

FLUOR CORP  
Form 11-K  
June 25, 2010  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**FORM 11-K**

---

(Mark One):

- ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**  
For the fiscal year ended December 31, 2009
- or
- TRANSITION REPORT PURSUANT TO SECTION 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-16129

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

**Fluor Corporation Employees Savings Investment Plan**

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

# **FLUOR CORPORATION**

**6700 Las Colinas Boulevard**

**Irving, Texas 75039**

---

Table of Contents

Audited Financial Statements  
and Supplemental Schedule

Fluor Corporation Employees  
Savings Investment Plan

*As of December 31, 2009 and 2008 and for the year ended December 31, 2009  
With Report of Independent Registered Public Accounting Firm*

---

Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Index to Audited Financial Statements

and Supplemental Schedule

	<b>Page</b>
<u>Report of Independent Registered Public Accounting Firm</u>	3
<u>Audited Financial Statements</u>	
<u>Statements of Net Assets Available for Benefits as of December 31, 2009 and 2008</u>	4
<u>Statement of Changes in Net Assets Available for Benefits for the year ended December 31, 2009</u>	5
<u>Notes to Financial Statements</u>	6
	<b>Schedule</b>
<u>Supplemental Schedule</u>	
<u>Schedule H; Line 4i Schedule of Assets (Held at End of Year) as of December 31, 2009</u>	I

---

Table of Contents

Report of Independent Registered Public Accounting Firm

The Investment Committee

Fluor Corporation Employees

Savings Investment Plan

We have audited the accompanying statements of net assets available for benefits of the Fluor Corporation Employees Savings Investment Plan as of December 31, 2009 and 2008, and the related statement of changes in net assets available for benefits for the year ended December 31, 2009. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Plan's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing procedures that are appropriate in the circumstances, but not for purposes of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan at December 31, 2009 and 2008, and the changes in its net assets available for benefits for the year ended December 31, 2009, in conformity with U.S. generally accepted accounting principles.

Our audits were performed for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying supplemental schedule of assets (held at end of year) as of December 31, 2009, is presented for purposes of additional analysis and is not a required part of the financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in our audits of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

/s/ Ernst & Young LLP

Dallas, Texas

June 25, 2010



Table of Contents

## Fluor Corporation Employees Savings Investment Plan

## Statements of Net Assets Available for Benefits

	2009	December 31, (In thousands)	2008
<b>Assets</b>			
Investments:			
Investment in Fluor Corporation Master Retirement Trust at fair value	\$ 2,360,848		\$ 1,947,878
Loans to participants	30,237		29,217
Total investments	2,391,085		1,977,095
Receivables:			
Company contributions	21,822		19,692
Net assets available for benefits at fair value	2,412,907		1,996,787
Adjustment from fair value to contract value for fully benefit-responsive investment contracts	1,819		37,908
Net assets available for benefits	\$ 2,414,726		\$ 2,034,695

*See accompanying notes.*

Table of Contents

Fluor Corporation Employees Savings Investment Plan

Statement of Changes in Net Assets Available for Benefits

Year Ended December 31, 2009

*(In thousands)*

<b>Additions (deductions) in net assets:</b>		
Contributions:		
Participants	\$	112,019
Company		71,545
Rollovers		2,911
Total contributions		186,475
Net investment income:		
Share in net investment income of Fluor Corporation Master Retirement Trust		316,917
Interest income on loans to participants		1,547
Net investment income		318,464
Benefits, terminations and withdrawals		(125,141)
Administrative expenses		(1,820)
Asset transfers from Fernald 401(k) Savings Plan		1,491
Asset transfers from TRS 401(k) Retirement Plan		562
Net increase in net assets available for benefits		380,031
Net assets available for benefits:		
Beginning of year		2,034,695
End of year	\$	2,414,726

*See accompanying notes.*



Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Notes to Financial Statements

December 31, 2009

**1. Description of the Plan**

The Fluor Corporation Employees Savings Investment Plan (the Plan), formerly known as the Fluor Corporation Salaried Employees Savings Investment Plan, is a contributory defined contribution plan sponsored by Fluor Corporation (Fluor or the Company). It is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA).

The following provides only general information about the Plan. Participants should refer to the Plan document for a more complete description of the Plan's provisions.

The Plan is managed by Fluor's Global Benefits, Administrative and Investment Committees (collectively, the Committees). The Global Benefits Committee is responsible for plan design and funding strategies, including corporate contributions. The Administrative Committee interprets the Plan's documents and administers the Plan on behalf of participants. The Investment Committee establishes investment policies and objectives, including the investment portfolio diversification and risk concentration guidelines, and monitors investment activity and ongoing investment performance. The Investment Committee may appoint professional investment managers to manage the investment accounts of the Fluor Corporation Master Retirement Trust (the Master Trust) in accordance with ERISA requirements and the Investment Committee's guidelines.

