

New Home Co Inc.
Form 10-Q
April 29, 2016

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2016 or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission File Number 001-36283

The New Home Company Inc.
(Exact Name of Registrant as Specified in Its Charter)

Delaware 27-0560089
(State or other Jurisdiction of (I.R.S. Employer
Incorporation or Organization) Identification No.)
85 Enterprise, Suite 450
Aliso Viejo, California 92656
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code (949) 382-7800

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Non-accelerated filer (Do not check if smaller reporting company) Smaller reporting company Accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

Registrant's shares of common stock outstanding as of April 27, 2016: 20,708,973

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PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

THE NEW HOME COMPANY INC.
CONDENSED CONSOLIDATED BALANCE SHEETS

| | March 31, 2016 | December 31, 2015 |
|--|---|-------------------------|
| | (Dollars in thousands, except per share amounts) (Unaudited) | |
| Assets | | |
| Cash and cash equivalents | \$43,928 | \$45,874 |
| Restricted cash | 843 | 380 |
| Contracts and accounts receivable | 18,085 | 23,960 |
| Due from affiliates | 880 | 979 |
| Real estate inventories | 334,009 | 209,918 |
| Investment in unconsolidated joint ventures | 48,717 | 60,572 |
| Other assets | 11,266 | 9,587 |
| Total assets | \$457,728 | \$351,270 |
| Liabilities and equity | | |
| Accounts payable | \$32,377 | \$26,371 |
| Accrued expenses and other liabilities | 9,268 | 19,827 |
| Due to affiliates | 263 | 293 |
| Unsecured revolving credit facility | 189,924 | 74,924 |
| Other notes payable | 4,810 | 8,158 |
| Total liabilities | 236,642 | 129,573 |
| Commitments and contingencies (Note 10) | | |
| Equity: | | |
| Stockholders' equity: | | |
| Preferred stock, \$0.01 par value, 50,000,000 shares authorized, no shares outstanding | — | — |
| Common stock, \$0.01 par value, 500,000,000 shares authorized, 20,708,973 and 20,543,130, shares issued and outstanding as of March 31, 2016 and December 31, 2015, respectively | 207 | 205 |
| Additional paid-in capital | 194,693 | 194,437 |
| Retained earnings | 25,319 | 26,133 |
| Total The New Home Company Inc. stockholders' equity | 220,219 | 220,775 |
| Noncontrolling interest in subsidiary | 867 | 922 |
| Total equity | 221,086 | 221,697 |
| Total liabilities and equity | \$457,728 | \$351,270 |
| See accompanying notes to the unaudited condensed consolidated financial statements. | | |

THE NEW HOME COMPANY INC.
 UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

| | Three Months Ended March 31, | |
|---|--|------------|
| | 2016 | 2015 |
| | (Dollars in thousands, except per share amounts) | |
| Revenues: | | |
| Home sales | \$42,303 | \$ 56,235 |
| Fee building, including management fees from unconsolidated joint ventures of \$2,175 and \$2,968, respectively | 42,937 | 46,630 |
| | 85,240 | 102,865 |
| Expenses: | | |
| Cost of homes sales | 36,670 | 47,408 |
| Cost of fee building | 40,914 | 43,777 |
| Selling and marketing | 3,476 | 2,150 |
| General and administrative | 5,175 | 3,660 |
| | 86,235 | 96,995 |
| Equity in net income (loss) of unconsolidated joint ventures | (7) | 1,868 |
| Other expense, net | (109) | (308) |
| Income (loss) before income taxes | (1,111) | 7,430 |
| Benefit (provision) for income taxes | 242 | (2,885) |
| Net income (loss) | (869) | 4,545 |
| Net loss attributable to noncontrolling interest | 55 | 24 |
| Net income (loss) attributable to The New Home Company Inc. | \$(814) | \$ 4,569 |
| Earnings (loss) per share attributable to The New Home Company Inc. | | |
| Basic | \$(0.04) | \$ 0.28 |
| Diluted | \$(0.04) | \$ 0.28 |
| Weighted average shares outstanding: | | |
| Basic | 20,599,014 | 16,487,859 |
| Diluted | 20,599,014 | 16,574,280 |
| See accompanying notes to the unaudited condensed consolidated financial statements. | | |

THE NEW HOME COMPANY INC.

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF EQUITY

| | Stockholders' Equity | | | | Total | Noncontrolling | Total |
|--|------------------------|--------|------------|-----------|---------------|----------------|------------|
| | Number of | Common | Additional | Retained | Stockholders' | Interest in | Total |
| | Shares of | Stock | Paid-in | Earnings | Equity | Subsidiary | Equity |
| | Common | | Capital | | | | |
| | Stock | | | | | | |
| | (Dollars in thousands) | | | | | | |
| Balance at December 31, 2015 | 20,543,130 | \$ 205 | \$ 194,437 | \$ 26,133 | \$ 220,775 | \$ 922 | \$ 221,697 |
| Net loss | — | — | — | (814) | (814) | (55) | (869) |
| Stock-based compensation expense | — | — | 985 | — | 985 | — | 985 |
| Minimum tax withholding paid on behalf of employees for stock awards | — | — | (630) | — | (630) | — | (630) |
| Tax valuation adjustment from stock-based compensation | — | — | (97) | — | (97) | — | (97) |
| Shares issued through stock plans | 165,843 | 2 | (2) | — | — | — | — |
| Balance at March 31, 2016 | 20,708,973 | \$ 207 | \$ 194,693 | \$ 25,319 | \$ 220,219 | \$ 867 | \$ 221,086 |

See accompanying notes to the unaudited condensed consolidated financial statements.

THE NEW HOME COMPANY INC.

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| | Three Months Ended March 31, | |
|--|---------------------------------|-----------|
| | 2016 | 2015 |
| | (Dollars in thousands) | |
| Operating activities: | | |
| Net income (loss) | \$(869) | \$4,545 |
| Adjustments to reconcile net income (loss) to net cash used in operating activities: | | |
| Deferred taxes | (27) | (5,841) |
| Amortization of equity based compensation | 985 | 254 |
| Tax valuation adjustment from stock-based compensation | 97 | — |
| Distributions of earnings from unconsolidated joint ventures | — | 2,702 |
| Equity in net (income) loss of unconsolidated joint ventures | 7 | (1,868) |
| Deferred profit from unconsolidated joint ventures | 312 | (978) |
| Depreciation and amortization | 125 | 113 |
| Abandoned project costs | 149 | 115 |
| Net changes in operating assets and liabilities: | | |
| Restricted cash | 138 | 138 |
| Contracts and accounts receivable | 5,875 | (3,572) |
| Due from affiliates | 53 | 1,505 |
| Real estate inventories | (100,725) | (11,215) |
| Other assets | (1,603) | 5,556 |
| Accounts payable | 5,470 | 3,546 |
| Accrued expenses and other liabilities | (10,723) | (4,530) |
| Due to affiliates | (30) | — |
| Net cash used in operating activities | (100,766) | (9,530) |
| Investing activities: | | |
| Purchases of property and equipment | (174) | (155) |
| Contributions to unconsolidated joint ventures | (4,327) | (2,131) |
| Distributions of capital from unconsolidated joint ventures | 3,531 | 6,492 |
| Net cash provided by (used in) investing activities | (970) | 4,206 |
| Financing activities: | | |
| Borrowings from credit facility and other notes payable | 115,339 | 21,677 |
| Repayments of credit facility and other notes payable | (14,822) | (8,623) |
| Minimum tax withholding paid on behalf of employees for stock awards | (630) | — |
| Tax valuation adjustment from stock-based compensation | (97) | — |
| Net cash provided by financing activities | 99,790 | 13,054 |
| Net increase (decrease) in cash and cash equivalents | (1,946) | 7,730 |
| Cash and cash equivalents – beginning of period | 45,874 | 44,058 |
| Cash and cash equivalents – end of period | \$43,928 | \$51,788 |

See accompanying notes to the unaudited condensed consolidated financial statements.

See Supplemental Disclosure of Cash Flow Information in Note 15.

THE NEW HOME COMPANY INC.
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. Organization and Summary of Significant Accounting Policies

Organization

The New Home Company Inc. (the “Company”), a Delaware corporation, and its subsidiaries are primarily engaged in all aspects of residential real estate development, including acquiring land and designing, constructing and selling homes in California and Arizona.

Basis of Presentation

The unaudited condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All significant intercompany accounts have been eliminated upon consolidation.

The accompanying unaudited condensed financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X and should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2015. The accompanying unaudited condensed financial statements include all adjustments (consisting of normal recurring entries) necessary for the fair presentation of our results for the interim period presented. Results for the interim period are not necessarily indicative of the results to be expected for the full year.

Unless the context otherwise requires, the terms “we”, “us”, “our” and “the Company” refer to the Company and its wholly owned subsidiaries, on a consolidated basis.

Use of Estimates

The preparation of the Company’s consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the accompanying consolidated financial statements and notes. Accordingly, actual results could differ materially from these estimates.

Reclassifications

Certain items in prior year financial statements related to capitalized selling and marketing expenses have been reclassified to conform with current year presentation.

Segment Reporting

Accounting Standards Codification (“ASC”) 280, Segment Reporting (“ASC 280”) established standards for the manner in which public enterprises report information about operating segments. In accordance with ASC 280, we have determined that our homebuilding division and our fee building division are our operating segments. Corporate is a non-operating segment.

Cash and Cash Equivalents

We define cash and cash equivalents as cash on hand, demand deposits with financial institutions, and short term liquid investments with a maturity date of less than three months from the date of purchase.

Restricted Cash

Restricted cash of \$0.8 million and \$0.4 million as of March 31, 2016 and December 31, 2015, respectively, is held in accounts for payments of subcontractor costs incurred in connection with various fee building projects.

Real Estate Inventories and Cost of Sales

We capitalize pre-acquisition, land, development and other allocated costs, including interest, property taxes and indirect construction costs. Pre-acquisition costs, including non-refundable land deposits, are expensed to other expense, net, when we determine continuation of the prospective project is not probable.

Land, development and other common costs are typically allocated to real estate inventories using a methodology that approximates the relative-sales-value method. Home construction costs per production phase are recorded using the specific identification method. Cost of sales for homes closed includes the allocation of construction costs of each home and all applicable land acquisition, land development and related common costs (both incurred and estimated to be incurred) based

THE NEW HOME COMPANY INC.
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

upon the relative-sales-value of the home within each project. Changes in estimated development costs are generally allocated prospectively to remaining homes in the project.

In accordance with ASC 360, Property, Plant and Equipment (“ASC 360”), inventory is stated at cost, unless the carrying amount is determined not to be recoverable, in which case inventory is written down to fair value. We review our real estate assets at each project on a periodic basis or whenever indicators of impairment exist. Real estate assets include projects actively selling and projects under development or held for future development. Indicators of impairment include, but are not limited to, significant decreases in local housing market values and selling prices of comparable homes, significant decreases in gross margins and sales absorption rates, costs significantly in excess of budget, and actual or projected cash flow losses.

If there are indicators of impairment, we perform a detailed budget and cash flow review of the applicable real estate inventories to determine whether the estimated remaining undiscounted future cash flows of the project are more or less than the asset’s carrying value. If the undiscounted cash flows are more than the asset’s carrying value, no impairment adjustment is required. However, if the undiscounted cash flows are less than the asset’s carrying value, the asset is deemed impaired and is written down to fair value.

When estimating undiscounted cash flows of a project, we make various assumptions, including: (i) expected sales prices and sales incentives to be offered, including the number of homes available, pricing and incentives being offered by us or other builders in other projects, and future sales price adjustments based on market and economic trends; (ii) expected sales pace and cancellation rates based on local housing market conditions, competition and historical trends; (iii) costs expended to date and expected to be incurred including, but not limited to, land and land development costs, home construction costs, interest costs, indirect construction and overhead costs, and selling and marketing costs; (iv) alternative product offerings that may be offered that could have an impact on sales pace, sales price and/or building costs; and (v) alternative uses for the property.

Many assumptions are interdependent and a change in one may require a corresponding change to other assumptions. For example, increasing or decreasing sales absorption rates has a direct impact on the estimated per unit sales price of a home, the level of time sensitive costs (such as indirect construction, overhead and carrying costs), and selling and marketing costs (such as model maintenance costs and advertising costs). Depending on the underlying objective of the project, assumptions could have a significant impact on the projected cash flow analysis. For example, if our objective is to preserve operating margins, our cash flow analysis will be different than if the objective is to increase sales. These objectives may vary significantly from project to project and over time. If assets are considered impaired, impairment is determined by the amount the asset’s carrying value exceeds its fair value. Fair value is determined based on estimated future cash flows discounted for inherent risks associated with real estate assets. These discounted cash flows are impacted by expected risk based on estimated land development; construction and delivery timelines; market risk of price erosion; uncertainty of development or construction cost increases; and other risks specific to the asset or market conditions where the asset is located when assessment is made. These factors are specific to each project and may vary among projects. For the three months ended March 31, 2016 and 2015, no impairment adjustments relating to homebuilding real estate inventories were recorded.

Capitalization of Interest

We follow the practice of capitalizing interest to real estate inventories during the period of development and to investments in unconsolidated joint ventures, when applicable, in accordance with ASC 835, Interest (“ASC 835”).

Interest capitalized as a component of cost of real estate inventories is included in cost of home sales as related homes or lots are sold. To the extent interest is capitalized to investment in unconsolidated joint ventures, it is included as a reduction of income from or increase in loss from unconsolidated joint ventures when the related homes or lots are sold to third parties. To the extent our debt exceeds our qualified assets as defined in ASC 835, we expense a portion of the interest incurred by us. Qualified assets represent projects that are actively selling or under development as well as investments in unconsolidated joint ventures accounted for under the equity method until such equity investees begin their principal operations.

Revenue Recognition

Home Sales and Profit Recognition

In accordance with ASC 360, revenues from home sales and other real estate sales are recorded and a profit is recognized when the respective homes are closed. Home sales and other real estate sales are closed when all conditions of escrow are met, including delivery of the home or other real estate asset, title passes, appropriate consideration is received and collection of associated receivables, if any, is reasonably assured. Sales incentives are a reduction of revenues when the respective home is closed. When it is determined that the earnings process is not complete, the sale and related profit are deferred for recognition

THE NEW HOME COMPANY INC.
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

in future periods. The profit we record is based on the calculation of cost of sales, which is dependent on our allocation of costs, as described in more detail above in the section entitled “Real Estate Inventories and Cost of Sales.”

