

DERMA SCIENCES INC  
Form 10KSB  
March 30, 2004

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-KSB**

Annual Report under Section 13 or 15(d) of the Securities Exchange Act of 1934 for the fiscal year ended December 31, 2003

Transition Report under Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 1-31070

**DERMA SCIENCES, INC.**  
(Name of small business issuer in its charter)

Pennsylvania  
(State or other jurisdiction of  
incorporation or organization)

23-2328753  
(I.R.S. Employer  
Identification No.)

214 Carnegie Center, Suite 100, Princeton, New  
Jersey  
(Address of principal executive offices)

08540  
(Zip code)

Registrant's telephone number: (800) 825-4325

Securities registered under Section 12(b) of the Exchange Act:

Title of each class

Name of each exchange on which registered

Common Stock, \$.01 par value

Boston Stock Exchange

Common Stock, \$.01 par value

Pacific Stock Exchange

Securities registered under Section 12(g) of the Exchange Act:

Title of Class

Common Stock, \$.01 par value

Check whether the Registrant: (1) filed all reports required to be filed by Sections 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for past 90 days.

Yes  No

Check if disclosure of delinquent filers pursuant to Item 405 of Regulation S-B is not contained in this form, and no disclosure will be contained, to the best of the Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-KSB or any amendment to this Form 10-KSB.

Issuer's revenues for its most recent fiscal year were \$17,941,451.

The aggregate market value of the voting stock held by non-affiliates, computed by reference to the average bid and asked prices of such stock as of February 29, 2004, was approximately \$7,874,492.

The number of shares outstanding of each of the issuer's classes of common equity, as of February 29, 2004, was 9,524,007.

Documents Incorporated by Reference: None

---

## Part I

### Item 1. Description of Business

#### Overview

Derma Sciences, Inc. ( *Derma Sciences* ) was incorporated under the laws of Colorado on September 10, 1984. On June 3, 1996 *Derma Sciences* changed its state of domicile to Pennsylvania.

In September, 1998 *Derma Sciences* acquired *Genetic Laboratories Wound Care, Inc.* ( *Genetic Labs* ) by means of a tax-free reorganization whereby *Genetic Labs* became a wholly-owned subsidiary of *Derma Sciences*. In December, 1999, pursuant to an Agreement and Plan of Merger dated December 27, 1999, *Genetic Labs* was merged into *Derma Sciences* by means of a tax-free reorganization whereby the separate corporate existence of *Genetic Labs* ceased.

In November, 1998 *Derma Sciences* purchased the stock of *Sunshine Products, Inc.* ( *Sunshine Products* ) in a cash transaction. As a result of the stock purchase, *Sunshine Products* became a wholly-owned subsidiary of *Derma Sciences*.

In August, 2002 *Derma Sciences* acquired the assets of *Dumex Medical Inc.*, a leading manufacturer and distributor of wound care and related medical devices to the Canadian market. The acquisition was effected by *Derma Sciences* wholly-owned Canadian subsidiary, *Dumex Medical Canada Inc.* ( *Dumex Canada* ).

*Derma Sciences* and its subsidiaries *Sunshine Products* and *Dumex Canada* are referred to collectively as the Company. The Company's executive offices are located at 214 Carnegie Center, Suite 100, Princeton, New Jersey.

The Company engages in the manufacture, marketing and sale of three dermatological related product lines: wound care, wound closure-fasteners and skin care. The Company's customers consist of various health care agencies and institutions such as nursing homes, hospitals, home healthcare agencies, physicians offices and retail and closed door pharmacies. The Company sells its products principally through distributors servicing these markets in the United States and select international markets. In Canada, the majority of the sales are made directly to hospitals. The Company's principal manufacturing and distribution facilities are located in St. Louis, Missouri and Toronto, Canada. The Company, through *Dumex Canada*, maintains a manufacturing facility in Nantong, China producing wound care products.

#### The Company's Markets

*Wound Care*

The Company markets a line of wound care and surgical products to doctors, clinics, nursing homes, hospitals and other institutions. The Wound Care line consists of basic and advanced dressings, ointments and sprays designed to manage and treat a wide range of skin conditions from basic burns, skin tears, abrasions and incontinence related skin impairment to chronic non-healing skin ulcerations such as pressure, diabetic and venous ulcers, surgical incisions and serious burns. Many of the Company's chronic wound care products seek to provide an environment conducive to wound healing by addressing, in addition to healing factors such as protection and infection control, additional healing factors such as vitamins, minerals, zinc, moisture, pH balance and nutrition.

*Wound Closure Fasteners*

The Company markets a line of wound closure strips, nasal tube fasteners and a variety of catheter fasteners to doctors, clinics, nursing homes, hospitals and other institutions. The Company's wound closure strips eliminate the need for sutures on the surface of many surgical wounds, decrease the incidence of scarring and infection and promote wound healing. In contrast to the characteristics of surgical tapes, these wound closure strips yield to the movement of the skin thereby reducing traction blisters at the wound site. In addition, these wound closure strips provide excellent adherence, optimum surgical wound security and protection from irritation and skin shearing.

1

---

The Company's nasal tube and catheter fasteners facilitate attachment of suction tubes, feeding tubes, urinary catheters, gastrostomy tubes, wound drainage systems, IV's and chest tubes. These fasteners incorporate dynamic tape-to-skin adhesion which minimizes irritation, blistering and skin shear. Further, the fasteners' single piece construction permits adoption of rapid and standardized attachment procedures.

*Skin Care*

The Company markets general purpose and specialized skin care products to nursing homes, hospitals, home healthcare agencies and other institutions. These products include bath sponges, antibacterial skin cleansers, soaps, hair and body washes, lotions, body oil and moisturizers. The Company's skin care products are designed to enable customers to implement and maintain successful skin care/hygiene programs.

The Company's Products

Descriptions of the Company's principle products and their intended uses are set forth below:

*Wound Care Product Line*

*Primary Dressings - Wound Care*

Dermagran® Ointment	Topical ointment with a lanolin odor, packaged in both jars and tubes. Active ingredient: aluminum hydroxide gel. Used to manage stage I pressure and venous ulcers, incisions, burns and other skin irritations.
Dermagran® Spray	Colorless, odorless liquid, packaged in opaque plastic bottles with pump spray nozzles. Active ingredient: zinc acetate. Used to manage stage I pressure and venous ulcers,

incisions, burns and other skin irritations.

Dermagran®  
Hydrophilic Wound  
Dressing

Advanced zinc hydrogel formulation impregnated in gauze pad. Used for the management of stages II through IV pressure sores, diabetic ulcers, venous stasis ulcerations, thermal burns, surgical incisions and superficial lacerations, cuts or abrasions. Also packaged in tubes and sold as Dermagran®-B Hydrophilic Wound Dressing.

*Primary Dressings - Hydrocolloid Dressings*

Primacol Hydrocolloid  
Dressing

Sterile, transparent, hydrocolloid dressing packaged in various sizes to accommodate different uses. Used to protect the wound from outside contamination such as bacteria, fecal mater, or urine. Available in the following configurations: Primacol Bordered Hydrocolloid Dressing, Primacol Thin Hydrocolloid Dressing, Primacol Specialty Hydrocolloid Dressing Sacral and Primacol Specialty Hydrocolloid Dressing Heel and Elbow.

*Primary Dressings - Calcium Alginate Dressings*

Algicell Calcium  
Alginate Dressing

Sterile dressing containing alginate ropes. Used for the absorption of moderate to large amounts of wound exudate and management of minor bleeding.

*Primary Dressings - Hydrogel Dressings*

AquaSite Amorphous  
Hydrogel Dressing

Clear sterile gel packaged in bellows and tubes. Used for filling wounds, while keeping them moist, and absorbing small to moderate amounts of wound exudate.

2

---

AquaSite Impregnated  
Dressings

Sterile, gauze dressing (either non-woven or sponge) impregnated with absorbent hydrogel. Used for packing wounds and treating lightly exudating, partial or full thickness wounds.

*Primary Dressings - Foam Dressings*

HydroCell Foam  
Dressings

Sterile polyurethane foam sheet with protective film. Used to protect the wound from outside contaminants. Available in adhesive and non-adhesive forms in the following configurations: HydroCell Adhesive Foam Dressing and HydroCell Thin Adhesive Foam Dressing.

SorbaCell Foam  
Dressing

Sterile foam dressing used to absorb exudate while cushioning and protecting the wound.

*Primary Dressings - Silver*

Silver Dressing

Dressing Sterile, silver plated nylon fabric in a wide range of dressings for wound and burn care. Long lasting (up to 7 days) with superior anti-microbial properties.

*Primary Dressings - Wet Dressings*

Water and Saline Wet Dressings	Sterile wet dressings create a moist wound environment to enhance natural wound healing and facilitate debridement.  <i>Primary Dressings - Gauze Dressings and Sponges</i>
DuCare® Gauze Dressings/ Sponges Non-Sterile and Sterile	Woven sponges made from 100% USP cotton. Used for general use or for debriding, covering, and packing wounds. Also available as non-woven sponges/dressings (DuSoft Non-Woven Dressings/Sponges Non-Sterile and Sterile) and pre-slit for use with tracheotomies.
Packing Strips	Sterile gauze strips used to fill or pack wounds and prevent premature wound closure. Strips are also available impregnated with sterile Iodoform.  <i>Primary Dressings Hypertonic and Odor Eliminator Dressings</i>
Absorb-a-Salt Wet Hypertonic Dressings	Sterile hypertonic saline in a gauze dressing used for packing infected or draining wounds and odor control.  <i>Primary Dressings - Sponges</i>
Durlix® 100% Cotton 6 Ply Fluff Sponge Non Sterile and Sterile	Gauze sponges made from 100% cotton. Used for absorbing wound exudate and packing wounds.  <i>Secondary Dressings - Bandages</i>
Conforming Bandages	Stretch gauze bandages used as secondary dressing for wrapping legs and arms and to hold dressings in place. Available in the following configurations: Dutex® 100% Cotton 2 Ply Conforming Bandage Non-Sterile and Sterile, Durlex® Bandage Rolls Non Sterile and Sterile, DuForm® Knitted Synthetic Conforming Bandage Non-Sterile and Sterile, DuForm® Synthetic Conforming Bandage and DuFlex® Woven Synthetic Conforming Bandage Non-Sterile and Sterile.
Gazetex® Bandage Rolls Non Sterile and Sterile	Washed low-linting woven gauze rolls. Used for wrapping or packing large and deep wounds.
3	
Compression Bandaging Systems	Latex free systems of multiple layers used for graduated compression on venous leg ulcers. The Company's bandaging systems are available in the following configurations: DuBoot Two-Layer Paste Compression Bandaging System, TresFlex Three-Layer Compression Bandaging System and DuFore Four Layer Compression Bandaging System.
UnnaPress® Paste Bandage	Latex free bandage (with or without calamine lotion). Used for maintaining a moist wound environment, resisting edema formation, and protecting the wound from external contamination and mechanical disruption during the healing process.
ElasTive Elastic	Latex free, non-allergenic, adhesive bandage made of 100% cotton. Used to conform to

Adhesive Bandage	body contours without restriction.
DuSor Elastic Bandage Premium and Economy	Latex free, cotton-wrapped bandage with heat resistant rubber strands. Used for firm compression and vascular and muscle support. Available in premium and economy versions as well as with a velcro closure ( PrimaCare Elastic Bandage with Velcro Closure ).
<i>Operating Room Sponges</i>	
Laparotomy Sponges Non-sterile and Sterile, X-Ray Detectable	Pre-washed or non-washed low lint, X-Ray detectable sponges used to absorb blood and other fluids during surgery.
Surgical Gauze Packing Plain and X-Ray Detectable	A 100% USP fine mesh absorbent cotton gauze available as a roll or strip with folded or sewn ends. Used for drainage of sinuses or abscesses and for other delicate surgery. Available as sterile dressings as Pak-Its Plain Gauze Packing Sterile, X-Ray Detectable.
DuPaque Non-Sterile and Sterile X-Ray Detectable Gauze Sponges	Opaque sponge made of 100% USP fine mesh absorbent cotton with folded edges. Used to absorb blood and other fluids during surgery. Includes an X-Ray Detectable mono-filament thread.
<i>Secondary Dressings - Abdominal Pads</i>	
DuPad® Sealed-End Abdominal Pads Non-Sterile and Sterile	Sealed-end, absorbent secondary dressing used to absorb and disperse wound exudate.
<i>Secondary Dressings - Burn Dressings</i>	
DuPress Sterile Burn Dressing	Gauze dressing filled with cellulose. Used to absorb large amounts of fluids and minimize trauma and adherence to the wound.
<i>Secondary Dressings - Wound Cleansing Products</i>	
Sterile Water or Saline	Sterile water or saline packaged in plastic squirt bottles for use in wound cleansing.
<i>Other</i>	
Enteral Feeding Systems	Enteral feeding systems distributed by Dumex Canada and sold exclusively in Canada. Used to administer nutrients to patients unable to feed themselves through normal means.

---

*Wound Closure Fastener Product Line*

Suture Strip and Strip Plus®	Latex-free, flexible, moisture resistant wound closure strips made of a macroporous non-woven polyamide and adhesive. Used in surgical and wound closure procedures.
NG Strip® Nasal Tube	Latex-free, flexible, moisture resistant securement device made of a macroporous

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Fastener non-woven polyamide with adhesive. Used with any nasogastric or nasal feeding tube. Available in adult, pediatric and infant sizes.

UC Strip® Catheter Tubing Fastener Latex-free, flexible, moisture resistant, one-piece catheter/tubing fastener made of a macroporous non-woven polyamide with adhesive. Used to secure urinary and gastrostomy catheter tubing to the patient.

Cath-Strip® Recloseable Catheter Fastener Latex-free, flexible, moisture resistant multi-use recloseable catheter fastener with adhesive. Used with urinary catheters, gastrostomy and jejunostomy tubes, wound drainage systems, central line catheters, and multi-port IVs.

Percu-Stay® Sterile, self-adhesive catheter fastener used to secure percutaneous drainage catheters. Adhesion to patient skin is provided by a combination moisture absorbent hydrocolloid surrounded by a breathable non-woven backing.

Epi-Stay® Sterile, self-adhesive catheter fastener specially designed to secure epidural and other long dwelling catheters. A distinctive foam support component prevents the catheter from kinking. A transparent window made of polyurethane film dressing maintains visualization of the exit site and catheter position. Specially designed to minimize the unintended and accidental removal of the catheter.

*Skin Care Product Line*

*Skin Care and Personal Hygiene Products*

Soft Wash Bathing Sponge Latex-free, no rinse, single use bath sponge impregnated with a gentle soap and moisturizers.

Optima Bath Additive Bath additive or after-bath moisturizer enhanced with acetylated lanolin alcohol. Used to lubricate and soften the skin.

Hydro-soft Skin Conditioner Concentrated blend of skin emollients and gentle skin cleansers for moisturizing and conditioning the skin. Used in whirlpool and hydrotherapy units.

Hair and Skin Cleansers and Washes The Company has various hair and skin cleansers/washes: Swash Conditioning Shampoo and Body Wash, Therabath Hair and Skin Cleanser, Hospi Bath Hair and Skin Cleanser, Bathe Away® Hair and Skin Cleanser and ApriVera® Hair and Skin Cleanser with AloeVera.

*Skin Conditioners and Moisturizers*

Skin Care Lotion Lotion to moisturize and soften the skin.

*Incontinence Products*

In-Between® Perineal Spray Skin Cleanser An odor eliminating skin cleanser used to cleanse the entire perineal skin area.

## Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Dermagran® GP  
General Skin  
Protectant Ointment

An ointment containing allantoin and aloe vera gel. Used as a moisture barrier on external skin areas where repeated exposure to body excrements and exudates may cause skin break down. May be used as skin barrier on friction points.

Dermagran® BC  
Perineal Protectant  
Ointment

An ointment consisting of a non-greasy formulation based upon the Company's proprietary Zinc-Nutrient and balanced pH technology. Used as a protectant against minor skin irritations due to moisture, urine, feces and perspiration.

### *Skin Protectants*

Dermagran® AF  
Antifungal Ointment

An ointment containing miconazole nitrate and the Company's Zinc-Nutrient and balanced pH technology. Used for maintaining healthy skin and providing a long-acting barrier against moisture. Miconazole nitrate is used to treat jock itch, ringworm and athlete's foot.

ClearCell Transparent  
Film Dressing

Non-sterile adhesive transparent film dressing used for protecting intact skin from friction, shear and breakdown from incontinence and drainage.

### *Sanitizing Products*

Mysotrol® No rinse  
Hand Sanitizer

Waterless, no rinse hand sanitizer containing ethyl alcohol. Provides germicidal and virucidal action and meets OSHA protocol for a healthcare personnel handwash while reducing the risk of nosocomial infections.

Antibacterial Soap

An antibacterial soap containing chloroxylenol used to reduce nosocomial infections including both gram-positive and gram-negative organisms as well as yeast and fungus in institutional environments.

Bacti-Guard  
Antibacterial Hand  
Soap

An antibacterial hand soap containing triclosan, aloe vera and glycerin. Used to reduce nosocomial infections including both gram-positive and gram-negative organisms, as well as yeast and fungus in institutional environments.

Whirlpool/Hard  
Surface  
Detergent/Disinfectant

A detergent used specifically for cleaning hard surfaces and whirlpool units in nursing homes, hospitals and other institutions. Also effective as a bactericide, mildewstat, sanitizer, virucide and fungicide in the presence of organic soil (5% blood serum).