The Master Trust Agreement requires that The Northern Trust Company (the Trustee), either directly or indirectly, hold the Plan's assets in a master trust and administer and distribute those assets in accordance with the Plan and the instructions of the Committees or their designees.

**Eligibility, Contributions and Vesting**

Certain employees of Fluor and certain of its subsidiaries are immediately eligible to participate in the Plan.

## Edgar Filing: FLUOR CORP - Form 11-K

Participants may elect to contribute an amount ranging from 1% of their compensation, as defined, to a maximum percentage determined by the Global Benefits Committee, subject to Internal Revenue Service (IRS) limits. For the year ended December 31, 2008, the maximum contribution percentage was 20%; however, the maximum contribution percentage may be decreased for highly compensated employees. Effective January 1, 2009, the maximum contribution percentage was increased to 50%. Participants who have attained age fifty before the end of the plan year are eligible to make catch-up contributions.

Participants may change their contribution percentages at their own discretion; such contribution percentage changes shall become effective as soon as administratively possible following receipt of the change request by the recordkeeper.

Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Notes to Financial Statements (continued)

Company matching contributions made to the Plan are in accordance with the "safe harbor" requirements of Sections 401(k)(12) and 401(m)(11) of the Internal Revenue Code (the Code). For each participant who has completed one year of service, the Company's matching contribution is equal to 100% of the participant's contribution to the Plan, limited to 5% of the participant's eligible compensation. The Company's matching contributions are invested in the same funds as the participant contributions and may be subsequently transferred to other funds.

Participants are fully vested at all times in participant and Company matching contributions and earnings thereon.

*Fluor Salaried Company Contributions (formerly Performance Contribution)*

The Company may make an annual contribution for salaried participants that meet the one year of service eligibility requirement, excluding Fluor Daniel craft employees. No minimum contribution by the Company to the Plan is required in any Plan year. The Company Contribution is determined at the discretion of the Global Benefits Committee and may not exceed 15% of the aggregate eligible compensation of the participants, as defined in the Plan. For the year ended December 31, 2009, Fluor contributed 2% of participants' eligible compensation to the Plan.

Participants vest in the above annual Company Contribution based on length of service, as defined by the various vesting schedules under the Plan.

The non-vested portion of terminated participant accounts is available to reduce Fluor contributions to the Plan or to pay expenses of administering the Plan, at the discretion of the Administrative Committee. Participants who terminate service by reason of retirement, death or permanent and total disability become fully vested upon termination of service.

**Benefits, Terminations and Withdrawals**

Upon total and permanent disability, death or retirement, participants are eligible to receive a distribution of the full value of their accounts. If employment ends for other reasons, participants are eligible to receive a distribution of their vested account balance. Distributions are made in lump-sum, and participants invested in Fluor common stock may request Fluor common stock valued at current market value in lieu of or in combination with cash. If the account balance is \$1,000 or less, a distribution will be made in a lump-sum following the end of employment

## Edgar Filing: FLUOR CORP - Form 11-K

unless the participant elects a direct rollover of such account balance. If the amount to be distributed exceeds \$1,000 and the participant does not request a distribution, the participant's account shall remain in the Plan and may be withdrawn or distributed at the participant's request or as minimum required distributions beginning when the participant attains age 70½. When a participant dies, the entire amount in the participant's account is allocated to the participant's beneficiary(ies), as described in the Plan document. Under certain hardship conditions, as defined in the Plan document, participants may elect to withdraw a portion of their account balance at

Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Notes to Financial Statements (continued)

anytime during the Plan year. Additionally, participants who have reached age 59½ have the option of withdrawing all or part of their vested account balance at any time.

Benefits, terminations and withdrawals are recorded when paid.

**Participant Loans**

The Plan allows participants to borrow up to one-half of their account balance. In no event can the loan amount be for less than \$1,000, nor can it exceed \$50,000, reduced by their highest loan balance in the previous 12 months. Such loans bear interest as defined in the Plan document and are payable through payroll deductions or monthly installments if the employee is on unpaid leave of absence or terminated from service. The length of the loan is up to a 15-year period for a primary residence loan or a five-year period for all other loans. Participants are only allowed one outstanding loan.

**Income Tax Status**

The Plan has received a determination letter from the IRS dated July 11, 2003, stating that the Plan is qualified under Section 401(a) of the Code and, therefore, the related Trust is exempt from taxation. Subsequent to this determination by the IRS, the Plan was amended and restated. Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification. The Plan Administrative Committee believes the Plan is being operated in compliance with the applicable requirements of the Code and, therefore, believes that the Plan, as amended, is qualified and the related Trust is tax-exempt.