Fee Building

The Company enters into fee building agreements to provide services whereby it will build homes on behalf of independent third-party property owners. The independent third-party property owner funds all project costs incurred by the Company to build and sell the homes. The Company primarily enters into cost plus fee contracts where it charges independent third-party property owners for all direct and indirect costs plus a negotiated management fee. For these types of contracts, the Company recognizes revenue based on the actual total costs it has expended plus the applicable management fee. The management fee is typically a fixed fee based on a percentage of the cost or home sales revenue of the project depending on the terms of the agreement with the independent third-party property owner. In accordance with ASC 605, Revenue Recognition (“ASC 605”), revenues from fee building services are recognized over a cost-to-cost approach in applying the percentage-of-completion method. Under this approach, revenue is earned in proportion to total costs incurred, divided by total costs expected to be incurred. The total estimated cost plus the management fee represents the total contract value. The Company recognizes revenue based on the actual labor and other direct costs incurred, plus the portion of the management fee it has earned to date. In the course of providing its services, the Company routinely subcontracts for services and incurs other direct costs on behalf of its customers. These costs are passed through to customers and, in accordance with industry practice and GAAP, are included in the Company’s revenue and cost of revenue. Under certain agreements, the Company is eligible to receive additional incentive compensation as certain financial thresholds defined in the agreement are achieved. The Company recognizes revenue for any incentive compensation when such financial thresholds are probable of being met and such compensation is deemed to be collectible, generally at the date the amount is communicated to us by the independent third-party property owner.

The Company also enters into fee building and management contracts with third parties and its unconsolidated joint ventures where it provides construction supervision services, as well as sales and marketing services, and does not bear financial risks for any services provided. In accordance with ASC 605, revenues from these services are recognized over a proportional performance method or completed performance method. Under this approach, revenue is earned as services are provided in proportion to total services expected to be provided to the customer or on a straight line basis if the pattern of performance cannot be determined while costs are recognized as incurred. Revenue recognition for any portion of the fees earned from these services that are contingent upon a financial threshold or specific event is deferred until the threshold is achieved or the event occurs.

The Company’s fee building revenues have historically been concentrated with a small number of customers. For the three months ended March 31, 2016 and 2015, one customer comprised 95% and 94% of fee building revenue, respectively. The balance of the fee building revenues represented management fees earned from unconsolidated joint ventures. As of March 31, 2016 and December 31, 2015, one customer comprised 72% and 74% of contracts and accounts receivables, respectively.

Variable Interest Entities

The Company accounts for variable interest entities in accordance with ASC 810, Consolidation (“ASC 810”). Under ASC 810, a variable interest entity (“VIE”) is created when: (a) the equity investment at risk in the entity is not sufficient to permit the entity to finance its activities without additional subordinated financial support provided by

other parties, including the equity holders; (b) the entity's equity holders as a group either (i) lack the direct or indirect ability to make decisions about the entity, (ii) are not obligated to absorb expected losses of the entity or (iii) do not have the right to receive expected residual returns of the entity; or (c) the entity's equity holders have voting rights that are not proportionate to their economic interests, and the activities of the entity involve or are conducted on behalf of the equity holder with disproportionately few voting rights. If an entity is deemed to be a VIE pursuant to ASC 810, the enterprise that has both (i) the power to direct the activities of a VIE that most significantly impact the entity's economic performance and (ii) the obligation to absorb the expected losses of the entity or right to receive benefits from the entity that could be potentially significant to the VIE is considered the primary beneficiary and must consolidate the VIE.

Under ASC 810, a non-refundable deposit paid to an entity may be deemed to be a variable interest that will absorb some or all of the entity's expected losses if they occur. Our land purchase and lot option deposits generally represent our maximum exposure to the land seller if we elect not to purchase the optioned property. In some instances, we may also expend funds for due diligence, development and construction activities with respect to optioned land prior to takedown. Such costs are classified as real estate inventories, which we would have to write off should we not exercise the option. Therefore, whenever we enter into a land option or purchase contract with an entity and make a non-refundable deposit, a VIE may have been created.

THE NEW HOME COMPANY INC.
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

As of March 31, 2016 and December 31, 2015, the Company was not required to consolidate any VIEs. In accordance with ASC 810, we perform ongoing reassessments of whether we are the primary beneficiary of a VIE.

Noncontrolling Interest

During 2013, the Company entered into a joint venture agreement with a third-party property owner. In accordance with ASC 810, the Company analyzed this arrangement and determined that it was not a variable interest entity; however, the Company determined it was required to consolidate the joint venture as it is the managing member with the powers to direct the major decisions of the entity. As of March 31, 2016 and December 31, 2015, the third-party investor had made contributions of \$0.9 million and \$0.9 million, respectively, net of losses and distributions.

Investments in Unconsolidated Joint Ventures

We first analyze our homebuilding and land development joint ventures to determine if they are variable interest entities under the provisions of ASC 810 when determining whether the entity should be consolidated. If we conclude that our homebuilding and land development joint ventures are not variable interest entities, then, in accordance with the provisions of ASC 810, limited partnerships or similar entities must be further evaluated under the presumption that the general partner, or the managing member in the case of a limited liability company, is deemed to have a controlling interest and therefore must consolidate the entity unless the limited partners or non-managing members have: (1) the ability, either by a single limited partner or through a simple majority vote, to dissolve or liquidate the entity, or kick-out the managing member/general partner without cause, or (2) substantive participatory rights that are exercised in the ordinary course of business. Under the provisions of ASC 810, we may be required to consolidate certain investments in which we hold a general partner or managing member interest.

As of March 31, 2016 and December 31, 2015, the Company concluded that some of its joint ventures were variable interest entities. The Company concluded that it was not the primary beneficiary of the variable interest entities and accounted for these entities under the equity method of accounting.

Investments in our unconsolidated joint ventures are accounted for under the equity method of accounting. Under the equity method, we recognize our proportionate share of earnings and losses generated by the joint venture upon the delivery of lots or homes to third parties. Our proportionate share of intra-entity profits and losses are eliminated until the related asset has been sold by the unconsolidated joint venture to third parties. Our ownership interests in our unconsolidated joint ventures vary, but are generally less than or equal to 35%. The unconsolidated joint ventures accounting policies are generally consistent with those of the Company.

We review real estate inventory held by our unconsolidated joint ventures for impairment, consistent with our real estate inventories. We also review our investments in unconsolidated joint ventures for evidence of other-than-temporary declines in value. To the extent we deem any portion of our investment in unconsolidated joint ventures as not recoverable, we impair our investment accordingly. For the three months ended March 31, 2016 and 2015, no impairments related to investment in unconsolidated joint ventures were recorded.

The Company selectively provides loan-to-value ("LTV") maintenance agreements and completion guaranties for debt held by its unconsolidated joint ventures. Such arrangements facilitated the financing of our joint ventures' development projects and arose in the ordinary course of business. Refer to Note 11 for more information discussing the LTV maintenance agreements and completion guaranties.

Selling and Marketing Expense

Selling and marketing costs incurred to sell real estate projects are capitalized to real estate inventories if they are reasonably expected to be recovered from the sale of the project or from incidental operations, and are incurred for tangible assets that are used directly through the selling period to aid in the sale of the project or services that have been performed to obtain regulatory approval of sales. These capitalizable selling and marketing costs include, but are not limited to, model home design, model home decor and landscaping, and sales office/design studio setup. Effective January 1, 2016, these costs were amortized to selling and marketing expenses rather than cost of home sales. Prior year periods have been reclassified to conform with current year presentation. The reclassification caused homebuilding gross margin to increase by approximately \$0.9 million during the 2015 first quarter, or 1.6% of home sales revenue, and a corresponding increase to selling and marketing expenses by the same amount. All other selling and marketing costs, such as commissions and advertising, are expensed in the period incurred and included in selling and marketing expense in the accompanying consolidated statements of operations.

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NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Warranty Accrual

We offer warranties on our homes that generally cover various defects in workmanship or materials, or structural construction defects for one-year periods. Estimated future direct warranty costs are accrued and charged to cost of sales in the period when the related homebuilding revenues are recognized. Amounts are accrued based upon the Company's historical rates. Due to the Company's limited history related to homebuilding sales, the Company also considers the historical experience of its peers in determining the amount of its warranty accrual. In addition, the Company has received warranty payments from its customers for certain of its fee building projects that have since been closed-out where it has the contractual risk of construction. These payments are recorded as warranty accruals. We assess the adequacy of our warranty accrual on a quarterly basis and adjust the amounts recorded if necessary. Our warranty accrual is included in accrued expenses and other liabilities in the accompanying condensed consolidated balance sheets.

Contracts and Accounts Receivable

Contracts and accounts receivable primarily represent the fees earned, but not collected, and reimbursable project costs incurred in connection with fee building agreements. The Company periodically evaluates the collectability of its contracts receivable, and, if it is determined that a receivable might not be fully collectible, an allowance is recorded for the amount deemed uncollectible. This allowance for doubtful accounts is estimated based on management's evaluation of the contracts involved and the financial condition of its customers. Factors considered in evaluations include, but are not limited to: (i) customer type; (ii) historical contract performance; (iii) historical collection and delinquency trends; (iv) customer credit worthiness; and (v) general economic conditions. In addition to contracts receivable, escrow receivables are included in contracts and accounts receivable in the accompanying consolidated balance sheets.

As of March 31, 2016 and December 31, 2015, no allowance was recorded related to contracts and accounts receivable.

Property and Equipment

Property and equipment are recorded at cost and included in other assets in the accompanying condensed consolidated balance sheets and depreciated using the straight-line method over their estimated useful lives ranging from three to five years. Leasehold improvements are stated at cost and are amortized using the straight-line method over the shorter of either their estimated useful lives or the term of the lease.

Income Taxes

Income taxes are accounted for in accordance with ASC 740, Income Taxes ("ASC 740"). The consolidated provision for, or benefit from, income taxes are calculated using the asset and liability method, under which deferred tax assets and liabilities are recorded based on the difference between the financial statement and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse.

Deferred tax assets are evaluated on a quarterly basis to determine if adjustments to the valuation allowance are required. In accordance with ASC 740, we assess whether a valuation allowance should be established based on the consideration of all available evidence using a "more likely than not" standard with respect to whether deferred tax assets will be realized. The ultimate realization of deferred tax assets depends primarily on the generation of future taxable income during the periods in which the differences become deductible. The value of our deferred tax assets

will depend on applicable income tax rates. Judgment is required in determining the future tax consequences of events that have been recognized in our consolidated financial statements and/or tax returns. Differences between anticipated and actual outcomes of these future tax consequences could have a material impact on our consolidated financial statements.

ASC 740 defines the methodology for recognizing the benefits of uncertain tax return positions as well as guidance regarding the measurement of the resulting tax benefits. These provisions require an enterprise to recognize the financial statement effects of a tax position when it is more likely than not (defined as a likelihood of more than 50%), based on the technical merits, that the position will be sustained upon examination. In addition, these provisions provide guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. The evaluation of whether a tax position meets the more-likely-than-not recognition threshold requires a substantial degree of judgment by management based on the individual facts and circumstances. Actual results could differ from estimates.

Stock-Based Compensation

We account for share-based awards in accordance with ASC 718, Compensation – Stock Compensation (“ASC 718”) and ASC 505-50, Equity – Equity Based Payments to Non-Employees (“ASC 505-50”).

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ASC 718 requires that the cost resulting from all share-based payment transactions be recognized in a company's financial statements. ASC 718 requires all entities to apply a fair-value-based measurement method in accounting for share-based payment transactions with employees except for equity instruments held by employee share ownership plans.

On June 26, 2015, the Company entered into an agreement that transitioned Joseph Davis' role within the Company from Chief Investment Officer to a non-employee consultant to the Company. Per the agreement, Mr. Davis' outstanding restricted stock units and stock option equity awards will continue to vest in accordance with their original terms. Under ASC 505-50, if an employee becomes a non-employee and continues to vest in an award pursuant to the award's original terms, that award will be treated as an award to a non-employee prospectively, provided the individual is required to continue providing services to the employer (such as consulting services). Based on the terms and conditions of Mr. Davis' consulting agreement noted above, we account for Mr. Davis' share-based awards in accordance with ASC 505-50.

ASC 505-50 requires that Mr. Davis' award be accounted for prospectively, such that the fair value of the award will be re-measured at each reporting date until the earlier of (a) the performance commitment date or (b) the date the services required under the transition agreement with Mr. Davis have been completed. ASC 505-50 requires that compensation cost ultimately recognized in the Company's financial statements be the sum of (a) the compensation cost recognized during the period of time the individual was an employee (based on the grant-date fair value) plus (b) the fair value of the award determined on the measurement date determined in accordance with ASC 505-50 for the pro-rata portion of the vesting period in which the individual was a non-employee.

Recently Issued Accounting Standards

The Company qualifies as an “emerging growth company” pursuant to the provisions of the Jumpstart Our Business Startups Act of 2012 (the “JOBS Act”), enacted on April 5, 2012. Section 102 of the JOBS Act provides that an “emerging growth company” can take advantage of the extended transition period provided in Section 7(a)(2)(B) of the Securities Act of 1933, as amended, for complying with new or revised accounting standards. As previously disclosed, the Company has chosen, irrevocably, to “opt out” of such extended transition period, and as a result, will comply with new or revised accounting standards on the relevant dates on which adoption of such standards is required for non-emerging growth companies.

In May 2014, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2014-09, Revenue from Contracts with Customers (“ASU 2014-09”), which supersedes existing accounting literature relating to how and when a company recognizes revenue. Under ASU 2014-09, a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods and services. In August 2015, the FASB issued ASU No. 2015-14, Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date, which delayed the effective date of ASU 2014-09 by one year. As a result, for public companies, ASU 2014-09 will be effective for interim and annual reporting periods beginning after December 15, 2017, and is to be applied either with a full retrospective or modified retrospective approach, with early application permitted, but not before the original effective date. We are currently evaluating the impact the adoption will have on our condensed consolidated financial statements and related disclosures.

