to shut down operations if it could not find a buyer to purchase its remaining assets. This was because the revenue that Myricom was able to generate from these remaining assets was not sufficient to support its cost structure so as to enable Myricom to operate at a profit. These factors contributed to a purchase price that resulted in the recognition of a bargain purchase gain. The Company paid total cash consideration of approximately $\$ 0.5$ million to acquire substantially all of the assets of Myricom and incurred approximately $\$ 0.1$ million for the assumption of certain other liabilities. The purchase of Myricom resulted in the
recognition of a bargain purchase gain of approximately $\$ 0.5$ million. The bargain purchase gain is shown net of the federal and state tax effect.

The purchase price was allocated as follows:
8

|  |  |  | (Amounts in Thousands) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Inventory |  |  | \$ 1,030 |  |  |
| Property \& equipment |  |  | 17 |  |  |
| Intangibles |  |  | 260 |  |  |
| Gross assets acquired |  |  | 1,307 |  |  |
| Product warranty liability assumed |  |  | (93 |  |  |
| Net assets acquired |  |  | 1,214 |  |  |
| Less: asset purchase price |  |  | 500 |  |  |
| Bargain purchase gain before tax |  |  | 714 |  |  |
| Deferred tax on bargain purchase gain |  |  | (252 |  |  |
| Bargain purchase gain, net of tax effect |  |  | \$462 |  |  |
| The results of operations of Myricom for the the three months ended June 30, 2014 and for the period November 4, 2013 - June 30, 2014 are included in the Company's consolidated statement of operations for the three and nine months ended June 30, 2014, respectively. |  |  |  |  |  |
| The following proforma condensed combined financial information gives effect to the acquisition of Myricom as if it were consummated on October 1, 2012 (the beginning of the comparable prior reporting period), and includes proforma adjustments related to the bargain purchase gain, amortization of inventory step-up and acquired intangible assets. The proforma condensed combined financial information is presented for informational purposes only. The proforma condensed combined financial information is not intended to represent or be indicative of the results of operations that would have been reported had the acquisition occurred on October 1, 2012 and should not be taken as representative of future results of operations of the combined company. |  |  |  |  |  |
| The following table presents the proforma condensed combined financial information (in thousands, except per share amounts): |  |  |  |  |  |
|  | For the th | months ended | For the nine months ended |  |  |
|  | June 30, $2014$ | June 30, | June 30, | $\text { June } 30 \text {, }$ |  |
|  | 2014 | 2013 | 2014 | 2013 |  |
|  | (Amounts in thousands except per share data) |  |  |  |  |
| Revenue | \$22,636 | \$20,942 | \$65,489 | \$71,166 |  |
| Net income (loss) | \$903 | \$(649 | \$ 1,127 | \$ $(1,514$ | ) |
| Net income (loss) attributable to common stockholders | \$868 | \$(636 ) | \$ 1,087 | \$ 1,484 | ) |
| Net income (loss) per share - basic | \$0.25 | \$(0.19 ) | \$0.32 | \$(0.44 | ) |
| Net income (loss) per share - diluted | \$0.25 | \$(0.19 ) | \$0.31 | \$(0.44 | ) |

The proforma condensed combined financial information shown above includes proforma adjustments to eliminate certain items directly relating to the business combination which reduced net income by approximately $\$ 0.3$ million for the nine month period ended June 30, 2014.

## 4. Earnings Per Share of Common Stock

Basic net income per common share is computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted net income per common share reflects the maximum dilution that would have resulted from the assumed exercise and share repurchase related to dilutive stock options and is computed by dividing net income by the assumed weighted average number of common shares outstanding.

## Edgar Filing: CSP INC /MA/ - Form 10-Q

We are required to present earnings per share, or EPS, utilizing the two class method because we had outstanding, non-vested share-based payment awards that contain non-forfeitable rights to dividends or dividend equivalents, which are considered participating securities.

Basic and diluted earnings per share computations for the Company's reported net income attributable to common stockholders are as follows:

| Net income (loss) | \$899 | \$(478 | ) | \$ 1,412 | \$377 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Less: net income (loss) attributable to nonvested common stock | 36 | (10 | ) | 51 | 8 |
| Net income (loss) attributable to common stockholders | \$863 | \$(468 | ) | \$ 1,361 | \$369 |
| Weighted average total shares outstanding - basic | 3,593 | 3,468 |  | 3,572 | 3,447 |
| Less: weighted average non-vested shares outstanding | 142 | 72 |  | 130 | 69 |
| Weighted average number of common shares outstanding - basic | 3,451 | 3,396 |  | 3,442 | 3,378 |
| Potential common shares from non-vested stock awards and the assumed exercise of stock options | 48 | - |  | 46 | 54 |
| Weighted average common shares outstanding diluted | 3,499 | 3,396 |  | 3,488 | 3,432 |
| Net income per share - basic | \$0.25 | \$(0.14 | ) | \$0.40 | \$0.11 |
| Net income per share - diluted | \$0.25 | \$(0.14 | ) | \$0.39 | \$0.11 |

All anti-dilutive securities, including certain stock options, are excluded from the diluted income per share computation. For the three months ended June 30, 2014 and 2013, 58,000 and 173,000 options, respectively, were excluded from the diluted income per share calculation because their inclusion would have been anti-dilutive as their exercise price exceeded fair value. For the nine months ended June 30, 2014 and 2013, 52,000 and 162,000 options, respectively, were excluded from the diluted income per share calculation because their inclusion would have been anti-dilutive as their exercise price exceeded fair value.

## 5. Inventories

Inventories consist of the following:

|  |  | June 30, 2014September 30, <br> 2013 |
| :--- | :--- | :--- |
|  | (Amounts in thousands) |  |
| Raw materials | $\$ 2,327$ | $\$ 1,587$ |
| Work-in-process | 824 | 404 |
| Finished goods | 3,717 | 2,800 |
| Total | $\$ 6,868$ | $\$ 4,791$ |

Finished goods includes inventory that has been shipped, but for which all revenue recognition criteria has not been met, of approximately $\$ 0.2$ million and $\$ 0.5$ million as of June 30, 2014 and September 30, 2013, respectively.

Total inventory balances in the table above are shown net of reserves for obsolescence of approximately $\$ 4.6$ million as of June 30, 2014 and September 30, 2013.