**Participant Accounts**

An individual account is maintained for each participant in each designated fund. Participant designated funds consist of LifePath®, Stable Value, Intermediate Term Bond, Large Cap Value, S&P 500 Index, Large Cap Growth, Small Cap Value, Small Cap Growth, Non-U.S. Equity, and the Fluor Corporation Common Stock funds. The asset allocations of these designated funds are comprised of various debt and equity securities as disclosed in Notes 3 and 5. Each account is adjusted daily for contributions and net investment income or loss allocated to the

## Edgar Filing: FLUOR CORP - Form 11-K

individual participants in each fund. If no funds are selected, then the contributions are designated to the BlackRock, Inc. (BlackRock) LifePath® funds. In 2009, BlackRock acquired the Barclays Global Investors, N.A. (BGI) LifePath® funds and, therefore, became the investment manager for these funds. Contributions into the BlackRock LifePath® funds may be subsequently allocated to other funds at the discretion of the participant. Participants are allowed to transfer a portion or all of the balance in their accounts from one investment fund to any other investment fund on a daily basis. However, participants can transfer a portion or all of their account balance into the Fluor Common Stock, Large Cap Growth, Large Cap Value, Small Cap Growth, Small Cap Value, or Non-U.S. Equity funds only once per calendar month. Effective October 1, 2009, participants are limited in the amount they can invest in the Fluor Common Stock fund to 50% of their total account balance. Participants with balances in excess of 50% on the effective date were not required to meet the new

Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Notes to Financial Statements (continued)

limitation, but further transfers or reallocations to the Fluor Common Stock fund are prohibited until the balance in the Fluor Common Stock fund is less than 50% of the participant's total account balance. In addition, payroll contributions into the Fluor Common Stock fund are subject to the 50% limitation. Effective July 9, 2010, participants can transfer a portion or all of the balance in their accounts into the S&P 500 Index fund only once per calendar month.

**Other Provisions**

Participants may contribute distributions into the Plan that were received from previous employers' qualified retirement plans (rollover contributions). If a participant transfers to or from another wholly owned subsidiary of Fluor that does not participate in the Plan, the participant's entire account balance may be transferred to or from any other Fluor-sponsored plan. Participants are fully vested at all times in rollover contributions and the earnings thereon.

While the Company has not expressed any intent to terminate the Plan, it has the right to do so at any time. In the event of plan termination, participants will become 100% vested in their accounts.

**2. Summary of Significant Accounting Policies**

**Investments**

The Plan's investments, except for loans to participants, are commingled with the investments of various other employee benefit plans sponsored by Fluor and certain of its subsidiaries and affiliates in the Master Trust, which in turn invests in the Fluor DC Investments (as later defined). The Plan's investments are stated at fair value as follows:

Investments in government securities, bonds and corporate equity securities, including Fluor common stock, are valued at the last reported sale price on the last business day of the Plan year. Securities not traded on the last business day are valued at the last reported bid price. The estimated fair value of the investments in the common or collective trusts represents the underlying net asset value of the shares or units of such funds as determined by the issuer. The self-directed brokerage account is comprised of participant-directed investments in mutual funds. Mutual funds are valued at fair value, which represents the net asset value of the shares of such funds as of the close of business at the end of the period.

## Edgar Filing: FLUOR CORP - Form 11-K

Participant loans are valued at unpaid principal balances, which approximates fair value in all material respects.

Investments in the Stable Value Fund (*Note 4*) are stated at the fair value of the underlying synthetic guaranteed investment contracts (synthetic GICs). A synthetic GIC is comprised of an underlying asset and a wrapper contract. The fair value of synthetic GICs is calculated based on the fair values of the underlying securities, which are comprised primarily of fixed-income common or collective trusts, plus the fair value of the wrapper. Wrapper contracts essentially modify the investment characteristics of underlying securities to those of guaranteed investment contracts. The fair values of the wrapper contracts are based on the estimated replacement costs



Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Notes to Financial Statements (continued)

of the wrapper contracts. A guaranteed investment contract is an insurance contract that guarantees its owner principal repayment and a stated rate of interest for a predetermined period of time. The wrapper contracts provide that benefit-responsive distributions for specific underlying securities may be withdrawn at contract value. Contract value represents contributions made, plus interest earned, less withdrawals. Benefit-responsive distributions are generally defined as withdrawals due to a participant's retirement, disability or death or participant-directed transfers, in accordance with the terms of the Plan.

Derivative instruments are recorded at their fair values with changes in fair values reported in the Statement of Changes in Net Assets Available for Benefits in the Share in net investment income of Fluor Corporation Master Retirement Trust in accordance with Statement of Financial Accounting Standards (SFAS) No. 133, Accounting for Derivative Instruments and Hedging Activities (Accounting Standards Codification (ASC) 815). Derivatives in the Master Trust primarily consist of foreign exchange forward contracts that are used to manage risks related to exposures in foreign currency. The losses associated with these derivatives were immaterial for the year ended December 31, 2009, and are reported in other income (loss) under Net Investment Income in Note 3. The Master Trust may also invest in futures, options, caps, floors, swaps, mortgage derivatives and structured notes.