## Distribution and Sales

### *United States*

In the United States, the Company employs a direct sales force, manufacturers representatives and a number of regional and local distributors (with their own sales forces) to sell the Company's products. The majority of the Company's sales are made to national, regional and local distributors and large institutional customers who sell the products to end users. Direct sales to end users are not a significant part of the Company's business.

The Company's direct sales force consists of a Vice President - Sales and Marketing, a Vice President - Corporate Accounts and three Regional Sales Managers together with varying numbers of manufacturers representatives as market opportunities require. Company sales employees receive a base salary together with commissions based upon sales and gross profit achievement within their area of responsibility. Manufacturers representatives receive



commissions based upon sales in their territory and market segment.

#### *Canada*

In Canada, the Company employs a Sales Manager, two direct sales representatives, one each in Ontario and Quebec, the two most densely populated provinces, and a manufacturers representative located in British Columbia.

6

---

Company sales employees receive a base salary together with commissions based upon sales and gross profit achievement within their areas of responsibility. The majority of the Company's Canadian sales are to hospitals pursuant to tender contracts with national, provincial and local buying groups. These institutional contracts are generally exclusive in nature and are awarded for a term of 1 to 5 years. Sales in the provinces of Saskatchewan and Newfoundland are made through dealers. Nursing home, home healthcare, physician office and retail sales are for the most part made through local dealers and government sponsored Community Care Access Centres (CCAC) agencies. The Company also conducts business through a number of distributors.

The majority of the Company's Canadian products are distributed directly to end users through the Company's distribution facility servicing Ontario, Quebec, the Maritime Provinces and a network of public warehouses strategically located throughout Western Canada. Distribution of products in Saskatchewan and Newfoundland are made to the dealers servicing those provinces.

#### *Other Foreign Markets*

The Company's products are sold throughout the rest of the world through various licensing and distribution agreements. Foreign sales are made principally to Europe and Latin America. Sales made to other foreign markets totaled approximately \$773,146 in 2003 and \$675,544 in 2002.

#### Competition

The wound and skin care sectors of the medical products industry are characterized by rapidly evolving technology and intense competition. Many suppliers of competing products are considerably larger and have much greater resources than the Company. In addition, many specialized products companies have formed collaborations with large, established companies to support research, development and commercialization of wound and skin care products which may be competitive with those of the Company. Academic institutions, government agencies and other public and private research organizations are also conducting research activities and may commercialize wound and skin care products on their own or through joint ventures.

In the United States, the Company's basic wound care products compete in a very competitive commodity oriented marketplace with Kendall Tyco, Medical Action and a number of others. In the advanced wound care products marketplace, the Company competes principally with Bristol-Myers Squibb Convatec, Smith & Nephew and Johnson & Johnson. The market for wound closure strips and catheter fasteners is characterized by a wide range of generic competition. The most dominant competitor in the suture strip market is 3M. The Company's skin care products compete in a commodity oriented marketplace with Provon, Chester Laboratories, Calgon Vestal Steris and a number of others.

In Canada, the Company's basic wound care products compete in a very competitive commodity-oriented

marketplace with Kendall Tyco, Medicom, Medical Mart, Johnson & Johnson, Source Medical and a number of others. In the advanced wound care products marketplace, the Company competes principally with the same competitors as it competes with in the United States together with a number of domestic generic companies.

The ability of the Company to remain competitive is based on its ability to provide its customers with a broad range of quality products, at a competitive price with superior customer service. The prospective ability to cost effectively develop and or acquire and commercialize new products that provide superior value is an integral component of the Company's ability to stay competitive. The Company believes that the breadth and quality of its existing product lines, the infrastructure in place to cost effectively source and market its products and the skill and dedication of its employees will allow the Company to successfully compete.

#### Product Sourcing

The Company maintains manufacturing facilities in St. Louis, Missouri, Toronto, Canada and Nantong, China. The St. Louis facility manufactures the Company's line of skin care products with the exception of the patient bathing sponge. The Toronto and Nantong facilities manufacture the Company's Dumex Canada wound care products. The Derma line of wound care, wound closure-fastener products and the patient bathing sponge are outsourced. A number of Dumex Canada basic and advanced wound care products are sourced in semi-finished and finished form directly from suppliers. Dumex Canada also serves in a distributor capacity (sourcing finished product directly from suppliers) for a number of medical device products in Canada.

7

---

The Company maintains a long-standing network of suppliers for its outsourced products. The majority of the Company's outsourced products utilize readily available components. Accordingly, there are numerous companies capable of manufacturing these products to applicable regulatory standards. Given the ready availability of other suppliers, as well as the Company's policy regarding maintenance of adequate safety stock levels, the Company does not believe that a temporary interruption in supply or loss of one or more of its suppliers would have a long-term detrimental impact on its operations.

The Nantong facility is ISO 9002 certified. The Toronto facility is ISO 9001 2000/ISO 13485/EN 46001 certified. Action has been initiated to prepare the Company's St. Louis facility for ISO certification in 2005. The Company requires that all of its suppliers conform to the standards set forth in the Good Manufacturing Practice (GMP) regulations promulgated by the United States FDA and local health agencies.

#### Patents, Proprietary and Non-Proprietary Technology

Under the title Two-Step Procedure for Indolent Wound Healing and Aqueous Medium and Topical Ointment Used in Connection therewith, the Company's Dermagran Ointment and Dermagran Spray incorporating a unique Zinc Nutrient formulation and balanced pH technology have received patent protection in the United States and a number of foreign countries.

Under the title Topical Barrier Composition Containing Silicone and Bentonite, the Company's Dermagran BC (barrier cream) has received patent protection in the United States for its non-greasy formulation offering a long lasting barrier effect. This patent will expire in the year 2017.

The Company also has patents on its line of wound closure Suture Strips and line of catheter and tube fasteners comprised of NG Strips, UC Strip and Cath-Strip in the United States and United Kingdom incorporating an exclusive

non woven material and skin friendly adhesive designed to provide the superior performance of dynamic adherence. These patents begin to expire in the year 2005.

The Company has submitted patent applications relative to: the suspension of particles in a cosmetic composition, the dispensing of gauze packing and a vitamin formulation for chronic wounds.

The Company has a trademark on the name *Derma Sciences* in the United States and *Dumex* in the United States and Canada. A significant number of the Company's products in the United States are trademarked. The Company possesses a number of non-patented formulations and process technologies that provide competitive advantages in the marketplace.

The Company believes the aforementioned patents, proprietary and non-proprietary technology affords reasonable protection to the Company against the unauthorized copying of the technology embodied in the subject products. However, the specific means whereby these products promote wound healing and skin care are unknown and the chemical and biological processes bearing upon wound healing and skin care are highly complex and subject to a wide variety of influences and stimuli. As such, it is possible that competitors will develop products equal to or superior to those of the Company without infringing upon the Company's intellectual property.

Patent law relating to the scope of claims with respect to wound care pharmaceutical products is still evolving and the Company's patent rights are subject to uncertainty. Furthermore, the existence of patent rights does not provide absolute assurance against infringement of these rights. The prosecution and defense of patent claims is both costly and time consuming, regardless of the outcome.

An important component of the Company's growth strategy is to acquire, by purchase or license, both proprietary and non-proprietary wound and skin care technology. There can be no assurance that the Company will be able to obtain such technology on acceptable terms, if at all. Future inability to acquire or license wound and skin care technology could have a material adverse effect on the Company's business.

## Government Regulation

### *United States Scope of Regulation*

The manufacture, distribution and advertising of the Company and its products are subject to regulation by numerous federal and state governmental agencies in the United States. The United States Food and Drug Administration (FDA) is responsible for enforcement of the Federal Food, Drug and Cosmetic Act, as amended, (FDC Act) which regulates drugs and devices manufactured and distributed in interstate commerce. Many of the Company's products are classified either as over-the-counter drugs or medical devices pursuant to the FDC Act. The Federal Trade Commission (FTC) administers the Federal Trade Commission Act (FTC Act) which regulates the advertising of products including over-the-counter drugs and devices. All states have individual laws that resemble the FDC Act and the FTC Act.

### *Medical Devices*

The FDC Act requires that all devices for human use marketed in the United States prior to May 28, 1976 (Pre-amendment Devices) be classified by the FDA, based on recommendations of expert panels, into one of three

regulatory classes. Class I products are subject only to the general controls which apply to all devices, irrespective of class. General controls include the registration of manufacturers, record-keeping requirements, labeling requirements, and Good Manufacturing Practice ( GMP ) regulations.

The following products are registered with the FDA as Class I devices pursuant to the regulations under Section 510(k) of the FDC Act: Dermagran Zinc-Saline Dressing, Dermagran Hydrogel Wound Dressing, Dermagran Hydrophilic Wound Dressing, Dermagran-B Hydrophilic Wound Dressing, Dermagran Wound Cleanser, Suture Strip, NG Strip, Cath-Strip and UC Strip.

Class II devices are those for which general controls are not sufficient to ensure safety and effectiveness, and for which enough information exists to develop a standard. These devices are required to meet performance standards established by the FDA. Performance standards may specify materials, construction components, ingredients, labeling and other properties of the device. A standard may also provide for the testing of devices to ensure that different lots of individual products conform to the requirements.

The most restrictive controls are applied to devices placed in Class III. Class III devices are required to have FDA approval for safety and effectiveness before they can be marketed unless the FDA determines that pre-market approval is not necessary. Pre-market approval necessitates the compilation of extensive safety and effectiveness data which is extremely expensive to compile. Approval of Class III devices may require several years.

Devices marketed after May 28, 1976 are considered to be one of two kinds: those that are and those that are not substantially the same as a Pre-amendment Device. Those that are substantially equivalent to a Pre-amendment Device are given the same classification as the equivalent Pre-amendment Device. New devices which are not substantially equivalent to Pre-amendment Devices are automatically placed in Class III thereby requiring pre-market approval.

All manufacturers are required to give the FDA ninety days notice before they can introduce a device on the market. During the ninety-day period, the FDA will determine whether the device is or is not substantially equivalent to a Pre-amendment Device. If the FDA determines that the device is not substantially equivalent to a Pre-amendment Device, it is automatically placed in Class III and the manufacturer will have to provide the FDA with a Premarket Approval Application ( PMA ) containing evidence that the device is safe and effective before the device may be commercially distributed to the public. However, the manufacturer may request that the FDA reclassify the device by filing a reclassification petition. All of the devices currently marketed by the Company, with the exceptions of Sterile Water and Sterile Saline, have been found by the FDA to be substantially equivalent to a Pre-amendment Device and are, therefore, classified in Class I. Sterile Water and Sterile Saline are classified in Class II.

### *Over-the-Counter Drugs*

Prescription drugs may be dispensed only on the prescription of a licensed practitioner and must be labeled:

Caution: Federal law prohibits dispensing without prescription. In general, a drug is restricted to the prescription class if it is not safe for use except under professional supervision. All drugs having characteristics that do not require prescription dispensing are considered to be over-the-counter ( OTC ) drugs. Those of the Company's products which are classified as over-the-counter drugs pursuant to the FDC Act are: Dermagran Spray, Dermagran Ointment, Mysotrol, Antibacterial Soap, Dermagran AF, Dermagran BC and Dermagran GP.

In 1972, the FDA began a comprehensive review of the safety, efficacy, and labeling of all OTC drugs for the purpose of establishing the conditions under which such drugs could be generally recognized as safe, effective, and

not misbranded. To facilitate the review, these drug products were grouped into therapeutic classes, and advisory panels were established to review each class. The panels completed their review in 1983, and it remains for the FDA to complete the rulemaking process.

On the basis of the recommendations submitted by the panels, the FDA issues monographs setting forth the conditions under which OTC drugs in each class are deemed to be generally recognized as safe, effective, and not misbranded. Generally, the administrative process includes the publication of a Preliminary, Tentative Final, and Final Monograph. During the rulemaking process, products are placed into one of three categories describing whether a drug is deemed to be generally recognized as safe and effective and not misbranded (Category I), to be not generally recognized as safe and effective or misbranded (Category II), or to lack sufficient data for categorization (Category III). Products that do not comply with general OTC regulations or an applicable Final Monograph are subject to regulatory action. Any OTC drug not in compliance with the content and labeling requirements of a Final Monograph is subject to regulatory action unless it is the subject of an approved new drug application. The FDA has issued a Compliance Policy Guide in which it determined that it would not pursue regulatory action against OTC drugs prior to the adoption of a final regulation unless failure to do so presents a potential public health hazard.

Dermagran Spray, Dermagran Ointment, Dermagran AF, Dermagran BC and Dermagran GP are currently being marketed as over-the-counter skin protectant drug products. Skin protectant products are the subject of an ongoing FDA rule making procedure which has resulted in the issuance of a final monograph specifying those active ingredients which are permitted in, and defining labeling requirements for, such products. The FDA has released its final monograph for skin protectant drug products for OTC human use to be effective June 4, 2004.

Dermagran Spray and Dermagran Ointment have been formulated and labeled in accordance with the proposals outlined in the Preliminary Monograph. It is the Company's intention to manufacture Dermagran Spray and Dermagran Ointment pursuant to the FDA's Final Monograph relative to skin protectants and to make whatever formulation and labeling changes are necessary to fully comply with the final regulation.

#### *Canada Scope of Regulation*

##### *Medical Devices*

The Medical Devices Regulations have been established under the authority of the Food and Drugs Act and apply to all medical devices imported and sold in Canada. The Medical Devices Bureau of the Therapeutic Products Directorate is the national authority that monitors and evaluates the safety, effectiveness and quality of diagnostic and therapeutic medical devices in Canada.

On July 1, 1998 the Medical Devices Regulations set forth the requirements governing the sale, importation and advertisement of medical devices in Canada. Regulatory scrutiny is applied in these areas based on risk management principles that classify medical devices into four classes, with Class I representing the lowest risk and Class IV the highest.

Every medical device imported or sold in Canada, with the exception of Class I medical devices, is required to be licensed prior to being imported or sold. A device license will be issued to the manufacturer of a device if it is determined that the device meets applicable safety and effectiveness requirements. Although Class I devices do not require a license, they are monitored through Establishment Licenses. An Establishment License permits importers, distributors and manufacturers of Class I devices to operate in Canada without using a licensed importer.

As of January 1, 2003, manufacturers of Class II, III and IV devices are required to have a quality system registered to ISO 13485 or ISO 13488 by a registrar recognized by Health Canada. Proof of registration must be submitted with any new license application after January 1, 2003 and with the renewal of existing licenses after November 1, 2003.

The following Company products have been licensed as Class II products with the Therapeutic Products Directorate: Cotton Gauze Packing X Ray detectable, Packing strips Cotton, Dupaque X Ray Detectable Sponges, Bulb Syringe for irrigation, Tonsil Sponges, Eye Spear, Hydrogel Wound Dressing, Surgical Sponges, Calcium Alginate Dressing, Sterile Gastrostomy Tube, Foam Dressing, Composite Dressing, Laparotomy Sponges, Tracheostomy Sponges and Hydrocolloid Dressing Sterile.

### *Drugs*

The Health Products and Food Branch Inspectorate of Health Canada is mandated to regulate drugs and the processes used to manufacture drugs. A Drug Establishment License is required for activities such as fabrication, packaging/labeling, importation, distribution, wholesale and testing. Dumex Canada underwent an inspection by Health Products and Food Branch Inspectorate on October 24, 2001 which successfully resulted in the issuance of the Drug Establishment License.

Once a drug has been approved, the Therapeutic Products Directorate issues a DIN (Drug Identification Number) which permits the manufacturer to market the drug in Canada. A DIN lets the user know that the product has undergone and passed a review of its formulation, labeling and instructions for use. A drug product sold in Canada without a DIN is not in compliance with Canadian Law. The Company's product, Iodoform Packing Strip 5% W/W, has been assigned a DIN number by Health Canada.

### *Registration and Status of Dumex Products Sold in United States*

All products manufactured at Dumex Canada are Class I devices with the exception of Sterile Water and Sterile Saline which are classified as Class II devices. Dumex Canada also manufactures over-the-counter drugs such as skin care products, wound cleanser and UnnaPress Paste Bandages.

Dumex Canada has passed inspection by the United States Food and Drug Administration.

### *Other Foreign Regulatory Authorities*

Whether or not FDA approval has been obtained, approval of medical drugs and devices by regulatory authorities in foreign countries must be obtained prior to marketing drugs and devices in such countries. The requirements governing the conduct of clinical trials and product approval vary widely from country to country and the time required for approval may be longer or shorter than that required for FDA approval. Although there are procedures for unified filings for certain European countries, most countries currently maintain their own product approval procedures and requirements.

### *Other Regulatory Requirements*

In addition to the regulatory framework for product approvals, the Company is subject to regulation under state

and federal law, including requirements regarding occupational safety, laboratory practices, environmental protection and hazardous substance control, and may be subject to other present and future local, state, federal and foreign regulation.

The Company is also subject to federal, state and foreign laws and regulations adopted for the protection of the environment and the health and safety of employees. Management believes that the Company is in compliance with all such laws, regulations and standards currently in effect and that the cost of compliance with such laws, regulations and standards will not have a material adverse effect on the Company.