## 6. Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss are as follows:

|  | June 30, 2014September 30, <br> 2013 |  |
| :--- | :--- | :--- |
|  | $($ Amounts in thousands) |  |
| Cumulative effect of foreign currency translation | $\$(2,094$ | $\$(2,156$ |
| Cumulative unrealized loss on pension liability | $(3,709$ | $(3,709$ |
| Accumulated other comprehensive loss | $\$(5,803$ | $\$(5,865$ |

## 7. Pension and Retirement Plans

The Company has defined benefit and defined contribution plans in the United Kingdom, Germany and the U.S. In the United Kingdom and Germany, the Company provides defined benefit pension plans and defined contribution plans for the majority of its employees. In the U.S., the Company provides benefits through supplemental retirement plans to certain current and former employees. The domestic supplemental retirement plans have life insurance policies which are not plan assets but were purchased by the Company as a vehicle to fund the costs of the plan. Domestically, the Company also provides for officer death benefits through post-retirement plans to certain officers. All of the Company's defined benefit plans are closed to newly hired employees and have been for the two years ended September 30, 2013 and for the nine months ended June 30, 2014.

The Company funds its pension plans in amounts sufficient to meet the requirements set forth in applicable employee benefits laws and local tax laws. Liabilities for amounts in excess of these funding levels are accrued and reported in the consolidated balance sheets.

Our pension plan in the United Kingdom is the only plan with plan assets. The plan assets consist of an investment in a commingled fund which in turn comprises a diversified mix of assets including corporate equity securities, government securities and corporate debt securities.

The components of net periodic benefit costs related to the U.S. and international plans are as follows:

|  | For the 2014 <br> Foreign <br> (Amoun | U.S. in thous |  | Total |  | 2013 <br> Foreign |  | U.S. |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pension: |  |  |  |  |  |  |  |  |  |  |
| Service cost | \$ 10 | \$- |  | \$ 10 |  | \$ 15 |  | \$- |  | \$ 15 |
| Interest cost | 196 | 17 |  | 213 |  | 163 |  | 16 |  | 179 |
| Expected return on plan assets | (120 | ) - |  | (120 | ) | (96 | ) | - |  | (96 |
| Amortization of: |  |  |  |  |  |  |  |  |  |  |
| Prior service gain | - | - |  | - |  | - |  | - |  | - |
| Amortization of net gain | 24 | (3 | ) | 21 |  | 35 |  | 6 |  | 41 |
| Net periodic benefit cost | \$ 110 | \$ 14 |  | \$ 124 |  | \$117 |  | \$22 |  | \$139 |
| Post Retirement: |  |  |  |  |  |  |  |  |  |  |
| Service cost | \$- | \$3 |  | \$3 |  | \$- |  | \$- |  | \$- |
| Interest cost | - | 10 |  | 10 |  | - |  | 8 |  | 8 |
| Amortization of net gain | - | (35 | ) | (35 | ) | - |  | (44 | ) | (44 |
| Net periodic benefit cost | \$- | \$(22 | ) | \$(22 | ) | \$- |  | \$(36 | ) | \$(36 |

Pension:
Service cost
Interest cost
Expected return on plan assets
Amortization of:
Prior service gain
Amortization of net gain
Net periodic benefit cost

Post Retirement:

| Service cost | $\$-$ |
| :--- | :--- |
| Interest cost | - |
| Amortization of net gain | - |
| Net periodic benefit cost | $\$-$ |

12

For the nine Months Ended June 30, 20142013
Foreign U.S. Total Foreign U.S. Total
(Amounts in thousands)

| $\$ 34$ | $\$-$ | $\$ 34$ | $\$ 45$ | $\$-$ | $\$ 45$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 579 | 51 | 630 | 509 | 48 | 557 |
| $(352$ | $)-$ | $(352$ | $)$ | $(304$ | - |
| - | - | - | - | - | $(304$ |
| 70 | $(7$ | $)$ | 63 | 107 | 18 |
| $\$ 331$ | $\$ 44$ | $\$ 375$ | $\$ 357$ | $\$ 66$ | - |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

$\left.\begin{array}{lll}\$ 8 & \$ 8 & \$- \\ 32 & 32 & - \\ (107 & ) & (107 \\ \$(67 & ) & \$(67\end{array}\right)-\$-$
\$- \$-
$26 \quad 26$
(136 ) (136 )
$\$(110) \$(110)$

## 8. Segment Information

Beginning in the period ended March 31, 2014, we have renamed our segments. We have renamed the segment that was formerly known as the Systems segment to the High Performance Products and Solutions segment. We have also renamed the segment that was formerly known as the Service and System Integration segment to the Information Technology Solutions segment.

The following table presents certain operating segment information.
Information Technology Solutions Segment

## High

For the Three Months Ended June 30 ,

| Performance |  |  |  | Consolidated |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Products and | Germany | United | U.S. | Total | Tingdom | Total

Segment
(Amounts in thousands)
2014

| Sales: |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Product | $\$ 2,697$ | $\$ 3,323$ | $\$ 368$ | $\$ 9,289$ | $\$ 12,980$ | $\$ 15,677$ |
| Service | 2,137 | 3,546 | 402 | 874 | 4,822 | 6,959 |
| Total sales | 4,834 | 6,869 | 770 | 10,163 | 17,802 | 22,636 |
| Income (loss) from operations | 999 | 43 | $(20$ | $)$ | $(55$ | $)$ |
| Assets | 15,932 | 15,271 | 3,595 | 14,941 | 33,807 | 967 |
| Capital expenditures | 57 | 17 | - | 1 | 18 | 75 |
| Depreciation and amortization | 53 | 46 | 4 | 48 | 98 | 151 |

2013

| Sales: |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Product | \$454 |  | \$1,471 |  | \$45 |  | \$ 12,813 | \$14,329 | \$14,783 |
| Service | 159 |  | 3,064 |  | 328 |  | 699 | 4,091 | 4,250 |
| Total sales | 613 |  | 4,535 |  | 373 |  | 13,512 | 18,420 | 19,033 |
| Income (loss) from operations | (1,093 | ) | (96 | ) | (58 | ) | 580 | 426 | (667 |
| Assets | 15,340 |  | 13,046 |  | 3,457 |  | 17,427 | 33,930 | 49,270 |
| Capital expenditures | 108 |  | 52 |  | 1 |  | 38 | 91 | 199 |
| Depreciation and amortization | 40 |  | 47 |  | 2 |  | 43 | 92 | 132 |