Net investment income (loss) of the Master Trust is allocated daily to the Plan based on the ratio of fair values of the Plan's investment in the Master Trust to the total fair value of the related Master Trust investments as of the beginning of the day.

Purchases and sales of investments are recorded on the trade date. Realized gains or losses on sales, redemptions or distributions of investments are based on each investment manager's average historical cost. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date.

**Risks and Uncertainties**

The Master Trust invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the Statements of Net Assets Available for Benefits.

The Master Trust's concentrations of credit risk are dictated by the Plan's provisions, as well as those of ERISA and participants' investment preferences (Note 1). The Stable Value Fund invests in contracts of financial institutions with strong credit ratings (Note 4). The Master Trust's exposure to credit risk on the wrapper contracts is limited to the fair value of the contracts with each insurance company. The Investment

Edgar Filing: FLUOR CORP - Form 11-K

Committee believes that no significant concentrations of credit risk exist within any investment option at December 31, 2009 and 2008, except as discussed in Note 5.

Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Notes to Financial Statements (continued)

**Contributions**

Participant contributions are recorded when the Company makes payroll deductions from the participants' compensation. Company matching contributions, if any, are recorded at the same time as the participant contribution. Contributions are funded to the Plan following the payroll payment date.

The annual Fluor Salaried Company Contribution is recorded at the end of the Plan year and is paid by Fluor in the following year. The contribution may be made in cash or by transfer of certain other assets held by Fluor. Non-vested forfeitures were approximately \$764,000 and \$1,844,000 at December 31, 2009 and 2008, respectively. During 2009, non-vested forfeitures of \$1,932,000 were used to reduce employer contributions.

**Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates that affect the amounts reported in the financial statements, accompanying notes and the supplemental schedule. Actual results could differ from those estimates.

**Reclassification**

Certain 2008 amounts in Note 3 and Note 5 to the financial statements have been reclassified to conform to the 2009 presentation.

**Recent Accounting Pronouncements**

In March 2008, the Financial Accounting Standards Board (FASB) issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities (ASC 815-10). ASC 815-10 is intended to improve financial reporting about derivative instruments and hedging activities by requiring enhanced disclosures to enable financial statement users to better understand their effects on a plan's Statement of Net Assets Available

## Edgar Filing: FLUOR CORP - Form 11-K

for Benefits and Statement of Changes in Net Assets Available for Benefits. This standard is effective for fiscal years beginning after November 15, 2008. The adoption of this standard did not have an impact on the Plan's net assets available for benefits or the Statement of Changes in Net Assets Available for Benefits because it only enhances disclosure.

In June 2009, the FASB issued SFAS No. 168, The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles (ASC 105-10). ASC 105-10 establishes the FASB Accounting Standards Codification (Codification), which officially launched July 1, 2009 to become the source of authoritative U.S. generally accepted accounting principles (GAAP) recognized by the FASB to be applied by nongovernmental entities. ASC 105-10 is effective for financial statements issued for interim and annual periods ending after September 15, 2009. The Plan's adoption of ASC 105-10 during 2009 did not have an impact on the Plan's net assets available for benefits or the Statement of Changes in Net Assets Available for Benefits.

In January 2010, the FASB issued Accounting Standards Update (ASU) 2010-06, Improving Disclosures about Fair Value Measurements. ASU 2010-06 requires additional disclosures regarding fair value

Table of Contents

## Fluor Corporation Employees

## Savings Investment Plan

## Notes to Financial Statements (continued)

measurements, amends disclosures about postretirement benefit plan assets and provides clarification regarding the level of disaggregation of fair value disclosures by investment class. The ASU is effective for interim and annual reporting periods beginning after December 15, 2009, except for certain Level 3 activity disclosure requirements, which will be effective for reporting periods beginning after December 15, 2010. Management does not expect the adoption of this ASU to have a material impact on the Plan's net assets available for benefits or the Statement of Changes in Net Assets Available for Benefits.

**3. Master Trust****Investments**

**The Master Trust** Fluor manages the Plan and the TRS 401(k) Retirement Plan (collectively, the Fluor DC Investments) and the Defined Benefit Plan of Fluor Corporation and Participating Subsidiaries (the Fluor DB Investments). The Fluor DC Investments are presented as a single master trust investment account because all the investments are participant-directed. The investments held by the Master Trust are valued at fair value or estimated fair value as described in Note 2.