### Third Party Reimbursement

In the United States, the Company sells its wound care products to nursing homes, hospitals, home healthcare agencies, retail and closed door pharmacies and similar institutions. The patients at these institutions for whose care the Company's products are purchased often are covered by medical insurance. Accordingly, the Company's customers routinely seek reimbursement for the cost of the Company's wound care products from third party payors such as Medicare, Medicaid, health maintenance organizations and private insurers. The availability of reimbursement from such third party payors is a factor in the Company's sales of wound care products.

Medicaid is a federally funded program administered by the states. Medicaid insurance is available to individuals who have no Medicare or private health insurance or to individuals who have exhausted their Medicare benefits. Included in the Medicaid insurance coverage are in-patient stays in long term care facilities, hospitalization and drugs.

Medicaid reimbursement of the Company's products is dependent upon Company paid rebates to state Medicaid agencies. Effective January 1, 1991, the Omnibus Budget Reconciliation Act of 1990 requires pharmaceutical companies, as a condition of the eligibility of its products for Medicaid reimbursement, to enter into a rebate agreement with the federal government. Only drugs of the pharmaceutical companies having such rebate agreements are covered by state Medicaid programs. Pharmaceutical companies participating in the Medicaid rebate program must remit to state Medicaid agencies a formula-based rebate which varies from quarter to quarter in accordance with the Company's quarterly net sales and the average manufacturer price of the individual products. In 2003, Medicaid sales were 3% of total Company sales and 23% of sales for products subject to Medicaid rebates. Medicaid rebates represent approximately 1% of net sales.

Medicare is a federally funded program administered by private insurance companies. Medicare insurance generally is available to individuals who have paid social security taxes and are over the age of 65 years. Several of the Company's wound care products, together with Cath-Strip and Percu-Stay, are eligible for Medicare reimbursement.

The Prospective Payment Systems (PPS) enacted by Congress as part of the Balanced Budget Act of 1997 places per capita (per patient) limits on the amount of Medicare payments for goods and services provided by skilled nursing facilities. PPS has generally had a negative impact on the long-term care industry as well as suppliers to this industry, including the Company.

Federal and state governments, as well as private insurers, will continue their pursuit of programs designed to control or reduce the cost of health care. These cost cutting measures may include reductions in reimbursements and/or increases in mandatory rebates for wound care products. As such, there is uncertainty as to whether, and to what extent, reimbursements for the Company's products will continue to be available. Likewise, there is uncertainty as to the future extent of the Company's rebate obligations.

### Product Development

The Company conducts limited product development activities. The Company's development resources are directed towards line extensions and coordinating and implementing changes to product and packaging specifications. The Company relies heavily on purchasing and licensing of products to expand its product lines.

### Employees

The Company maintained 130 full-time and 7 part-time employees at December 31, 2003. Of these employees, 41 are located in the United States, 62 in Canada and 34 in China. The Company considers its employee relations to be satisfactory.

12

---

### **Item 2. Description of Property**

The Company's executive offices are located in Princeton, New Jersey. The Company has a lease for its executive office space, at a rate of \$10,246 per month, that expires in August, 2007. The Company has a month-to-month lease for 8,200 square feet of warehouse space in Old Forge, Pennsylvania at a rate of \$1,925 per month. The Company has a three year lease for 24,000 square feet of office, light manufacturing and warehouse space in St. Louis, Missouri expiring in January 2007 at a rate of \$7,440 per month and a month-to-month lease for 2,000 additional adjacent square feet of warehouse space in St. Louis at a rate of \$1,000 per month. In March 2004, the Company will commence leasing a 42,400 square foot warehouse in Fenton, Missouri at a rate of \$11,951 per month that expires in October 2008. This facility will serve as the major United States distribution center for the Company's products, while the St Louis, Missouri facility will be used primarily for light manufacturing.

Dumex Canada operates from a 51,700 square foot leased manufacturing facility, at a rate of \$16,900 per month, that expires in August, 2007 and a 20,400 square foot distribution facility, at a rate of \$6,900 per month, that expires in August, 2004 both located in Toronto, Canada. A subsidiary of Dumex Canada also leases a 11,400 square foot manufacturing facility in Nantong, China at a rate of \$1,030 per month that expires in June, 2008. Dumex Canada's facilities are adequate to meet its manufacturing and distribution requirements.

### **Item 3. Legal Proceedings**

The Company is not a party to any material litigation.

### **Item 4. Submission of Matters to a Vote of Security Holders**

The Company did not submit any matter to a vote of shareholders during the fourth quarter, 2003.

13

---

## **Part II**

### **Item 5. Market for Common Equity, Related Shareholder Matters and Small Business Issuer Purchases of Equity Securities**



Edgar Filing: DERMA SCIENCES INC - Form 10KSB

The Common Stock of the Company is traded on the OTC Bulletin Board under the symbol DSCI.OB. The Common Stock is also traded on the Boston and Pacific Stock Exchanges under the symbol DMS. The Company's Common Stock commenced trading on May 13, 1994. The following table sets forth the high and low bid prices for the Company's Common Stock:

<u>Quarter Ended</u>	<u>High</u>	<u>Low</u>
<u>2002</u>		
March 31, 2002	\$0.80	\$0.53
June 30, 2002	\$0.72	\$0.35
September 30, 2002	\$0.85	\$0.35
December 31, 2002	\$0.85	\$0.35
<u>2003</u>		
March 31, 2003	\$0.60	\$0.35
June 30, 2003	\$2.10	\$0.36
September 30, 2003	\$2.30	\$0.75
December 31, 2003	\$1.45	\$0.90

The stock prices reflect inter-dealer prices without retail mark-up, mark-down or commission and may not necessarily represent actual transactions. There is no public market for the Company's preferred stock. As of the close of business on February 27, 2004, there were 1,199 holders of record of the Common Stock. The Company has paid no cash dividends in respect of its Common Stock and does not intend to pay cash dividends in the near future.

**Item 6. Management's Discussion and Analysis or Plan of Operations**

Reference to Consolidated Financial Statements

Management's Discussion and Analysis or Plan of Operations should be read in conjunction with the Company's consolidated financial statements and notes to consolidated financial statements set forth below under Item 7.

Results of Operations

The 2003 operating results include the financial results of Dumex Medical Canada Inc. for all of 2003 and for 2002 from the August 26, 2002 acquisition date. Unless otherwise indicated by the context, the term Dumex is used throughout this discussion in reference to the operations of Dumex Medical Canada Inc. and the term Derma is used throughout this discussion in reference to the operations of the Company excluding Dumex.

The following table highlights the 2003 and 2002 operating results.

<u>Year Ended December 31</u>		<u>Variance</u>
<u>2003</u>	<u>2002</u>	

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Net sales	\$17,941,451	\$11,749,472	\$6,191,979	53%
Gross profit	6,137,549	5,260,202	877,347	17%
Operating expenses	6,059,516	4,891,019	1,168,497	24%
Interest expense, net	263,253	239,079	24,174	10%
Other (income) expense, net	(207,461)	68,736	276,197	--
Total expenses	6,115,308	5,198,834	916,474	18%
Income before income taxes	22,241	61,368	(39,127)	(64%)
Provision for income taxes	--	--	--	--
Net income	<u>\$ 22,241</u>	<u>\$ 61,368</u>	<u>\$ (39,127)</u>	(64%)

14

Net sales increased \$6,191,979, or 53%, to \$17,941,451 in 2003 from \$11,749,472 in 2002. The increase is due to the inclusion of the Dumex business in the Company's operating results for the entire 2003 year versus the August 26, 2002 acquisition date in 2002. The Derma product line sales declined 6% in 2003 compared with 2002. Derma wound care sales increased 4% in 2003, primarily as a result of an aggressive sales and marketing effort at the end of 2003 to sell, at a discount, selected Derma wound care products. The sales of Derma wound closure fasteners and skin care businesses declined 5% and 20%, respectively, primarily due to competitive pressures across these product lines, along with the Company's decision to focus a significant portion of its sales and marketing resources on expanding the U.S. Dumex business.

Dumex 2003 hospital sales grew in line with expectations on a local currency basis and benefited from a stronger Canadian dollar and two major contracts that provided significant volumes albeit at approximately 20% lower pricing than 2002 due to the competitive nature of basic wound care products in Canada. Private label sales declined significantly in 2003 due to the loss of several customers and are expected to remain at minimal levels in 2004.

Gross profit increased \$877,347, or 17%, in 2003 to \$6,137,549 from \$5,260,202 in 2002 due principally to the inclusion of the incremental Dumex sales. Overall, gross profit percentages have decreased to 34% from 45% in 2002. This decrease is attributable to the increasingly higher percentage of lower margin Dumex sales as a percentage of total sales coupled with pricing and product cost pressures in certain segments of the business. Overall, Dumex margins improved approximately 1.5% in 2003 versus 2002. Dumex margins in 2003 were negatively impacted by higher China sourced raw material cotton and freight costs, competitive sales pricing and lower fixed overhead absorption as a result of outsourcing products to China versus in-house manufacture. These negative gross profit impacts were offset by the strengthening of the Canadian dollar versus the U.S. dollar resulting in significant cost savings on U.S. dollar denominated inventory purchases.

With respect to the Derma product lines, 2003 versus 2002 gross profit percentages declined 2% in the wound care line due to pricing pressures, were flat in the wound closure fasteners business and declined 8% in the skin care line. The skin care line margins declined due to the adverse impact of lower sales volumes on operational efficiency and fixed overhead absorption.

Operating expenses increased \$1,168,497, or 24%, to \$6,059,516 in 2003 from \$4,891,019 in 2002. The increase is attributable to the inclusion of Dumex operating expenses for all of 2003 versus the August 26, 2002 acquisition date in 2002. Derma total operating expenses were flat in 2003 compared to 2002. Derma warehouse expenses increased 30% in 2003 which was primarily attributable to additional resources required to distribute the Dumex

product line to U.S. customers commencing July 1, 2003. Derma 2003 versus 2002 marketing expenses decreased by 52% as a result of lower printing, promotion and consulting activities, while management devoted additional resources to the reorganization, expansion and upgrade of the sales force. Derma 2003 versus 2002 sales expenses increased 3%. Excluding a 2002 severance expense relating to a former sales executive, sales expenses increased 20% in 2003. Derma 2003 versus 2002 general and administrative expenses increased 2% as a result of higher employee compensation, accounting, insurance and public relations fees, partially offset by integration savings in the regulatory area, along with lower bad debt, bank charge and depreciation expenses.

Dumex 2003 operating expenses met expectations on a local currency basis but were adversely impacted by the strengthening Canadian dollar versus the U.S. dollar. The Canadian dollar appreciated approximately 11% versus the U.S. dollar when comparing the 12 month 2003 versus the last four months of 2002 Canadian dollar versus U.S. dollar average exchange rate. In 2003, Dumex realized approximately \$100,000 in warehouse and customer service costs savings resulting from the mid-year closure of the Atlanta distribution center and the transfer of Dumex's U.S. customer service functions to the Company's St. Louis facility. These 2003 versus 2002 cost savings were offset by increased resources devoted to the sales function to more aggressively promote the Dumex product line in Canada, and increased utility, travel, insurance and accounting costs.

Interest expense, net increased \$24,174 to \$263,253 in 2003 versus \$239,079 in 2002. The increase in 2003 is primarily due to the inclusion of Dumex interest expense for the entire year 2003 of \$104,959 and the write off of deferred financing costs related to the February 28, 2003 termination of the Company's former U.S. line of credit in the amount of \$66,342, partially offset by the decrease attributable to the non-recurrence of an imputed non-cash interest charge of \$135,200 associated with the conversion of the Company's series C and D bonds and accrued interest outstanding in January 2002.

15

Other income, net increased \$276,197 in 2003 to \$207,461 of income from \$68,736 of expense in 2002. The following table highlights the major other (income) expense items for the years ended December 31, 2003 and 2002:

	<u>2003</u>	<u>2002</u>
Gain on sale and/or conversion of slow moving inventory	\$(202,087)	-
Settlement of payroll tax liability	(88,712)	-
Other	83,338	68,736
	<u>                    </u>	<u>                    </u>
Total	<u>\$(207,461)</u>	<u>\$68,736</u>

The Company did not record any tax expense in 2003 or 2002 as net operating loss carryforwards have been available to offset taxable income. At December 31, 2003 the Company has net operating loss carryforwards of approximately \$6,750,000 for federal and state income tax purposes. The federal net operating loss carryforwards begin to expire in 2012-2020 and the state net operating loss carryforwards begin to expire in 2004-2010. The Company also has foreign net operating loss carryforwards of \$157,000 that begin to expire in 2009.

The Company generated net income of \$22,241, or \$0.00 per share (basic) and \$0.00 per share (diluted), in 2003 compared to net income of \$61,368, or \$0.02 per share (basic) and \$0.01 share (diluted), in 2002.

### Liquidity and Capital Resources

In June 2003, the Company closed a private offering of 4,000,000 shares of its common stock at a price of \$0.50 per share. Offering proceeds were used to fund strategic initiatives and for general working capital purposes. From January 2002 through December 31, 2003, 4,000,000 shares of common stock were issued pursuant to the offering and offering proceeds of \$1,879,810, net of \$120,190 in offering expenses, were received of which \$1,126,490 was received in 2003.

As of November 23, 1999 the Company entered into a 4 year agreement to serve as the exclusive distributor in the United States for certain catheter fasteners. The manufacturer of the fasteners has given the Company the required nine months notice of its intention not to renew the agreement in its present form. Accordingly, the Company's rights under the current agreement will terminate on August 23, 2004. The parties are presently engaged in negotiations with a view to executing a new agreement. However, no assurance can be given that these negotiations will prove successful. Annual sales of catheter fasteners under the current agreement aggregate approximately \$750,000.

At December 31, 2003 and December 31, 2002, the Company had cash and cash equivalents of \$439,837 and \$1,496,357, respectively. The \$1,056,520 decrease in cash primarily arose from the investment of \$915,305 in operating activities, principally related to receivables arising from a year-end sales increase and an increase in inventory to take advantage of anticipated market opportunities, together with investing activities of \$200,325 consisting of the purchase of product rights in the amount of \$114,691 and capital expenditures of \$85,634. Funds provided by financing activities were \$77,780 principally relating to proceeds from issuance of stock, net of offering costs, of \$1,126,490, an increase in the Canadian line of credit of \$176,523, partially offset by debt repayments of \$195,810, payoff of the U.S. line of credit of \$1,000,000 and deferred financing costs of \$29,423. Working capital increased \$1,481,967 to \$4,836,968 at December 31, 2003 due principally to increases in accounts receivable arising from strong December 2003 sales and an increase in inventory to support anticipated 2004 business opportunities.

---

The Company renewed its revolving credit facility agreement to fund Dumex's day-to-day operations on December 31, 2003. Maximum potential advances under the agreement at December 31, 2003 were \$1,429,000. Advances outstanding against the credit facility were \$1,361,708 at December 31, 2003, leaving an additional \$67,292 available for borrowing.

The Company has a line of credit agreement with a U.S. lender for a maximum principal amount of \$3,000,000. No funds have been drawn against the line to date. Estimated maximum potential advances under the line at December 31, 2003 were \$1,630,000. Advances will be utilized to fund strategic initiatives and for general working capital purposes.

On January 9, 2004, the Company purchased certain wound care assets and product rights from the Kimberly-Clark Corporation for total consideration of approximately \$2.0 million. The consideration consisted of cash of \$434,000 and a seller financed, non interest bearing promissory note due on or before December 31, 2004 of \$1,566,000. The cash outlay consists of \$300,100 paid at closing and \$133,900 for estimated acquisition related costs to be paid as incurred. The equipment purchased will be transferred and installed in the Company's manufacturing facility in Toronto, Canada in the second quarter 2004. Estimated costs, the majority of which will be capitalized, to complete the transfer, installation and validation of the equipment are \$300,000.

In accordance with the purchase agreement, the Company began to record sales effective January 1, 2004. Kimberly-Clark will manufacture wound care products, for the account of the Company, at its facility through March 31, 2004 to meet current customer demand and to build sufficient inventory to cover the period during which production at the Kimberly-Clark facility is discontinued and the equipment is transferred to the Company's facility in Toronto, Canada. Upon cessation of manufacturing at Kimberly-Clark's facility, the Company will purchase, in accordance with a pre-determined formula, inventory consisting of raw materials and a three to four months supply of

finished goods. The price of this inventory is estimated to be \$750,000.

In January and February, 2004, the Company entered into capital and operating lease obligations totaling \$296,200 for distribution equipment for the Company's Fenton, Missouri distribution facility, expected to come on-line in March 2004, and upgrades to Company-wide telephone and information technology equipment.

On January 30, 2004 the Company entered into a new one year line of credit agreement with its U.S. lender. The maximum principal amount of the line increased to \$4,000,000 from \$3,000,000. Estimated maximum potential advances under the agreement are equal to the lesser of (A) \$4,000,000 or (B) the sum of (i) 80% of eligible receivables (as defined), (ii) 50% of eligible inventory (as defined), (iii) an amount equal to the immediate liquidation value of funds deposited with the U.S. lender in a restricted account as security for any letters of credit extended by the lender on the Company's behalf up to \$1,000,000, less the aggregate of any outstanding letters of credit issued by the lender. All other terms and conditions of the agreement remained unchanged. In connection with entering into the new line of credit agreement, the Company deposited \$1,000,000 of cash in a restricted account with the U.S. lender and the lender issued an irrevocable standby letter of credit on the Company's behalf for the benefit of Kimberly-Clark Corporation in the amount of \$1,566,000.