In February 2016, the FASB issued Accounting Standards Update No. 2016-02, Leases (Topic 842) (“ASU 2016-02”). ASU 2016-02 will require organizations that lease assets (referred to as “lessees”) to recognize on the balance sheet the assets and liabilities for the rights and obligations created by those leases. Under ASU 2016-02, a lessee will be required to recognize assets and liabilities for leases with lease terms of more than 12 months. Lessor accounting remains substantially similar to current GAAP. In addition, disclosures of leasing activities are to be expanded to include qualitative along with specific quantitative information. For public entities, ASU 2016-02 is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. ASU 2016-02 mandates a modified retrospective transition method. This guidance is not expected to have a material impact on our consolidated financial statements.

In March 2016, the FASB issued Accounting Standards Update No. 2016-09, Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting (“ASU 2016-09”). ASU 2016-09 simplifies several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. For public entities, ASU 2016-09 is effective for fiscal years beginning after December 15, 2016, and interim periods within those fiscal years. Early adoption is permitted. We are currently evaluating the potential impact of adopting this guidance on our consolidated financial statements.

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NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

2. Computation of Earnings (Loss) Per Share

The following table sets forth the components used in the computation of basic and diluted earnings (loss) per share for the three months ended March 31, 2016 and 2015:

| | Three Months Ended March 31, 2016 2015 (Dollars in thousands, except per share amounts) | |
|--|--|------------|
| Numerator: | | |
| Net income (loss) attributable to The New Home Company Inc. | \$(814) | \$ 4,569 |
| Denominator: | | |
| Basic weighted-average shares outstanding | 20,599,016 | 16,487,859 |
| Effect of dilutive shares: | | |
| Stock options and unvested restricted stock units | — | 86,421 |
| Diluted weighted-average shares outstanding | 20,599,016 | 16,574,280 |
| Basic earnings (loss) per share attributable to The New Home Company Inc. | \$(0.04) | \$ 0.28 |
| Diluted earnings (loss) per share attributable to The New Home Company Inc. | \$(0.04) | \$ 0.28 |
| Antidilutive stock options and unvested restricted stock units not included in diluted earnings (loss) per share | 1,214,427 | 9,280 |

3. Contracts and Accounts Receivable

Contracts and accounts receivable consist of the following:

| | March 31, 2016 | December 31, 2015 |
|---|---------------------------|-------------------------|
| | (Dollars in thousands) | |
| Contracts receivable: | | |
| Costs incurred on fee building projects | \$40,914 | \$139,677 |
| Estimated earnings | 2,023 | 10,213 |
| | 42,937 | 149,890 |
| Less: amounts collected during the period | (29,970) | (132,109) |
| Contracts receivable | \$12,967 | \$17,781 |
| Contracts receivable: | | |
| Billed | \$32 | \$— |
| Unbilled | 12,935 | 17,781 |
| | 12,967 | 17,781 |
| Accounts receivable: | | |

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| | | |
|-----------------------------------|----------|----------|
| Escrow receivables | 5,118 | 6,179 |
| Contracts and accounts receivable | \$18,085 | \$23,960 |

Billed contracts receivable represent amounts billed to customers that have yet to be collected. Unbilled contracts receivable represents the contract revenue recognized but not yet billable pursuant to contract terms or administratively not invoiced. All unbilled receivables as of March 31, 2016 and December 31, 2015 are expected to be billed and collected within

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 NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

90 days. Accounts payable at March 31, 2016 and December 31, 2015 includes \$12.0 million and \$16.7 million, respectively, related to costs incurred under the Company's fee building contracts.

4. Real Estate Inventories and Capitalized Interest

Real estate inventories are summarized as follows:

| | March 31, 2016 | December 31, 2015 |
|---------------------------------------|------------------------|-------------------------|
| | (Dollars in thousands) | |
| Deposits and pre-acquisition costs | \$24,852 | \$17,133 |
| Land held and land under development | 59,623 | 57,659 |
| Homes completed or under construction | 211,675 | 109,805 |
| Model homes | 37,859 | 25,321 |
| | \$334,009 | \$209,918 |

All of our deposits and pre-acquisition costs are non-refundable, except for \$0.5 million as of December 31, 2015, respectively.

Model homes, homes completed, and homes under construction include all costs associated with home construction, including land, development, indirects, permits, materials and labor. Land held and land under development includes costs incurred during site development such as land, development, indirects, and permits.

Interest is capitalized to inventory during development and other qualifying activities. Interest capitalized as a cost of inventory is included in cost of sales as related homes are closed. For the three months ended March 31, 2016 and 2015 interest incurred, capitalized and expensed was as follows:

| | Three Months Ended March 31, 2016 2015 | |
|---|--|---------|
| | (Dollars in thousands) | |
| Interest incurred | \$1,281 | \$878 |
| Interest capitalized | (1,281) | (878) |
| Interest expensed | \$— | \$— |
| Capitalized interest in beginning inventory | \$4,190 | \$2,328 |
| Interest capitalized as a cost of inventory | 1,281 | 878 |
| Interest previously capitalized as a cost of inventory, included in cost of sales | (648) | (359) |
| Capitalized interest in ending inventory | \$4,823 | \$2,847 |

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5. Unconsolidated Joint Ventures

As of March 31, 2016 and December 31, 2015, the Company had ownership interests in 13 and 14, respectively, unconsolidated joint ventures with ownership percentages that generally range from 5% to 35%. The condensed combined balance sheets for our unconsolidated joint ventures accounted for under the equity method are as follows:

| | March 31, 2016 | December 31, 2015 |
|--|------------------------|-------------------------|
| | (Dollars in thousands) | |
| Cash and cash equivalents | \$44,154 | \$53,936 |
| Restricted cash | 12,919 | 12,279 |
| Real estate inventories | 422,564 | 415,730 |
| Other assets | 2,108 | 3,972 |
| Total assets | \$481,745 | \$485,917 |
| Accounts payable and accrued liabilities | \$52,742 | \$57,813 |
| Notes payable | 113,008 | 94,890 |
| Total liabilities | 165,750 | 152,703 |
| The Company's equity | 48,717 | 60,572 |
| Other partners' equity | 267,278 | 272,642 |
| Total equity | 315,995 | 333,214 |
| Total liabilities and equity | \$481,745 | \$485,917 |
| Debt-to-capitalization ratio | 26.3 | % 22.2 |

The condensed combined statements of operations for our unconsolidated joint ventures accounted for under the equity method are as follows:

| | Three Months Ended March 31, 2016 2015 | |
|--|--|-----------|
| | (Dollars in thousands) | |
| Revenues | \$41,957 | \$81,224 |
| Cost of sales | 35,904 | 63,798 |
| Gross margin | 6,053 | 17,426 |
| Operating expenses | 3,912 | 6,660 |
| Net income of unconsolidated joint ventures | \$2,141 | \$10,766 |
| Equity in net income (loss) of unconsolidated joint ventures reflected in the accompanying consolidated statements of operations | \$(7 |) \$1,868 |

The Company has entered into agreements with its unconsolidated joint ventures to provide management services related to the underlying projects (collectively referred to as the "Management Agreements"). Pursuant to the Management Agreements, the Company receives a management fee from its unconsolidated joint ventures based on each project's revenues. For the three months ended March 31, 2016 and 2015, the Company earned \$2.2 million and \$3.0 million, respectively, in management fees, which have been recorded as fee building revenues in the accompanying condensed consolidated statements of operations.

In January 2016, we acquired the remaining outside equity interest of our San Juan (Oliva) joint venture by paying \$20.6 million to our joint venture partner. Upon the change of control, we were required to consolidate this venture as it is now a wholly owned subsidiary of the Company. There was no remeasurement gain or loss on our unconsolidated interest prior to the change in control. The purchase consideration and the cost basis of our previous investment in unconsolidated joint ventures related to this joint venture are included in real estate inventories as of March 31, 2016.

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6. Other Assets

Other assets consist of the following:

| | March 31, 2016 | December 31, 2015 |
|---|---------------------------|-------------------------|
| | (Dollars in thousands) | |
| Deferred tax asset | \$7,543 | \$ 7,516 |
| Property and equipment, net of accumulated depreciation | 978 | 929 |
| Prepaid income taxes | 1,339 | — |
| Prepaid expenses | 1,394 | 1,127 |
| Other assets | 12 | 15 |
| | \$11,266 | \$ 9,587 |

7. Accrued Expenses and Other Liabilities

Accrued expenses and other liabilities consist of the following:

| | March 31, 2016 | December 31, 2015 |
|--|---------------------------|-------------------------|
| | (Dollars in thousands) | |
| Warranty accrual | \$4,389 | \$ 4,181 |
| Accrued compensation and benefits | 2,367 | 5,106 |
| Accrued interest | 519 | 453 |
| Completion reserve | 444 | 1,168 |
| Income taxes payable | — | 6,780 |
| Deferred profit from unconsolidated joint ventures | 1,291 | 1,603 |
| Other accrued expenses | 258 | 536 |
| | \$9,268 | \$ 19,827 |

Completion reserves relate to liabilities for completed subcontractor work on closed homes for which invoices have not been remitted as of the balance sheet date.

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Changes in our warranty accrual are detailed in the table set forth below:

| | Three Months Ended March 31, 2016 2015 (Dollars in thousands) | |
|--|---|---------|
| Beginning warranty accrual for homebuilding projects | \$3,846 | \$1,277 |
| Warranty provision for homebuilding projects | 312 | 562 |
| Warranty payments for homebuilding projects | (101) | (60) |
| Ending warranty accrual for homebuilding projects | 4,057 | 1,779 |
| Beginning warranty accrual for fee building projects | 335 | 301 |
| Warranty provision for fee building projects | — | — |
| Warranty efforts for fee building projects | (3) | (1) |
| Ending warranty accrual for fee building projects | 332 | 300 |
| Total ending warranty accrual | \$4,389 | \$2,079 |

8. Unsecured Revolving Credit Facility and Other Notes Payable
 Notes payable consisted of the following:

| | March 31, 2016 | December 31, 2015 |
|--|---------------------------|-------------------------|
| | (Dollars in thousands) | |
| Senior unsecured revolving credit facility | \$ 189,924 | \$ 74,924 |
| Note payable with land seller | 4,000 | 6,000 |
| Construction loans | 810 | 2,158 |
| | \$ 194,734 | \$ 83,082 |

The Company has a senior unsecured revolving credit facility (the "Credit Facility") with a bank group. As of March 31, 2016, the total commitment under the Credit Facility was \$200 million, of which \$189.9 million was outstanding and \$10.1 million was available. The maturity date under the Credit Facility is April 30, 2018 and has the potential for a one-year extension, subject to specified conditions and the payment of an extension fee. The Company may repay advances under the Credit Facility at any time without premium or penalty. Interest is payable monthly and is charged at a rate of 1-month LIBOR plus a margin ranging from 2.25% to 3.00% depending on the Company's leverage ratio as calculated at the end of each fiscal quarter. The Company may incur costs associated with unused commitment fees pursuant to the terms of the Credit Facility. No such costs were accrued and payable as of March 31, 2016 and 2015. As of March 31, 2016, the interest rate under the Credit Facility was 3.19%. Pursuant to the Credit Facility, the Company is required to maintain certain financial covenants as defined in the Credit Facility, including (i) a minimum tangible net worth; (ii) leverage ratios; (iii) a minimum liquidity covenant; and (iv) a minimum fixed charge coverage ratio based on EBITDA to interest incurred. As of March 31, 2016, the Company was in compliance with all financial covenants.

In 2012, the Company entered into a \$9.5 million term loan with a land seller, secured by real estate, which bears interest at 7.0% per annum. During 2015, we made principal payments of \$3.5 million. During February 2016, we

made a principal payment of \$2.0 million and extended the maturity date of the note. The note matures on the earlier of (i) 10 days following entitlement approval, or (ii) December 15, 2016. Interest is payable monthly and the remaining principal is due at maturity.

In May 2014, the Company entered into two construction loans with a bank related to model and production homes for a project. The loans are secured by the real estate related to the project and bear interest at the bank's prime rate plus 2.0%, or 5.50% at March 31, 2016. The total commitment under the construction loans is \$0.8 million. As of March 31, 2016, the remaining loan balance is related to one home in backlog and is expected to close during the 2016 second quarter, at which time the remaining balance of the construction loans is expected to be paid in full and the commitments closed.

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9. Fair Value Disclosures

ASC 820, Fair Value Measurements and Disclosures, defines fair value as the price that would be received for selling an asset or paid to transfer a liability in an orderly transaction between market participants at measurement date and requires assets and liabilities carried at fair value to be classified and disclosed in the following three categories:

Level 1 – Quoted prices for identical instruments in active markets

Level 2 – Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are inactive; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets at measurement date

Level 3 – Valuations derived from techniques where one or more significant inputs or significant value drivers are unobservable in active markets at measurement date

Fair Value of Financial Instruments

The accompanying consolidated balance sheets include the following financial instruments: cash and cash equivalents, restricted cash, contracts and accounts receivable, due from affiliates, accounts payable, accrued expenses and other liabilities, due to affiliates and notes payable.

The Company considers the carrying value of cash and cash equivalents, restricted cash, contracts and accounts receivable, accounts payable, and accrued expenses and other liabilities to approximate the fair value of these financial instruments based on the short duration between origination of the instruments and their expected realization. The fair value of amounts due from affiliates and due to affiliates is not determinable due to the related party nature of such amounts. As of March 31, 2016 and December 31, 2015, the fair value of the Company's notes payable approximated the carrying value. The Company has determined that its notes payable are classified as Level 3 within the fair value hierarchy. Estimated fair values of the outstanding other notes payable at March 31, 2016 and December 31, 2015 were based on cash flow models discounted at market interest rates that considered underlying risks of the debt.

Non-Recurring Fair Value Adjustments

Nonfinancial assets and liabilities include items such as inventory and long-lived assets that are measured at cost when acquired and adjusted for impairment to fair value, if deemed necessary. During the three months ended March 31, 2016 and 2015, the Company did not record any fair value adjustments to those nonfinancial assets and liabilities remeasured at fair value on a nonrecurring basis.