The net assets at fair value of the Master Trust consist of the following as of December 31, 2009 and 2008:

	2009	(In thousands)	2008
<b>Assets</b>			
Fluor DC Investments	\$ 2,377,530		\$ 1,962,577
Fluor DB Investments	582,470		518,669
<b>Net Assets of the Master Trust at fair value</b>	<b>2,960,000</b>		<b>2,481,246</b>
Adjustment from fair value to contract value for fully benefit-responsive investment contracts	1,831		38,166
<b>Net Assets of the Master Trust</b>	<b>\$ 2,961,831</b>		<b>\$ 2,519,412</b>

Net investment income for the Master Trust is as follows for the year ended December 31, 2009:

	2009 (In thousands)	
<b>Net investment income</b>		
Fluor DC Investments	\$	319,195
Fluor DB Investments		79,205
<b>Total net investment income</b>	\$	398,400

*The Fluor DC Investments* The Plan's investments consist of a proportionate interest in the Fluor DC Investments held by the Master Trust.

Table of Contents

## Fluor Corporation Employees

## Savings Investment Plan

## Notes to Financial Statements (continued)

**Assets**

The net assets of the Fluor DC Investments and the percentage interests held by the Plan as of December 31, were as follows:

	Fluor DC Investments		% Interest Held by Plan	
	2009	2008	2009	2008
	(In thousands)			
<b>Assets</b>				
Government securities	\$ 36,086	\$ 23,792	99.20	99.07
Securities lending arrangements:				
Corporate equity securities	2,539	1,860	99.21	99.05
Government securities		1,805		99.07
Securities lending collateral non-cash	2,631	3,717	99.21	99.06
Bonds	31,097	27,601	99.20	99.07
Common or collective trusts:			99.35	99.32
BlackRock LifePath® Funds(1)	665,658	511,677		
U.S. equities	115,957	82,312		
Non-U.S. Equities	9,848	2,797		
Debt securities	31,905	25,173		
Mutual funds		98		99.15
Synthetic guaranteed investment contracts	659,958	606,722	99.32	99.33
Foreign currency and cash	10,750	2,594	99.21	99.03
Corporate equity securities:			99.08	98.97
Fluor Corporation	208,673	218,156		
Other U.S. equities	313,205	230,756		
Non-U.S. equities	105,521	70,733		
Foreign currency exchange contracts	13,852	16,967	99.25	99.00
Investment income receivable	1,615	1,677	99.09	98.98
Due from brokers for securities purchased	5,095	1,073	99.18	99.12
Self-directed brokerage account mutual funds	190,428	155,425	99.76	99.69
Total assets	2,404,818	1,984,935	99.30	99.25
<b>Liabilities</b>				
Accrued expenses	(981)	(731)	99.19	99.06
Foreign currency exchange contracts	(13,834)	(16,995)	99.25	99.00
Due to brokers for securities purchased	(9,842)	(915)	99.19	99.12
Obligation to return collateral non-cash	(2,631)	(3,717)	99.21	99.06
Total liabilities	(27,288)	(22,358)	99.22	99.02
<b>Net assets of the Fluor DC Investments at fair value</b>	<b>2,377,530</b>	<b>1,962,577</b>	<b>99.30</b>	<b>99.25</b>
	<b>1,831</b>	<b>38,166</b>	<b>99.32</b>	<b>99.33</b>

Edgar Filing: FLUOR CORP - Form 11-K

Adjustment from fair value to contract value for  
fully benefit-responsive investment contracts

<b>Net assets of the Fluor DC Investments</b>	<b>\$</b>	<b>2,379,361</b>	<b>\$</b>	2,000,743	<b>99.30</b>	99.25
---	-----------	------------------	-----------	-----------	--------------	-------

---

(1) In 2009, BlackRock acquired the BGI LifePath® funds and, therefore, became the investment manager for these funds.



Table of Contents

## Fluor Corporation Employees

## Savings Investment Plan

## Notes to Financial Statements (continued)

The BlackRock LifePath® funds presented in the table above are common or collective trust funds for which the investment asset allocations are based on a target maturity date. These funds hold a mix of broad-market stock, bond and real estate index funds designed to gradually become more conservative as the target year in which the participants expect to need their money approaches. Upon reaching the target year, the fund is blended into the BlackRock LifePath® Retirement Fund, which is designed to provide those participants who are in retirement and withdrawing money a low-risk investment vehicle to maintain liquidity and maximize returns over the participants' remaining life expectancies.

The Master Trust has a security lending program with the Trustee whereby the Trustee is authorized to lend securities owned by the Master Trust (other than Fluor common stock and securities excluded from lending from time to time by the Master Trust) to a select number of qualified borrowers (generally national and international brokerage firms). Pursuant to the agreement, security borrowers are authorized to use borrowed securities to settle trades and are obligated to return the securities to the Master Trust. All borrowed securities are secured by collateral held by the Trustee, which has a fair value no less than 102% of the fair market value of the borrowed securities at all times. The Master Trust is fully indemnified by the Trustee against any losses incurred as a result of borrower default. Securities lending net income for the Fluor DC Investments of approximately \$86,000 was earned under the lending agreement during the year ended December 31, 2009.