Estimated maximum potential advances under the new line of credit agreement on the date of signing were \$1,130,000. No funds have been drawn against the line to date. Advances will be utilized for general working capital purposes. The restricted cash of \$1,000,000 together with available cash on hand or available line borrowing capacity will be utilized to pay the \$1,566,000 Kimberly-Clark promissory note due December 31, 2004.

On February 25, 2004, the Company closed a private offering of 2,057,145 shares of its common stock at a price of \$1.05 per share. Offering proceeds will be used to fund strategic initiatives and for general working capital purposes. Offering proceeds of \$1,975,000, net of estimated offering expenses of \$185,000, have been received.

On March 9, 2004 the Company terminated the employment of William M. Goodwin, its Executive Vice President and President of its Dumex Medical Canada Inc. subsidiary. Mr. Goodwin's duties will be assumed by the Company President and Chief Executive Officer, Edward J. Quilty. The Company does not expect that the departure of Mr. Goodwin will have an adverse effect upon its operations or those of its Dumex Medical Canada subsidiary. The Company anticipates taking a charge of approximately \$250,000 in the first quarter, 2004 relative to severance and other costs related to Mr. Goodwin's termination.

17

---

Prospectively, the Company seeks to increase sales and profits by, among other initiatives, integration of the Kimberly-Clark Corporation wound care assets into the Company's operations, increased private label activity with certain major distributors, increased in-house manufacturing of selected products currently purchased from outside manufacturers, increased Dumex product line sales in the U.S. and organic growth of its core product lines in the U.S. and Canada. In 2004, the Company anticipates higher costs arising from the larger, stand-alone Fenton, Missouri distribution center facility, additional resources devoted to sales and marketing to enable the Company to more aggressively promote its products, integration costs related to the Kimberly-Clark Corporation wound care assets acquisition and higher expenses related to upgrading the Company's information technology computer systems and network. The Company will increase inventory levels, as necessary, during the first quarter 2004 in order to support anticipated 2004 business opportunities.

During the remainder of 2004, an additional \$200,000 to \$300,000 is expected to be incurred to upgrade the Company's manufacturing capability.

Among the potential sources of capital the Company expects to utilize to finance its growth plans are anticipated

improved profitability, prudent utilization of available lines of credit, leasing arrangements and the proceeds of its most recently completed common stock private offering. Strategically, the Company's plan is to stay focused on its base business while considering external opportunities to leverage its core capabilities for growth. The Company believes that its available funds from operations, the U.S. and Canadian lines of credit and the capital raised from the private offerings in 2003 and the first quarter of 2004 will be sufficient to meet the Company's capital requirements for the foreseeable future.

The Common Stock of the Company is traded on the OTC Bulletin Board under the symbol DSCI.OB. The Common stock is also traded on the Boston and Pacific Stock Exchanges under the symbol DMS. The Company has paid no cash dividends in respect of its Common Stock and does not intend to pay cash dividends in the near future.

### Additional Financial Information

#### *Forward Looking Statements*

Statements that are not historical facts, including statements about the Company's confidence, strategies, expectations about new or existing products, technologies, opportunities, market demand or acceptance of new or existing products are forward-looking statements that involve risks and uncertainties. These uncertainties include, but are not limited to, product demand and market acceptance risk, impact of competitive products and prices, product development, commercialization or technological delays or difficulties, and trade, legal, social, financial and economic risks.

#### *Critical Accounting Policies*

Estimates and assumptions are required in the determination of sales deductions for trade rebates, discounts and allowances. Significant estimates and assumptions are also required in determining the appropriateness of amortization periods for identifiable intangible assets, the potential impairment of goodwill and the valuation of inventory. Some of these judgments can be subjective and complex, and, consequently, actual results may differ from these estimates. For any individual estimate or assumption made by us, there may also be other reasonable estimates or assumptions. We believe, however, that given current facts and circumstances, it is unlikely that applying any such other reasonable judgment would cause a material adverse effect on our consolidated results of operations, financial position or cash flows for the periods represented in this section. Our most critical accounting policies are described below:

#### *Revenue Recognition and Adjustments to Revenue*

Revenue is recognized when product is shipped and title passes to the customer. When we recognize revenue from the sale of our products, we simultaneously adjust revenue for estimated trade rebates. A trade rebate represents the difference between our invoice price to the wholesaler and the indirect customer's contract price. These rebates are estimated based on historical experience, estimated future trends, estimated customer inventory levels, current contract sales terms with our wholesale and indirect customers and other competitive factors. If the assumptions we used to calculate these rebates do not appropriately reflect future activity, our financial position, results of operations and cash flows could be impacted. We continually monitor the factors that influence these rebates and make adjustments as necessary.

---

### *Goodwill*

At December 31, 2003, the Company's skin care segment had \$1,110,967 of goodwill. The Company tests goodwill for impairment in the fourth quarter of each year or when impairment indicators are present. The process of evaluating the potential impairment of goodwill is highly subjective and requires significant judgments and assumptions in estimating future cash flows to determine the fair value of the reporting unit. These assumptions include future growth rates, discount factors, future tax rates and other factors. The Company's cash flow forecasts are based on assumptions that are consistent with the plans and estimates used to manage the underlying business. In addition, the Company makes certain judgments about allocating shared assets to the balance sheet for this segment. If the expected cash flows are not realized, impairment losses may be recorded in the future.

### *Inventory*

The Company writes down the value of inventory by the estimate of the difference between the cost of the inventory and its net realizable value. The estimate takes into account projected sales of the inventory on hand and the age of the inventory in stock. If actual future demand or market conditions are less favorable than those projected by management, additional inventory write-downs may be required. The provision for the write-down of inventory is recorded in cost of sales.

## **Item 7. Consolidated Financial Statements**

### Index

<u>Description</u>	<u>Page</u>
<u>Report of Independent Auditors</u>	20
<u>Consolidated Balance Sheets</u>	21
<u>Consolidated Statements of Operations</u>	22
<u>Consolidated Statements of Cash Flows</u>	23
<u>Consolidated Statements of Shareholders' Equity</u>	24
<u>Notes to Consolidated Financial Statements</u>	25

Financial Index**Report of Independent Auditors**

To the Shareholders and Board of Directors  
Derma Sciences, Inc.

We have audited the accompanying consolidated balance sheets of Derma Sciences, Inc. as of December 31, 2003 and 2002, and the related consolidated statements of operations, cash flows and shareholders' equity for each of the two years in the period ended December 31, 2003. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Derma Sciences, Inc. at December 31, 2003 and 2002, and the consolidated results of its operations and its cash flows for each of the two years in the period ended December 31, 2003, in conformity with accounting principles generally accepted in the United States.

/s/ ERNST & YOUNG LLP

Philadelphia, Pennsylvania  
February 20, 2004,  
except for Note 21, as to which the  
date is March 9, 2004

20

Financial Index**DERMA SCIENCES, INC.****Consolidated Balance Sheets**

ASSETS	December 31,	
	2003	2002
Current Assets		
Cash and cash equivalents	\$ 439,837	\$ 1,496,35
Accounts receivable, net	2,627,092	1,975,99
Inventories	4,003,258	2,875,75
Prepaid expenses and other current assets	351,962	281,06
Total current assets	7,422,149	6,629,17



Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Property and equipment, net	1,077,688	987,89
Goodwill	1,110,967	1,110,96
Patents and trademarks, net	123,671	140,37
Other assets, net	191,698	220,17
<b>Total Assets</b>	<b>\$ 9,926,173</b>	<b>\$ 9,088,58</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>Current Liabilities</b>		
Line of credit	\$ 1,361,708	\$ 1,962,62
Current maturities of long-term debt	178,720	173,49
Accounts payable	731,438	692,25
Accrued expenses and other current liabilities	313,315	445,79
<b>Total current liabilities</b>	<b>2,585,181</b>	<b>3,274,17</b>
Long-term debt	849,981	845,45
<b>Total Liabilities</b>	<b>3,435,162</b>	<b>4,119,62</b>
<b>Shareholders' Equity</b>		
Common stock, \$.01 par value, 30,000,000 shares authorized; issued and outstanding: 7,462,695 shares in 2003; 4,631,276 shares in 2002	74,627	46,31
Convertible preferred stock, \$.01 par value; 11,750,000 shares authorized; issued and outstanding: 2,284,574 shares in 2003; 2,526,242 shares in 2002 (liquidation preference of \$4,235,233 at December 31, 2003)	22,846	25,26
Additional paid-in capital	16,746,690	15,588,69
Accumulated other comprehensive income (loss)	294,185	(21,73
Accumulated deficit	(10,647,337)	(10,669,57
<b>Total Shareholders' Equity</b>	<b>6,491,011</b>	<b>4,968,95</b>
<b>Total Liabilities and Shareholders' Equity</b>	<b>\$ 9,926,173</b>	<b>\$ 9,088,58</b>

See accompanying notes.

Financial Index

**DERMA SCIENCES, INC.**

**Consolidated Statements of Operations**

	Year ended December 31	
	2003	2002
Net Sales	\$ 17,941,451	\$ 11,749,47
Cost of sales	11,803,902	6,489,27
Gross Profit	6,137,549	5,260,20
Operating expenses	6,059,516	4,891,01

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Interest expense, net	263,253	239,07
Other (income) expense, net	(207,461)	68,73
Total Expenses	6,115,308	5,198,83
Income before provision for income taxes	22,241	61,36
Provision for income taxes	-	-
Net Income	\$ 22,241	\$ 61,36
Income per common share - basic	\$ 0.00	\$ 0.0
Income per common share - diluted	\$ 0.00	\$ 0.0
Shares used in computing income per common share - basic	6,108,290	3,740,30
Shares used in computing income per common share - diluted	10,795,026	6,886,11

See accompanying notes.

22

Financial Index

**DERMA SCIENCES, INC.**

**Consolidated Statements of Cash Flows**

	Year Ended December 31	
	2003	2002
Operating Activities		
Net income	\$ 22,241	\$ 61,36
Adjustments to reconcile net income to net cash (used in) provided by operating activities:		
Depreciation	156,771	97,08
Amortization	88,232	72,24
Deferred financing costs	66,342	120,20
Provision for bad debts and rebates	111,785	25,24
Provision for inventory obsolescence	50,453	55,29
Loss on disposal of property and equipment	2,132	-
Employee stock option expense	57,400	-
Changes in operating assets and liabilities:		
Accounts receivable	(507,346)	164,37
Inventories	(732,986)	566,78
Prepaid expenses and other current assets	(46,784)	(122,57)
Other assets	1,529	(32,90)
Accounts payable	(7,308)	(287,13)
Accrued expenses and other current liabilities	(177,766)	116,82
Net cash (used in) provided by operating activities	(915,305)	836,81
Investing Activities		
Purchase of product rights	(114,691)	-
Purchases of property and equipment	(85,634)	(84,74)
Acquisition of business assets, net of cash acquired	-	(1,047,76)
Net cash used in investing activities	(200,325)	(1,132,50)

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Financing Activities		
Net change in bank line of credit	(823,477)	662,950
Deferred financing costs	(29,423)	(97,790)
Long-term debt repayments	(195,810)	(51,440)
Proceeds from issuance of stock, net of offering costs	1,126,490	753,320
Net cash provided by financing activities	77,780	1,267,020
Effect of exchange rate changes on cash	(18,670)	230
Net (decrease) increase in cash and cash equivalents	(1,056,520)	971,570
Cash and cash equivalents		
Beginning of year	1,496,357	524,780
End of year	\$ 439,837	\$ 1,496,350
Supplemental cash flow information		
Bond conversion reset provision charged to paid-in capital	-	\$45,000
Conversion of bonds payable and accrued interest to preferred stock	-	\$595,200
Common stock and warrants issued for debt conversion/extension	-	\$120,200
Stock options granted in connection with acquisition	-	\$115,000

See accompanying notes.

Financial Index

**DERMA SCIENCES, INC.**

**Consolidated Statements of Shareholders' Equity**

	Common Shares Issued	Preferred Shares Issued	Common Stock	Convertible Preferred Stock	Additional Paid-In Capital	Ac Co In
Balance, December 31, 2001	2,407,109	1,960,009	\$24,071	\$19,600	\$13,987,882	
Net income	-	-	-	-	-	
Foreign currency translation adjustment	-	-	-	-	-	
Comprehensive income - total	-	-	-	-	-	
Issuance of common stock in private placement, net of offering costs of \$46,680	1,600,000	-	16,000	-	737,320	
Conversion of convertible bonds	-	1,190,400	-	11,904	748,496	
Conversion of preferred shares	624,167	(624,167)	6,242	(6,242)	-	
Stock options granted in connection with acquisition and related financing	-	-	-	-	115,000	

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Balance, December 31, 2002	4,631,276	2,526,242	\$46,313	\$25,262	\$15,588,698
Net income	-	-	-	-	-
Foreign currency translation adjustment	-	-	-	-	-
Comprehensive income - total	-	-	-	-	-
Issuance of common stock in private placement, net of offering costs of \$73,510	2,400,000	-	24,000	-	1,102,490
Conversion of preferred shares	241,668	(241,668)	2,416	(2,416)	-
Cashless exercise of common stock warrants	189,751	-	1,898	-	(1,898)
Employee stock option expense	-	-	-	-	57,400
Balance, December 31, 2003	7,462,695	2,284,574	\$74,627	\$22,846	\$16,746,690

See accompanying notes.

24

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

**1. Organization and Summary of Significant Accounting Policies**

Derma Sciences, Inc. and its subsidiaries (the Company) are full line providers of wound care, wound closure-fasteners and skin care products. The Company markets its products principally through independent distributors servicing the long-term care, home health and acute care markets in the United States, Canada and other select international markets. The Company's principal manufacturing and distribution facilities are located in St. Louis, Missouri and Toronto, Canada. The Company also has a manufacturing facility in Nantong, China.

**Summary of Significant Accounting Policies:**

**Principles of Consolidation** The consolidated financial statements include the accounts of Derma Sciences, Inc. and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated.

**Use of Estimates** In conformity with accounting principles generally accepted in the United States, the preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Although these estimates are based on knowledge of current events and actions which may be undertaken in the future, actual results may ultimately differ from these estimates.

**Foreign Currency Translation** Assets and liabilities are translated using the exchange rates in effect at the balance sheet date, while income and expenses are translated using average rates. Translation adjustments are reported as a component of shareholders' equity in accumulated other comprehensive income (loss).

**Cash and Cash Equivalents** The Company considers cash and cash equivalents as amounts on hand, on deposit in financial institutions and highly liquid investments purchased with an original maturity of three months or less.

**Concentration of Credit Risk** Financial instruments that subject the Company to a concentration of credit risk consist principally of cash and cash equivalents and accounts receivable. The Company maintains cash and cash equivalents with various financial institutions. The Company performs periodic evaluations of the relative credit standing of those financial institutions, and the Company's policy is designed to limit exposure to any one institution. The Company's accounts receivable is net of an allowance for doubtful accounts. The Company does not require collateral or other security to support credit sales, but provides an allowance for doubtful accounts based on historical experience and specifically identified risks. Accounts receivable are charged off against the allowance for doubtful accounts when management determines that recovery is unlikely and the company ceases collection efforts.

**Inventories** Inventories consist primarily of raw materials, packaging materials, work in process and finished goods valued at the lower of cost or market. Cost is determined on the basis of the first-in, first-out method.

**Property and Equipment** Property and equipment are stated at cost and are depreciated principally by the straight-line method over the estimated useful lives of the assets ranging from three to ten years. Leasehold improvements are depreciated over the lesser of their useful lives or the remaining lease term.

**Fair Value of Financial Instruments** The carrying value of cash and cash equivalents, accounts receivable, prepaid expenses and other current assets, accounts payable and accrued expenses reported in the consolidated balance sheets equal or approximate fair value due to their short maturities. The fair value of the Company's long-term debt approximates book value as such notes are at market rates currently available to the Company.

**Patents and Trademarks** Patents and trademarks are stated on the basis of cost and are amortized over 12 to 17 years on a straight-line basis.

**Goodwill** Goodwill of \$1,110,967 represents the excess of the purchase price over the fair value of identifiable net assets acquired in the 1998 acquisition of Sunshine Products. This business combination was accounted for as a purchase. The Company adopted Statement of Financial Accounting Standards No. 142 ( SFAS No. 142 ), Goodwill and Other Intangible Assets on January 1, 2002. Goodwill and certain other intangible assets having indefinite lives are no longer amortized to earnings, but instead are subject to periodic (annual) testing for impairment. The Company tests goodwill for impairment using the two-step process prescribed by SFAS No. 142. The first step tests for potential impairment, while the second step measures the amount of impairment, if any. The Company uses a discounted cash flow analysis to complete the first step in this process. The Company conducted the required annual impairment review in the fourth quarter of 2003 and determined that the goodwill carrying value is not impaired.

**Long Lived Assets** In accordance with Statement of Financial Accounting Standards No. 144 ( SFAS 144 ),

Accounting for Impairment or Disposal of Long Lived Assets the Company reviews its long-lived assets whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. If the carrying amount of the asset or group of assets exceeds its net realizable value, the asset will be written down to its fair value.

