SECURITIES AND EXCHANG	E COMMISSION
Washington, D.C. 2054	9
FORM 10-Q	
x Quarterly report pursuant to Section 13 or 15(d) of the Securi	ities Exchange Act of 1934
For the quarterly period ended March 28, 2004	
or	
" Transition report pursuant to Section 13 or 15(d) of the Secur  For the transition period from to	rities Exchange Act of 1934
Commission file number 2-85008	3-NY
SSI Surgical Servic	es Inc
_	
(Exact name of registrant as specified in i	ts charter)
New York (State or other jurisdiction	11-2621408 (I.R.S. Employer
of incorporation or organization)	Identification No.)

5776 Hoffner Avenue, S	Suite 200, Orlando Florida
(Address of princi	pal executive offices)

32822 (Zip Code)

(Registrant s telephone number, including area code)

#### None

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes "No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act) "Yes x No

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class Outstanding at April 30, 2004

Common Stock, \$.01 Par Value 19,491,216

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### **Three Months Ended March 28, 2004**

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### **Condensed Consolidated Balance Sheets**

### (Dollars in Thousands)

	March 28, 2004	Dec	cember 28, 2003
Assets			
Current Assets:			
Cash and cash equivalents	\$ 946	\$	6
Accounts receivable less allowance for doubtful accounts of \$222 and \$206	7,077		7,270
Prepaid expenses and other assets	767	_	1,092
Total current assets	8,790		8,368
Property and equipment, net	20,530		21,329
Goodwill, net	3,179		3,179
Intangibles, net	1,458		1,458
Other assets	110		110
		_	
Total assets	\$ 34,067	\$	34,444
		_	
Liabilities and Shareholders Equity			
Current liabilities:			
Accounts payable and accrued expenses	\$ 2,187	\$	2,411
		_	
Total current liabilities	2,187		2,411
Payable to affiliates	24,898		25,010
		_	
Total liabilities	27,085		27,421
Shareholders equity:			
Common Stock	\$ 195	\$	195
Additional paid-in capital	23,019		23,019
Accumulated deficit	(16,232)		(16,191)
Total shareholders equity	6,982		7,023
		_	
Total liabilities and shareholders equity	\$ 34,067	\$	34,444
		_	

See Notes to Condensed Consolidated Statements.

### **Condensed Consolidated Statements of Operations**

### (Dollars in Thousands, except per share)

	Three Mo.	Three Months Ended	
	March 28, 2004	March 30, 2003	
Net revenues	\$ 8,025	\$ 8,246	
Cost of revenues	6,327	7,294	
Gross profit	1,698	952	
Distribution Expenses	264	323	
Selling, general and administrative	1,173	1,055	
Income (loss) from operations	261	(426)	
Interest	324	364	
Loss before income taxes	(63)	(790)	
Income tax benefit	(22)	(308)	
Net loss	\$ (41)	\$ (482)	
Loss per common share basic	\$	\$ (.02)	
Loss per common share diluted	\$	\$ (.02)	
	<del></del>		
Weighted average common shares	19,491	19,491	
Weighted average dilutive common shares	19,921	19,491	
weighted average dilutive common shares	19,921	17,471	

See Notes to Condensed Consolidated Statements.

### **Condensed Consolidated Statements of Cash Flows**

### (Dollars in Thousands)

	Three M	Three Months Ended	
	March 28,	March 30, 2003	
	2004		
Cash flows from operating activities:			
Net loss	\$ (41)	\$ (482)	
Adjustments to reconcile net income to net cash			
Provided by (used in) operating activities:			
Depreciation	1,239	1,448	
Changes in operating assets and liabilities:			
Accounts receivable	193	(218)	
Prepaid expenses and other assets	325	128	
Accounts payable and accrued liabilities	(224)	11	
	<del></del>		
Net cash provided by operating activities	1,492	865	
Cash flows for investing activities:			
Net purchase of property and equipment	(440)	(959)	
Net cash used by investing activities	(440)	(959)	
Cash flows from financing activities:			
Repayments under capital lease obligations		(20)	
Borrowings from affiliates	4,423	4,256	
Repayments to affiliates	(4,535)	(4,144)	
Net cash (used in) provided by financing activities	(112)	92	
Increase (decrease) in cash and cash equivalents	940	(2)	
Cash and cash equivalents at beginning of period	6	29	
Cash and cash equivalents at end of period	\$ 946	\$ 27	
Cash and Cash equivalents at end of period	φ 9 <del>4</del> 0	φ 21	

See Notes to Condensed Consolidated Statements.