13

| For the nine Months Ended June 30, | Information Technology Solutions Segment |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | High <br> Performance <br> Products and <br> Solutions <br> Segment <br> (Amounts in th | Germany <br> housands) | United Kingdom | U.S. | Total | Consolida <br> Total |
| 2014 (Amen |  |  |  |  |  |  |
| Sales: |  |  |  |  |  |  |
| Product | \$5,873 | \$8,176 | \$ 1,351 | \$29,345 | \$38,872 | \$44,745 |
| Service | 4,485 | 12,220 | 1,034 | 2,387 | 15,641 | 20,126 |
| Total sales | 10,358 | 20,396 | 2,385 | 31,732 | 54,513 | 64,871 |
| Income (loss) from operations | 1,254 | 256 | (19 ) | ) 149 | 386 | 1,640 |
| Assets | 15,932 | 15,271 | 3,595 | 14,941 | 33,807 | 49,739 |
| Capital expenditures | 159 | 118 | 45 | 48 | 211 | 370 |
| Depreciation and amortization | 159 | 141 | 12 | 144 | 297 | 456 |
| 2013 |  |  |  |  |  |  |
| Sales: |  |  |  |  |  |  |
| Product | \$3,044 | \$7,329 | \$309 | \$38,943 | \$46,581 | \$49,625 |
| Service | 1,259 | 10,839 | 1,059 | 2,944 | 14,842 | 16,101 |
| Total sales | 4,303 | 18,168 | 1,368 | 41,887 | 61,423 | 65,726 |
| Income (loss) from operations | (1,317 ) | 125 | (73 ) | ) 1,993 | 2,045 | 728 |
| Assets | 15,340 | 13,046 | 3,457 | 17,427 | 33,930 | 49,270 |
| Capital expenditures | 247 | 179 | 7 | 242 | 428 | 675 |
| Depreciation and amortization | 116 | 135 | 9 | 126 | 270 | 386 |

Income (loss) from operations consists of sales less cost of sales, engineering and development, selling, general and administrative expenses but is not affected by either other income/expense or by income taxes expense/benefit. Non-operating charges/income consists principally of investment income and interest expense. All intercompany transactions have been eliminated.

The following table lists customers from which the Company derived revenues in excess of $10 \%$ of total revenues for the three and nine months ended June 30, 2014, and 2013.


Accounts receivable from Customer B totaled approximately $\$ 3.2$ million, which comprised $20 \%$ of total consolidated accounts receivable as of June 30,2014 , and $\$ 3.5$ million, which comprised $26 \%$ of total consolidated accounts receivable as of September 30, 2013. We believe that the Company is not exposed to any particular credit risk with respect to the accounts receivable with this customer.

## 9. Fair Value Measures

Assets and Liabilities measured at fair value on a recurring basis are as follows:
Fair Value Measurements Using

| Level 1 Level 2 | Level 3 | Total <br> Balance |
| :--- | :--- | :--- |
| As of June 30, 2014 |  |  |
| (Amounts in thousands) |  |  |

Assets:
Money Market funds
Total assets measured at fair value

| $\$ 1,006$ | $\$-$ | $\$-$ | $\$ 1,006$ |
| :--- | :--- | :--- | :--- |
| $\$ 1,006$ | $\$-$ | $\$-$ | $\$ 1,006$ |

## Assets:

| Money Market funds | $\$ 3,503$ | $\$-$ | $\$-$ | $\$ 3,503$ |
| :--- | :--- | :--- | :--- | :--- |
| Total assets measured at fair value | $\$ 3,503$ | $\$-$ | $\$-$ | $\$ 3,503$ |

These assets are included in cash and cash equivalents in the accompanying consolidated balance sheets. All other monetary assets and liabilities are short-term in nature and approximate their fair value. The Company did not have any transfers between Level 1, Level 2 or Level 3 measurements.

The Company had no liabilities measured at fair value as of June 30, 2014 or September 30, 2013. The Company had no assets or liabilities measured at fair value on a non recurring basis as of June 30, 2014 or September 30, 2013.

## 10. Dividend

On December 17, 2013, our board of directors declared a cash dividend of $\$ 0.10$ per share which was paid on January 7, 2014 to shareholders of record as of December 27, 2013, the record date.

On February 11, 2014, our board of directors declared a cash dividend of $\$ 0.11$ per share which was paid on March 11, 2014 to shareholders of record as of February 27, 2014, the record date.

On May 14, 2014, our board of directors declared a cash dividend of $\$ 0.11$ per share which was paid on June 10, 2014 to shareholders of record as of May 30, 2014, the record date.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Forward-Looking Statements

The discussion below contains certain forward-looking statements related to, among others, but not limited to, statements concerning future revenues and future business plans. In addition, forward-looking statements include statements in which we use words such as "expect," "believe," "anticipate," "intend," or similar expressions. Although we believe the expectations reflected in such forward-looking statements are based on reasonable assumptions, we cannot assure you that these expectations will prove to have been correct, and actual results may vary from those contained in such forward-looking statements.

Markets for our products and services are characterized by rapidly changing technology, new product introductions and short product life cycles. These changes can adversely affect our business and operating results. Our success will depend on our ability to enhance our existing products and services and to develop and introduce, on a timely and cost effective basis, new products that keep pace with technological developments and address increasing customer requirements. The inability to meet these demands could adversely affect our business and operating results.

## Critical Accounting Policies

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses. On an on-going basis, we evaluate our estimates, including those related to uncollectible receivables, inventory valuation, income taxes, deferred compensation and retirement plans, estimated selling prices used for revenue recognition and contingencies. We base our estimates on historical performance and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. A description of our critical accounting policies is contained in our Annual Report on Form 10-K for the fiscal year ended September 30, 2013 in the "Critical Accounting Policies" section of Management's Discussion and Analysis of Financial Condition and Results of Operations.

## Results of Operations

## Explanatory note

Beginning in the period ending and as of March 31, 2014, we have renamed our segments. We have renamed the segment that was formerly known as the Systems segment to the High Performance Products and Solutions ("HPPS") segment. We have also renamed the segment that was formerly known as the Service and System Integration segment to the Information Technology Solutions ("ITS") segment.

Overview of the nine months ended June 30, 2014 Results of Operations

## Overview:

Revenue decreased by approximately $\$ 0.9$ million, or $1 \%$, to $\$ 64.9$ million for the nine months ended June 30, 2014 versus $\$ 65.7$ million for the nine months ended June 30, 2013. Our gross profit margin percentage increased overall, from $21 \%$ for the nine months ended June 30, 2013 to $24 \%$ for the nine months ended June 30, 2014. The increase in the gross profit margin resulted from a higher percentage of revenue having been derived from the HPPS segment and higher royalty revenue in the nine months ended June 30, 2014 versus the prior year nine-month period. The
percentage of revenue from the HPPS segment for the nine months ended June 30, 2014 was $16 \%$ with royalty revenue of approximately $\$ 3.8$ million versus $7 \%$ and $\$ 0.8$ million in royalty revenue for the prior year nine-month period. Operating income increased by $\$ 0.9$ million to approximately $\$ 1.6$ million for the nine-month period ended June 30, 2014 versus $\$ 0.7$ million for the nine months ended June 30, 2013. This increase in operating income was due to an increase in gross profit of approximately $\$ 1.9$ million, a bargain purchase gain of $\$ 0.5$ million on the acquisition of Myricom, Inc. during the nine months ended June 30, 2014, partially offset by an increase in operating expenses of approximately $\$ 1.5$ million, due in large part to the operating expenses of Myricom. Net income was $\$ 1.4$ million for nine-month period ended June 30, 2014 versus $\$ 0.4$ million for the nine months ended June 30, 2013.