**Cash Flow Information** Interest paid during 2003 and 2002 amounted to \$170,233 and \$88,567, respectively.

**Stock Based Compensation** SFAS No.123, Accounting for Stock-Based Compensation, as amended by SFAS No. 148, Accounting for Stock-Based Compensation-Transition and Disclosure, provides companies with a choice to follow the provisions of SFAS No. 123 in determination of stock-based compensation expense or to continue with the provisions of APB No. 25, Accounting for Stock Issued to Employees and related interpretations in accounting for stock-compensation plans. The Company has elected to follow the provisions of APB 25. Under APB 25, if the exercise price of the Company's stock options equals or exceeds the market price of the underlying Common Stock on the date of grant, generally no compensation expense is recognized. During 2003, certain executives received common stock options with vesting based on the achievement of certain performance targets. The Company recognized compensation expense of \$57,400 in 2003 related to these options. As of December 31, 2003, there were no unvested performance-based options outstanding.

Pro forma information regarding net income (loss) and earnings (loss) per share is required by SFAS No. 123, which also requires that the information be determined as if the Company has accounted for its stock options granted under the fair value method of that Statement. The fair value for these options was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions for 2003 and 2002: risk-free interest rate of 4.0%, dividend yield of 0%; a volatility factor of the expected market price of the Company's Common Stock of 1.663 and 0.753, respectively; and an expected option life of 5 years.

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including the expected stock price volatility. The Company's stock options have characteristics significantly different from those of traded options. Further, changes in the subjective input assumptions related to the options can materially affect the fair value estimate. Therefore, in management's opinion the existing models do not necessarily provide a reliable single measure of the fair value of the Company's stock options.

For purposes of pro forma disclosures, the estimated fair value of stock options is amortized to expense over the options' vesting period. Therefore, future pro forma compensation expense may be greater as additional options are granted. The Company's pro forma information follows:

---

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

---

	<u>2003</u>	<u>2002</u>
Net income - as reported	\$ 22,241	\$ 61,368
APB 25 compensation	57,400	-

expense		
Pro forma compensation expense	(646,007)	(199,380)
	<hr/>	<hr/>
Pro forma net loss	<u>\$(566,366)</u>	<u>\$(138,012)</u>
Income (loss) per common share - basic		
As reported	\$0.00	\$0.02
Pro forma	\$(0.09)	\$(0.04)
Income (loss) per common share - diluted		
As reported	\$0.00	\$0.01
Pro forma	\$(0.09)	\$(0.04)

The weighted average fair value per share of options granted during 2003 and 2002 was \$0.96 and \$0.39, respectively.

**Income Taxes** The Company accounts for taxes using an asset and liability approach. The asset and liability approach requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the financial reporting and tax basis of assets and liabilities.

**Revenue Recognition** The Company operates in three segments: wound care, wound closure-fasteners and skin care. Sales are recorded when product is shipped and title passes to customers. Gross sales are adjusted for cash discounts, Medicaid rebates and trade rebates to derive net sales. Freight costs to ship product to customers are recorded as a component of cost of sales. Freight costs billed to and reimbursed by customers are recorded as a component of revenue.

**Advertising and Promotion Costs** Advertising and promotion costs are expensed in the year incurred and were \$234,919 and \$260,631 in 2003 and 2002, respectively.

**Net Income per Share** Net income per common share - basic is computed by dividing net income by the weighted average number of common shares outstanding for the period. Net income per common share - diluted reflects the potential dilution of earnings by including other common stock equivalents, including stock options, warrants, convertible preferred stock and convertible bonds in the weighted average number of common shares outstanding for a period, if dilutive.

**Reclassifications** Certain reclassifications have been made to prior year amounts reported to conform with the 2003 presentation.

## 2. Dumex Medical Inc. Acquisition

On August 26, 2002, the Company acquired substantially all the assets of Dumex Medical Inc., a leading manufacturer and distributor of wound care and related medical devices to the Canadian market. The acquisition was effected by the Company's wholly owned Canadian subsidiary, Dumex Medical Canada Inc. The results of operations of Dumex Medical Canada Inc. have been included in the Company's consolidated financial statements since the

acquisition date.

The acquisition was accounted for as a purchase and the acquisition cost of \$3,976,425 was allocated to assets and liabilities based upon estimates of their fair values. Assets acquired totaled \$3,976,425 and liabilities were \$2,888,882. Cash payments of \$1,060,543 and stock options valued at \$27,000 were also issued as part of the purchase consideration. The following table summarizes the estimated fair values of the assets and liabilities at the date of acquisition:

27

---

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

---

	Assets Acquired -----	
Cash	\$ 12,781	
Receivables	1,268,983	
Inventory	1,732,853	
Property and equipment	842,296	
Other assets	119,512	
Total assets acquired		\$3,976,425

	Consideration Paid -----	
Senior debt	\$2,397,893	
Other liabilities	490,989	
Total liabilities and debt		\$2,888,882
Cash payments		1,060,543
Stock options granted		27,000
Total consideration paid		\$3,976,425

The unaudited pro forma information below presents results of operations as if the acquisition had occurred on January 1, 2002. The pro forma information is based on historical results and is not necessarily indicative of the operations of the combined entity had the acquisition occurred on January 1, 2002, nor is it necessarily indicative of future results.

	Year Ended December 31, 2002 -----
Net sales	\$17,480,000
Net loss	\$(1,100,000)
Loss per common share - basic and diluted	\$(0.29)



The Dumex Medical Inc. operating results included in the foregoing condensed operating results for the year ended December 31, 2002 have been translated at the average exchange rate of 1.5706 Canadian dollars to 1 U.S. dollar.

---

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

---

**3. Accounts Receivable**

Accounts receivable include the following:

	December 31,	
	2003	2002
	-----	-----
Trade accounts receivable	\$2,802,985	\$1,943,674
Less: Allowance for doubtful accounts	(35,785)	(40,000)
Allowance for trade rebates	(212,000)	(96,000)
	-----	-----
Net trade receivables	2,555,200	1,807,674
Other receivables	71,892	168,319
	-----	-----
Total receivables	\$2,627,092	\$1,975,993
	=====	=====

The allowance for trade rebates reflects estimated rebates embedded in outstanding trade receivables. Other receivables at December 31, 2003 include \$34,709 related to the sale of the Dumex Medical Canada Inc. narcotics product line that was sold in December 2003. Other receivables at December 31, 2002 include \$133,065 related to a contract settlement fee recorded in connection with the Dumex Medical Inc. acquisition that was received in January 2003.

**4. Inventories**

Inventories include the following:

	December 31,	
	2003	2002
	-----	-----
Finished goods	\$2,814,651	\$2,111,546
Work in process	172,536	91,788
Packaging materials	307,635	287,903
Raw materials	708,436	384,518
	-----	-----

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Total inventory	\$4,003,258	\$2,875,755
	=====	=====

**5. Property and Equipment**

Property and equipment include the following:

	December 31,	
	2003	2002
	----	----
Machinery and equipment	\$1,277,352	\$1,043,383
Furniture and fixtures	183,967	165,858
Leasehold improvements	49,541	40,714
	-----	-----
Gross property and equipment	1,510,860	1,249,955
Less: accumulated depreciation	(433,172)	(262,064)
	-----	-----
Net property and equipment	\$1,077,688	\$ 987,891
	=====	=====

29

---

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

---

**6. Patents and Trademarks**

Patents and trademarks include the following:

	December 31,	
	2003	2002
	----	----
Patents and trademarks	\$ 444,067	\$ 444,067
Less: accumulated amortization	(320,396)	(303,689)
	-----	-----
Patents and trademarks, net	\$ 123,671	\$ 140,378
	=====	=====

At December 31,2003, the expected amortization of patents and trademarks is \$16,707 per year in 2004 through 2008. The weighted average remaining useful life of these intangibles is 7.4 years.

**7. Other Assets**

Other assets include the following:

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

	December 31,	
	2003	2002
	-----	-----
Deferred financing costs, net	\$ 77,415	\$ 162,314
Deposits	69,834	57,863
Other	44,449	-
	-----	-----
Total other assets	\$ 191,698	\$ 220,177
	=====	=====

**8. Short-Term Borrowings**

Short-term borrowings include the following:

	December 31,	
	2003	2002
	-----	-----
U.S. line of credit	-	\$1,000,000
Canadian line of credit	\$1,361,708	962,627
	-----	-----
Total short-term borrowings	\$1,361,708	\$1,962,627
	=====	=====

**U.S. Line of Credit**

In March, 2003 the Company entered into a one year line of credit agreement (subject to annual renewal) with a U.S. lender (the Agreement) for a maximum principal amount of \$2,000,000. On December 24, 2003, the Company entered into a new one year line of credit agreement with its U.S. lender for a maximum principal amount of \$3,000,000. No funds have been drawn against the line to date. Advances will be utilized to fund strategic initiatives and for general working capital purposes. The Company terminated its prior U.S. line of credit on February 28, 2003 by repaying the \$1,000,000 outstanding indebtedness and paying a \$50,000 early termination fee. In addition, the Company charged \$66,342 to interest expense for deferred financing costs associated with the prior U.S. line of credit.

The Company may request advances under the Agreement up to the value of 80% of eligible U.S. receivables (as defined) and 50% of eligible U.S. inventory (as defined), excluding work-in-process inventory. Interest on outstanding advances is payable monthly in arrears at the one month LIBOR rate (as published in The Wall Street Journal), plus 3.0%, or 4.1% on December 31, 2003. In addition, the Company will pay an annual line fee of \$30,000. This line fee and any one-time lender or legal costs associated with securing the line of credit will be deferred and amortized to interest expense over the line term of one year.

Outstanding advances are secured by all tangible and intangible assets of the Company's U.S. operations. Over the term of the Agreement, the Company has agreed to maintain its fixed charge ratio (as defined) at not less than 1.25:1.0 as measured quarterly on a twelve month trailing basis. Additional covenants governing permitted indebtedness, changes in entity status, purchase of securities and protection of collateral are included in the Agreement.

### **Canadian Line of Credit**

On December 30, 2003, the Company renewed its revolving credit facility agreement (the Dumex Agreement) for a maximum principal amount of \$1,700,000 with a Canadian bank. The renewed credit facility expires on December 31, 2004. The Company's wholly owned Canadian subsidiary, Dumex Medical Canada Inc., may request advances under the Dumex Agreement up to the value of seventy-five percent (75%) of its eligible receivables (as defined) and fifty percent (50%) of eligible inventory (as defined) up to a maximum of \$730,000. Interest on outstanding advances is payable monthly at the prime rate (as defined) plus 1.0%, or 5.5% for advances outstanding at December 31, 2003. Outstanding advances are secured by all tangible and intangible assets of Dumex Medical Canada Inc. In addition, the Canadian bank has a second lien security interest in the assets of the Company's U.S. operations. The Company has also guaranteed payment of amounts due under the Dumex Agreement.

Over the term of the Dumex Agreement, the Company has agreed to comply with a number of financial covenants governing minimum working capital, current ratios, tangible net worth, interest coverage, total indebtedness to tangible net worth and total indebtedness to adjusted pre-tax earnings. These covenants are measured at the end of each month. Additional covenants governing permitted indebtedness, liens, payments of dividends and protection of collateral are included in the Dumex Agreement. In the event of a margin deficiency (as defined) or covenant violation, the Company is required to advance up to an additional \$385,000 of working capital to Dumex Medical Canada Inc. in order to correct the deficiency. This additional working capital may be repaid to the Company 45 days after the margin deficiency or covenant violation has been cured upon the condition that such repayment not result in a margin deficiency, covenant violation or any other event of default.

As security for indebtedness of the Company's subsidiary, Dumex Medical Canada Inc., the Company has accorded a Canadian bank its guarantee of payment together with a second lien security interest in the Company's assets located in the U.S. In connection with the Dumex Agreement and in return for a standby letter of credit in the amount of \$200,000 against the new line of credit, the Canadian bank has agreed not to exercise its rights under its second lien security interest and guarantee against the Company's U.S. assets without the U.S. lender's approval. The standby letter of credit serves to reduce the Company's potential borrowing capacity under the Agreement by \$200,000.

## **9. Convertible Bonds**

Effective January 7, 2002, bondholders of all the Company's issued and outstanding series C and D convertible bonds converted the entirety of the \$475,000 principal and \$120,200 accrued interest into units at a rate of one unit for each \$0.50 of principal and interest converted. Each unit consists of one share of series C or series D preferred stock and one and one tenth warrants to purchase one share of common stock at a per share exercise price of \$0.57 (Series F Warrants). Each share of preferred stock is convertible into common stock on a one-for-one basis. Principal and accrued interest under the bonds totaling \$595,200 were converted into 1,190,400 shares of convertible preferred stock and 1,309,441 series F warrants.

In connection with the conversion, the Company recognized an imputed non-cash interest charge of \$165,200. A charge of \$45,000 was taken to account for the value of the reset concession granted to the bondholders. This charge

was amortized over the eighteen-month term of a reset concession. A charge of \$120,200 was taken immediately in 2002 to account for the conversion terms associated with the accrued interest.

---

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

---

**10. Accrued Expenses and Other Current Liabilities**

Accrued expenses and other current liabilities include the following:

	December 31,	
	2003	2002
	----	----
Accrued compensation and related taxes	\$ 105,783	\$ 233,093
Accrued sales, goods and services taxes	154,974	59,217
Other	52,558	153,481
	-----	-----
Total accrued expenses and other current liabilities	\$ 313,315	\$ 445,791
	=====	=====

**11. Long-Term Debt**

Long-term debt includes the following:

	December 31,	
	2003	2002
	----	----
Canadian term loan	\$1,025,839	\$ 987,576
Capital lease obligations	2,862	31,372
	-----	-----
Total debt	1,028,701	1,018,948
Less: current maturities	178,720	173,493
	-----	-----
Long-term debt	\$ 849,981	\$ 845,455
	=====	=====

In connection with the acquisition of substantially all the assets of Dumex Medical Inc., the Company entered into a five-year term loan agreement with a Canadian Bank. The loan is repayable in monthly payments consisting of principal and interest. Interest on the outstanding principal balance is payable monthly at the bank's prime rate (as defined) plus 1.25%, or 5.75% at December 31, 2003. The term loan is secured by all tangible and intangible assets of Dumex Medical Canada Inc. and subject to the same financial covenants applicable to the operating line of credit (See Note 8).

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

The Company has commitments under a capital lease for certain manufacturing equipment. Payments consisting of principal and accrued interest at an annual rate of 10.75% are made monthly. The lease expires in August 2004.

The following are the term loan and capital lease maturities for the next 4 years:

	Term Loan -----	Capital Lease -----	Total -----
2004	\$ 175,858	\$2,862	\$ 178,720
2005	188,199	-	188,199
2006	212,881	-	212,881
2007	448,901	-	448,901
	-----	-----	-----
	\$1,025,839	\$2,862	\$1,028,701
	=====	=====	=====

32

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

During the period January 1, 2004 through February 20, 2004, the Company entered into two capital leases with total lease commitments of \$215,600. The Company entered into a 36 month computer equipment and a 60 month distribution center related equipment lease with lease commitments of \$50,600 and \$165,000, respectively. The Company also entered into two operating leases with total lease commitments of \$80,600 for telephone system, computer networking and office equipment.

**12. Shareholders Equity**

**Preferred Stock**

There are 150,003 shares of series A convertible preferred stock outstanding. The series A preferred stock is convertible into common stock on a one-for-one basis, bears no dividend, maintains a liquidation preference of \$4.00 per share, votes as a class on matters affecting the series A preferred stock and maintains voting rights identical to the common stock on all other matters.

There are 444,170 shares of series B convertible preferred stock outstanding. The series B preferred stock is convertible into common stock on a one-for-one basis, bears no dividend, maintains a liquidation preference of \$6.00 per share, votes as a class on matters affecting the series B preferred stock and maintains voting rights identical to the common stock on all other matters.

There are 619,055 shares of series C convertible preferred stock outstanding. The series C preferred stock is convertible into common stock on a one-for-one basis, bears no dividend, maintains a liquidation preference averaging \$0.70 per share, votes as a class on matters affecting the series C preferred stock and maintains voting rights identical to the common stock on all other matters.

There are 1,071,346 shares of series D convertible preferred stock outstanding. The series D preferred stock is convertible into common stock on a one-for-one basis, bears no dividend, maintains a liquidation preference averaging \$0.50 per share, votes as a class on matters affecting the series D preferred stock and maintains voting rights identical to the common stock on all other matters.

### Stock Purchase Warrants

At December 31, 2003, the Company had warrants outstanding to purchase the Company's common stock as outlined below:

Series	Number of Warrants	Exercise Price	Expiration Date
-----	-----	-----	-----
E	1,870,007	\$0.85	July 18, 2005
F	1,309,441	\$0.57	January 6, 2007

The Company's 666,673 series B warrants with an exercise price of \$6.75 per share expired on June 15, 2002. In connection with the conversion of the Company series C and D convertible bonds on January 2, 2002, 1,309,441 series F warrants were issued. In July 2003 there was a cashless exercise of 330,002 series E warrants into 189,751 shares of common stock.

### Other Equity Transactions

In June 2003, the Company closed a private offering of 4,000,000 shares of its common stock at a price of \$0.50 per share initiated in January 2002. Total offering proceeds of \$1,879,810, net of \$120,190 in offering expenses, were used to fund strategic initiatives and for general working capital purposes.

In July 2003, a total of 241,668 shares of series B, C and D preferred stock were converted into 241,668 shares of common stock.

33

In May 2002, a total of 624,167 shares of series A, B and C preferred stock were converted into 624,167 shares of common stock.