10. Commitments and Contingencies

The Company is a defendant in various lawsuits related to its normal course of business. We are also subject to local, state and federal laws and regulations related to land development activities, house construction standards, sales practices, employment practices and environmental protection. As a result, we are subject to periodic examinations or inquiry by agencies administering these laws and regulations.

We record a reserve for potential legal claims and regulatory matters when they are probable of occurring and a potential loss is reasonably estimable. We accrue for these matters based on facts and circumstances specific to each matter and revise these estimates when necessary.

In view of the inherent difficulty of predicting outcomes of legal claims and related contingencies, we generally cannot predict their ultimate resolution, related timing or eventual loss. If our evaluations indicate loss contingencies that could be material are not probable, but are reasonably possible, we will disclose their nature with an estimate of possible range of losses or a statement that such loss is not reasonably estimable. As of March 31, 2016 and December 31, 2015, the Company did not have any accruals for asserted or unasserted matters.

As an owner and developer of real estate, the Company is subject to various environmental laws of federal, state and local governments. The Company is not aware of any environmental liability that could have a material adverse effect

on its financial condition or results of operations. However, changes in applicable environmental laws and regulations, the uses and conditions of real estate in the vicinity of the Company's real estate and other environmental conditions of which the Company is unaware with respect to the real estate could result in future environmental liabilities.

We obtain surety bonds in the normal course of business to ensure completion of certain infrastructure improvements of our projects. As of March 31, 2016 and December 31, 2015, the Company had outstanding surety bonds totaling \$43.9 million and \$33.6 million, respectively. The estimated remaining costs to complete such improvements as of March 31, 2016 and

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December 31, 2015 were \$17.3 million and \$17.0 million, respectively. The beneficiaries of the bonds are various municipalities and other organizations. In the unlikely event that any such surety bond issued by a third party is called because the required improvements are not completed, the Company could be obligated to reimburse the issuer of the bond.

On May 6, 2015, the Company entered into a letter of credit facility agreement that allows the Company and certain affiliated unconsolidated joint ventures to issue up to \$5.0 million in letters of credit. The agreement includes an option to increase this amount to \$7.5 million, subject to certain conditions. As of March 31, 2016, the Company and its affiliated joint ventures had \$3.6 million in outstanding letters of credit issued under this facility.

11. Related Party Transactions

During the three months ended March 31, 2016 and 2015, the Company incurred construction-related costs on behalf of its unconsolidated joint ventures totaling \$2.7 million and \$2.8 million, respectively. As of March 31, 2016 and December 31, 2015, \$0.3 million and \$0.3 million, respectively, are included in due from affiliates in the accompanying condensed consolidated balance sheets.

The Company has entered into Management Agreements with its unconsolidated joint ventures to provide management services related to the underlying projects. Pursuant to the Management Agreements, the Company receives a management fee based on each project's revenues. During the three months ended March 31, 2016 and 2015, the Company earned \$2.2 million and \$3.0 million, respectively, in management fees, which have been recorded as fee building revenue in the accompanying condensed consolidated statements of operations. As of March 31, 2016 and December 31, 2015, \$0.6 million and \$0.7 million, respectively, of management fees are included in due from affiliates in the accompanying condensed consolidated balance sheets.

The Company has provided credit enhancements in connection with joint venture borrowings in the form of LTV maintenance agreements in order to secure performance under the loans and maintain certain LTV ratios. The Company has also entered into agreements with its partners in each of the unconsolidated joint ventures whereby the Company and its partners are apportioned liability under the LTV maintenance agreements according to their respective capital interest. In addition, the agreements provide the Company, to the extent its partner has an unpaid liability under such credit enhancements, the right to receive distributions from the unconsolidated joint venture that would otherwise be made to the partner. The loans underlying the agreements comprise acquisition and development loans, construction revolvers and model loans, and the agreements remain in force until the loans are satisfied. Due to the nature of the loans, the outstanding balance at any given time is subject to a number of factors including the status of site improvements, the mix of horizontal and vertical development underway, the timing of phase build outs, and the period necessary to complete the escrow process for homebuyers. As of March 31, 2016 and December 31, 2015, \$68.3 million and \$74.1 million, respectively, was outstanding under the loans and credit enhanced by the Company through LTV maintenance agreements. Under the terms of the joint venture agreements, the Company's proportionate share of LTV maintenance agreement liabilities was 14.1% and 30.3%, respectively, as of March 31, 2016 and December 31, 2015. In addition, the Company has provided completion guaranties regarding specific performance for certain projects whereby the Company is required to complete the given project with funds provided by the beneficiary of the guaranty. If there are not adequate funds available under the specific project loans, the Company would then be subject to financial liability under such completion guaranties. Typically, under such terms of the joint venture agreements, the Company has the right to apportion the respective share of any liabilities funded under such completion guaranties to its partners.

One member of the Company's board of directors beneficially owns more than 10% of the Company's outstanding common stock and is also affiliated with an entity that has investments in two of the Company's unconsolidated joint ventures. As of March 31, 2016, the Company's investment in the two unconsolidated joint ventures totaled \$9.3

million.

TL Fab LP, an affiliate of Mr. Paul Heeschen, one of the Company's non-employee directors, was engaged by the Company and some of its unconsolidated joint ventures as a trade contractor to provide metal fabrication services. For the three months ended March 31, 2016 and 2015, the Company and its unconsolidated joint ventures incurred \$0.3 million and \$0.1 million, respectively, for these services. Of these costs, \$0.1 million and \$0.2 million was due to TL Fab LP at March 31, 2016 and December 31, 2015, respectively, and included in accounts payable in the accompanying consolidated balance sheet.

On June 26, 2015 (the "Transition Date"), the Company entered into an agreement that transitioned Joseph Davis' role within the Company from Chief Investment Officer to a non-employee consultant to the Company. As of the Transition Date, Mr. Davis ceased being an employee of the Company and became an independent contractor performing consulting services. Per the agreement, Mr. Davis is expected to work approximately, but not more than, 40 consulting hours per month. For his services, he will be compensated \$10,000 per month for a term of one year from the Transition Date with the option to extend the agreement one year on each anniversary of the Transition Date, if mutually consented to by the parties. Either party may terminate the agreement at any time for any or no reason. Additionally, Mr. Davis' outstanding restricted stock units and stock

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option equity awards will continue to vest in accordance with their original terms. For the three months ended March 31, 2016, the Company paid Mr. Davis \$30,000, excluding reimbursable expenses. Of these costs, no balance was due to Mr. Davis at March 31, 2016.

During 2015, the Company purchased lots from one of its land development unconsolidated joint ventures, TNHC-HW Cannery LLC. As a related party transaction, the Company deferred its portion of the underlying gain from the joint venture sale. The deferred gain is recorded as a reduction to the Company's land basis on the purchased lots and is recognized as the lots are delivered to third-party home buyers. As of March 31, 2016, \$1.0 million remained unrecognized, being included as a reduction to land basis within the consolidated balance sheets.

The Company's land purchase agreement with TNHC-HW Cannery LLC also requires profit participation payments due to the joint venture upon the closing of each home. Payment amounts are calculated based upon a percentage of estimated net profits and are due every 90 days after the first home closing. As of March 31, 2016, \$0.3 million of profit participation was due to TNHC-HW Cannery LLC, which is included in due to affiliates in the accompanying consolidated balance sheets.

On November 14, 2014, The Company entered into an option agreement with one of its unconsolidated land development joint ventures, TNHC-HW Cannery LLC to purchase lots in two phases. As noted above, the Company purchased a portion of these lots during 2015 and the option on the remaining lots was assigned to a third party, The Cannery-Davis LP. On December 23, 2015, The Cannery-Davis LP purchased the optioned lots. Subsequently, the Company entered into an option and development agreement with The Cannery-Davis LP whereby The Cannery-Davis LP will develop the property into finished lots that the Company has an option to purchase in accordance with the terms and conditions of the agreement. In accordance with ASC 360-20, Property, Plant and Equipment – Real Estate Sales (“ASC 360-20”), the Company has elected to defer its portion of the underlying gain from the joint venture's sale to The Cannery-Davis LP. At March 31, 2016, \$0.9 million of the gain from this transaction is included in the accompanying consolidated balance sheets as deferred profit from unconsolidated joint ventures, which is included in accrued expenses and other liabilities. As the Company purchases lots from The Cannery-Davis LP, a pro-rata share of deferred profit is recorded as a reduction to the Company's land basis of the purchased lots. The gain is ultimately recognized when the Company delivers lots to third-party home buyers. As of March 31, 2016, the Company had not purchased any of the optioned lots from The Cannery-Davis LP.

On January 15, 2016, the Company entered into an assignment and assumption of membership interest agreement (the “Buyout Agreement”) for its partner's interest in the TNHC San Juan LLC unconsolidated joint venture. Per the terms of the Buyout Agreement, the Company contributed \$20.6 million to the joint venture, and the joint venture made a liquidating cash distribution to our partner for the same amount in exchange for its membership interest. Prior to the buyout, the Company accounted for its investment in TNHC San Juan LLC as an equity method investment. After the buyout, TNHC San Juan LLC is now a wholly owned subsidiary of the Company.

12. Stock-Based Compensation

The 2014 Long-Term Incentive Plan (the “2014 Incentive Plan”), was adopted by our board of directors in January 2014. The 2014 Incentive Plan provides for the grant of equity-based awards, including options to purchase shares of common stock, stock appreciation rights, restricted and unrestricted stock awards, restricted stock units and performance awards. The 2014 Incentive Plan will automatically expire on the tenth anniversary of its effective date. Our board of directors may terminate or amend the 2014 Incentive Plan at any time, subject to any requirement of stockholder approval required by applicable law, rule or regulation and provided that the rights of a holder of an outstanding award may not be impaired without the consent of the holder.

The number of shares of our common stock that may be issued under the 2014 Incentive Plan is 1,644,875 shares. To the extent that shares of the Company's common stock subject to an outstanding option, stock appreciation right, stock

award or performance award granted under the 2014 Incentive Plan or any predecessor plan are not issued or delivered by reason of the expiration, termination, cancellation or forfeiture of such award or the settlement of such award in cash, then such shares of common stock generally shall again be available under the 2014 Incentive Plan.

The Company has issued stock option and restricted stock unit awards under the 2014 Incentive Plan. The exercise price of stock-based awards may not be less than the market value of the Company's common stock on the date of grant. The fair value for stock options is established at the date of grant using the Black-Scholes model for time-based vesting awards. The Company's stock option and restricted stock awards typically vest over a one to three year period and expire ten years from the date of grant.

A summary of the Company's common stock option activity as of and for the three months ended March 31, 2016 and 2015 is presented below:

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| | Three Months Ended March 31, 2016 | | 2015 | |
|--|--------------------------------------|---|------------------------|---|
| | Number of Shares | Weighted-Average Exercise Price per Share | Number of Shares | Weighted-Average Exercise Price per Share |
| Outstanding Stock Option Activity | | | | |
| Outstanding, beginning of period | 840,298 | \$ 11.00 | 846,874 | \$ 11.00 |
| Granted | — | \$ — | — | \$ — |
| Exercised | — | \$ — | — | \$ — |
| Forfeited | (2,112) | \$ 11.00 | — | \$ — |
| Outstanding, end of period | 838,186 | \$ 11.00 | 846,874 | \$ 11.00 |
| Exercisable, end of period | 44,442 | \$ 11.00 | 24,717 | \$ 11.00 |

A summary of the Company's restricted stock unit activity as of and for the three months ended March 31, 2016 and 2015 is presented below:

| | Three Months Ended March 31, 2016 | | 2015 | |
|---------------------------------------|--------------------------------------|--|---------------------|--|
| | Number of Shares | Weighted-Average Grant-Date Fair Value per Share | Number of Shares | Weighted-Average Grant-Date Fair Value per Share |
| Restricted Stock Unit Activity | | | | |
| Outstanding, beginning of period | 308,386 | \$ 14.20 | 112,233 | \$ 11.36 |
| Granted | 409,509 | \$ 10.05 | 112,651 | \$ 14.22 |
| Vested | (226,516) | \$ 14.15 | (85,386) | \$ 11.48 |
| Forfeited | (3,980) | \$ 13.68 | (384) | \$ 11.00 |
| Outstanding, end of period | 487,399 | \$ 10.74 | 139,114 | \$ 13.61 |

The expense related to the Company's stock-based compensation programs, included in general and administrative expense in the accompanying consolidated statements of operations, was as follows:

| | Three Months Ended March 31, 2016 | | 2015 | |
|------------------------|---|-------|------|--|
| | (Dollars in thousands) | | | |
| Expense related to: | | | | |
| Stock options | 262 | 305 | | |
| Restricted stock units | 723 | 197 | | |
| | \$985 | \$502 | | |

We used the "simplified method" to establish the expected term of the common stock options granted by the Company. Our restricted stock unit awards are valued based on the closing price of our common stock on the date of grant. At March 31, 2016, the amount of unearned stock-based compensation currently estimated to be expensed through 2019 related to unvested common stock options and restricted stock units is \$5.9 million, net of estimated

forfeitures. The weighted-average period over which the unearned stock-based compensation is expected to be recognized is 2.2 years. If there are any modifications or cancellations of the underlying unvested awards, the Company may be required to accelerate, increase or cancel any remaining unearned stock-based compensation expense.

THE NEW HOME COMPANY INC.
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13. Income Taxes

The Company accounts for income taxes in accordance with ASC 740, which requires an asset and liability approach for measuring deferred taxes based on temporary differences between the financial statements and tax bases of assets and liabilities existing at each balance sheet date using enacted tax rates for the years in which taxes are expected to be paid or recovered.

For the three months ended March 31, 2016 and 2015, the Company recorded a benefit from income taxes of \$0.2 million and a provision for income taxes of \$2.9 million, respectively. The effective tax rate for the three months ended March 31, 2016 and 2015 differs from the 35% statutory tax rate, primarily due to stock compensation shortfalls in excess of available additional paid-in capital (“APIC”) pools during the 2016 first quarter, and the tax benefit of production activities, partially offset by state income taxes during the 2016 and 2015 first quarters. Each quarter we assess our deferred tax asset to determine whether all or any portion of the asset is more likely or not unrealizable under ASC 740. We are required to establish a valuation allowance for any portion of the asset we conclude is more likely or not unrealizable. Our assessment considers, among other things, the nature, frequency and severity of prior cumulative losses, forecasts of future taxable income, the duration of statutory carryforward periods, our utilization experience with operating loss and tax credit carryforwards and the planning alternatives, to the extent these items are applicable.