The following table details our results of operations in dollars and as a percentage of sales for the nine months ended June 30, 2014 and 2013:


Sales
The following table details our sales by operating segment for the nine months ended June 30, 2014 and 2013:
$\left.\begin{array}{lllllll} & \text { HPPS } & \text { ITS } & \text { Total } & \begin{array}{c}\% \text { of } \\ \text { Total }\end{array} \\ \text { (Dollar amounts in thousands) }\end{array}\right)$

|  | HPPS | ITS | Total | $\%$ <br> increase <br> (decrease) |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Increase (Decrease) |  |  |  |  |  |  |
| Product | $\$ 2,829$ | $\$(7,709$ | $)$ | $\$(4,880$ | $)$ | $(10$ |
| Services | 3,226 | 799 | 4,025 | 25 | $\%$ |  |
| Total | $\$ 6,055$ | $\$(6,910$ | $)$ | $\$(855$ | $)$ | $(1)$ |
| $\%$ increase (decrease) | 141 | $\%$ | $(11$ | $) \%$ | $(1$ | $) \%$ |

Total revenues decreased by approximately $\$ 0.9$ million, or $1 \%$, for the nine months ended June 30, 2014 compared to the nine months ended June 30, 2013. Revenue in the HPPS segment increased for the current year nine-month period versus the prior year nine-month period by approximately $\$ 6.1$ million, while revenues in the ITS segment decreased by approximately $\$ 6.9$ million.

Product revenues decreased by approximately $\$ 4.9$ million, or $10 \%$, for the nine months ended June 30, 2014 compared to the comparable period of the prior fiscal year. Product revenues in the ITS segment decreased by approximately $\$ 7.7$ million while in the HPPS segment, product revenue increased by approximately $\$ 2.8$ million for the nine-month period ended June 30, 2014 versus the nine month period ended June 30, 2013.

The increase in product revenues in the HPPS segment of approximately $\$ 2.8$ million was due substantially to revenues from the acquisition of Myricom, Inc., which the Company acquired during the nine months ended June 30 , 2014. Myricom revenues for the period were approximately $\$ 4.7$ million. Partially offsetting this increase, revenues from our Japanese defense customer, US defense customer and sales from the US PCDA division decreased by approximately $\$ 1.4$ million, $\$ 0.4$ million and $\$ 0.1$ million, respectively.

In the US division of the ITS segment, product sales decreased by approximately $\$ 9.6$ million, while product sales in the German and UK divisions of the segment increased by approximately $\$ 0.8$ million, and $\$ 1.0$ million, respectively.

In the US division's existing customer base, product sales to major customers in the IT Hosting vertical and the Education vertical decreased by approximately $\$ 8.0$ million and $\$ 1.3$ million, respectively. The decrease in the IT hosting vertical was due to the loss of a major customer in this vertical. The decrease in the Education vertical reflected a non-recurring large project in the prior year.

In Germany, the $\$ 0.8$ million increase in product revenue was the result of increased sales in the division's telecommunications vertical of approximately $\$ 0.9$ million, favorable foreign exchange rate fluctuation and $\$ 0.4$ million, partially offset by decreased sales of $\$ 0.5$ million in all other verticals. In the UK, the increase in product sales of approximately $\$ 1.0$ million is attributable to increased sales resources focused on increasing product sales in that region.

Service revenues increased by approximately $\$ 4.0$ million, or $25 \%$. This increase was made up of an increase in the HPPS segment of $\$ 3.2$ million and an increase in the ITS segment of approximately $\$ 0.8$ million. The increase in the HPPS segment service revenue was due to higher royalty income recorded in the nine months ended June 30, 2014 which was approximately $\$ 3.8$ million versus $\$ 0.8$ million for the nine months ended June 30 , 2013. In addition revenue from maintenance contracts increased by approximately $\$ 0.2$ million for the nine months ended June 30,2014 versus the nine months ended June 30, 2013.

The increase in service revenues in the ITS segment was due to an increase in the German division, where service revenue increased by approximately $\$ 1.4$ million, partially offset by a decrease in service revenues of approximately $\$ 0.6$ million in the US division. In Germany, the increase in service sales was made up of approximately $\$ 0.5$ million from favorable foreign exchange, and increased service revenues in the division's telecommunications vertical of

## Edgar Filing: CSP INC /MA/ - Form 10-Q

approximately $\$ 1.4$ million. These increases were partially offset by decreased sales in the industrial and IT Services verticals of approximately $\$ 0.4$ million and $\$ 0.1$ million, respectively. The decrease in service revenue in the US division of the segment was primarily from lower professional service project revenue of approximately $\$ 0.3$ million and lower third party maintenance revenue of approximately $\$ 0.3$ million for the nine months ended June 30, 2014 versus the nine months ended June 30, 2013.

Our sales by geographic area, based on the location to which the products were shipped or services rendered, are as follows:

|  | For the nine months ended, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, | \% |  | June 30, 2013 | \% |  | \$ Increase (Decrease) |  |  |  |
|  | (Dollar amounts in thousands) |  |  |  |  |  |  |  |  |  |
| Americas | \$40,846 | 63 | \% | \$43,699 | 66 | \% | \$(2,853 |  | (7 | )\% |
| Europe | 22,548 | 35 |  | 19,590 | 30 | \% | 2,958 |  | 15 | \% |
| Asia | 1,477 | 2 | \% | 2,437 | 4 | \% | (960 |  | (39 | )\% |
| Totals | \$64,871 | 100 | \% | \$65,726 | 100 | \% | \$(855 |  | (1 | )\% |

The decrease in Americas revenue for the nine months ended June 30, 2014 versus the nine months ended June 30, 2013 was primarily the result of an overall decrease in sales to the Americas in the ITS segment where combined product and service sales to US customers decreased by an aggregate $\$ 9.3$ million where the IT Hosting vertical and the Education vertical decreased by approximately $\$ 8.0$ million and $\$ 1.3$ million, respectively. The decrease in the IT hosting vertical was due to the loss of a major customer in this vertical. The decrease in the Education vertical reflected a non-recurring large project in the prior year. This decrease was partially offset by an increase in sales to US customers in the HPPS segment of approximately $\$ 6.4$ million, which was driven by Myricom sales to US customers of approximately $\$ 3.8$ million and increased sales in the US defense vertical of the HPPS segment of approximately $\$ 2.6$ million. The change in sales in Europe was from an increase of approximately $\$ 0.7$ million from the HPPS segment, attributable to Myricom sales, and an increase in sales from the European divisions of the ITS segment of approximately $\$ 2.2$ million. The decrease in Asia sales was the result of $\$ 1.2$ million in lower sales from the HPPS segment to our customer which supplies the Japanese Department of Defense partially offset by increased sales of approximately $\$ 0.2$ million to commercial Asian customers of Myricom products.