### Financial Index

### DERMA SCIENCES, INC.

### Notes To Consolidated Financial Statements

### Shares Reserved for Future Issuance

At December 31, 2003, the Company has reserved the following shares of common stock for future issuance:

Convertible preferred shares (series A - D)	2,284,574
Common stock options outstanding	3,676,155
Common stock options available for grant	604,500
Common stock warrants (series E - F)	3,179,448

Total common stock shares reserved

9,744,677

**13. Operating Segments**

The Company consists of three operating segments: wound care, wound closure-fasteners and skin care. Products in the wound care segment consist of basic and advanced dressings, ointments and sprays designed to treat wounds. Wound closure-fasteners products include wound closure strips, nasal tube fasteners, a variety of catheter fasteners and net dressings. The skin care segment consists of bath sponges, antibacterial skin cleansers, hair and body soaps, lotions and moisturizers designed to enable customers to implement and maintain successful skin care / hygiene programs. Dumex Medical Canada Inc.'s operating results have been included in the wound care segment for all of 2003 and in 2002 since the acquisition date of August 26, 2002.

Products in all three operating segments are marketed to long-term care facilities, hospitals, physicians, clinics, home health care agencies and other healthcare institutions. The manufacture of advanced wound care and wound closure-fastener products is primarily outsourced. Basic wound care and skin care products are manufactured in-house with the exception of the bath sponge line. Internally, the segments are managed at the gross profit level. The aggregation or allocation of other costs by segment is not practical.

Segment sales and gross profit for 2003 and 2002 are as follows:

	Year Ended December 31, 2003				
	Wound Care	Wound Closure- Fasteners	Skin Care	Other Costs	Total Company
Net sales	\$12,873,602	\$3,005,517	\$2,062,332	-	\$17,941,451
Gross profit	4,150,237	1,467,747	519,565	-	6,137,549
Total expenses	-	-	-	\$(6,115,308)	(6,115,308)
Net income					\$ 22,241
Net long-lived assets	\$ 992,628	-	\$1,328,507	\$ 26,123	\$ 2,347,258

Financial Index**DERMA SCIENCES, INC.**

## Notes To Consolidated Financial Statements

Year Ended December 31, 2002



Edgar Filing: DERMA SCIENCES INC - Form 10KSB

	Wound Care	Wound Closure- Fasteners	Skin Care	Other Costs	Total Company
	-----	-----	-----	-----	-----
Net sales	\$ 6,007,456	\$3,157,218	\$2,584,798	-	\$11,749,47
Gross profit	2,815,534	1,579,807	864,861	-	5,260,20
Total expenses	-	-	-	\$ (5,198,834)	(5,198,83
Net income					\$ 61,36
Net long-lived assets	\$ 946,321	-	\$1,250,536	\$ 42,379	\$ 2,239,23

Long-lived assets consist of property and equipment, patents and trademarks and goodwill. Wound care long-lived assets consist principally of Dumex Medical Canada Inc. property and equipment and patents and trademarks. Wound closure and fastener products are for the most part outsourced and accordingly are not supported internally by long-lived assets. Skin care long-lived assets consist of goodwill associated with the acquisition of Sunshine Products, Inc. and property and equipment associated therewith.

A geographical breakdown of the Company's sales, gross profit and long-lived assets is outlined below:

	United States	Canada	Other	Total
	-----	-----	-----	-----
2003				
Net sales	\$9,163,379	\$8,004,926	\$773,146	\$17,941,451
Gross profit	\$4,340,601	\$1,526,348	\$270,600	\$ 6,137,549
Net long-lived assets	\$1,531,415	\$ 757,321	\$ 58,522	\$ 2,347,258
2002				
Net sales	\$8,799,412	\$2,274,516	\$675,544	\$11,749,472
Gross profit	\$4,615,202	\$ 410,000	\$235,000	\$ 5,260,202
Net long-lived assets	\$1,439,254	\$ 757,159	\$ 42,823	\$ 2,239,236

Other sales and gross profit relate principally to wound closure-fastener sales in Europe. Other long-lived assets relate to the Company's manufacturing facility in China.

#### 14. Income Taxes

Income before income taxes consists of the following components:

2003	2002
----	----

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Domestic	\$ (3,620)	\$ 243,582
Foreign	25,861	(182,214)
	-----	-----
Total income before income taxes	\$ 22,241	\$ 61,368
	=====	=====

35

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

Significant components of the Company's deferred tax assets and liabilities are as follows:

	December 31,	
	2003	2002
	----	----
Deferred tax liabilities:		
Prepaid insurance	\$ (12,326)	\$ (10,531)
Patent amortization	(44,755)	(51,537)
Deferred financing costs	(5,267)	(26,930)
	-----	-----
Total deferred tax liabilities	(62,348)	(88,998)
Deferred tax assets:		
Net operating loss carryforwards - U.S.	2,741,346	2,849,013
Net operating loss foreign	53,296	61,953
Depreciation	60,418	80,481
Amortization of intangibles	85,881	94,759
Accrued expenses	159,007	148,931
Allowance for doubtful accounts	12,178	16,237
Other	23,301	16,814
	-----	-----
Gross deferred tax assets	3,135,427	3,268,188
Valuation allowance	(3,073,079)	(3,179,190)
	-----	-----
Total deferred tax assets	62,348	88,998
	-----	-----
Net deferred tax assets	\$ -	\$ -
	=====	=====

The majority of the valuation allowance relates to net operating loss carryforwards for which realization is not assured.

The reconciliation of income tax computed at the U.S. federal statutory tax rates to income tax expense is:

	December 31,	
	2003	2002
	----	----
Tax expense at U.S. statutory rates	\$ 7,562	\$ 21,596
Differential in foreign taxes	(8,793)	61,953
Use of net operating loss carryforwards	(67,529)	(93,715)

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Nondeductible expenses	68,760	10,166
	-----	-----
Provision for income taxes	\$ -	\$ -
	=====	=====

At December 31, 2003, the Company has net operating loss carryforwards of approximately \$6,750,000 for federal income tax purposes that begin to expire in years 2012 through 2020. For state income tax purposes, the Company has net operating loss carryforwards of approximately \$6,750,000 that expire in years 2004 through 2010. As of December 31, 2003, the Company has foreign net operating loss carryforwards of approximately \$157,000 which begin to expire in 2009. The timing in which the Company can utilize its net operating loss carryforwards in any year or in total may be limited under the Internal Revenue Code section 382 regarding changes in ownership of corporations.

## 15. Operating Leases

The Company has operating lease agreements for its facilities and equipment expiring in various years through 2009. Expense under these agreements amounted to \$636,298 and \$399,941 in 2003 and 2002, respectively. Minimum future rental payments under non-cancelable operating leases as of December 31, 2003 are:

36

---

Financial Index

## DERMA SCIENCES, INC.

### Notes To Consolidated Financial Statements

---

Year Ending December 31, -----	Minimum Future Payments -----
2004	\$ 623,949
2005	633,593
2006	672,313
2007	496,730
2008	278,066
Thereafter	45,118
	-----
Total minimum future rental payments	\$2,749,769
	=====

## 16. Stock Options

The Company has a stock option plan under which options to purchase a maximum of 1,300,000 shares of common stock may be issued. The plan permits the granting of both incentive stock options and nonqualified stock options to employees and directors of the Company and certain outside consultants and advisors to the Company. The option exercise price may not be less than the fair market value of the stock on the date of the grant of the option. The duration of each option may not exceed 10 years from the date of grant. Options under the plan to purchase 671,000 shares of common stock were granted to officers, directors, agents and employees in 2003 with exercise prices ranging from \$0.90 to \$1.70 per share. As of December 31, 2003, options to purchase 695,500 shares of the Company s

common stock were issued and outstanding under the plan. No options granted under the plan have been exercised.

The Company has previously granted nonqualified stock options to officers, directors, agents and employees outside of the stock option plan ( non-plan options ). Non-plan options to purchase 221,740 and 1,698,000 shares of common stock were granted to officers, directors, agents and employees in 2003 and 2002, respectively, with exercise prices ranging from \$0.37 to \$1.70 per share. All non-plan options were granted at the fair market value at the date of grant. As of December 31, 2003, non-plan options to purchase 2,980,655 shares of the Company s common stock were issued and outstanding.

A summary of the Company s stock option activity and related information for the years ended December 31, 2003 and 2002 follows:

	2003		2002	
	Options	Weighted Average Exercise Price	Options	Weighted Average Exercise Price
	-----	-----	-----	-----
Outstanding - beginning of year	2,787,915	\$1.11	1,273,435	\$1.97
Granted	946,000	\$1.01	1,698,000	\$0.55
Forfeited	(57,760)	\$0.57	(183,520)	\$2.06
	-----		-----	
Outstanding - end of year	3,676,155	\$1.09	2,787,915	\$1.11
	=====		=====	
Exercisable at end of year	2,501,705	\$1.22	1,352,415	\$1.71
	=====	=====	=====	=====

Exercise prices for options outstanding December 31, 2003 ranged from \$0.37 to \$12.50. The weighted average remaining contractual life of options outstanding at December 31, 2003 was 7.6 years.

---

Financial Index

**DERMA SCIENCES, INC.**

Notes To Consolidated Financial Statements

---

**17. Related Party Transactions**

The Company has a consulting agreement with its founder, former president and former director. In 2003 and 2002 compensation and reimbursed expenses under this agreement were \$34,167 and \$56,742, respectively.

The Company purchases marketing services from a firm owned by the son of a director. Total expenses for services rendered in 2003 and 2002 were \$16,832 and \$54,371, respectively.

A director of the Company is a general partner in the firm that owned \$475,000 of convertible bonds which were converted into common stock in January 2002. This firm also holds a significant equity ownership in the Company.

## **18. Retirement Benefits**

The Company maintains a profit sharing/401(k) plan for eligible full-time U.S. employees. Participants may contribute up to 12% of their salary to the plan, subject to IRS limitations. The Company makes a matching contribution of 50% on the first 6% of each participant's annual earnings contributed to the plan. Company contributions to the plan for the years ended December 31, 2003 and 2002 were \$31,437 and \$35,723, respectively.

## **19. Distribution Agreement**

As of November 23, 1999 the Company entered into a 4 year agreement to serve as the exclusive distributor in the United States for certain catheter fasteners. The manufacturer of the fasteners has given the Company the required nine months notice of its intention not to renew the agreement in its present form. Accordingly, the Company's rights under the current agreement will terminate on August 23, 2004. The parties are presently engaged in negotiations with a view to executing a new agreement. However, no assurance can be given that these negotiations will prove successful. Annual sales of catheter fasteners under the current agreement aggregate approximately \$750,000.

## **20. Acquisition of Kimberly-Clark Corporation's Wound Care Assets and Related Increase in U.S. Line of Credit**

On January 9, 2004, the Company purchased substantially all of Kimberly-Clark Corporation's wound care product line. Kimberly-Clark Corporation's annual sales relative to this product line approximated \$2.0 million. The assets acquired consist of manufacturing equipment, product rights and other intangibles. The purchase price for the assets was approximately \$2.0 million. The purchase price was (or will be) paid as follows: (1) \$ 300,100 paid at closing; (2) \$1,566,000 via a seller financed promissory note due December 31, 2004, without interest; and (3) \$133,900 cash to be paid as incurred for estimated transaction costs. The purchase price has been preliminarily allocated to equipment in the amount of \$1,600,000 and intangible assets in the amount of \$400,000 based upon these assets' estimated fair market values.

In accordance with the purchase agreement, the Company began to record sales effective January 9, 2004. Kimberly-Clark will manufacture wound care products, for the account of the Company, at its facility through March 31, 2004 to meet current customer demand and to build sufficient inventory to cover the period during which production at the Kimberly-Clark facility is discontinued and the equipment is transferred to the Company's facility in Toronto, Canada. Upon cessation of manufacturing at Kimberly-Clark's facility, the Company will purchase, in accordance with a pre-determined formula, inventory consisting of raw materials and a three to four months supply of finished goods. The price of this inventory is estimated to be \$750,000. Cash on hand or draws against available credit lines will be used to pay for this inventory.

The Company expects that it will take three months from the date of cessation of manufacturing at Kimberly-Clark to transfer, install and validate the equipment and commence manufacturing in Toronto, Canada. The cost to complete the transfer is estimated at \$300,000. The majority of this cost is expected to be capitalized.

On January 30, 2004 the Company entered into a new one year line of credit agreement with its U.S. lender. The maximum principal amount of the line increased to \$4,000,000 from \$3,000,000. Estimated maximum potential advances under the agreement are equal to the lesser of (A) \$4,000,000 or (B) the sum of (i) 80% of eligible receivables (as defined), (ii) 50% of eligible inventory (as defined), (iii) an amount equal to the immediate liquidation value of funds deposited with the U.S. lender in a restricted account as security for any letters of credit extended by the lender on the Company's behalf up to \$1,000,000, less the aggregate of any outstanding letters of credit issued by the lender. All other terms and conditions of the agreement remained unchanged. In connection with entering into the new line of credit agreement, the Company deposited \$1,000,000 of cash in a restricted account with the U.S. lender and the lender issued an irrevocable standby letter of credit on the Company's behalf for the benefit of Kimberly-Clark Corporation in the amount of \$1,566,000.

## **21. Subsequent Events**

### Common Stock Private Offering

On February 25, 2004, the Company closed a private offering of 2,057,145 shares of its common stock at a price of \$1.05 per share. Offering proceeds of \$1,975,000, net of \$185,000 in estimated offering expenses, will be used to fund strategic initiatives and for general working capital purposes.

### Termination of William M. Goodwin Employment

On March 9, 2004 the Company terminated the employment of William M. Goodwin, its Executive Vice President and President of its Dumex Medical Canada Inc. subsidiary. Mr. Goodwin's duties will be assumed by the Company President and Chief Executive Officer, Edward J. Quilty. The Company does not expect that the departure of Mr. Goodwin will have an adverse effect upon its operations or those of its Dumex Medical Canada subsidiary. The Company anticipates taking a charge of approximately \$250,000 in the first quarter, 2004 relative to severance and other costs related to Mr. Goodwin's termination.

## **Item 8A. Controls and Procedures**

### Evaluation of Disclosure Controls and Procedures

The Company maintains controls and procedures designed to ensure that information required to be disclosed in the reports that the Company files or submits under the Securities Exchange Act of 1934 are recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC. Based upon an evaluation of these controls and procedures performed within 90 days of the filing date of this report, the Chief Executive Officer and Chief Financial Officer of the Company concluded that the Company's disclosure controls and procedures were adequate.

### Changes in Internal Controls

The Company made no significant changes in its internal controls or in other factors that could significantly affect these controls subsequent to the date of the evaluation of these controls by the Chief Executive Officer and Chief Financial Officer.

### Part III

#### Item 9. Directors, Executive Officers, Promoters and Control Persons; Compliance with Section 16(a) of the Exchange Act

##### Directors and Executive Officers

The directors and executive officers of the Company are:

<u>Name</u>	<u>Age</u>	<u>Position held with the Company</u>
Edward J. Quilty (1)	53	Chairman, President and Chief Executive Officer
John E. Yetter, CPA	51	Vice President and Chief Financial Officer
Robert C. Cole	51	Vice President - Sales & Marketing
Srini Conjeevaram (1)(2)(3)	45	Director
Stephen T. Wills, CPA, MST (1)(2)(3)	47	Director
James T. O'Brien (2)	65	Director
C. Richard Stafford, Esq. (2)(3)	68	Director
Richard J. Keim (2)(3)	68	Director
William Goodwin (4)	44	Executive Vice President - President Dumex Medical Canada Inc.

(1) Member of the Nominating Committee.

(2) Member of the Compensation Committee.

(3) Member of the Audit Committee.

(4) Effective March 9, 2004, Mr. Goodwin's employment with the Company and its Canadian subsidiary was terminated.

##### Information Relative to Directors and Executive Officers

**Edward J. Quilty** has served as Chief Executive Officer of the Company since November, 1996, Chairman of the Board since May, 1996 and as a director of the Company since March, 1996. Mr. Quilty was the Chairman of the Board of Palatin Technologies, Inc., a publicly traded biopharmaceutical company specializing in peptide drug design for diagnostic and therapeutic agents from November, 1995 until May, 2000. During the period November, 1996 through May, 2000 Mr. Quilty held the Chief Executive Officer positions at both the Company and Palatin Technologies, Inc. From July, 1994 through November, 1995, he was President and Chief Executive Officer of MedChem Products, Inc., a publicly traded developer and manufacturer of specialty medical products which was acquired by C. R. Bard in November, 1995. From March, 1992 through July, 1994 Mr. Quilty served as President and Chief Executive Officer of Life Medical Sciences, Inc., a publicly traded developer and manufacturer of specialty medical products including wound healing agents. The assets of Life Medical Sciences were purchased by MedChem Products, Inc. During the period January, 1987 through September, 1991 Mr. Quilty served as Vice President - Sales

and Marketing and later as Executive Vice President with McGaw Laboratories, a pharmaceutical and medical device company. Previously, he served from 1974 in a variety of sales, marketing and management positions with Baxter/American Hospital Supply Corporation. Mr. Quilty has over 25 years of experience in the healthcare industry primarily in strategic planning, management and sales and marketing. Mr. Quilty is director of the MedTech Group, a privately held medical products company. He earned a Bachelor of Science degree from Southwest Missouri State University, Springfield, Missouri in 1973 and a Master of Business Administration degree from Ohio University, Athens, Ohio in 1987.