The Company classifies any interest and penalties related to income taxes assessed by jurisdiction as part of income tax expense. The Company has concluded that there were no significant uncertain tax positions requiring recognition in its financial statements, nor has the Company been assessed interest or penalties by any major tax jurisdictions related to any open tax periods.

14. Segment Information

The Company’s operations are organized into two reportable segments: homebuilding and fee building. In accordance with ASC 280, in determining the most appropriate reportable segments, we considered similar economic and other characteristics, including product types, average selling prices, gross margins, production processes, suppliers, subcontractors, regulatory environments, land acquisition results, and underlying demand and supply.

The reportable segments follow the same accounting policies as our consolidated financial statements described in Note 1. Operational results of each reportable segment are not necessarily indicative of the results that would have been achieved had the reportable segment been an independent, stand-alone entity during the periods presented.

Financial information relating to reportable segments was as follows:

| | Three Months Ended March 31, 2016 2015 (Dollars in thousands) | |
|---|--|-----------|
| Revenues: | | |
| Homebuilding | \$42,303 | \$56,235 |
| Fee building, including management fees | 42,937 | 46,630 |
| Total | \$85,240 | \$102,865 |
| Income (loss) before income taxes: | | |
| Homebuilding | \$(3,134) | \$4,577 |
| Fee building, including management fees | 2,023 | 2,853 |
| Total | \$(1,111) | \$7,430 |

THE NEW HOME COMPANY INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

| March | December |
|-------|----------|
| 31, | 31, |
| 2016 | 2015 |

(Dollars in thousands)

Assets:

| | | |
|--------------|-----------|-----------|
| Homebuilding | \$442,607 | \$331,697 |
| Fee building | 15,121 | 19,573 |
| Total | \$457,728 | \$351,270 |

15. Supplemental Disclosure of Cash Flow Information

The following table presents certain supplemental cash flow information:

| | Three months ended March 31, | |
|--|------------------------------|---------|
| | 2016 | 2015 |
| | (Dollars in Thousands) | |
| Supplemental disclosures of cash flow information | | |
| Interest paid, net of amounts capitalized | \$— | \$— |
| Income taxes paid | \$8,000 | \$5,850 |
| Supplemental disclosures of non-cash transactions | | |
| Purchase of real estate with notes payable to affiliate | \$— | \$747 |
| Contribution of real estate from noncontrolling interest in subsidiary | \$— | \$601 |
| Assets assumed from unconsolidated joint venture | \$46,675 | \$— |
| Liabilities and equity assumed from unconsolidated joint venture | \$46,675 | \$— |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

CAUTIONARY NOTE CONCERNING FORWARD-LOOKING STATEMENTS

This quarterly report on Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act, as amended. All statements contained in this quarterly report on Form 10-Q other than statements of historical fact, including statements regarding our future results of operations and financial position, our business strategy and plans, and our objectives for future operations, are forward-looking statements. These forward-looking statements are frequently accompanied by words such as "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect," "goal," "plan" and similar expressions. We have based these forward-looking statements largely on our current expectations and projections about future events and trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs.

These forward-looking statements are subject to a number of risks, uncertainties, and assumptions, including those described in Part I, Item 1A, "Risk Factors" and Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our annual report on Form 10-K for the year ended December 31, 2015. The following factors, among others, may cause our actual results, performance or achievements to differ materially from any future results, performance or achievements expressed or implied by these forward-looking statements:

- economic changes either nationally or in the markets in which we operate, including declines in employment, volatility of mortgage interest rates and inflation;
- a downturn in the homebuilding industry;
- volatility and uncertainty in the credit markets and broader financial markets;
- our business and investment strategy;
- availability of land to acquire and our ability to acquire such land on favorable terms or at all;
- availability, terms and deployment of capital;
- shortages of or increased prices for labor, land or raw materials used in housing construction;
- delays in land development or home construction resulting from adverse weather conditions or other events outside our control;
- issues concerning our joint venture partnerships;
- the cost and availability of insurance and surety bonds;
- changes in, or the failure or inability to comply with, governmental laws and regulations;
- the timing of receipt of regulatory approvals and the opening of projects;
- the degree and nature of our competition;
- our leverage and debt service obligations;
- the impact of recent accounting standards;
- restrictive covenants relating to our operations in our current or future financing arrangements; and
- availability of qualified personnel and our ability to retain our key personnel.

Moreover, we operate in a very competitive and rapidly changing environment. New risks emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. In light of these risks, uncertainties and assumptions, the future events and trends discussed in this quarterly report on Form 10-Q may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements.

The forward-looking statements in this quarterly report on Form 10-Q speak only as of the date of this quarterly report on Form 10-Q, and we undertake no obligation to revise or publicly release any revision to these forward-looking statements, except as required by law. Given these risks and uncertainties, readers are cautioned not to place undue reliance on such forward-looking statements.

Consolidated Financial Data

| | Three Months Ended March 31, | |
|---|---------------------------------|-----------|
| | 2016 | 2015 |
| | (Dollars in thousands) | |
| Revenues: | | |
| Home sales | \$42,303 | \$56,235 |
| Fee building, including management fees from unconsolidated joint ventures of \$2,175 and \$2,968, respectively | 42,937 | 46,630 |
| | 85,240 | 102,865 |
| Expenses: | | |
| Cost of homes sales | 36,670 | 47,408 |
| Cost of fee building | 40,914 | 43,777 |
| Selling and marketing | 3,476 | 2,150 |
| General and administrative | 5,175 | 3,660 |
| | 86,235 | 96,995 |
| Equity in net income (loss) of unconsolidated joint ventures | (7 |) 1,868 |
| Other expense, net | (109 |) (308) |
| Income (loss) before income taxes | (1,111 |) 7,430 |
| Benefit (provision) for income taxes | 242 | (2,885) |
| Net income (loss) | (869 |) 4,545 |
| Net loss attributable to noncontrolling interest | 55 | 24 |
| Net income (loss) attributable to The New Home Company Inc. | \$(814 |) \$4,569 |

Overview

The Company continued to lay the foundation for its long-term growth prospects by increasing its wholly owned business platform. As of the end of the first quarter of 2016, we increased our wholly owned community count by 150% and the dollar value of homes in backlog by 183% to \$234 million, as compared to the prior year period. In addition, we deployed newly raised capital from our December 2015 follow-on equity offering and the increase in our unsecured credit facility by investing over \$85 million in land and land deposits during the quarter.

Total revenues for the 2016 first quarter were \$85.2 million, compared to \$102.9 million in the prior year period. Net loss attributable to the Company was \$0.8 million, or (\$0.04) per diluted share, compared to net income of \$4.6 million, or \$0.28 per diluted share, in the year earlier period. The change in net income was primarily due to anticipated decreases in home sales revenue and homebuilding gross margin due to a shift in mix, a \$1.9 million reduction in joint venture income due to reduced land sales revenue, and an increase in selling, general and administrative expenses (“SG&A”) related to increased community count and the growth in our business. Despite the slight loss generated during the 2016 first quarter, we believe the Company is well positioned to generate greater top-line growth as compared to the prior year and improve our operating results as we convert our backlog and progress through the balance of the year.

Results of Operations

Net New Home Orders and Backlog

| | Three Months Ended March 31, | | Increase/(Decrease) | |
|--------------------------------------|---------------------------------|----------|---------------------|---------|
| | 2016 | 2015 | Amount | % |
| | (Dollars in thousands) | | | |
| Net new home orders | 56 | 25 | 31 | 124 % |
| Monthly absorption rate | 1.8 | 2.1 | (0.3) | (14)% |
| Cancellation rate | 20 | % 7 | % 13 | % 186 % |
| Selling communities at end of period | 10 | 4 | 6 | 150 % |
| Backlog (dollar value) | \$233,960 | \$82,707 | \$151,253 | 183 % |
| Backlog (homes) | 104 | 37 | 67 | 181 % |
| Average sales price of backlog | \$2,250 | \$2,235 | \$15 | 1 % |

Net new home orders for the three months ended March 31, 2016 increased 124% compared to the same period in 2015 primarily due to an increase in the number of selling communities. Our monthly sales absorption rate per community for the 2016 first quarter was 1.8 per month compared to 2.1 per month for the 2015 first quarter. Our cancellation rate for the 2016 first quarter was 20% versus 7% in the prior year period. The increase in cancellation rate was experienced at two lower-priced communities in the Sacramento market and one Southern California community due to a construction delay.

Backlog reflects the number of homes, net of cancellations, for which we have entered into a sales contract with a customer, but for which we have not yet delivered the home. The number of homes in backlog as of March 31, 2016 compared to March 31, 2015 increased from 37 to 104, or by 181%, as a result of increased net new home orders due to a higher community count. As a result of the increase in net new orders, the dollar value of backlog as of March 31, 2016 increased \$151.3 million, or 183%, to \$234.0 million compared to the prior year period.

Home Sales Revenue and New Homes Delivered

| | Three Months Ended March 31, | | Increase/(Decrease) | |
|--|------------------------------------|----------|---------------------|--------|
| | 2016 | 2015 | Amount | % |
| | (Dollars in thousands) | | | |
| New homes delivered | 28 | 29 | (1) | (3)% |
| Home sales revenue | \$42,303 | \$56,235 | \$(13,932) | (25)% |
| Average sales price of homes delivered | \$1,511 | \$1,939 | \$(428) | (22)% |

New home deliveries decreased by 3% during the three months ended March 31, 2016 compared to the same period in 2015. The slight decline in deliveries was the result of a lower backlog conversion rate as compared to the prior year periods. For the three months ended March 31, 2016, home sales revenue decreased 25% compared to the same period in 2015, primarily due to a 22% decrease in the average sales price, largely attributable to a product mix shift to lower-priced homes in Northern California communities.

Homebuilding

Homebuilding gross margin percentage for the three months ended March 31, 2016 was 13.3%, compared to 15.7% for the same period in 2015. The year-over-year decrease in gross margin percentage was due primarily to a mix shift in deliveries. In order to reflect more comparable gross margin and SG&A percentage metrics with other homebuilders, effective January 1, 2016, we started amortizing certain selling and marketing costs associated with model set-up to selling and marketing expenses versus through cost of home sales. As a result of such change in policy, we reclassified \$0.9 million in capitalizable selling and marketing costs for the three months ended March 31,

2015 out of cost of home sales to selling and marketing expenses to conform with current year presentation. Excluding interest in cost of home sales, adjusted homebuilding gross margin percentage for the three months ended March 31, 2016 was 14.8% compared to 16.3% for the same period in 2015. Adjusted homebuilding gross margin percentage is a non-GAAP financial measure. See the table below reconciling this non-GAAP financial measure to homebuilding gross margin, the nearest GAAP equivalent.

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| | Three Months Ended March 31, | | | |
|---|------------------------------|--------|----------|--------|
| | 2016 | % | 2015 | % |
| | (Dollars in thousands) | | | |
| Home sales revenue | \$42,303 | 100.0% | \$56,235 | 100.0% |
| Cost of home sales | 36,670 | 86.7 % | 47,408 | 84.3 % |
| Homebuilding gross margin | 5,633 | 13.3 % | 8,827 | 15.7 % |
| Add: Interest in cost of home sales | 648 | 1.5 % | 359 | 0.6 % |
| Adjusted homebuilding gross margin ⁽¹⁾ | \$6,281 | 14.8 % | \$9,186 | 16.3 % |

Adjusted homebuilding gross margin is a non-GAAP financial measure. We believe that by adding interest in cost of home sales back to homebuilding gross margin, investors are able to assess the performance of our (1) homebuilding business excluding our interest cost. We believe this information is meaningful as it isolates the impact that leverage has on homebuilding gross margin and permits investors to make better comparisons with our competitors who adjust gross margins in a similar fashion.

Fee Building

| | Three Months Ended March 31, | | | |
|---------------------------|------------------------------|--------|----------|--------|
| | 2016 | % | 2015 | % |
| | (Dollars in thousands) | | | |
| Fee building revenues | \$42,937 | 100.0% | \$46,630 | 100.0% |
| Cost of fee building | 40,914 | 95.3 % | 43,777 | 93.9 % |
| Fee building gross margin | \$2,023 | 4.7 % | \$2,853 | 6.1 % |

Fee building revenues include (i) billings to independent third-party land owners for general contracting services and (ii) management fees from our unconsolidated joint ventures for construction management services. Cost of fee building includes (i) labor, subcontractor, and other indirect construction and development costs that are reimbursable by the land owner and (ii) general and administrative, or G&A, expenses that are attributable to fee building activities. Billings to land owners are a function of construction activity and reimbursable costs are incurred as homes are started. The total billings and reimbursable costs are driven by the pace at which the land owner has us execute its development plan. Management fees from our unconsolidated joint ventures are collected over the project's life and increase as homes and lots are delivered.

For the three months ended March 31, 2016, fee building revenues decreased 8% to \$42.9 million from \$46.6 million in the prior year period due to a decrease in construction activity at our fee building projects and, to a lesser extent, a reduction in management fees from unconsolidated joint ventures. Included in fee building revenues were (i) \$40.8 million and \$43.7 million of billings to land owners for the three months ended March 31, 2016 and 2015, respectively, and (ii) \$2.2 million and \$3.0 million of management fees from our unconsolidated joint ventures for the three months ended March 31, 2016 and 2015, respectively.

Our fee building revenues have historically been concentrated with a small number of customers. For the three months ended March 31, 2016 and 2015, one customer comprised 95% and 94% of fee building revenue, respectively.

For the three months ended March 31, 2016, cost of fee building decreased to \$40.9 million compared to \$43.8 million for the same period during 2015. The amount of G&A expenses included in cost of fee building was \$2.2 million for both the three months ended March 31, 2016 and 2015, respectively. Fee building gross margin percentage decreased to 4.7% from 6.1% for the three months ended March 31, 2016 as compared to the prior year period, primarily due to a decrease in management fees from our unconsolidated joint ventures, which were the result of lower joint venture deliveries and land sale revenues.