**Net Investment Income**

Net investment income for the Fluor DC Investments and the Plan's share in net investment income for the year ended December 31, 2009, are as follows:

	Fluor DC Investments (In thousands)	% Interest Held by Plan
<b>Net appreciation (depreciation) in fair value of investments:</b>		
Government securities	\$ (47)	99.12
Corporate equity securities	96,220	99.11
Bonds	4,745	99.12
Self-directed brokerage account mutual funds	43,782	99.76
Mutual funds	2	99.27
Common or collective trusts	144,526	99.28
Other	545	99.12
<b>Total net appreciation</b>	<b>289,773</b>	<b>99.29</b>
Interest on synthetic guaranteed investment contracts	23,922	99.30
Securities lending income	115	99.13
Interest	3,053	99.12
Dividends	8,006	99.07

Edgar Filing: FLUOR CORP - Form 11-K

Other income (loss)	(161)	98.21
Securities lending expense	(29)	99.13
Investment management and administrative expenses	(5,484)	99.22
<b>Total net investment income</b>	<b>\$ 319,195</b>	<b>99.29</b>

Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Notes to Financial Statements (continued)

Other than the Plan's interest in the Master Trust, there are no assets held for investment that represent 5% or more of the Plan's net assets at December 31, 2009 and 2008.

**4. Stable Value Fund (Synthetic guaranteed investment contracts)**

The Plan's investment in the Master Trust through its investment in the Fluor DC Investments included amounts in the Stable Value Fund, which was established for the investment of the assets of the two participating plans. Each participating plan has an undivided interest in the Stable Value Fund. At December 31, 2009 and 2008, the Plan's interest in the net assets of the Stable Value Fund was 99.32% and 99.33%, respectively. Investment income and administrative expenses relating to the Stable Value Fund are allocated among the participating Plans on a daily basis.

Investment income, net of expenses, of the Stable Value Fund totaled \$22,099,409 for the year ended December 31, 2009.

The weighted-average yield (excluding administrative expenses) earned by the Stable Value Fund at December 31, 2009 and 2008, was 3.84% and 5.58%, respectively. The weighted-average yield earned by the Stable Value Fund with an adjustment to reflect the actual interest rate credited to participants in the Stable Value Fund at December 31, 2009 and 2008, was 3.58% and 4.15%, respectively.

The Stable Value Fund enters into participating synthetic GICs. In a participating synthetic GIC, the contract holder participates in asset and liability risks. In the case of a full liquidation event, the issuer is responsible for covering any amount by which the contract value exceeds the fair value of the underlying portfolio.

Risks arise when entering into any investment contract due to the potential inability of the issuer to meet the terms of the contract. In addition, synthetic GICs have the risk of default or the lack of liquidity of the underlying portfolio assets.

The primary variables impacting the future crediting rates of the synthetic GICs are driven by the performance of the underlying assets. The Stable Value Fund is designed to reset its respective crediting rate on a quarterly basis and cannot credit an interest rate that is less than 0%. The crediting rate of the Stable Value Fund tracks current market yields on a trailing basis. The rate reset allows the Stable Value Fund to converge with the fair value of the underlying portfolio over time, assuming the portfolio continues to earn the current yield for a period of time equal to

the current portfolio duration.

To the extent that the underlying portfolio of the Stable Value Fund has unrealized and/or realized losses, a positive adjustment is made to the adjustment from fair value to contract value and is disclosed in the Statement of Net Assets Available for Benefits. Similarly, if the underlying portfolio generates unrealized and/or realized gains, a negative adjustment is made to the adjustment from fair value to contract value and disclosed in the Statement of Net Assets Available for Benefits.

There are certain events not initiated by Plan participants that limit the ability of the Plan to transact with the issuer at contract value. Each contract issuer specifies the events that may trigger a market value adjustment to be applied to the contract value; such events may include material amendments to the Stable Value Fund's structure or administration; changes to the participating plans' competing investment options, including the elimination of equity wash provisions; complete or partial termination of the Stable Value Fund, including a merger with another fund; the failure of the Stable Value Fund to qualify for

Table of Contents

## Fluor Corporation Employees

## Savings Investment Plan

## Notes to Financial Statements (continued)

exemption from federal income taxes or any required prohibited transaction exemption under ERISA; the redemption of all or a portion of the interests in the Stable Value Fund held by a participating plan at the direction of the participating plan sponsor, including withdrawals due to the removal of a specifically identifiable group of employees from coverage under the participating plan (such as a group layoff or early retirement incentive program); the closing or sale of a subsidiary, employing unit or affiliate; the bankruptcy or insolvency of a plan sponsor; the merger of the plan with another plan; or the plan sponsor's establishment of another tax-qualified defined contribution plan; any change in law, regulation, ruling, administrative or judicial position or accounting requirement, applicable to the Stable Value Fund or participating plans; and the delivery of any communication to plan participants designed to influence a participant not to invest in the Stable Value Fund.