**John E. Yetter, CPA** has served as Vice President and Chief Financial Officer of the Company since August, 2000. Prior to joining the Company, Mr. Yetter held a variety of senior financial positions with Bristol-Myers Squibb. Before his association with Bristol-Myers, he held several supervisory financial positions with Cooper Industries, Inc., Price Waterhouse and Hulse Manufacturing Company. Mr. Yetter is a member of the American Institute of Certified Public Accountants and the New York Society of Certified Public Accountants. He earned a Bachelor of Science in Accounting, magna cum laude, from Boston College School of Management, Boston, Massachusetts in 1975.

40

---

**William M. Goodwin** has served as Executive Vice President of the Company and President of the Company's subsidiary, Dumex Medical Canada Inc., since August, 2002. Effective March 9, 2004, Mr. Goodwin's employment with the Company and its Canadian subsidiary was terminated. Mr. Goodwin is the founder and former President of Dumex Medical Inc. In 1998, Mr. Goodwin, as a member of the Team Canada Mission, accompanied the Canadian Prime Minister and Provincial Premiers on trade missions to Mexico and South America. He served two years on the Executive Committee, a worldwide association of corporate Presidents organized to develop and promote business excellence. Mr. Goodwin has over 25 years experience in the medical products industry. He received a certificate in marketing from Ryerson University, Toronto, Ontario.

**Robert C. Cole** has served as the Company's Vice President - Sales and Marketing since January, 2003. Prior to joining the Company, Mr. Cole held a variety of executive sales positions with B. Braun Medical and predecessor firms beginning in 1974, most recently as Vice President, Sales, Eastern Zone. Mr. Cole earned his Bachelor of Science degree in Biology, cum laude, from St. Vincent's College, Latrobe, Pennsylvania, in 1974.

**Srini Conjeevaram** has served as director of the Company since May, 1998. Mr. Conjeevaram has been the General Partner and Chief Financial Officer of Galen Associates, a healthcare venture capital firm, since January, 1991. Prior to his affiliation with Galen Associates, he was an Associate in Corporate Finance at Smith Barney from July, 1989 to December, 1990 and a Senior Project Engineer for General Motors Corporation from April, 1982 to July, 1987. Mr. Conjeevaram serves as a director of Halsey Drug Company, Inc., a publicly traded company, and ONI Incorporated. He earned a Bachelor of Science degree in Mechanical Engineering from Madras University, Madras, India, a Master of Science degree in Mechanical Engineering from Stanford University, Stanford, California, and a Master of Business Administration in Finance from Indiana University, Bloomington, Indiana.

**Stephen T. Wills, CPA, MST** has served as a director of the Company since May, 2000. He also served as Chief Financial Officer of the Company from July, 1997 and Vice President from November, 1997 until his resignation from these positions in July, 2000. Mr. Wills currently serves as Vice President and Chief Financial Officer of Palatin Technologies, Inc., a publicly traded biopharmaceutical company. Mr. Wills is a member of the American Institute of Certified Public Accountants, New Jersey Society of Certified Public Accountants and Pennsylvania Institute of Certified Public Accountants. He earned a Bachelor of Science degree in Accounting from West Chester University, West Chester, Pennsylvania in 1979 and a Master of Science in Taxation from Temple University, Philadelphia, Pennsylvania in 1994.

**James T. O'Brien** has served as a director of the Company since May, 2001. He currently serves as the President



and Chief Executive Officer of O'Brien Marketing & Communications. Previously, Mr. O'Brien served from 1989 to 1991 as President and Chief Operating Officer for Elan Corporation (NYSE: ELN), a multi-national medical products and pharmaceutical company. In 1986, Mr. O'Brien founded O'Brien Pharmaceuticals and served as its President and Chief Executive Officer until the acquisition of this company by Elan Corporation. During the period 1980 to 1986, Mr. O'Brien held several division presidencies with the Revlon Health Care Group. Prior to his association with Revlon, he served for seventeen years with Sandoz Pharmaceuticals, Inc., most recently as Vice President of U.S. Marketing and Sales. Mr. O'Brien serves on the boards of directors of CyDex, Inc. and Benedictine College. He earned a Bachelor of Science in Business Administration from Benedictine College, Atchison, Kansas, in 1960 and attended the Harvard University Advanced Management Program in 1974.

**C. Richard Stafford, Esq.** has served as a director of the Company since May, 2002. Mr. Stafford is a consultant to the pharmaceutical industry. Previously, he was Vice President for Corporate Development and a member of the operating committee of Carter-Wallace, Inc., a multinational manufacturer of pharmaceutical, toiletry and diagnostic products. Prior to joining Carter-Wallace, Inc. in 1977, Mr. Stafford was President of Caithness Corporation, a natural resources development firm, and an adjunct professor of law at New York Law School. Mr. Stafford earned his Bachelor of Arts, cum laude, from Harvard College, his Bachelor of Laws from Harvard Law School and his Master of Laws from New York University Law School.

41

---

**Richard J. Keim** has served as a director of the Company since May, 2002. He is the founder and Managing Director of Kensington Management Group, LLC, a portfolio manager with assets in excess of \$70 million. Prior to organizing Kensington in 1986, Mr. Keim founded and served as Executive Vice President of the Buckingham Research Group Incorporated, a registered broker-dealer, from 1982 through 1993 and Executive Vice President and Chief Investment Officer of Buckingham Capital Management from 1985 until 1993. Mr. Keim received his Bachelor of Arts in Business Administration from the University of Wisconsin and his Master of Business Administration from the University of Chicago. He is a Senior Security Analyst, a Chartered Financial Analyst, and a member of the New York Society of Security Analysts and the Financial Analyst Federation.

#### Compliance with Section 16(a) of the Exchange Act

Section 16(a) of the Securities Exchange Act of 1934 (the "Exchange Act") requires the Company's directors and executive officers, and persons who own more than ten percent of a registered class of the Company's equity securities, to file with the Securities and Exchange Commission (the "Commission") initial reports of ownership and reports of changes in ownership of common stock and other equity securities of the Company. Officers, directors and greater than ten percent shareholders are required by Commission regulation to furnish the Company with copies of all Section 16(a) forms they file.

To the Company's knowledge, based solely on a review of the copies of such reports furnished to the Company, all reports under Section 16(a) required to be filed by its officers, directors and greater than ten-percent beneficial owners were timely filed with the exception of Form 4 - Statement of Changes in Beneficial Ownership of Securities by Srinj Conjeevaram, James T. O'Brien, C. Richard Stafford, Esq. and Richard J. Keim the filing of which was untimely.

#### **Item 10. Executive Compensation**

##### Compensation of Outside Directors

Upon election or appointment, outside directors receive options to purchase 20,000 shares of the Company's Common Stock at a price per share equal to the fair market value of the Common Stock on the date of the option

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

grant. These options vest at the rate of 5,000 on the date of grant and 5,000 per year thereafter. For each year of service, outside directors receive options to purchase 70,000 shares of the Company's Common Stock at a price per share equal to the fair market value of the Common Stock on the date of the option grant. These options vest at the rate of 55,000 on the date of grant and 5,000 per year thereafter. All directors are reimbursed for expenses incurred in connection with each board and committee meeting attended. Inside directors receive no compensation for their services as directors.

Compensation of Executive Officers

*Summary Compensation Table*

The following table shows all compensation paid by the Company for the years 2001, 2002 and 2003 to: its Chief Executive Officer, four individuals who served as the Company's officers or directors on December 31, 2003 whose compensation exceeded \$100,000 for their services (in all capacities) and up to two individuals who would have been disclosed herein under the foregoing criteria if they had been officers on December 31, 2003:

42

Name and Principal Position -----	Year ----	Annual Compensation -----		# of Options Granted -----	All Other Compensation -----
		Salary -----	Bonus -----		
Edward J. Quilty	2003	\$250,000	--	75,000	\$10,745
Chairman, President and Chief Executive Officer	2002	\$247,167	\$30,000	30,000	\$10,245
	2001	\$187,583	--	225,000	\$5,745
John E. Yetter, CPA	2003	\$182,500	\$25,000	40,000	\$6,000
Vice President and Chief Financial Officer	2002	\$174,458	\$20,000	20,000	\$5,500
	2001	\$152,020	--	100,000	\$803
William M. Goodwin	2003	\$172,216	--	--	\$15,341
Executive Vice President	2002	\$56,644 (1)	\$63,686	500,000	\$4,356 (1)
Robert C. Cole	2003	\$155,000	--	--	\$7,200
Vice President - Sales and Marketing	2002	--	--	175,000	--
Martha A. Crimmins	2003	\$100,000	\$5,215	30,000	\$3,156
Vice President - Operations	2002	\$92,645	\$9,282	--	\$3,058
	2001	\$90,000	\$8,100	50,000	\$1,062

(1) Represents compensation earned during the period August through December, 2002.

*Option Grants Table*

The following table sets forth information regarding grants of stock options to the following named executive officers and directors during the year ended December 31, 2003:

Name ----	# of Options Granted -----	Percent of Total Options Granted to Employees and Directors in 2003 -----	Exercise Price (\$/Share) -----	Expiration Date -----
--------------	----------------------------------	---	--	--------------------------

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

C. Richard Stafford, Esq.	70,000 (1)	7.40%	\$0.90	May 22, 2013
Srini Conjeevaram	70,000 (1)	7.40%	\$0.90	May 22, 2013
Richard J. Keim	70,000 (1)	7.40%	\$0.90	May 22, 2013
James T. O'Brien	70,000 (1)	7.40%	\$0.90	May 22, 2013
Edward J. Quilty	75,000 (2)	7.93%	\$0.37	March 25, 2013
Stephen T. Wills, CPA, MST	70,000 (1)	7.40%	\$0.90	May 22, 2013
John E. Yetter, CPA	40,000 (3)	4.23%	\$0.37	March 25, 2013

- (1) These options vest at the rate of 55,000 on the date of grant and 5,000 per year thereafter.
- (2) These options vest at the rate of 6,250 on the date of grant, 50,000 at December 31, 2003 and 6,250 per year thereafter.
- (3) These options vest at the rate of 5,000 on the date of grant, 20,000 at December 31, 2003 and 5,000 per year thereafter.

*Aggregate Year End Option Value Table*

The following table sets forth information regarding the aggregate number and value of options to purchase Common Stock held by the named executive officers as of December 31, 2003. No options have been exercised:

43

Name	Number of Shares Underlying Unexercised Options at December 31, 2003		\$ Value of Unexercised In-The-Money Options At December 31, 2003 (1)	
	Exercisable	Unexercisable	Exercisable	Unexercisable
Edward J. Quilty	345,305	120,750	\$85,793	\$50,258
John E. Yetter, CPA	157,000	63,000	\$85,570	\$26,430
William M. Goodwin	500,000	0	\$250,000	\$0
Martha A. Crimmins	36,000	44,000	\$12,000	\$8,000
Robert C. Cole	70,000	105,000	\$35,000	\$52,500

- (1) Determined based on the fair market value for the Company's Common Stock at December 31, 2003 of \$1.19 per share.

Employment Arrangements

*Edward J. Quilty*

The Company employs Edward J. Quilty, its Chairman, President and Chief Executive Officer, pursuant to a two-year employment agreement, effective March 1, 2004, providing for base compensation in the amount of \$295,000 per year and incentive compensation in the discretion of the Company's board of directors. The agreement

further provides for the payment of severance compensation in the amount of two-years' base salary upon failure of the Company to renew the agreement for successive two-year terms or for termination of Mr. Quilty's employment other than for cause. In addition, upon a change in control of the Company, Mr. Quilty may, within six-months of the change in control, tender his resignation and receive two-years' severance compensation.

*John E. Yetter, CPA*

The Company employs John E. Yetter, CPA, its Vice President and Chief Financial Officer, pursuant to a one-year employment agreement, effective March 1, 2004, providing for base compensation in the amount of \$195,000 per year and incentive compensation in the discretion of the Company's board of directors. The agreement further provides for the payment of severance compensation in the amount of one-year's base salary upon failure of the Company to renew the agreement for successive one-year terms or for termination of Mr. Yetter's employment other than for cause. In addition, upon a change in control of the Company, Mr. Yetter may, within six-months of the change in control, tender his resignation and receive one-year's severance compensation.

*Robert C. Cole*

The Company employs Robert C. Cole, its Vice President for Sales and Marketing, pursuant to a one-year employment agreement, effective March 1, 2004, providing for base compensation in the amount of \$170,000 per year and incentive compensation in the discretion of the Company's board of directors. The agreement further provides for the payment of severance compensation in the amount of one-year's base salary upon failure of the Company to renew the agreement for successive one-year terms or for termination of Mr. Cole's employment other than for cause. In addition, upon a change in control of the Company, Mr. Cole may, within six-months of the change in control, tender his resignation and receive one-year's severance compensation.

*Martha A. Crimmins*

The Company employs Martha A. Crimmins, its Vice President - Operations, pursuant to an employment agreement dated December 28, 2001. The agreement as amended, provides for base compensation of \$110,000 per year together with performance-based bonuses. The agreement also provides for the payment of severance compensation in the amount of six months' salary upon termination of the agreement by the Company other than for cause. In addition, upon a change in control of the Company, Ms. Crimmins may, within six-months of the change in control, tender her resignation and receive six months' severance compensation.

*William M. Goodwin*

The Company employed William M. Goodwin, its Executive Vice President and President of the Company's Dumex Medical Canada subsidiary, pursuant to an agreement dated August 26, 2002. Effective March 9, 2004, Mr. Goodwin's employment with the Company and its Canadian subsidiary was terminated. Mr. Goodwin's employment agreement provides for the payment of severance compensation in the amount of two-years' salary upon termination of the agreement by the Company other than for cause. At the time of his termination, Mr. Goodwin's base compensation was at the annual rate of \$250,000 (Canadian). Pursuant to his employment agreement, Mr. Goodwin was granted the option to purchase 500,000 shares of the Company's common stock at a price \$0.50 per share. These options are fully vested and may be exercised until the close of business June 7, 2004.

Stock Option Plan

The Company adopted the Stock Option Plan (the Plan) July 18, 1991 and amended the Plan January 14, 1994, May 22, 1996, July 14, 1998 and February 6, 2003. The number of shares of Common Stock reserved for issuance pursuant to the Plan is 1,300,000 shares. The Plan authorizes the Company to grant two types of equity incentives: (i) options intended to qualify as incentive stock options (ISOs) as defined in Section 422 of the Internal Revenue Code of 1986, as amended, and (ii) nonqualified stock options (NQSOs). The Plan authorizes options to be granted to directors, officers, key employees and consultants of the Company, except that ISOs may be granted only to employees. The Plan is administered by a committee of disinterested directors designated by the Board of Directors (the Compensation Committee). Subject to the provisions of the Plan, the Compensation Committee determines who is eligible to receive stock options, together with the nature, amount, timing, exercise price, vesting schedule and all other terms and conditions of the options to be granted.

Under the Plan, ISOs and NQSOs may have a term of up to ten years. Stock options are not assignable or transferable except by will or the laws of descent and distribution. Stock options granted under the Plan which have lapsed or terminated revert to the status of unissued and become available for reissuance.

At December 31, 2003, options to purchase 695,500 shares of the Company's Common Stock at prices in the range of \$0.90 to \$5.00 per share were issued and outstanding under the Plan.

Equity Compensation Plan Information

The following table provides information concerning the Company's equity compensation plans or individual arrangements that were approved by shareholders and those that were not approved by shareholders as of December 31, 2003:

Plan Category	Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights	Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights	Number of Securities Remaining Availab for Future Issuan Under Equity Compensation Plan (Excluding Securit Reflected in Column
-----	-----	-----	-----
Equity Compensation Plans Approved by Shareholders	695,500 (1)	\$1.35	604,500
Equity Compensation Plans Not Approved by Shareholders	2,980,655 (2) -----	\$1.03 ----	0 -----
Total	3,676,155 =====	\$1.09 =====	604,500 =====

(1) The securities consist of Incentive Stock Options and Nonqualified Stock Options granted to officers, directors, employees and consultants in 1997, 1998 and 2003 pursuant to the Company's Stock Option Plan. The per share exercise price of the options is in the range of \$0.90 to \$5.00. The shares of Common Stock underlying the options have not been registered under the Securities Act of 1933.

(2) The securities consist of Nonqualified Stock Options granted to officers, directors, employees and consultants of the Company during the period 1995 through 2003. These options were effected pursuant to employment agreements or stock option agreements recommended by the Compensation Committee of the Company's Board of Directors and approved by its Board of Directors. The per share exercise price of the options is in the range of \$0.37 to \$12.50. The shares of Common Stock underlying the options have not been registered under the Securities Act of 1933.

Code of Ethics

The Company has adopted a code of ethics that applies to its principal executive officer, principal financial officer, principal accounting officer (controller) and persons performing similar functions. The Company has filed a copy of its code of ethics as Exhibit 10.42 to its Form 10-KSB filed on March 31, 2003.