Selling, General and Administrative Expenses

| | Three Months Ended | | As a Percentage of Home Sales Revenue | | | |
|---|------------------------|----------------|---------------------------------------|------|------|------|
| | March 31, 2016 | March 31, 2015 | 2016 | 2015 | 2016 | 2015 |
| | (Dollars in thousands) | | | | | |
| Selling and marketing expenses | \$3,476 | \$2,150 | 8.2 | % | 3.8 | % |
| General and administrative expenses (“G&A”) | \$5,175 | \$3,660 | 12.2 | % | 6.5 | % |
| Total selling, marketing and G&A (“SG&A”) | \$8,651 | \$5,810 | 20.4 | % | 10.3 | % |

SG&A expenses for the 2016 first quarter were \$8.7 million, compared to \$5.8 million in the prior year period. The increase in SG&A expenses resulted from higher selling and marketing expenses due to a 150% increase in the number of selling communities and increased G&A to support our growth. The year-over-year increase in the SG&A percentage was driven by lower home sales revenue resulting from a lower year-over-year backlog conversion rate due to the timing of new community openings, coupled with higher SG&A expenses associated with opening and staffing new communities and higher G&A expenses to support our expanding operations.

Equity in Net Income of Unconsolidated Joint Ventures

As of March 31, 2016 and 2015, we had ownership interests in 13 and 12, respectively, unconsolidated joint ventures. We own economic interests in our unconsolidated joint ventures, which include our capital interests that generally range from 5% to 35% plus, in each case, a share of the distributions from the unconsolidated joint ventures in excess of our capital interest. These economic interests vary among our different unconsolidated joint ventures.

For the three months ended March 31, 2016, the unconsolidated joint ventures produced \$2.1 million in net income compared to \$10.8 million for the same period in 2015. Our share of joint venture income (loss) for the 2016 first quarter was down \$1.9 million as compared to the prior year period. The decrease in our share of income from unconsolidated joint ventures for the three months ended March 31, 2016 was primarily due to a decrease in land sales revenue and land sales gross margin.

The following sets forth supplemental operational and financial information about our unconsolidated joint ventures. Such information is not included in our financial data for GAAP purposes, but is recognized in our results as a component of equity in net income of unconsolidated joint ventures. This data is included for informational purposes only.

| | Three Months Ended | | Increase/(Decrease) | |
|--|------------------------|----------------|---------------------|-------|
| | March 31, 2016 | March 31, 2015 | Amount | % |
| | (Dollars in thousands) | | | |
| Unconsolidated Joint Ventures—Homebuilding | | | | |
| Operational Data | | | | |
| Net new home orders | 46 | 108 | (62) | (57)% |
| Monthly absorption rate | 2.4 | 4.2 | (1.8) | (43)% |
| Cancellation rate | 12 | % 8 | % 4 | % 50 |
| New homes delivered | 45 | 54 | (9) | (17)% |
| Home sales revenue | \$38,201 | \$51,239 | \$(13,038) | (25)% |
| Average sales price of homes delivered | \$849 | \$949 | \$(100) | (11)% |
| Selling communities at end of period | 6 | 9 | (3) | (33)% |
| Backlog (dollar value) | \$94,707 | \$170,600 | \$(75,893) | (44)% |
| Backlog (homes) | 101 | 129 | (28) | (22)% |
| Average sales price of backlog | \$938 | \$1,322 | \$(384) | (29)% |

The decreases in unconsolidated joint venture orders, monthly absorption rate and the backlog dollar value were primarily due to fewer active selling communities and having fewer homes available to sell within these communities,

as many of these joint ventures are beginning to wind down. The decrease in homes sales revenue was driven by a 17% reduction in the number of homes delivered and an 11% reduction in the average sales price of homes delivered. The reduction in the average sales price of homes delivered was driven by a shift in product mix to lower price communities.

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For the 2016 first quarter, unconsolidated joint venture homebuilding gross margin percentage was 18.1% compared to 18.6% in the prior year period. Excluding interest in cost of home sales, adjusted unconsolidated joint ventures homebuilding gross margin percentage for the three months ended March 31, 2016 was 19.5% compared to 20.2% for the same period in 2015. Adjusted unconsolidated joint ventures homebuilding gross margin is a non-GAAP financial measure. See the table below reconciling this non-GAAP financial measure to unconsolidated joint venture homebuilding gross margin, the nearest GAAP equivalent.

| | Three Months Ended March 31, | | | |
|---|------------------------------|--------|----------|--------|
| | 2016 | % | 2015 | % |
| | (Dollars in thousands) | | | |
| Unconsolidated Joint Ventures—Homebuilding Gross Margin | | | | |
| Unconsolidated joint ventures home sales revenue | \$38,201 | 100.0% | \$51,239 | 100.0% |
| Cost of unconsolidated joint ventures home sales | 31,278 | 81.9 % | 41,707 | 81.4 % |
| Unconsolidated joint ventures homebuilding gross margin | 6,923 | 18.1 % | 9,532 | 18.6 % |
| Add: Interest in cost of unconsolidated joint venture home sales | 535 | 1.4 % | 819 | 1.6 % |
| Adjusted unconsolidated joint ventures homebuilding gross margin ⁽¹⁾ | \$7,458 | 19.5 % | \$10,351 | 20.2 % |

Adjusted unconsolidated joint ventures homebuilding gross margin is a non-GAAP financial measure. We believe that by adding interest in cost of unconsolidated joint venture home sales back to unconsolidated joint ventures homebuilding gross margin, investors are able to assess the performance of our unconsolidated joint ventures excluding interest cost. We believe this information is meaningful as it isolates the impact that leverage has on unconsolidated joint venture homebuilding gross margin and permits investors to make better comparisons with our competitors who adjust gross margins in a similar fashion.

| | Three Months | | | |
|---------------------------------------|------------------------|----------|---------------------|-------|
| | Ended March 31, | | Increase/(Decrease) | |
| | 2016 | 2015 | Amount | % |
| | (Dollars in thousands) | | | |
| Unconsolidated Joint Ventures—Land | | | | |
| Operational Data | | | | |
| Land sales revenue | \$3,756 | \$29,985 | \$(26,229) | (87)% |
| Backlog (dollar value) ⁽¹⁾ | \$36,894 | \$45,662 | \$(8,768) | (19)% |

⁽¹⁾ Amounts include \$5.3 million and \$18.1 million of backlog dollar value related to purchase contracts between an unconsolidated joint venture and the Company for the three months ended March 31, 2016 and 2015, respectively.

Land sales revenue for the three months ended March 31, 2016 represents revenue recognized from the percentage-of-completion method for revenue from previous residential lot sales from our unconsolidated joint ventures in Davis and Foster City, California. No land sales occurred during the three months ended March 31, 2016.

The table below summarizes lots owned and controlled by our unconsolidated joint ventures as of the dates presented:

| | March 31, | | Increase/(Decrease) | |
|---|-----------|-------|---------------------|--------|
| | 2016 | 2015 | Amount | % |
| Unconsolidated Joint Ventures—Lots Owned and Controlled | | | | |
| Homebuilding | | | | |
| Lots owned | 667 | 831 | (164) | (20)% |
| Lots controlled ⁽¹⁾ | — | — | — | NA |
| Homebuilding Total | 667 | 831 | (164) | (20)% |
| Land Development | | | | |
| Lots owned | 2,340 | 2,492 | (152) | (6)% |
| Lots controlled ⁽¹⁾ | 235 | 235 | — | — % |
| Land Development Total | 2,575 | 2,727 | (152) | (6)% |
| Total | 3,242 | 3,558 | (316) | (9)% |

(1) Consists of lots that are under purchase and sale agreements.

Provision (Benefit) for Income Taxes

For the three months ended March 31, 2016 and 2015, the Company recorded a benefit from income taxes of \$0.2 million and a provision for income taxes of \$2.9 million, respectively. The effective tax rate for the three months ended March 31, 2016 and 2015 differs from the 35% statutory tax rate, primarily due to stock compensation shortfalls in excess of available additional paid-in capital (“APIC”) pools during the 2016 first quarter, and the tax benefit of production activities, partially offset by state income taxes during the 2016 and 2015 first quarters.

Lots Owned and Controlled

| | March 31, | | Increase/(Decrease) | |
|--------------------------------------|-----------|-------|---------------------|--------|
| | 2016 | 2015 | Amount | % |
| Lots Owned | | | | |
| Southern California | 202 | 107 | 95 | 89 % |
| Northern California | 272 | 330 | (58) | (18)% |
| Total | 474 | 437 | 37 | 8 % |
| Lots Controlled ⁽¹⁾ | | | | |
| Southern California | 635 | 337 | 298 | 88 % |
| Northern California | 379 | 158 | 221 | 140 % |
| Fee Building Projects ⁽²⁾ | 1,227 | 943 | 284 | 30 % |
| Total | 2,241 | 1,438 | 803 | 56 % |
| Total Lots Owned and Controlled | 2,715 | 1,875 | 840 | 45 % |

Includes lots that we control under purchase and sale agreements or under executed non-binding letters of intent (1) that are subject to customary conditions and have not yet closed. There can be no assurance that such acquisitions will occur.

(2) Subject to agreements with property owners.

Liquidity and Capital Resources

Overview

Our principal uses of capital for the three months ended March 31, 2016 were land purchases, land development, home construction, contributions to our unconsolidated joint ventures, operating expenses and the payment of routine liabilities. Our principal sources of capital for the three months ended March 31, 2016 were advances from our senior unsecured revolving credit facility and cash generated from home sales activities.

Cash flows for each of our communities depend on their stage in the development cycle, and can differ substantially from reported earnings. Early stages of development or expansion require significant cash outlays for land acquisitions, entitlements and other approvals, and construction of model homes, roads, utilities, general landscaping and other amenities. Because these costs are a component of our real estate inventories and not recognized in our consolidated statement of operations until a home is delivered, we incur significant cash outlays prior to our recognition of earnings. In the later stages of community development, cash inflows may significantly exceed earnings reported for financial statement purposes, as the cash outflow associated with home and land construction was previously incurred. From a liquidity standpoint, we and our unconsolidated joint ventures are actively acquiring and developing lots to increase our lot supply and community count. As we continue to expand our business, we expect cash outlays for land purchases, land development and home construction to exceed our cash generated by operations. We exercise strict controls and believe we have a prudent strategy for companywide cash management, including those related to cash outlays for land and inventory acquisition, development and investments in unconsolidated joint ventures. We ended the first quarter of 2016 with \$43.9 million of cash and cash equivalents, a \$1.9 million decrease from December 31, 2015, primarily as a result of increased investment in real estate inventories of \$100.7 million, net contributions to our unconsolidated joint ventures of \$0.8 million and a net loss of \$0.8 million, partially offset by net borrowings of \$100.5 million due to the growth in our community count and operations. We expect to generate cash from the sale of our inventory, but intend to redeploy the net cash generated from the sale of inventory to acquire and develop strategic, well-positioned lots that represent opportunities to generate future income and cash flows. As of March 31, 2016 and December 31, 2015, we had \$12.0 million and \$16.7 million, respectively, in accounts payable that related to costs incurred under our fee building agreements. Funding to pay these amounts is the obligation of the independent third-party land owner, which is generally funded on a monthly basis. Similarly, contracts and accounts receivable as of the same dates included \$13.0 million and \$17.8 million, respectively, related to the payment of the above payables.

We intend to utilize both debt and equity as part of our ongoing financing strategy, coupled with redeployment of cash flows from continuing operations, to provide us with the financial flexibility to operate our business. In that regard, we expect to employ prudent levels of leverage to finance the acquisition and development of our lots and construction of our homes. As of March 31, 2016, we had \$204.8 million of aggregate loan commitments, of which \$194.7 million was outstanding. We will consider a number of factors when evaluating our level of indebtedness and when making decisions regarding the incurrence of new indebtedness, including the purchase price of assets to be acquired with debt financing, the estimated market value of our assets and the ability of particular assets, and our company as a whole, to generate cash flow to cover the expected debt service. In addition, our senior unsecured revolving credit facility contains certain financial covenants that limits the amount of leverage we can maintain. However, our certificate of incorporation does not contain a limitation on the amount of debt we may incur and our board of directors may change our target debt levels at any time without the approval of our stockholders.

We intend to finance future acquisitions and developments with what we believe to be the most advantageous source of capital available to us at the time of the transaction, which may include a combination of secured and unsecured corporate level debt, property-level debt and mortgage financing, other public, private or bank debt, or common and preferred equity. Additionally, we have an existing effective shelf registration statement that allows us to issue equity, debt or hybrid securities up to \$349.7 million as of March 31, 2016.

Land Acquisition Notes

During 2012, we entered into a term loan with a land seller, secured by real estate, which bears interest at 7.0% per annum. During the first quarter of 2016, we made a principal payment in the amount of \$2.0 million. The total available commitment under the note is \$4.0 million, all of which had been funded as of March 31, 2016. The note

matures on the earlier of (i) 10 days following entitlement approval, or (ii) December 15, 2016. Interest is payable monthly and the remaining principal is due at maturity.

Secured Construction Notes

In May 2014, we entered into two secured construction loans with a bank related to model and production homes for a specific project. The loans are secured by the project's underlying real estate and bear interest at the bank's prime rate plus 2.0%, or 5.50% as of March 31, 2016. As of March 31, 2016, the total commitment under the construction loans is \$0.8 million, with funding and repayment requirements based on the project development and sales cycle. As of March 31, 2016,

the remaining loan balance is related to one home in backlog and is expected to close during the 2016 second quarter, at which time the remaining balance of the construction loans is expected to be paid in full and the commitments closed.

Senior Unsecured Revolving Credit Facility

We have a senior unsecured revolving credit facility (the "Credit Facility") with a bank group. As of March 31, 2016, the total commitment under the Credit Facility was \$200.0 million, of which \$189.9 million was outstanding and \$10.1 million was available. The maturity date under the Credit Facility is April 30, 2018 and has the potential for a one-year extension, subject to specified conditions and the payment of an extension fee. We may repay advances at any time without premium or penalty. Interest is payable monthly and is charged at a rate of 1-month LIBOR plus a margin ranging from 2.25% to 3.00% depending on the Company's leverage ratio as calculated at the end of each fiscal quarter. As of March 31, 2016, the interest rate under the Credit Facility was 3.19%. We are currently in discussions with our bank group about increasing the size of the commitment under the Credit Facility and extending the maturity date.