#### **Notes to the Condensed Consolidated Financial Statements**

#### NOTE 1

The accompanying unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations for reporting on Form 10-Q. Accordingly, certain information and disclosures required by generally accepted accounting principles for complete financial statements are not included herein. The condensed statements should be read in conjunction with the financial statements and notes thereto included in the latest Form 10K of SSI Surgical Services, Inc. (the Company). In the Company s opinion, all adjustments necessary for a fair presentation of these condensed statements have been included and are of a normal and recurring nature.

#### NOTE 2

Basic earnings per share is computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted earnings per share are computed in the same manner except that the weighted average number of common shares is increased for dilutive securities. The difference between basic and diluted weighted average common shares results from the assumption that dilutive stock options were exercised. Potentially dilutive securities have been excluded from the computation of diluted earnings per share for the three months ended March 30, 2003, since the results would be antidilutive. A reconciliation of basic to diluted weighted average common shares outstanding is as follows:

	Three Mo	Three Months Ended		
	March 28, 2004	March 30, 2003		
Basic Dilutive shares assumed issued	19,491 430	19,491		
Diluted	19,921	19,491		

#### NOTE 3

The Company applies the disclosure-only provisions of SFAS No. 123 and SFAS No. 148, *Accounting for Stock-Based Compensation Transition and Disclosure an Amendment to FASB Statement No. 123*, continuing to measure compensation cost in accordance with APB 25, *Accounting for Stock Issued to Employees*. Had compensation cost been determined based on the fair value at the grant date consistent with the provisions of SFAS No. 123, the Company s pro forma net income (loss) and earnings (loss) per share for the three months ended March 28, 2004 and March 30, 2003 would have been:

**Three Months Ended** 

	March 28, 2004	March 30, 2003		
Net loss, as reported	\$ (41)	\$	(482)	
Pro forma net income (loss)	\$ (45)	\$	(482)	
Loss per common share as reported diluted		\$	(.02)	
Pro forma loss per common share diluted		\$	(.02)	

### NOTE 4

During the first quarter, the Company reduced sales and increased net loss by \$65,000 and \$42,000 respectively, in connection with sales invoices that were inadvertently overstated in 2003.

#### Management s Discussion and Analysis of Financial Condition and Results of Operations

#### **Results of Operations**

Revenues decreased \$221,000 or 2.7%, to \$8,025,000 for the three months ended March 28, 2004 compared to \$8,246,000 for the three months ended March 30, 2003. This decrease is attributed to the closure of the Baltimore and Detroit reprocessing facilities in 2003, partially offset by additional revenues from new endoscopic services customers.

Gross profit increased to \$1,698,000 or 21.2% of revenues for the three months ended March 28, 2004 compared with \$952,000 or 11.5% of revenues for the three months ended March 30, 2003. Approximately \$546,000 of this increase is primarily the result of efficiencies in the utilization of disposable products and labor and the remaining \$200,000 is attributed to the closure of the reprocessing facilities.

Distribution costs decreased to \$264,000 or 3.3% of revenues for the three months ended March 28, 2004 compared with \$323,000 or 3.9% of revenues for the three months ended March 30, 2003. The decrease in distribution costs resulted from the closure of the reprocessing facilities in 2003.

Selling, general and administrative expenses increased by \$118,000 to \$1,173,000 for the three months ended March 28, 2004 compared to \$1,055,000 for the three months ended March 30, 2003. The increase was primarily the result of increased travel and professional fees.

Interest expense decreased by \$40,000 to \$324,000 for the three months ended March 28, 2004 compared to \$364,000 for the three months ended March 30, 2003. This decrease was the result of lower average borrowings from affiliates.

Net loss for the three months ended March 28, 2004 was \$41,000 compared to a net loss of \$482,000 for the three months ended March 30, 2003. Basic and diluted earnings per share in the three months ended March 28, 2004 were nil, compared to a net loss per share of \$.02 in the three months ended March 30, 2003.

### **Liquidity and Capital Resources**

Cash flows from operating activities were \$1,492,000 in the three months ended March 28, 2004 compared to \$865,000 in the three months ended March 30, 2003. The increase resulted primarily from the generation of net income in the current period and a reduction in accounts receivable.