**Item 11. Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters**

The following table sets forth as of February 29, 2004 certain information regarding the current beneficial ownership of shares of the Company's Common Stock by: (i) each person known by the Company to own beneficially more than 5% of the outstanding shares of Common Stock, (ii) each director of the Company, (iii) each officer of the Company, and (iv) all directors and officers of the Company as a group:

Name and Address of Beneficial Owner (1)	Number of Shares Beneficially Owned (15)	Percent Beneficially Owned
Srini Conjeevaram (2).....	6,050,516	53.52%
Richard J. Keim (3).....	1,740,500	21.68%
Hambrecht & Quist California (4).....	1,064,167	13.47%
Edward J. Quilty (5).....	913,240	11.35%
William M. Goodwin (6).....	500,000	6.28%
Dolphin Offshore Partners (7).....	480,002	6.31%
Guerrilla Partners (8).....	450,000	6.03%
Stephen T. Wills, CPA, MST (9).....	415,336	5.35%
John E. Yetter, CPA (10).....	206,000	2.70%
James T. O'Brien (11).....	192,100	2.52%
C. Richard Stafford, Esq. (12).....	125,000	1.65%
Robert C. Cole (13).....	80,000	1.06%
All directors and officers as a group (9 persons) (14)	10,222,692	(*)

(1) Except as otherwise noted, the address of each of the persons listed is: 214 Carnegie Center, Suite 100, Princeton, New Jersey 08540.

(2) Srini Conjeevaram is a General Partner of the Galen III Partnerships. The Galen III Partnerships can be reached at: 610 Fifth Avenue, Fifth Floor, New York, New York 10020. Includes shares owned by Galen Partners III, L.P., Galen Partners International III, L.P. and Galen Employee Fund III, L.P. Ownership consists of: 1,762,000 shares of Common Stock; 125,003 shares of Class A Convertible Preferred Stock ( Class A Preferred ); 416,668 shares of Class B Convertible Preferred Stock ( Class B Preferred ); 619,055 shares of Class C Convertible Preferred Stock ( Class C Preferred ); 1,071,346 shares of Class D Convertible Preferred Stock ( Class D Preferred ); 550,003 warrants to purchase Common Stock exercisable at \$0.75 per share ( Class E Warrants ); 1,309,441 warrants to purchase common stock exercisable at \$0.50 per share ( Class F Warrants ); and exercisable options to purchase

197,000 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.

- 
- (3) Richard J. Keim is a Managing Director of Kensington Management Group, LLC. Kensington Management Group, LLC can be reached at: 200 Park Avenue, New York, New York 10016. Includes shares owned by Kensington Partners L.P., Kensington Partners II L.P., Bald Eagle Fund Ltd., Peter Orthwein Managed Account and Peter Orthwein Family Trust. Ownership consists of: 1,175,500 shares of Common Stock, 440,000 Class E Warrants and exercisable options to purchase 125,000 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.
  - (4) Hambrecht & Quist California can be reached at: One Bush Street, San Francisco, California 94104. Ownership consists of: 624,167 shares of Common Stock and 440,000 Class E Warrants.
  - (5) Ownership consists of: 335,684 shares of Common Stock; 220,001 Class E Warrants; and exercisable options to purchase 357,555 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.
  - (6) Ownership consists of: exercisable options to purchase 500,000 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.
  - (7) Dolphin Offshore Partners can be reached at: 129 East 17th Street, New York, New York 10003. Ownership consists of: 333,334 shares of Common Stock and 146,668 Class E Warrants.
  - (8) Guerrilla Partners can be reached at: 237 Park Avenue, New York, New York 10017. Includes shares owned by Guerrilla Partners and Guerrilla IRA Partners. Ownership consists of: 450,000 shares of Common Stock.
  - (9) Ownership consists of: 119,668 shares of Common Stock; 58,668 Class E Warrants; and exercisable options to purchase 237,000 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.
  - (10) Ownership consists of: 40,000 shares of Common Stock; and exercisable options to purchase 166,000 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.
  - (11) Ownership consists of: 41,600 shares of Common Stock; and exercisable options to purchase 150,500 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.
  - (12) Ownership consists of exercisable options to purchase 125,000 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.
  - (13) Ownership consists of: 10,000 shares of Common Stock; and exercisable options to purchase 70,000 shares of Common Stock. No additional options to purchase Common Stock will become exercisable within 60 days of February 29, 2004.
  - (14) Ownership consists of: an aggregate of 8,228,523 shares of Common Stock, Class A Preferred, Class B Preferred, Class C Preferred, Class D Preferred, Class E Warrants, Class F Warrants and options currently exercisable and

exercisable within 60 days of February 29, 2004 to purchase shares of Common Stock.

(15) The number of shares beneficially owned and the percent beneficially owned by each entity or individual assume the exercise of all exercisable options (including those that would be exercisable within 60 days of February 29, 2004), the exercise of all warrants and the conversion into Common Stock of all Convertible Preferred Stock owned by such entity or individual. The percent beneficially owned is a fraction the numerator of which is the number of shares of Common Stock beneficially owned by each entity or individual and the denominator of which is the number of outstanding shares of Common Stock plus the number of shares of Common Stock which would be issued upon exercise by the subject entity or individual of its/his/her own options and warrants and the conversion into Common Stock of its/his/her own Convertible Preferred Stock. This method of computing the percent beneficially owned results in the aggregate ownership percentages exceeding 100%.

(\*) In excess of 100 percent. See note 15.

## Item 12. Certain Relationships and Related Transactions

The Company has a consulting agreement with its founder, former president and former director. In 2003 and 2002 compensation and reimbursed expenses under this agreement were \$34,167 and \$56,742, respectively.

The Company purchases marketing services from a firm owned by the son of a director. Total expenses for services rendered in 2003 and 2002 were \$16,832 and \$54,371, respectively.

47

---

A director of the Company is a general partner in the firm that owns \$475,000 of convertible bonds which were converted into common stock in January 2002. The firm also holds a significant equity ownership of the Company.

## Item 13. Exhibits and Reports on Form 8-K

### (a) Exhibits

<u>Exhibit Number</u>	<u>Description</u>
3.01	Articles of Incorporation effective June 3, 1996 (previously filed as Exhibit B to the Company's Proxy Statement filed on April 23, 1996 and incorporated herein by reference).
3.02	Amendment to the Articles of Incorporation effective February 10, 1998 (previously filed as Exhibit A to the Company's Proxy Statement filed on December 22, 1997 and incorporated herein by reference).
3.03	Amendment to the Articles of Incorporation effective October 20, 1998 (previously filed as Exhibit A to the Company's Proxy Statement filed on August 14, 1998 and incorporated herein by reference).
3.04	Amendment to the Articles of Incorporation effective May 26, 1999 (previously filed as Exhibit A to the Company's Proxy Statement filed on April 13, 1999 and incorporated herein by reference).



Edgar Filing: DERMA SCIENCES INC - Form 10KSB

- 3.05 Amendment to the Articles of Incorporation effective August 2, 1999 (previously filed as Exhibit 3 to the Company's Form 8-K filed on August 6, 1999 and incorporated herein by reference).
- 3.06 Certificate of Designations, Voting Powers, Preferences and Rights of the Series of Preferred Stock of Derma Sciences, Inc. to be Designated Series C Convertible Preferred Stock (previously filed as Exhibit 10.05 to the Company's Form 8-K filed on August 20, 1999 and incorporated herein by reference).
- 3.07 Certificate of Designations, Voting Powers, Preferences and Rights of the Series of Preferred Stock of Derma Sciences, Inc. to be Designated Series D Convertible Preferred Stock (previously filed as Exhibit 10.05 to the Company's Form 8-K filed on January 10, 2000 and incorporated herein by reference).
- 3.08 Bylaws effective May 14, 1997 (previously filed as Exhibit 3.1 to the Company's Form 10-QSB filed on August 15, 1997 and incorporated herein by reference).
- 10.01\* Employment Agreement, dated March 1, 2004, between the Company and Edward J. Quilty.
- 10.02\* Senior Management Stock Option Agreement, dated April 30, 1997, between the Company and Edward J. Quilty (previously filed as Exhibit 10.05 to the Company's Form 8-K filed on May 6, 1997 and incorporated herein by reference).
- 10.03\* Stock Option Agreement, dated August 24, 2001, between the Company and Edward J. Quilty.
- 10.04\* Stock Option Agreement, dated February 26, 2002, between the Company and Edward J. Quilty.
- 10.05\* Stock Option Agreement, dated March 25, 2003, between the Company and Edward J. Quilty.

48

- 
- 10.06\* Employment Agreement, dated March 1, 2004, between the Company and John E. Yetter, CPA.
  - 10.07\* Stock Option Agreement, dated August 28, 2000, between the Company and John E. Yetter, CPA (previously filed as Exhibit 10.31 to the Company's Form 10-KSB/A-1 filed on August 10, 2001 and incorporated herein by reference).
  - 10.08\* Stock Option Agreement, dated August 24, 2001, between the Company and John E. Yetter, CPA.
  - 10.09\* Stock Option Agreement, dated February 26, 2002, between the Company and John E. Yetter, CPA.
  - 10.10\* Stock Option Agreement, dated March 25, 2003, between the Company and John E. Yetter, CPA.
  - 10.11\* Employment Agreement, dated March 1, 2004, between the Company and Robert C. Cole.
  - 10.12\* Stock Option Agreement, dated November 26, 2003, between the Company and Robert C. Cole.
  - 10.13\* Employment Agreement, dated December 28, 2001, between the Company and Martha A. Crimmins.
  - 10.14\* Stock Option Agreement, dated August 24, 2001, between the Company and Martha A. Crimmins.
  - 10.15\* Stock Option Agreement, dated July 7, 2003, between the Company and Martha A. Crimmins.

- 10.16\* Employment Agreement, dated July 23, 2002, between the Company and William M. Goodwin (previously filed as Exhibit 10.05 to the Company's Form 10-KSB filed on March 31, 2003 and incorporated herein by reference).
- 10.17 Agreement and Plan of Merger dated December 27, 1999 by and among Derma Sciences, Inc. and Genetic Laboratories Wound Care, Inc. (previously filed as Exhibit 10.01 to the Company's Form 8-K filed on January 10, 2000 and incorporated herein by reference).
- 10.18 Asset Purchase Agreement and amendments thereto, dated June 28, 2002, July 12, 2002 and July 18, 2002, by and between Derma Sciences, Inc. and Dumex Medical, Inc. (previously filed as Exhibits 2.01, 2.02, and 2.03 to the Company's Form 8-K filed on September 10, 2002 and incorporated herein by reference)
- 10.19 Manufacturers Agreement, dated August 25, 1992, between the Company and TapeMark Company (previously filed as Exhibit 10.50 to the Company's Form 10-KSB filed on March 31, 1999 and incorporated herein by reference).
- 10.20 The Derma Sciences, Inc. 401(k) Plan, as amended February 6, 2003 (previously filed as Appendix C to the Company's Proxy Statement filed March 31, 2003).
- 10.21 Distribution Agreement, dated July 13, 2000, between the Company and Merit Medical Systems, Inc. (previously filed as Exhibit 10.01 to the Company's Form 8-K filed August 1, 2000 and incorporated by reference).
- 10.22 Bond Amendment Agreement, dated January 5, 2001 between the Company and Galen Partners III, L.P., Galen Partners International III, L.P. and Galen Employee Fund III, L.P. (previously filed as Exhibit 10.01 to the Company's Form 8-K filed March 19, 2001 and incorporated herein by reference).
- 10.23 Purchase Agreement, dated February 28, 2002 relative to the private placement of securities (previously filed as Exhibit 10.01 to the Company's Form 8-K filed on March 6, 2002 and incorporated herein by reference).
- 10.24 Registration Rights Agreement, dated February 28, 2002 relative to the private placement of securities (previously filed as Exhibit 10.02 to the Company's Form 8-K filed on March 6, 2002 and incorporated herein by reference).
- 10.25 Offer of Finance dated July 23, 2002 relative to financing by the Company of the purchase of the assets of Dumex Medical Inc. through the Laurentian Bank of Canada (previously filed as Exhibit 10.01 to the Company's Form 8-K filed on September 10, 2002 and incorporated herein by reference).

- 
- 10.26 Guarantee of the Company dated on or about August 26, 2002 of indebtedness of Dumex Medical Canada Inc. to the Laurentian Bank of Canada (previously filed as Exhibit 10.03 to the Company's Form 8-K filed on September 10, 2002 and incorporated herein by reference).
- 10.27 Guarantee of the subsidiary of the Company, Sunshine Products, Inc., dated on or about August 26, 2002 of indebtedness of Dumex Medical Canada Inc. to the Laurentian Bank of Canada (previously filed as

Edgar Filing: DERMA SCIENCES INC - Form 10KSB

Exhibit 10.04 to the Company's Form 8-K filed on September 10, 2002 and incorporated herein by reference).

- 10.28 Security Agreement of the Company dated on or about August 26, 2002 pledging collateral to secure its guarantee of indebtedness of Dumex Medical Canada Inc. to the Laurentian Bank of Canada (previously filed as Exhibit 10.05 to the Company's Form 8-K filed on September 10, 2002 and incorporated herein by reference).
- 10.29 Security Agreement of the subsidiary of the Company, Sunshine Products, Inc., dated on or about August 26, 2002 pledging collateral to secure its guarantee of indebtedness of Dumex Medical Canada Inc. to the Laurentian Bank of Canada (previously filed as Exhibit 10.06 to the Company's Form 8-K filed on September 10, 2002 and incorporated herein by reference).
- 10.30 Bond Conversion Agreement, dated January 7, 2002, between the Company and Galen Partners III, Galen Partners International III, Galen Employee Fund III (previously filed as Exhibit 10.01 to the Company's Form 8-K filed on March 7, 2002 and incorporated herein by reference).
- 10.31 Code of ethics applicable to the Company's principal executive officer, principal financial officer and principal accounting officer (previously filed as Exhibit 10.42 to the Company's Form 10-KSB filed on March 31, 2003 and incorporated herein by reference).
- 10.32 Revolving Credit, Loan and Security Agreement, dated March 27, 2003, between the Company and Merrill Lynch Business Financial Services, Inc. (previously filed as Exhibit 10.01 to the Company's Form 8-K filed on May 2, 2003 and incorporated herein by reference).
- 10.33 Form of Purchase Agreement relative to private placement of securities (previously filed as Exhibit 10.01 to the Company's Form 8-K filed on June 12, 2003 and incorporated herein by reference).
- 10.34 Form of Registration Rights Agreement relative to private placement of securities (previously filed as Exhibit 10.02 to the Company's Form 8-K filed on June 12, 2003 and incorporated herein by reference).
- 10.35 Asset Purchase Agreement, dated August 6, 2003, between the Company and GeriCare Providers, Inc. (previously filed as Exhibit 10.01 to the Company's Form 8-K filed on August 29, 2003 and incorporated herein by reference).
- 10.36 Distribution Agreement, dated October 1, 2003, between the Company and Argentum Medical, LLC (previously filed as Exhibit 10.01 to the Company's Form 8-K filed on November 13, 2003 and incorporated herein by reference).
- 21 Information relative to subsidiaries.
- 23.1 Consent of Ernst & Young LLP.
- 31.1 Certification of the Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley act of 2002.
- 31.2 Certification of the Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley act of 2002.
- 32.1 Certification of the Principal Executive Officer pursuant to U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2

Certification of the Principal Financial Officer pursuant to U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

\* Management contract or compensatory plan.

50

(b) Reports on Form 8-K

Form 8-K was filed on November 13, 2003 relative to the execution by the Registrant of a distribution agreement with Argentum Medical, LLC. Form 8-K was filed on November 13, 2003 relative to the Registrant's third quarter, 2003 financial results. Form 8-K was filed on December 16, 2003 relative to the execution by the Registrant of a product supply agreement with McKesson Medical-Surgical Inc.

**Item 14. Principal Accountant Fees and Services**

Independent Auditor Fees

Fees for professional services provided by the Company's independent auditors, Ernst & Young LLP, for the years ended December 31, 2003 and 2002 are as follows:

	2003 ----	2002 ----
Audit fees	\$138,500	\$116,500
Audit-related fees	8,700	62,000
Tax fees	37,700	15,500
All other fees	--	--
	-----	-----
Totals	\$184,900 =====	\$194,000 =====

Audit Fees

Audit fees consist of fees relative to the audit of the Company's year-end financial statements and review of the Company's quarterly reports on Form 10-QSB.

Audit-Related Fees

Audit related fees principally include accounting consultations and an audit in connection with the acquisition of substantially all of the assets of Dumex Medical Inc. in 2002.

51

Tax Fees

Tax fees consist of fees relative to analysis of the Company's net operating loss carryforwards in 2003 and preparation of the Company's consolidated United States federal, state and local and Canadian tax returns in 2003 and 2002.

Audit Committee Pre-Approval Policy

It is the policy of the Company's audit committee to approve all engagements of the Company's independent auditors to render audit or non-audit services prior to the initiation of such services.

52

---

SIGNATURES

In accordance with Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DERMA SCIENCES, INC.

March 30, 2004

By: /s/ Edward J. Quilty  
Edward J. Quilty  
Chairman, President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities indicated on March 30, 2004.

Signatures:	Title:
<u>/s/ Edward J. Quilty</u> Edward J. Quilty	President, Chief Executive Officer and Chairman of the Board of Directors (Principal Executive Officer)
<u>/s/ John E. Yetter</u> John E. Yetter, CPA	Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)
<u>/s/ Srinj Conjeevaram</u> Srinj Conjeevaram	Director
<u>/s/ Stephen T. Wills</u> Stephen T. Wills, CPA, MST	Director
<u>/s/ James T. O'Brien</u> James T. O'Brien	Director
<u>/s/ C. Richard Stafford</u> C. Richard Stafford, Esq.	Director
<u>/s/ Richard J. Keim</u> Richard J. Keim	Director