At this time, Plan management does not believe that the occurrence of any such market value event, which would limit the Stable Value Fund's ability to transact at contract value with participants, is probable.

**5. Fair Value Measurements**

The following table presents, for each of the fair value hierarchy levels required under SFAS No. 157, Fair Value Measurements (ASC 820-10), the Fluor DC Investments assets and liabilities that are measured at fair value, on a recurring basis, as of December 31, 2009 and 2008:

(in thousands)	December 31, 2009 Fair Value Measurements Using				December 31, 2008 Fair Value Measurements Using			
	Total	Quoted Prices in Active Markets for Identical Assets or Liabilities (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total	Quoted Prices in Active Markets for Identical Assets or Liabilities (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets:</b>								
Government securities	\$ 36,086	\$ 425	\$ 35,661	\$	\$ 25,597	\$	\$ 25,597	\$
Securities lending collateral non-cash	2,631		2,631		3,717		3,717	
Bonds	31,097		31,097		27,601		27,601	
Common or collective trusts:								
BlackRock LifePath® Funds	665,658		665,658		511,677		511,677	
U.S. equities	115,957		115,957		82,312		82,312	
Non-U.S. equities	9,848		9,848		2,797		2,797	
Debt securities	31,905		31,905		25,173		25,173	

Edgar Filing: FLUOR CORP - Form 11-K

Mutual fund				98	98		
Synthetic guaranteed investment contracts	659,958	659,958		606,722		606,722	
Corporate equity securities:							
Fluor Corporation	208,673	208,673		218,156	218,156		
Other U.S. equities (1)	315,233	315,004	229	232,408	232,309	99	
Non-U.S. equities (1)	106,032	105,194	838	70,941	69,674	1,267	
Foreign currency exchange contracts	13,852	13,852		16,967		16,967	
Self-directed brokerage account mutual funds	190,428	190,428		155,425	155,425		
<b>Liabilities:</b>							
Foreign currency exchange contracts	\$ 13,834	\$	\$ 13,834	\$	\$ 16,995	\$	\$ 16,995
Obligation to return collateral non-cash	2,631		2,631		3,717		3,717

(1) Amounts include securities on loan under the security lending program discussed in Note 3 above.

Table of Contents

## Fluor Corporation Employees

## Savings Investment Plan

## Notes to Financial Statements (continued)

The following table sets forth by level, within the fair value hierarchy, Plan investments, excluding investments held by the Fluor DC Investments, at fair value, on a recurring basis, as of December 31:

(in thousands)	Total	December 31, 2009 Fair Value Measurements			Total	December 31, 2008 Fair Value Measurements		
		Level 1	Level 2	Level 3		Level 1	Level 2	Level 3
Loans to participants	\$ 30,237			\$ 30,237	\$ 29,217			\$ 29,217

Changes in fair value of the Plan's Level 3 investments, representing loans to participants, during the year ended December 31, 2009, were as follows:

(in thousands)	Loans to Participants
Balance at December 31, 2008	\$ 29,217
Loan issuances, net of repayments	1,020
Balance at December 31, 2009	\$ 30,237

In April 2009, the FASB issued FASB Staff Position (FSP) SFAS No. 157-4, "Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly" (ASC 820-10). ASC 820-10 provides additional guidance for estimating fair value in accordance with SFAS No. 157, "Fair Value Measurements" and emphasizes that even if there has been a significant decrease in the volume and level of activity for the asset or liability and regardless of the valuation technique(s) used, the objective of a fair value measurement remains the same. ASC 820-10 also provides guidance on determining the major categories of debt and equity securities. ASC 820-10 was effective for interim reporting periods ending after June 15, 2009. The Plan adopted this standard in 2009. The adoption of ASC 820-10 did not have a material impact on the Plan's net assets available for benefits or the Statement of Changes in Net Assets Available for Benefits, and the required disclosures are included in the notes where applicable.

In September 2009, the FASB issued ASU 2009-12, "Investments in Certain Entities That Calculate Net Assets Value per Share (or its Equivalent)". ASU 2009-12 provides guidance in estimating the fair value of a plan's investments in investment companies when the investment does not have a readily determinable fair value. It permits the use of the investment's net asset value as a practical expedient to determine fair value. This guidance also requires additional disclosure of the attributes of these investments such as (i) the nature of any restrictions on the reporting entity's ability to redeem its investment; (ii) unfunded commitments; and (iii) investment strategies of the investees. The Plan adopted this ASU during 2009, and the required disclosures are included in the notes where applicable.