Capital expenditures decreased to \$440,000 in the three months ended March 28, 2004 compared with \$959,000 in the three months ended March 30, 2003, primarily due to a reduction in purchases of

surgical instruments and linens. Expenditures were made to support the Company s new and existing sales contracts.

The Company plans to purchase additional surgical instruments and linens, as and if required to support the Company s growth objectives. The Company believes that additional borrowing capacity under the existing loan agreement with Teleflex Incorporated (Teleflex), its majority shareholder, and cash flows from operating activities will provide support for these expenditures.

The Company had borrowings of \$24,813,000 outstanding at March 28, 2004, a decrease of \$49,000, under a \$27,500,000 unsecured revolving loan agreement with Teleflex. The outstanding principal on this credit facility is due and payable on July 31, 2005. Interest under this agreement is payable at the prevailing Prime rate of PNC Bank, plus 1.25 percent.

The Company believes that the anticipated future cash flow from operations, along with its cash on hand and available funding from its major shareholder will be sufficient to meet working capital requirements during 2004.

#### **Certain Factors That May Affect Future Results**

From time to time, information provided by the Company, statements made by its employees or information included in its filings with the Securities Exchange Commission (including this Form 10-Q) may contain statements which are not historical facts, so-called forward-looking statements, which involve risks and uncertainties. Forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995; in particular, statements made relating to the suitability of the Company s facilities and equipment for future operations and the availability of additional facilities and equipment in the future, and the sufficiency of funds for the Company s working capital requirements during the next twelve months may be forward looking statements. The Company s actual future results may differ significantly from those stated in any forward-looking statements. Factors that may cause such differences include, but are not limited to, the factors discussed below. Each of these factors, and others, are discussed from time to time in the Company s filings with the Securities and Exchange Commission.

The Company s future results are subject to risks and uncertainties. The Company has operated at a loss or small profit for its entire history. The failure of the Company to continue to compete effectively with existing or new competitors could result in price erosion, decreased margins and decreased revenues, any or all of which could have a material adverse effect on the Company s business, results of operations and financial condition. Approximately 69% of the Company s healthcare provider customers are currently concentrated in the Northeast Corridor. Any factors affecting this market generally could have a material adverse effect on the Company s business, results of operations and financial condition. The Company is subject to government regulation in certain aspects of its operations. Changes in such regulations could have a material adverse effect on the Company s business, results of operations and financial condition.

The Company s quarterly and annual operating results are affected by a wide variety of factors that could materially and adversely affect revenues and profitability, including: competitive pressures on selling prices and margins; the timing and cancellation of customer orders; the lengthy sales cycle of the Company s services to healthcare organizations; the Company s ability to maintain state-of-the-art sterilization facilities and the corresponding timing and amount of capital expenditures, particularly if the Company executes its plan for growth; and the introduction of new services by the Company s competitors.

#### Item 4. Controls and Procedures

As of the end of the quarter year ended March 28, 2004, our Chief Executive Officer and Chief Financial Officer have reviewed and evaluated the effectiveness of our disclosure controls and procedures, which included inquiries made to certain other of our employees. Based on their evaluation, our Chief Executive Officer and Chief Financial Officer have each concluded that our disclosure controls and procedures are effective and sufficient to ensure that we record, process, summarize, and report information required to be disclosed by us in our periodic reports filed under the Securities Exchange Act within the time periods specified by the Securities and Exchange Commission s rules and forms. During the quarter ended March 28, 2004, there were no changes in the Company s internal control over financial reporting that materially affected, or are reasonably likely to materially affect, such internal control over financial reporting.

### **Item 6.** Exhibits and Reports on Form 8-K

#### **Exhibit**

- 31.1 Certification by the President and Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification by the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification of President and Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2 Certification of Chief Financial Officer relating to Section 906 of the Sarbanes-Oxley Act of 2002

### Form 8-K Filings

1. During the quarter ended March 28, 2004, the Company filed the following report on Form 8-K:

On March 22, 2004 SSI Surgical Services, Inc. filed a report on Form 8-K dated March 19, 2004, to file as an exhibit a press release announcing the resignation of its chairman of the Board of Directors, and election of two new Directors, including the successor as chairman of the Board of Directors.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

May 7, 2004 SSI SURGICAL SERVICES, INC.

By: /s/ Christopher E. Tihansky

Christopher E. Tihansky

President and Chief Executive Officer

By: /s/ Paul A. D Alesio

Paul A. D Alesio

Treasurer and Chief Financial Officer