Under our Credit Facility, we are required to comply with certain financial covenants, including but not limited to those set forth in the table below, and as described and defined further in the Credit Facility:

| Financial Covenant | Actual at March 31, 2016 | Covenant Requirement at March 31, 2016 |
|--|--------------------------------|---|
| (Dollars in thousands) | | |
| Unencumbered Liquid Assets | \$43,928 | \$ 7,000 |
| EBITDA to Interest Incurred | 5.7 : 1.0 | > 1.5 : 1.0 |
| Tangible Net Worth | \$219,339 | \$ 157,186 |
| Leverage Ratio | 42 | % < 65% |
| Adjusted Leverage Ratio ⁽¹⁾ | 36 | % < 50% |

⁽¹⁾ Adjusted Leverage Ratio is computed as total joint venture debt divided by total joint venture equity.

As of March 31, 2016 and December 31, 2015, we were in compliance with all financial covenants.

Debt-to-Capital Ratios

We believe that debt-to-capital ratios provide useful information to the users of our financial statements regarding our financial position and leverage. Net debt-to-capital ratio is a non-GAAP financial measure. See the table below reconciling this non-GAAP measure to debt-to-capital ratio, the nearest GAAP equivalent. The ratio of debt-to-capital and the ratio of net debt-to-capital are calculated as follows:

| | March 31, 2016 | December 31, 2015 |
|--|-------------------|-------------------------|
| (Dollars in thousands) | | |
| Notes payable, including unsecured revolving credit facility | \$194,734 | \$83,082 |
| Equity, exclusive of noncontrolling interest | 220,219 | 220,775 |
| Total capital | \$414,953 | \$303,857 |
| Ratio of debt-to-capital ⁽¹⁾ | 46.9 | % 27.3 |
| | | |
| Notes payable, including unsecured revolving credit facility | \$194,734 | \$83,082 |
| Less: cash, cash equivalents and restricted cash | 44,771 | 46,254 |
| Net debt | 149,963 | 36,828 |
| Equity, exclusive of noncontrolling interest | 220,219 | 220,775 |
| Total capital | \$370,182 | \$257,603 |
| Ratio of net debt-to-capital ⁽²⁾ | 40.5 | % 14.3 |

- (1) The ratio of debt-to-capital is computed as the quotient obtained by dividing notes payable by the sum of total notes payable plus equity, exclusive of noncontrolling interest.

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The ratio of net debt-to-capital is computed as the quotient obtained by dividing net debt (which is notes payable less cash to the extent necessary to reduce the debt balance to zero) by total capital, exclusive of noncontrolling interest. The most directly comparable GAAP financial measure is the ratio of debt-to-capital. We believe the ratio of net debt-to-capital is a relevant financial measure for investors to understand the leverage employed in our operations and as an indicator of our ability to obtain financing. We believe that by deducting our cash from our⁽²⁾ notes payable, we provide a measure of our indebtedness that takes into account our cash liquidity. We believe this provides useful information as the ratio of debt-to-capital does not take into account our liquidity and we believe that the ratio net of cash provides supplemental information by which our financial position may be considered. Investors may also find this to be helpful when comparing our leverage to the leverage of our competitors that present similar information. See the table above reconciling this non-GAAP financial measure to the ratio of debt-to-capital.

Cash Flows — Three Months Ended March 31, 2016 Compared to Three Months Ended March 31, 2015

For the three months ended March 31, 2016 as compared to the three months ended March 31, 2015, the comparison of cash flows is as follows:

Net cash used in operating activities was \$100.8 million for the three months ended March 31, 2016 versus \$9.5 million for the three months ended March 31, 2015. The year-over-year change was primarily a result of an increase in cash outflows for real estate inventories of \$100.7 million in the 2016 period compared to \$11.2 million in the 2015 period. The significant investment in real estate inventories in the 2016 period was the result of growth in our community count, increased land spend, and increased construction activity at our wholly owned communities.

Net cash used in investing activities was \$1.0 million for the three months ended March 31, 2016 compared to net cash provided by investing activities of \$4.2 million for the three months ended March 31, 2015. For the three months ended March 31, 2016, our net contributions to unconsolidated joint ventures were \$0.8 million compared to net distributions of \$4.4 million during the three months ended March 31, 2015 and was the primary reason net cash provided by investing activities decreased. The reduction in distributions from unconsolidated joint ventures primarily related to the reduction in land sales revenue.

Net cash provided by financing activities was \$99.8 million for the three months ended March 31, 2016 versus \$13.1 million for the three months ended March 31, 2015. The change was primarily driven by net borrowings of \$100.5 million in the 2016 period due to the growth in our community count, increased land spend and construction activity at our wholly owned communities versus \$13.1 million in the 2015 period.

Off-Balance Sheet Arrangements and Contractual Obligations

Option Contracts

In the ordinary course of business, we enter into land option contracts in order to procure lots for the construction of our homes. We are subject to customary obligations associated with entering into contracts for the purchase of land and improved lots. These purchase contracts typically require a cash deposit and the purchase of properties under these contracts is generally contingent upon satisfaction of certain requirements by the sellers, including obtaining applicable property and development entitlements. We also utilize option contracts with land sellers as a method of acquiring land in staged takedowns, to help us manage the financial and market risk associated with land holdings, to reduce the use of funds from our corporate financing sources, and to enhance our return on equity. Option contracts generally require a non-refundable deposit for the right to acquire lots over a specified period of time at pre-determined prices. We generally have the right at our discretion to terminate our obligations under both purchase contracts and option contracts by forfeiting our cash deposit with no further financial responsibility to the land seller. In some instances, we may also expend funds for due diligence and development activities with respect to our option contracts prior to purchase which we would have to write off should we not purchase the land. As of March 31, 2016, we had \$21.9 million of non-refundable cash deposits pertaining to land option contracts and purchase contracts with an estimated aggregate remaining purchase price of \$445.4 million (net of deposits).

Our utilization of land option contracts is dependent on, among other things, the availability of land sellers willing to enter into option arrangements, the availability of capital to financial intermediaries to finance the development of optioned lots, general housing market conditions, and local market dynamics. Options may be more difficult to procure from land sellers in strong housing markets and are more prevalent in certain geographic regions.

Joint Ventures

We enter into land development and homebuilding joint ventures from time to time as means of:

- accessing larger or highly desirable lot positions
- establishing strategic alliances
- leveraging our capital base
- expanding our market opportunities
- managing financial and market risk associated with land holdings

These joint ventures have historically obtained secured acquisition, development and/or construction financing which reduces the use of funds from our corporate financing sources.

We have provided credit enhancements in connection with joint venture borrowings in the form of loan-to-value (“LTV”) maintenance agreements in order to secure performance under the loans and maintain certain LTV ratios. We have also entered into agreements with our partners in each of the unconsolidated joint ventures whereby we and our partners are apportioned liability under the LTV maintenance agreements according to their respective capital interest. In addition, the agreements provide us, to the extent our partner has an unpaid liability under such credit enhancements, the right to receive distributions from the unconsolidated joint venture that would otherwise be made to the partner. The loans underlying the agreements comprise acquisition and development loans, construction revolvers and model loans, and the agreements remain in force until the loans are satisfied. Due to the nature of the loans, the outstanding balance at any given time is subject to a number of factors including the status of site improvements, the mix of horizontal and vertical development underway, the timing of phase build outs, and the period necessary to complete the escrow process for homebuyers. As of March 31, 2016 and December 31, 2015, \$68.3 million and \$74.1 million, respectively, was outstanding under the loans and credit enhanced by us through LTV maintenance

agreements. Under the terms of the joint venture agreements, our proportionate share of LTV maintenance agreement liabilities was 14.1% and 30.3%, respectively, as of March 31, 2016 and December 31, 2015. In addition, we have provided completion guaranties regarding specific performance for certain projects whereby we are required to complete the given project with funds provided by the beneficiary of the guaranty. If there are not adequate funds available under the specific project loans, then we would be subject to financial liability under such completion guaranties. Typically, under such terms of our joint venture agreements, we have the right to apportion the respective share of any liabilities funded under such completion guaranties to our partners.

As of March 31, 2016, we held membership interests in 13 unconsolidated joint ventures, nine of which related to homebuilding activities and four of which related to land development as noted below. We were a party to five LTV maintenance agreements related to unconsolidated joint ventures as of March 31, 2016. The following table reflects certain financial and other information related to our unconsolidated joint ventures as of March 31, 2016:

| Joint Venture (Project Name) | Year Formed | Location | March 31, 2016 Total Joint Venture | | | Debt-to-Total Capitalization | Loan-to-Value Maintenance Agreement | Future Capital Commitment ⁽²⁾ |
|--|-------------|---------------------|---------------------------------------|---------------------|------------------|------------------------------|-------------------------------------|--|
| | | | Assets | Debt ⁽¹⁾ | Equity | | | |
| (Dollars in 000's) | | | | | | | | |
| LR8 Investors, LLC (Lambert Ranch) | 2010 | Irvine, CA | \$2,466 | \$— | \$201 | — % | N/A | \$ — |
| Larkspur Land 8 Investors, LLC (Rose Lane) | 2011 | Larkspur, CA | 2,550 | — | 1,149 | — % | N/A | — |
| TNHC-HW San Jose LLC (Orchard Park) | 2012 | San Jose, CA | 63,872 | 15,283 | 43,960 | 26 % | Yes | — |
| TNHC-TCN Santa Clarita LP (Villa Metro) ⁽³⁾ | 2012 | Santa Clarita, CA | 9,141 | 4,519 | 2,786 | 62 % | Yes | — |
| TNHC Newport LLC (Meridian) ⁽³⁾ | 2013 | Newport Beach, CA | 5,298 | — | 2,299 | — % | N/A | — |
| Encore McKinley Village LLC (McKinley Village) | 2013 | Sacramento, CA | 60,270 | 3,410 | 50,923 | 6 % | Yes | 457 |
| TNHC Russell Ranch LLC (Russell Ranch) ⁽³⁾⁽⁴⁾⁽⁵⁾ | 2013 | Folsom, CA | 44,910 | 20,000 | 24,663 | 45 % | No | 17,029 |
| TNHC-HW Foster City LLC (Foster Square) ⁽⁵⁾ | 2013 | Foster City, CA | 11,407 | — | 483 | — % | N/A | — |
| Calabasas Village LP (Avanti) ⁽³⁾ | 2013 | Calabasas, CA | 60,687 | 25,025 | 29,272 | 46 % | Yes | — |
| TNHC-HW Cannery LLC (Cannery Park) ⁽⁵⁾ | 2013 | Davis, CA | 40,977 | — | 29,192 | — % | N/A | — |
| Arantine Hills Holdings LP (Bedford Ranch) ⁽³⁾⁽⁵⁾ | 2014 | Corona, CA | 91,503 | — | 91,052 | — % | N/A | 241 |
| TNHC Tidelands LLC (Tidelands) | 2015 | San Mateo, CA | 44,243 | 20,063 | 20,606 | 49 % | Yes | — |
| TNHC Mountain Shadows LLC (Mountain Shadows) | 2015 | Paradise Valley, AZ | 44,421 | 24,708 | 19,409 | 56 % | No | 2,250 |
| Total Unconsolidated Joint Ventures | | | \$481,745 | \$113,008 | \$315,995 | 26 % | | \$ 19,977 |

(1) Scheduled maturities of the unconsolidated joint venture debt as of March 31, 2016 are as follows \$4.5 million matures in 2016, \$97.5 million matures in 2017, \$7.6 million matures in 2018 and \$3.4 million matures in 2019.

(2) Estimated future capital commitment represents our proportionate share of estimated future contributions as of March 31, 2016. Actual contributions may differ materially.

(3) Certain members of the Company's board of directors are affiliated with entities that have an investment in these joint ventures.

(4) The debt associated with this joint venture consists of a land seller note.

(5) Land development joint ventures.

As of March 31, 2016, the unconsolidated joint ventures were in compliance with their respective loan covenants, where applicable, and we were not required to make any LTV maintenance-related payments during the three months ended March 31, 2016.

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Seasonality

Historically, the homebuilding industry experiences seasonal fluctuations in quarterly operating results and capital requirements. We typically experience the highest new home order activity in spring and summer, although this activity is also highly dependent on the number of active selling communities, timing of new community openings and other market factors. Since it typically takes four to six months to construct a new home, we deliver more homes in the second half of the year as spring and summer home orders convert to home deliveries. Because of this seasonality, home starts, construction costs and related cash outflows have historically been highest in the second and third quarters, and the majority of cash receipts from home deliveries occur during the second half of the year. We expect this seasonal pattern to continue over the long-term, although it may be affected by volatility in the homebuilding industry.