Cost of Sales and Gross Margins
The following table details our cost of sales and gross profit margins by operating segment for the nine months ended June 30, 2014 and 2013:

| HPPS ITS | Total | \% of <br> Total |
| :--- | :---: | :---: |
| (Dollar amounts in thousands) |  |  |

For the nine Months Ended June 30, 2014 :

| Product | $\$ 3,474$ | $\$ 33,796$ | $\$ 37,270$ | 76 | $\%$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Services | 110 | 11,595 | 11,705 | 24 | $\%$ |  |
| Amortization of inventory step-up and intangibles | 177 |  | - | 177 | - | $\%$ |
| Total | $\$ 3,761$ | 8 | $\$ 45,391$ | $\$ 49,152$ | 100 | $\%$ |
| $\%$ of Total | 36 | $\%$ | 92 | $\%$ | 100 | $\%$ |
| $\%$ of Sales |  | 83 | $\%$ | 76 | $\%$ |  |
| Gross Margins: | 41 | $\%$ | 13 |  |  |  |
| Product | 98 | $\%$ | 17 | $\%$ |  |  |
| Services | 64 | $\%$ | 17 | $\%$ | 42 | $\%$ |
| Total |  |  |  | 24 | $\%$ |  |

For the nine Months Ended June 30, 2013:

| Product | $\$ 1,295$ | $\$ 39,889$ | $\$ 41,184$ | 79 | $\%$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Services | 222 | 10,541 | 10,763 | 21 | $\%$ |
| Amortization of inventory step-up and intangibles | - | - | - | - | $\%$ |
| Total | $\$ 1,517$ |  | $\$ 50,430$ | $\$ 51,947$ | 100 |
| $\%$ of Total | 3 | $\%$ | 97 | $\%$ | 100 |
| $\%$ of Sales | 35 | $\%$ | 82 | $\%$ | 79 |
| Gross Margins: |  |  |  |  |  |
| Product | 57 | $\%$ | 14 | $\%$ | 17 |
| Services | 82 | $\%$ | 29 | $\%$ | 33 |
| Total | 65 | $\%$ | 18 | $\%$ | 21 |


| Increase (decrease) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Product | \$2,179 |  | \$(6,093 | ) | \$(3,914 | ) | (10 | )\% |
| Services | (112 | ) | \$1,054 |  | 942 |  | 9 | \% |
| Amortization of inventory step-up and intangibles | 177 |  | \$- |  | 177 |  | - | \% |
| Total | \$2,244 |  | \$(5,039 | ) | \$(2,795 | ) | (5 | )\% |
| \% Increase (decrease) | 148 | \% | (10 | )\% | (5 | )\% |  |  |
| \% of Sales | 1 | \% | 1 | \% | (3 | )\% |  |  |
| Gross Margins: |  |  |  |  |  |  |  |  |
| Product | (16 | )\% | (1 | )\% | - | \% |  |  |
| Services | 16 | \% | (3 | )\% | 9 | \% |  |  |
| Total | (1 | )\% | (1 | )\% | 3 | \% |  |  |

Total cost of sales decreased by approximately $\$ 2.8$ million, or $5 \%$ when comparing the nine months ended June 30, 2014 versus the nine months ended June 30, 2013. This proportionally greater decrease in cost of sales of $5 \%$ despite only a $1 \%$ decrease in sales, which resulted in a more favorable GPM of $24 \%$ for the nine months ended June 30, 2014 versus $21 \%$ for

2013, was attributable to a greater proportion of HPPS segment revenue; $16 \%$ for the nine months ended June 30, 2014 versus $7 \%$ for the nine months ended June 30, 2013 with higher royalty revenues for the nine months ended June 30, 2014 versus the prior year nine-month period.

In the ITS segment, the overall GPM decreased from $18 \%$ for the nine months ended June 30, 2013 versus $17 \%$ for nine month periods ended June 30, 2014. This decrease was due to lower GPM in both the US and German locations. In the US we saw lower GPM due mainly to the loss of a significant customer, which made up a significant portion of prior year revenues with high-margin business. The GPM in Germany decreased significantly in the current year quarter, due to increased headcount in service delivery operation with low utilization and lower-GPM product sales mix.

In the HPPS segment, the overall GPM decreased from $65 \%$ to $64 \%$. This was due to two primary factors; (i) amortization of inventory step-up valuation and intangibles expense associated with the Myricom acquisition negatively impacted the GPM in the segment by one percentage point (that is, without this expense, the GPM would have been $65 \%$ for the nine months ended June 30, 2014) and (ii) the impact of the Myricom sales as part of the revenue mix for the nine months ended June 30, 2014. The GPM on Myricom products was $44 \%$ whereas, in the legacy multicomputer business the GPM was $82 \%$ with the higher royalty revenue for the nine months ended June 30, 2014 versus the nine months ended June 30, 2013. The blended GPM of Myricom and legacy Multicomputer GPM resulted in the $64 \%$ GPM for the nine months ended June 30, 2014.

Engineering and Development Expenses
The following table details our engineering and development expenses by operating segment for the nine months ended June 30, 2014 and 2013:


The increase shown in the table above was due primarily to engineering expenses of Myricom, which the Company acquired during the nine months ended June 30, 2014. R\&D expenses associated with the added headcount of Myricom were approximately $\$ 1.0 \mathrm{M}$ and Multicomputer R\&D expenses increased by approximately $\$ 0.1 \mathrm{M}$ due to increased headcount and higher materials expenses.

Selling, General and Administrative
The following table details our selling, general and administrative ("SG\&A") expense by operating segment for the nine months ended June 30, 2014 and 2013:

For the nine months ended,

| June 30, | \% of | June 30, | \% of | \$ Increase | \% Increase |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2014 | Total | 2013 | Total | (decrease) | (decrease) |

(Dollar amounts in thousands)
By Operating Segment:

$$
\begin{array}{lllllll}
\$ 3,433 & 28 & \% & \$ 2,842 & 24 & \% & \$ 591
\end{array} 21 \quad \%
$$

Edgar Filing: CSP INC /MA/ - Form 10-Q
High Performance Products and Solutions
Information Technology Solutions
Total

| 8,736 | 72 | $\%$ | 8,948 | 76 | $\%$ | $(212$ | $)$ | $(2$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$ 12,169$ | 100 | $\%$ | $\$ 11,790$ | 100 | $\%$ | $\$ 379$ | 3 | $\%$ |

21

SG\&A expenses increased in the HPPS segment due to expenses associated with Myricom which were approximately $\$ 0.8$ million, partially offset by lower legal expenses which decreased by approximately $\$ 0.2$ million due to a proxy matter in the prior year, which was non-recurring. The decrease in the ITS segment was due primarily to lower commissions expense of approximately $\$ 0.2$ million in the US division due to lower revenue and gross profit in that division.