**6. Related-Party Transactions**

Certain Plan investments in the common or collective trust accounts are managed by Northern Trust Investments, N.A., an affiliate of the Trustee, and BlackRock (formerly BGI). The Northern Trust Company is the trustee and BlackRock is an investment manager, both of whom have fiduciary responsibility to the Plan. In 2008, certain Plan investments in the common or collective trust accounts were managed by Aberdeen. These investments qualify as party-in-interest transactions. Aberdeen was



Table of Contents

## Fluor Corporation Employees

## Savings Investment Plan

## Notes to Financial Statements (continued)

terminated as an investment manager during 2009 and is no longer considered a party-in-interest. Additionally, a portion of the Plan's assets are invested in BlackRock common or collective trusts and Fluor common stock. Because Fluor is the Plan sponsor, transactions involving Fluor common stock qualify as party-in-interest transactions. Master Trust holdings for the Trustee, BlackRock (formerly BGI) and Fluor common stock amounted to \$135,641,313, \$668,513,745 and \$208,672,707, respectively, as of December 31, 2009. Master Trust holdings for the Trustee, BlackRock (formerly BGI), Aberdeen and Fluor common stock amounted to \$104,082,826, \$511,973,050, \$6,199,913 and \$218,156,370, respectively, as of December 31, 2008. All of the party-in-interest transactions noted above are exempt from the prohibited transaction rules.

Investments managed by BlackRock (formerly BGI) represented 28% and 26% of the Fluor DC Investments as of December 31, 2009 and 2008, respectively. Investments in Fluor common stock represented 9% and 11% of the Fluor DC Investments as of December 31, 2009 and 2008, respectively.

**7. Differences Between Financial Statements and Form 5500**

The following is a reconciliation of net assets available for benefits per the financial statements to the Form 5500 at December 31:

	2009		2008
	(In thousands)		
Net assets available for benefits per the financial statements	\$	2,414,726	\$ 2,034,695
Less: Adjustment from fair value to contract value for fully benefit-responsive investment contracts		(1,819)	(37,908)
Less: Benefits payable		(863)	(94)
Net assets available for benefits per the Form 5500	\$	2,412,044	\$ 1,996,693

The following is a reconciliation of the share in net investment income of Fluor Corporation Master Retirement Trust per the financial statements to net investment income from master trust investment accounts per the Form 5500 for the year ended December 31:

	2009	
	(In thousands)	
Share in net investment income of Fluor Corporation Master Retirement Trust per the financial statements	\$	316,917
Less: 2009 Adjustment from fair value to contract value for fully benefit-responsive investment contracts		(1,819)
Add: 2008 Adjustment from fair value to contract value for fully benefit-responsive investment contracts		37,908
Net investment income from master trust investment accounts per the Form 5500	\$	353,006



Table of Contents

Fluor Corporation Employees

Savings Investment Plan

Notes to Financial Statements (continued)

The accompanying financial statements present fully benefit-responsive contracts at contract value. The Form 5500 requires fully benefit-responsive investment contracts to be reported at fair value. Therefore, the adjustment from fair value to contract value for fully benefit-responsive investment contracts represents a reconciling item.

The following is a reconciliation of benefits, terminations and withdrawals per the financial statements to the Form 5500:

	<b>Year Ended December 31, 2009 (In thousands)</b>
Benefits, terminations and withdrawals per the financial statements	\$ 125,141
Add: Benefits payable at end of year	863
Less: Benefits payable at beginning of year	(94)
Benefits, terminations and withdrawals to participants per the Form 5500	\$ 125,910

Benefits payable are recorded on the Form 5500 for payments to participants who requested payment prior to December 31, 2009, but had not been paid as of that date.

**8. Subsequent Events**

Plan management adopted SFAS No.165, Subsequent Events (ASC 855-10) during 2009 and, accordingly, has evaluated all material events occurring subsequent to the date of the financial statements up to the date and time this annual report is filed on Form 11-K.

Table of Contents

Supplemental Schedule

20

---

Table of Contents

Schedule I

Fluor Corporation Employees

Savings Investment Plan

Schedule H; Line 4i Schedule of Assets (Held at End of Year)

EIN: 33-0927079

Plan: 002

December 31, 2009

(a)	(b) Identity of Issue, Borrower, Lessor or Similar Party	(c) Description of Investment, Including Maturity Date, Rate of Interest, Collateral, Par or Maturity Value	(d) Cost	(e) Current Value
*	Loans to participants	Interest rates ranging from 3.25% to 9.50%, with varying maturities	\$	30,236,906

\* Party-in-interest investment that is not a prohibited investment under the Employee Retirement Income Security Act of 1974.

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Investment Committee of the Fluor Corporation Employees Savings Investment Plan has duly caused this Annual Report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: June 25, 2010

Fluor Corporation Employees Savings Investment Plan

By: */s/ Glenn C. Gilkey*  
Glenn C. Gilkey  
Member, Investment Committee

Table of Contents

**EXHIBIT INDEX**

<b>Exhibit</b>	<b>Description</b>	
23.1	Consent of Independent Registered Public Accounting Firm	
		23

---