Description of Projects and Communities under Development

Our homebuilding and land development projects usually take approximately 24 to 48 months to complete from the initiation of construction activity. The following table presents project information relating to each of our markets as of March 31, 2016 and should be read in conjunction with Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations—Results of Operations."

| Project, City | Total Number of Homes or Lots to Be Built at Completion ⁽¹⁾ | Cumulative Homes or Lots Delivered as of March 31, 2016 | Lots as of March 31, 2016 ⁽²⁾ | Backlog at March 31, 2016 ⁽³⁾ | Homes Delivered for the period Ended March 31, 2016 | Sales Range of Homes Delivered or in Backlog (in 000's) ⁽⁴⁾ |
|---|--|---|--|--|---|--|
| Wholly owned Projects | | | | | | |
| Southern California | | | | | | |
| Canyon Oaks, Calabasas ⁽⁶⁾ | 69 | — | 69 | — | — | Not Available |
| Amelia, Irvine | 70 | 44 | 11 | 6 | 5 | \$1,870 - \$2,650 |
| Trevi, Irvine | 82 | 38 | 10 | 10 | 3 | \$2,340 - \$3,960 |
| Fiano, Newport Beach | 39 | 12 | 15 | 27 | 1 | \$3,270 - \$5,760 |
| Twenty Oaks, Thousand Oaks | 20 | — | 20 | 6 | — | \$1,140 - \$1,400 |
| Cressa, Portola Springs | 95 | — | 3 | 10 | — | \$970 - \$1,100 |
| Sherman Oaks 7, Sherman Oaks | 7 | — | 7 | — | — | Not Available |
| Oliva, San Juan Capistrano ⁽⁷⁾ | 37 | 2 | 35 | 11 | 2 | \$1,660 - \$2,540 |
| Coral Canyon, Newport Coast | 28 | — | 3 | — | — | Not Available |
| Coral Crest, Newport Coast | 27 | — | 3 | — | — | Not Available |
| Irvine Great Park, Irvine | 54 | — | 26 | — | — | Not Available |
| Southern California Total | 528 | 96 | 202 | 70 | 11 | |
| Northern California | | | | | | |
| Mission Blvd, Fremont | 33 | — | 33 | — | — | Not Available |
| Woodbury Garden, Lafayette | 36 | 28 | 8 | 6 | 2 | \$1,170 - \$2,020 |

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| | | | | | | |
|-----------------------------------|-----|-----|-----|-----|----|-------------------|
| Woodbury Terrace, Lafayette | 20 | — | 20 | 3 | — | \$1,100 - \$1,190 |
| Chaparral, El Dorado Hills | 72 | 2 | 70 | 6 | 2 | \$430 - \$540 |
| The Grove, Granite Bay | 14 | 13 | 1 | 1 | 3 | \$930 - \$1,800 |
| Candela, Sacramento | 10 | 10 | — | — | 5 | \$280 - \$320 |
| Cannery Heirloom, Davis | 72 | 18 | 54 | 8 | 3 | \$450 - \$650 |
| Cannery Sage, Davis | 73 | 7 | 28 | 10 | 2 | \$760 - \$1,290 |
| Bayto, Santa Clara ⁽⁶⁾ | 33 | — | 33 | — | — | Not Available |
| Shannon Townhomes, Fremont | 25 | — | 25 | — | — | Not Available |
| Northern California Total | 388 | 78 | 272 | 34 | 17 | |
| Wholly owned Projects | 916 | 174 | 474 | 104 | 28 | |
| Total | | | | | | |

| Project, City | Total Number of Homes or Lots to Be Built at Completion ⁽¹⁾ | Cumulative Homes or Lots Delivered as of March 31, 2016 ⁽²⁾ | Lots as of March 31, 2016 ⁽²⁾ | Backlog at March 31, 2016 ⁽³⁾ | Homes or Lots Delivered for the period Ended March 31, 2016 | Sales Range of Homes Delivered or in Backlog (in 000's) ⁽⁴⁾ |
|---|--|--|--|--|---|--|
| Unconsolidated Homebuilding Joint Venture Projects ⁽⁵⁾ | | | | | | |
| Southern California | | | | | | |
| Aqua, Villa Metro, Valencia | 95 | 92 | 3 | 3 | — | \$310 - \$420 |
| Terra, Villa Metro, Valencia | 99 | 89 | 10 | 2 | 6 | \$360 - \$490 |
| Sol, Villa Metro, Valencia | 99 | 92 | 7 | 2 | 6 | \$380 - \$480 |
| Cielo, Villa Metro, Valencia | 22 | 21 | 1 | 1 | — | \$360 - \$520 |
| Avanti, Calabasas ⁽⁶⁾ | 72 | — | 72 | 13 | — | \$1,270 - \$1,700 |
| Meridian, Newport Beach | 79 | 79 | — | — | 2 | \$1,710 - \$4,350 |
| Oliva, San Juan Capistrano ⁽⁷⁾ | 3 | 3 | — | — | 1 | \$1,830 - \$2,230 |
| Southern California Total | 469 | 376 | 93 | 21 | 15 | |
| Northern California | | | | | | |
| Row Towns, Orchard Park, San Jose | 107 | 55 | 52 | 30 | 7 | \$690 - \$1,050 |
| Court Towns, Orchard Park, San Jose | 60 | 50 | 10 | 10 | 12 | \$680 - \$1,100 |
| Condo Flats, Orchard Park, San Jose | 72 | 40 | 32 | 30 | 11 | \$730 - \$1,140 |
| McKinley Village, Sacramento | 336 | — | 336 | — | — | Not Available |
| Tidelands, San Mateo ⁽⁶⁾ | 76 | — | 76 | 10 | — | \$1,100 - \$1,360 |
| Northern California Total | 651 | 145 | 506 | 80 | 30 | |
| Arizona | | | | | | |
| Mountain Shadows, Paradise Valley | 68 | — | 68 | — | — | Not Available |
| Arizona Total | 68 | — | 68 | — | — | |
| Unconsolidated Homebuilding Joint Venture Projects Total | 1,188 | 521 | 667 | 101 | 45 | |
| Unconsolidated Land Joint Venture Projects ⁽⁵⁾ | | | | | | |
| Southern California | | | | | | |
| Bedford Ranch, Corona ⁽⁸⁾ | 1,435 | — | 1,200 | — | — | n/a |
| Southern California Total | 1,435 | — | 1,200 | — | — | |
| Northern California | | | | | | |
| Russell Ranch, Folsom ⁽⁸⁾ | 870 | — | 870 | — | — | n/a |
| Foster Square, Foster City ⁽⁸⁾ | 421 | 421 | — | — | — | n/a |
| Cannery Park, Davis ⁽⁸⁾⁽⁹⁾ | 547 | 277 | 270 | 183 | — | n/a |
| Northern California Total | 1,838 | 698 | 1,140 | 183 | — | |
| Unconsolidated Land Joint Venture Projects Total | 3,273 | 698 | 2,340 | 183 | — | |

| Project, City | Total Number of Homes or Lots to Be Built at Completion ⁽¹⁾ | Cumulative Homes or Lots Delivered as of March 31, 2016 | Lots as of March 31, 2016 ⁽²⁾ | Backlog at March 31, 2016 ⁽³⁾ | Homes | Sales Range of Homes Delivered or in Backlog (in 000's) ⁽⁴⁾ |
|---------------------------------------|--|---|--|--|---|--|
| | | | | | Delivered for the period Ended March 31, 2016 | |
| Fee Building Projects | | | | | | |
| Strada, Orchard Hills, Irvine | 224 | 146 | 78 | n/a | 41 | n/a |
| Laurel, Cypress Village, Irvine | 120 | 109 | 11 | n/a | 20 | n/a |
| Jasmine Ext., Cypress Village, Irvine | 126 | 97 | 29 | n/a | 51 | n/a |
| Corte Bella, Orchard Hills, Irvine | 118 | 112 | 6 | n/a | 3 | n/a |
| Entrata, Orchard Hills, Irvine | 123 | 76 | 47 | n/a | 28 | n/a |
| Terrazza, Orchard Hills, Irvine | 149 | 55 | 94 | n/a | 12 | n/a |
| Vista Scena, Orchard Hills, Irvine | 195 | 68 | 127 | n/a | 21 | n/a |
| Avalon, Eastwood Village, Irvine | 156 | 6 | 150 | n/a | 6 | n/a |
| Belvedere, Eastwood Village, Irvine | 134 | 3 | 131 | n/a | 3 | n/a |
| Helena, Eastwood Village, Irvine | 142 | 3 | 139 | n/a | 3 | n/a |
| Marin, Eastwood Village, Irvine | 157 | 2 | 155 | n/a | 2 | n/a |
| Petaluma, Eastwood Village, Irvine | 106 | 3 | 103 | n/a | 3 | n/a |
| Piedmont, Eastwood Village, Irvine | 159 | 2 | 157 | n/a | 2 | n/a |
| Fee Building Projects Total | 1,909 | 682 | 1,227 | | 195 | |

(1) The number of homes or lots to be built at completion is subject to change, and there can be no assurance that we will build these homes or develop these lots.

(2) Consists of owned lots, fee building lots and unconsolidated joint venture lots as of March 31, 2016, including owned lots, fee building lots and unconsolidated joint venture lots in backlog as of March 31, 2016. Of the foregoing lots, there were 31 completed and unsold homes other than those being used as model homes.

(3) Backlog consists of homes or lots under sales contracts that had not closed as of March 31, 2016. Delivery of sold homes or lots in backlog may not occur. Backlog has not been reduced to reflect our historical cancellation rate. Backlog for fee building projects is not included as we are not responsible for sales activities and do not record home sales revenues related to those projects.

(4) Sales range of homes delivered or in backlog reflects actual total price for homes already sold, or that were in backlog as of March 31, 2016. The actual prices at which homes are sold in the future may differ. Sales price range is not included for fee building projects where we are not responsible for sales activities, nor our land development projects.

(5)

We own economic interests in our unconsolidated joint ventures, which include our capital interests that generally range from 5% to 35% plus, in each case, a share of the distributions from the joint ventures in excess of our capital interest. These economic interests vary among our different unconsolidated joint ventures.

This project includes market-rate and below-market rate homes. The below-market rate homes are recognized as an (6) affordable component by certain agencies and jurisdictions. As such, the sales price range for these homes has been excluded from the table.

(7) The Company purchased its partner's remaining membership interest in this joint venture in January 2016; following such purchase, this joint venture is a wholly owned project.

(8) This project is anticipated to be a lot sale program, in which we may buy lots from the unconsolidated joint venture and/or sell lots to merchant builders. As such, a sales range is not presented.

Critical Accounting Policies

The preparation of financial statements in conformity with accounting policies generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Management bases its estimates and judgments on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources.

Management evaluates such estimates and judgments on an on-going basis and makes adjustments as deemed necessary. Actual results could differ from these estimates if conditions are significantly different in the future.

Our critical accounting estimates and policies have not changed from those reported in Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended December 31, 2015.

Recently Issued Accounting Standards

See Note 1 to the accompanying notes to unaudited condensed consolidated financial statements included in this quarterly report on Form 10-Q.

JOBS Act

We qualify as an "emerging growth company" pursuant to the provisions of the JOBS Act. For as long as we are an "emerging growth company," we may elect certain exemptions from various reporting requirements that are applicable to other public companies that are not "emerging growth companies," including, but not limited to, not being required to comply with the auditor attestation requirements of Section 404(b) of the Sarbanes-Oxley Act, reduced disclosure obligations regarding executive compensation in our periodic reports and proxy statements, exemptions from the requirements of holding advisory "say-on-pay" votes on executive compensation, shareholder advisory votes on golden parachute compensation and the extended transition period for complying with the new or revised accounting standards.

In addition, Section 107 of the JOBS Act also provides that an "emerging growth company" can take advantage of the extended transition period provided in Section 7(a)(2)(B) of the Securities Act for complying with new or revised accounting standards. An "emerging growth company" can therefore delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. However, we have chosen to "opt out" of such extended transition period and, as a result, we will comply with new or revised accounting standards on the relevant dates on which adoption of such standards is required for non-emerging growth companies. Section 107 of the JOBS Act provides that our decision to opt out of the extended transition period for complying with new or revised accounting standards is irrevocable.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Information about our market risk is disclosed in Part II, Item 7A, of our Annual Report on Form 10-K for the fiscal year ended December 31, 2015, and is incorporated herein by reference. There have been no material changes during the three months ended March 31, 2016, to the information provided in Part II, Item 7A, of our Annual Report on Form 10-K for the fiscal year ended December 31, 2015.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time communicated to the our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure based on the definition of "disclosure controls and procedures" in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. Our disclosure controls and procedures are designed to provide a reasonable level of assurance of reaching our desired disclosure control objectives. In designing controls and procedures specified in the SEC's rules and forms, and that such information is accumulated and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error and mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of controls.

At the end of the period being reported upon, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act). Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level as of March 31, 2016.

Management's Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rules 13a-15(f) and 15d-15(f) of the Exchange Act. Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, conducted an assessment of the effectiveness of our internal control over financial reporting as of March 31, 2016 based on the framework established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations (COSO) of the Treadway Commission (2013 Framework). Based on this framework, our management concluded that our internal control over financial reporting was effective as of March 31, 2016.

Our annual report on Form 10-K for the year ended December 31, 2015 does not include an attestation report of our independent registered public accounting firm, because as an "emerging growth company" under the JOBS Act our independent registered public accounting firm is not required to issue such an attestation report.

Changes in Internal Controls

There were no changes in the Company's internal controls over financial reporting (as defined in Rule 13a-15(f) of the Exchange Act) that occurred during our most recent fiscal quarter that have materially affected, or is reasonably likely to materially affect, our internal controls over financial reporting.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

We are involved in various claims and litigation arising in the ordinary course of business. We do not believe that any such claims and litigation will materially affect our results of operations or financial position. For more information regarding how we account for legal proceedings, see Note 10, "Commitments and Contingencies," to our consolidated financial statements included elsewhere in this report, which is incorporated herein by reference.

Item 1A. Risk Factors

There have been no material changes to the risk factors disclosed under Part I, Item 1A "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Purchases of Equity Securities by the Issuer

The Company did not make any purchases of its common stock during the three months ended March 31, 2016.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

| Exhibit Number | Exhibit Description |
|-------------------|---------------------|
|-------------------|---------------------|

31.1* Chief Executive Officer Section 302 Certification of the Sarbanes-Oxley Act of 2002

31.2* Chief Financial Officer Section 302 Certification of the Sarbanes-Oxley Act of 2002

32.1** Chief Executive Officer Section 906 Certification of the Sarbanes-Oxley Act of 2002

32.2** Chief Financial Officer Section 906 Certification of the Sarbanes-Oxley Act of 2002

101 The following materials from The New Home Company Inc.'s Quarterly Report on Form 10-Q for the quarter ended March 31, 2016, formatted in eXtensible Business Reporting Language (XBRL): (i) Condensed Consolidated Balance Sheets, (ii) Condensed Consolidated Statements of Operations, (iii) Condensed Consolidated Statement of Equity, (iv) Condensed Consolidated Statements of Cash Flows, and (v) Notes to Unaudited Condensed Consolidated Financial Statements.

* Filed herewith

** Furnished and not filed herewith for purposes of Section 18 of the Securities Exchange Act of 1934, as amended

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

The New Home Company
Inc.

By: /s/ H. Lawrence Webb
H. Lawrence Webb
Chief Executive Officer

By: /s/ John M. Stephens
John M. Stephens
Chief Financial Officer

Date: April 29, 2016