Other Income/Expenses
The following table details our other income (expense) for the nine months ended June 30, 2014 and 2013:


The unfavorable variance in the foreign exchange gain (loss) for the nine month periods ended June 30, 2014 versus the comparable period of 2013 was due to losses on foreign currency holdings where those currencies weakened against the functional currencies in those countries, mainly US dollar holdings in the UK.

Overview of the three months ended June 30, 2014 Results of Operations
Overview:
Revenue increased by approximately $\$ 3.6$ million, or $18.9 \%$, to $\$ 22.6$ million for the three months ended June 30 , 2014 versus $\$ 19.0$ million for the three months ended June 30, 2013. Our gross profit margin percentage for the three months ended June 30, 2014 was $27 \%$ compared to the gross profit margin percentage for the three months ended June 30, 2013 which was $20 \%$. The increase in the gross profit margin resulted from a higher percentage of revenue having been derived from the HPPS segment and higher royalty revenue in the three months ended June 30, 2014 versus the prior year three-month period. The percentage of revenue from the HPPS segment for the three months ended June 30, 2014 was $21 \%$ with royalty revenue of approximately $\$ 1.9$ million versus $3 \%$ and and no royalty revenue for the prior year three-month period. Operating income increased to approximately $\$ 1.0$ million for the three-month period ended June 30,2014 versus an operating loss of $\$ 0.7$ million for the three months ended June 30, 2013. This increase in operating income was due to an increase in gross profit of approximately $\$ 2.3$ million due to the higher revenue and gross profit margin, partially offset by an increase in operating expenses of approximately $\$ 0.6$ million, due in large part to the operating expenses of Myricom. Net income was $\$ 0.9$ million for the three-month period ended June 30, 2014 versus a net loss of $\$ 0.5$ million for the three months ended June 30, 2013.

The following table details our results of operations in dollars and as a percentage of sales for the three months ended June 30, 2014 and 2013:
$\left.\begin{array}{lllllll} & \begin{array}{l}\text { June 30, 2014 } \\ \text { (Dollar amounts in thousands) }\end{array} & \begin{array}{l}\% \\ \text { of sales }\end{array} & \text { June 30, 2013 }\end{array} \begin{array}{l}\% \\ \text { of sales }\end{array}\right]$

Sales
The following table details our sales by operating segment for the three months ended June 30, 2014 and 2013

| HPPS ITS | Total | $\%$ of <br> Total |
| :--- | :--- | :--- |
| (Dollar amounts in thousands) |  |  |

For the Three Months Ended June 30, 2014:

| Product | $\$ 2,697$ | $\$ 12,980$ | $\$ 15,677$ | 69 | $\%$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Services | 2,137 | 4,822 | 6,959 | 31 | $\%$ |
| Total | $\$ 4,834$ | $\$ 17,802$ | $\$ 22,636$ | 100 | $\%$ |
| $\%$ of Total | 21 | $\%$ | 79 | $\%$ | 100 |

Edgar Filing: CSP INC /MA/ - Form 10-Q

|  | HPPS |  | ITS |  | Total |  | $\%$ of Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| For the Three Months Ended June 30, 2013: |  |  |  |  |  |  |  |  |
| Product | \$454 |  | \$ 14,329 |  | \$ 14,783 |  | 78 | \% |
| Services | 159 |  | 4,091 |  | 4,250 |  | 22 | \% |
| Total | \$613 |  | \$ 18,420 |  | \$ 19,033 |  | 100 | \% |
| \% of Total | 3 | \% | 97 | \% | 100 | \% |  |  |
|  | HPPS |  | ITS |  | Total |  | \% |  |
|  | HPP |  | 175 |  | Total |  | Increase |  |
| Increase (Decrease) |  |  |  |  |  |  |  |  |
| Product | \$2,243 |  | \$(1,349 | ) | \$894 |  | 6 | \% |
| Services | 1,978 |  | 731 |  | 2,709 |  | 64 | \% |
| Total | \$4,221 |  | \$(618 | ) | \$3,603 |  | 19 | \% |
| \% Increase (decrease) | 689 | \% | (3 | )\% | 19 | \% |  |  |

The increase in sales shown and described above was due to several factors:
The increase in product sales in the HPPS segment was driven by Myricom product sales of approximately $\$ 2.2$ million.

The decrease in product sales in the ITS segment was driven by decreased sales volume of approximately $\$ 3.5$ million from our US location partially offset by an increase of approximately $\$ 1.9$ million in the German location of the segment, and by an increase of $\$ 0.3$ million in our UK location. The decrease in the US was from decreased product sales into the IT Hosting vertical, due to the loss of a major customer in this vertical. In Germany, product sales increased due to favorable currency fluctuation which impacted product sales by approximately $\$ 0.2$ million and increased sales in the division's telecommunications vertical of approximately $\$ 1.9$ million. The increase in the UK was attributable to the hiring of increased sales resources focused on increasing product sales in that region.

The increase in services revenue in the HPPS segment was due to an increase in royalty revenue of approximately $\$ 1.9$ million and an increase of approximately $\$ 0.1$ million in maintenance revenue for existing programs. The decrease in services revenue in the ITS segment included a $\$ 0.2$ million increase in service revenue in the US division of the segment from a larger number of managed service contracts and professional service project revenue for the three months ended June 30, 2014 versus the three months ended June 30, 2013. Service revenues in our German location also increased by $\$ 0.5$ million from favorable currency movement which accounts for an increase of $\$ 0.2$ million and increased service revenues in the telecommunications vertical of approximately $\$ 0.3$ million.

Our sales by geographic area, based on the location to which the products were shipped or services rendered, are as follows:

|  | For the three months ended, <br>  <br> June 30, 2014 <br> (Dollar amounts in thousands) |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 14,421$ | 64 | $\%$ | $\$ 14,009$ | 74 | $\%$ | $\$ 412$ | 3 |

The increase in Americas revenue for the three months ended June 30, 2014 versus the three months ended June 30, 2013 was primarily the result of an overall increase in sales to the Americas in the HPPS segment. Sales to US customers in the

24
segment increased by approximately $\$ 3.5$ million, which was driven by Myricom sales to US customers of approximately $\$ 1.8$ million and the royalty sales increase of approximately $\$ 1.9$ million, partially offset by lower product sales in the HPPS segment to other US customers. In the ITS segment combined product and service sales to US customers decreased by an aggregate $\$ 3.0$ million. The increase in sales in Europe was from an increase in sales from the European divisions of the ITS segment of approximately $\$ 2.6$ million and an increase of approximately $\$ 0.2$ million from the HPPS segment, attributable to Myricom sales. The increase in Asia sales was the result of (i) higher sales in the HPPS segment to our customer which supplies the Japanese Department of Defense, which accounted for approximately $\$ 0.2$ million of the increase and (ii) Myricom sales into Asia of approximately $\$ 0.2$ million.

Cost of Sales and Gross Margins
The following table details our cost of sales and gross profit margins by operating segment for the three months ended June 30, 2014 and 2013:

| HPPS | ITS | Total | $\%$ of |
| :--- | :--- | :--- | :--- |
| Total |  |  |  |

For the Three Months Ended June 30, 2014:

| Product | $\$ 1,555$ | $\$ 11,493$ | $\$ 13,048$ | 79 | $\%$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Services | 16 | 3,458 | 3,474 | 21 | $\%$ |
| Amortization of inventory step-up and intangibles | 10 | - | 10 | - | $\%$ |
| Total | $\$ 1,581$ |  | $\$ 14,951$ | $\$ 16,532$ | 100 |
| $\%$ of Total | 10 | $\%$ | 90 | $\%$ | 100 |
| $\%$ of Sales | 33 | $\%$ | 84 | $\%$ | 73 |
| Gross Margins: |  |  |  | $\%$ |  |
| Product | 42 | $\%$ | 11 | $\%$ | 17 |
| Services | 99 | $\%$ | 28 | $\%$ | 50 |
| Total | 67 | $\%$ | 16 | $\%$ | 27 |

For the Three Months Ended June 30, 2013:

| Product | $\$ 316$ | $\$ 11,968$ | $\$ 12,284$ | 81 | $\%$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Services | 95 | 2,819 | 2,914 | 19 | $\%$ |
| Amortization of inventory step-up and intangibles | - | - | - | - | $\%$ |
| Total | $\$ 411$ |  | $\$ 14,787$ |  | $\$ 15,198$ |
| $\%$ of Total | 3 | $\%$ | 97 | $\%$ | 100 |
| $\%$ of Sales | 67 | $\%$ | 80 | $\%$ | 80 |
| Gross Margins: |  |  |  | $\%$ |  |
| Product | 30 | $\%$ | 16 | $\%$ | 17 |
| Services | 40 | $\%$ | 31 | $\%$ | 31 |
| Total | 33 | $\%$ | 20 | $\%$ | 20 |


| Increase (decrease) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Product | \$ 1,239 |  | \$(475 | ) | \$764 |  | \% |
| Services | (79 | ) | 639 |  | 560 |  | \% |
| Amortization of inventory step-up and intangibles | 10 |  | - |  | 10 |  | \% |
| Total | \$ 1,170 |  | \$164 |  | \$1,334 |  | \% |
| \% increase (decease) | 285 | \% | 1 | \% | 9 | \% |  |
| \% of Sales | (34 | )\% | 4 | \% | (7 | )\% |  |
| Gross Margins: |  |  |  |  |  |  |  |
| Product | 12 | \% | (5 | )\% | - | \% |  |
| Services | 59 | \% | (3 | )\% | 19 | \% |  |
| Total | 34 | \% | (4 | )\% |  | \% |  |

Cost of sales increased due to the increase in sales as described above. The overall gross profit margin ("GPM") was $27 \%$ for the current year three-month period versus $20 \%$ for the prior year.

The HPPS GPM increased to $67 \%$ versus the prior year GPM of $33 \%$ for the quarter due primarily to the royalty revenue of $\$ 1.9 \mathrm{M}$ in the three months ended June 30,2014 , versus zero in the prior year quarter.

The lower GPM in the ITS segment for the three months ended June 30, 2014 was due to lower GPM both the US and German locations. In the US we saw lower GPM due mainly to the loss of a significant customer, which made up a significant portion of prior year revenues with high-margin business. The GPM in Germany decreased significantly in the current year quarter, due to increased headcount in service delivery operation with low utilization lower-GPM product sales mix.

## Engineering and Development Expenses

The following table details our engineering and development expenses by operating segment for the three months ended June 30, 2014 and 2013:

For the three months ended,
June 30, $2014 \begin{gathered}\begin{array}{c}\text { \% of } \\ \text { Total }\end{array}\end{gathered} \quad$ June 30, $2013 \begin{gathered}\text { \% of } \\ \text { Total }\end{gathered} \quad \$$ Increase $\%$ Increase

| By Operating Segment: |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| High Performance Produc Solutions | \$945 | 100 | \% | \$437 | 100 | \% | \$508 | 116 | \% |
| Information Technology Solutions |  |  |  |  |  | \% |  |  | \% |
| Total | \$945 | 100 | \% | \$437 | 100 |  | \$508 | 116 | \% |

The increase shown in the table above was due primarily to engineering expenses of Myricom, which the Company acquired during the nine months ended June 30, 2014. R\&D expenses associated with the added headcount of Myricom were approximately $\$ 0.5 \mathrm{M}$.

Selling, General and Administrative
The following table details our selling, general and administrative ("SG\&A") expense by operating segment for the three months ended June 30, 2014 and 2013:

For the three months ended,
June 30, $2014 \begin{array}{llll}\text { \% of } \\ \text { Total }\end{array} \quad$ June 30, 2013 $\begin{aligned} & \text { \% of } \\ & \text { Total }\end{aligned} \quad \begin{gathered}\text { \$ Increase } \\ \text { (decrease) }\end{gathered} \begin{aligned} & \text { \% Increase } \\ & \text { (decrease) }\end{aligned}$
By Operating Segment:

| High Performance Products and <br> Solutions | $\$ 1,309$ | 31 | $\%$ | $\$ 858$ | 21 | $\%$ | $\$ 451$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Information Technology | 2,883 | 69 | $\%$ | 53 | $\%$ |  |  |
| Solutions <br> Total | $\$ 4,192$ | 100 | $\%$ | $\$ 4,065$ | 100 | $\%$ | $\$ 127$ |

In the HPPS segment SG\&A expenses increased due to Myricom's SG\&A expense which was approximately $\$ 0.3$ million for the quarter, and higher commission expense in CSPI of approximately $\$ 0.1$ million from the higher revenues versus the prior year quarter. Partially offsetting these increases were lower SG\&A expenses in the US division of the ITS segment which decreased by approximately $\$ 0.3$ million due to lower commissions expense resulting from the lower revenue and gross profit.

## Other Income/Expenses

The following table details our other income (expense) for the three months ended June 30, 2014 and 2013
27

For the three months ended, June 30, 2014 June 30, 2013 Decrease (Amounts in thousands)
Interest expense
Interest income
Foreign exchange loss
Other income expense, net
Total other expense, net
$\left.\begin{array}{llll}\$(21 & ) & \$(21 & ) \\ 1 & 4 & (3 & ) \\ (67 & ) & 13 & (80 \\ (17 & ) & 6 & (23 \\ \$(104 & ) & \$ 2 & \$(106\end{array}\right)$

Other income (expense) increased primarily as the result of foreign exchange losses on US dollar account holdings in our European subsidiaries.

Income Taxes

## Income Tax Provision

The Company recorded income tax benefit of approximately $\$ 36$ thousand for the quarter ended June 30, 2014, reflecting an effective income tax rate of $4 \%$ for the period compared to income tax benefit of approximately $\$ 0.2$ million for the quarter ended June 30 , 2013, which reflected an effective tax rate of $28 \%$. For the nine months ended June 30, 2014 the Company recorded income tax expense of $\$ 50$ thousand, reflecting an effective income tax rate of $3 \%$, compared to income tax expense of $\$ 387$ thousand, reflecting an effective income tax rate of $51 \%$ for the nine months ended June 30, 2013. The tax benefit for the quarter ended June 30, 2014, and lower tax rate for the nine months ended June 30, 2014, was due to (i) the bargain purchase gain related to the Myricom acquisition gave rise to a deferred tax charge which is netted against the gain for book purposes, as opposed to showing as income tax expense and (ii) we reversed $\$ 0.3$ million in uncertain tax positions which offset tax expense for the three months ended June 30,2014 , due to the statute of limitations on these uncertain tax positions expiring.

In assessing the realizability of deferred tax assets, we considered our taxable future earnings and the expected timing of the reversal of temporary differences. Accordingly, we have recorded a valuation allowance which reduces the gross deferred tax asset to an amount that we believe will more likely than not be realized. We maintained a substantial valuation allowance against our United Kingdom deferred tax assets as we have experienced cumulative losses and do not have any indication that the operation will be profitable in the future to an extent that will allow us to utilize much of our net operating loss carryforwards. To the extent that actual experience deviates from our assumptions, our projections would be affected and hence our assessment of realizability of our deferred tax assets may change.

## Liquidity and Capital Resources

Our primary source of liquidity is our cash and cash equivalents, which decreased by $\$ 2.2$ million to $\$ 16.5$ million as of June 30, 2014 from $\$ 18.6$ million as of September 30, 2013. At June 30, 2014, cash equivalents consisted of money market funds which totaled $\$ 1.0$ million.

Significant uses of cash for the nine months ended June 30, 2014 included an increase in accounts receivable of approximately $\$ 2.1$ million, an increase in inventories of approximately $\$ 1.2$ million, an increase in other current assets of approximately $\$ 0.5$ million, cash paid to acquire Myricom of $\$ 0.5$ million and dividends of approximately $\$ 1.1$ million. Significant sources of cash included net income of approximately $\$ 1.4$ million, an increase in accounts payable and accrued expenses of approximately $\$ 0.4$ million, an increase in deferred revenue of approximately $\$ 1.7$ million and depreciation and amortization of approximately $\$ 0.5$ million.

## Edgar Filing: CSP INC /MA/ - Form 10-Q

Cash held by our foreign subsidiaries located in Germany and the United Kingdom totaled approximately $\$ 7.5$ million as of June 30, 2014 and $\$ 6.6$ million as of September 30, 2013. This cash is included in our total cash and cash equivalents reported above. We consider this cash to be permanently reinvested into these foreign locations because repatriating it would result in unfavorable tax consequences.

If cash generated from operations is insufficient to satisfy working capital requirements, we may need to access funds through bank loans or other means. There is no assurance that we will be able to raise any such capital on terms acceptable to

28
us, on a timely basis or at all. If we are unable to secure additional financing, we may not be able to complete development or enhancement of products, take advantage of future opportunities, respond to competition or continue to effectively operate our business.

Based on our current plans and business conditions, management believes that the Company's available cash and cash equivalents, the cash generated from operations and availability on our lines of credit will be sufficient to provide for the Company's working capital and capital expenditure requirements for the foreseeable future.

## Item 4. Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

The Company evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of June 30, 2014. Our chief executive officer, our chief financial officer, and other members of our senior management team supervised and participated in this evaluation. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of June 30, 2014, the Company's chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were not effective, due to the fact that we are not yet able to conclude that the material weakness described in this Item 4 has been remediated by the changes we made in response to that material weakness.

## Internal Controls over Financial Reporting

As we have previously reported, management identified a material weakness as of March 31, 2014. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the Company's annual or interim financial statements will not be prevented or detected in a timely basis.

The material weakness was in connection with our determination that we did not sufficiently assess and apply certain aspects of ASC 605-45-45, Revenue Recognition - Principal Agent Considerations, to the particular facts and circumstances of certain of our revenue arrangements. This ASC (formerly contained in EITF 99-19), includes indicators of gross versus net revenue arrangements. We therefore determined that this failure to accurately assess an accounting principle amounted to a material weakness in our controls over financial reporting. As a result, we had concluded that the Company's internal control over financial reporting was not effective as of March 31, 2014. Although we have implemented changes to our internal controls over financial reporting as described below, at this time we cannot conclude that the material weakness has been remediated.

## Changes in Internal Controls over Financial Reporting

During the quarter ended June 30, 2014, in response to the identification of the material weakness referred to above, management assessed various alternatives to modify our existing internal control processes and systems to remediate this material weakness. We have implemented enhanced internal auditing procedures whereby revenue transactions are being put through a more rigorous review process at the corporate level to ensure the correct accounting methodology is applied to all revenue transactions. We incorporated this process into our existing internal control structure to insure that we applied the appropriate accounting for these transactions beginning with the quarter ended June 30, 2014.

## PART II. OTHER INFORMATION

Item 6. Exhibits
Number Description
31.1* Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2* Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1* Certification of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
Interactive Data Files regarding (a) our Consolidated Balance Sheets as of June 30, 2014 and September 30, 2013, (b) our Consolidated Statements of Operations for the three and nine months ended June 30, 2014 and 2013, (c) our Consolidated Statements of Comprehensive Income for the three and nine months 101* ended June 30, 2014 and 2013, (d) our Consolidated Statement of Shareholders' Equity for the nine months ended June 30
2014, (e) our Consolidated Statements of Cash Flows for the nine months ended June 30, 2014 and 2013 and (f) the Notes to such Consolidated Financial Statements.
*Filed Herewith

31

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## CSP INC.

Date: August 13, 2014

Date: August 13, 2014

By: /s/ Victor Dellovo
Victor Dellovo
Chief Executive Officer,
President and Director
By: /s/ Gary W. Levine
Gary W. Levine
Chief Financial Officer

Exhibit Index
Number Description
31.1* Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2* Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1* Certification of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
Interactive Data Files regarding (a) our Consolidated Balance Sheets as of June 30, 2014 and September 30, 2013, (b) our Consolidated Statements of Operations for the three and nine months ended June 30, 2014 and 2013, (c) our Consolidated Statements of Comprehensive Income for the three and nine months
101* ended June 30, 2014 and 2013, (d) our Consolidated Statement of Shareholders' Equity for the nine months ended June 30
2014, (e) our Consolidated Statements of Cash Flows for the nine months ended June 30, 2014 and 2013 and (f) the Notes to such Consolidated Financial Statements.
*Filed Herewith
33

